MEMORANDUM OF AGREEMENT

BETWEEN:

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NO. OF EMPLOYEES			20	<u>م</u>
NOMBRE D'EMPLO: 1	is		Ŀ	ŗ

The Air Line Pilets in the service of Air Nova, Inc. as represented by the EMP

Air Line **Pilots** Association ("ALPA")

and

Air Nova Inc. ("Air Nova")

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WHEREAS the Air Nova pilots as represented by the predecessor to ALPA and employees of Air Nova commenced a strike on January 10,1997;

NOW THEREFORE, this Agreement **Witnesseth** that in consideration of the presents herein, **the parties** agree to the following terms and conditions subject to ratification by their respective principals.

- 1. The parties agree to amend the previous collective agreement which expired on May 31 1995 as follows:
 - A. the new collective agreement shall become effective on date of ratification and Arn shall continue in full force and effect util May 31,1998;
 - **B**. **the rates** of pay **as** set forth in **section 3** will be adjusted **and** increased **as** follows:
 - (i) 3% retroactive to June 1, 1995 for pilots in the employment of Air Nova as of the date of ratification, or prorated portion thereof;
 - (ii) 3% retroactive to June I, 1996 for pilots in **the** employment of Air Nova **as** of the date of ratification, or prorated portion thereof;
 - (iii) an additional 3% increase effective June 1, 1997.
- 2. Air Nova will provide retroactive pay as calculated pursuant to paragraph 1(b) (i) and (ii) as appropriate within 14 days after date of ratification to pilots in the employment of Air Nova as of the date of ratification.

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- 3. Each party agrees to withdraw and abandon each and all failure to bargain and/or unfair labour practice complaints filed one against the other up to the present time and further agreenot to file any new complaint one against the other arising out of the circumstances associated with collective bargaining up to the entering of this collective agreement. Air Nova also agrees to withdraw and abandon its application for Judicial Review of case # A-137-97 in the Federal Court of Appeal.
- 4. Air Nova agrees to withdraw all outstanding civil actions, including those seeking injunctive relief and/or damages, filed *in* relation to picketing activity by members of ALPA or its supporters and further agrees not to file any further civil actions in relation to picketing activities by members of ALPA or its supporters. Air Nova further agrees not to support civil actions or applications advanced by third parties in relation to picketing activities by members of ALPA or its supporters.
- 5. The parties agree that the arbitrability of all grievances filed pursuant to the terms of the collective agreement or agreements in effect prior to the strike commencing January 10, 1997 shall not be affected by the strike insofar as it relates to timeliness of said grievance.
- 6. The provisions of this agreement including Schedules "A" and "B", shall constitute provisions of the collective agreement, provided however that Schedule "A" shall cease to be effective as provided in paragraph I thereof
- 7. All provisions herein are effective date of ratification unless otherwise specified herein.
- 8. This agreement is subject to ratification by the parties' principals. The parties' respective negotiating teams **must agree** to **unanimously** and individually recommend ratification of the Collective Agreement to their respective Principals.
- 9. A pilot who has been transferred to another cartier under the provisions of the "Surplus Pilot Agreement" ("Agreement") set out in Schedule "A" herein shall, upon the expiry of the Agreement, maintain his seniority for all purpose at that cartier on the basis of his original Air Nova date of hire.
- 10. Air Nova agrees that all pilots employed by it shall be returned to the company payroll at the applicable rate by no later than the day after the date of ratification in accordance with the return to work protocol as set out in Schedule"B".
- 11. Air Nova **vill** not **dismiss** or otherwise discipline employees for **strike** related activity, **unless an** employee is found **guilty** of a criminal offense before **a Court** of Justice. Any discipline including **discharge arising** out of events that occurred during the **course** of the strike shall be grievable and arbitrable under the terms of the collective agreement on the **basis** of the just cause **standard**.

SCHEDULEA

Surplus Pilot Agreement ("Agreement")

- 1. The provisions herein shall apply only to the period commencing or the day following ratification of the ALPA collective agreement and ending on May 24, 1998. Each pilot employed on January 9, 1997 will be entitled to full-time employment, subject to the provisions of this Agreement.
- 2. The protection in paragraph 1 does not apply to a pilot who voluntarily leaves the employ of Air Nova, who is terminated from employment in a manner consistent with the provisions of the collective agreement, who is laid **off** during or as a result of a **strike** by another bargaining unit of regional airline employees or third party outside the control of Air Nova, or is otherwise unavailable for work.
- 3. If a pilot is deemed surplus at Air Nova, the provisions of Section 13-2 and 13-4 (Layoff and Recall) shall apply and he shall be entitled to use his Air Nova to select an available vacancy at Air Ontario, Air Alliance, or AirBC ("the other regional companies"). Surplus Pilots at Air Nova will be advised by the company of vacancies at other regional airlines. A pilot will have two days after notification of such vacancy to accept or decline. The pilot shall be eligible for all provisions of Section 26-2, 26-3, 26-4 and 26-5 (Moving).
- 4. If the pilot declines to select an available vacancy, the **terms** of this agreement shall not apply to such pilot for the duration of his layoff unless a junior pilot fills such vacancy as provided in paragraph 7, below. If he is subsequently recalled to employment at Air. Nova, the provisions of paragraph 3 of this Agreement shall apply thereafter.
- 5. If no vacancy is available at the time a pilot is deemed **surplus**, the pilot shall continue in the full time employ of Air Nova until a vacancy becomes available at one of the other regional companies.
- 6. If a pilot selects **a** vacancy, he shall not be entitled to select another vacancy at one of the
- If a processer other regional companies which may surplus again. If there is more than one pilot surplus at the same time, or more than one vacancy available, relative seniority of all surplus pilots shall be used in the selection process. Vacancies will be offered in descending order of seniority, and in the event of refusal, the most inmior pilot must accept the position or opt out of the agreement and accept layoff. 7.

- 8. A pilot who accepts a vacancy at another regional company will be recalled to Air Nova in order of seniority. Recalls will be offered in descending order of seniority, and in the event of refusal, the most junior pilot must accept the position or forfeit his recall rights. Pilots recalled to Air Nova will be entitled to the provisions of Section 13-3, 13-8, 13-9, 13-10, 13-11, 13-12 and 13-14 (Layoff and Recall).
- 9. Notwithstanding the above, if a pilot selects a vacancy under this agreement to a position on a BAE 146 and is not currently qualified on that aircraft type, he must stay in that position for the duration of this Agreement. In consideration of this, a surplus pilot may decline a BAE 146 vacancy without triggering the consequences in paragraph 4 or 7.
- 10. While employed in a vacancy at another regional airline, the pilot shall be subject to the pay, terms and conditions in the collective agreement at that airline using the pilot's Air Nova <u>seniority for all purposes</u>. All pilot benefits shall continue uninterrupted on the receiving regional's benefit plan. The pilot will continue to accrue length of service for all purposes. Any pilot transferred under this agreement accepting **an** upgrade with less then six months left in this agreement (Schedule ''A'') shall forfeit his recall rights.
- 11. In the event of a conflict between the provisions of this Agreement and the collective agreement, the terms and conditions of this Agreement govern during its duration.

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12. First Officer assignments may be designated by the Company for the first twenty-four (24) norths of employment. First Officer assignments so designated by the company shall not be subject to any freeze period. During the twenty-four (24) month designation period, First Officers will be permitted to bid on any Captain vacancies. All such vacancies will be filled in accordance with the parameters of normal filling of assignment protocol.

Dring the twenty-four (24) month designation **period all First** Officers, irrespective of equipment **type**, will be paid the rate of pay of the Dash-8/100 First Officer relative to their **years** of service.

Any First Officer currently on the **BA-46** prior to January **06**, **1997**, including **those** awarded the position on the last bid prior to January **06**, **1997**, will be paid BA-46 First Officer salary in accordance with the rates of pay as outlined in the collective agreement.

Signed this Day of March, 1997

For Air Nova, Ltd

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Jee Randell, President

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For the Air Line Pilots in the service of Air Nova as represented by ALPA

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Schedule"B"

Return to Work Protocol

March 03, 1997

The following shall apply for the Calendar months of March, April and May 1997 (the ''spool up period'') only. Section 1 of this document shall also apply for the month of June 1997.

1) Credit Hours

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The Company has the option to plan **95** credit **hour** months (prorated) for the spool up period. The pilot will have the ability to fly to maximum of **100** credit hours per month (prorated). In any month that is planned over **90** credit hours the bidding window will be **monthly maximum** minus 5 credit hours. **All** pilots will be paid for the **bettom** of the bidding window or their **actual** credit **hours** whichever is greater (example - 92 credit hour month • the bid window would be 87-92 credit hours, all pilots would be paid for the **87** credit hour month and any pilot who **flew** between 87 and 90 credit **hours** would be paid at straight time for those credit hours). Any flying done in excess of the 90 credit hours will be paid at **1** and ¹/₂ times the normal monthly hourly rate.

To increase **operational** efficiencies, training credits and the minimum daily credit, will be reduced to 3 credit **hours**.

2) Pilot Return to Active Flying

During the spool up period, all pilots will return to active duty on reserve status. All efforts will be made to build flying blocks as soon as possible.

Pilots will be called in order of seniority by equipment and base with the exception of training requirements. All applicable reserve rules as per the collective agreement will apply. The following reassignment rules are waived during the spool up period:

- 15-5.02 a) - will not apply

- 15-5.02 d) - will not apply

ALPA agrees to assist to the fullest extent possible in this process **as** per mutually agreeable arrangements.

Pilots without a valid medical who **are** required for **flying** assignments will be considered **as** unqualified and will be **off** the payroll until such time **as** they renew their medical.

3) Contingency Flights

Contingency **flights** will be withdrawn **from** service **as soon as** possible, contingent **upon** the availability of Air Nova equipment and qualified pilots.

4) Commercial Strategy

Subject to commercial requirements, Air Nova available aircraft will be placed into service **as soon as** possible.

5) Days Off

Any pilots holding **a** Reserve block will be planned for 10 days off per month (prorated) during the spool up **period.**

6) Conduct

The parties agree that a spirit of cooperation and professionalism is **essential** for **minal** benefit, in the public interest, **and** for the intent **and** purpose of **this** Protocol.

7) Vacation

Vacation will be scheduled as awarded during the spool up period with an optional cash pay out available upon mutual agreement. Any vacation assigned during the work disruption is subject to cash payment or reassignment as per section 24-7 by mitual agreement.

8) Benefits

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All benefits/allowances as outlined in the Collective Agreement will be reinstated upon ratification of the Collective Agreement. *Any* pilot who is in arrears With respect to benefit cost sharing or other accounts owing, will have these **amounts** deducted from any retroactive pay. If retroactive pay is insufficient, **payroll** deductions will be made on obligations over the first three **pays**. No pilot will be **penalized** for use of **RRSP** contributions during the work stoppage and every effort will be **made** by the pilot to repay his RRSP plan. However, pilots who have withdrawn more than \$5,000.00, will repay the amount over \$5,000.00 within 21 days of ratification in order to avoid the **penality** for contribution withdrawal.