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COLLECTIVE AGREEMENT

between

ETOBICOKE GENERAL HOSPITAL (hereinafter called the "Hospital")

OF THE FIRST PART

and

ONTARIO NURSES' ASSOCIATION (hereinafter called the "Association")

OF THE SECOND PART

(FULL-TIME)

April 1, 1991 - March 31, 1993

CS870(04)

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ARTICLE 1 - GENERAL PURPOSE

- 1.01 To maintain the existing harmonious relations, goodwill, and settled conditions of employment between the Hospital and the Association.
- 1.02 To recognize the mutual value of joint discussion and negotiations in all matters pertaining to working conditions.
- 1.03 To encourage efficiency in operation,
- 1.04 To promote the morale, well-being and security of all the employees in the Bargaining Unit of the Association.

ARTICLE 2 - RECOGNITION

- 2.01 The Hospital recognizes the Association as the sole bargaining agent of all Registered and Graduate nurses employed in a nursing capacity by the Etobicoke General Hospital in Etobicoke, save and except Head Nurses and persons above the rank of Head Nurse, Employee Health Nurse, Inservice Education Co-ordinator, Infection Control Nurse and those regularly employed for not more than twenty-four (24) hours per week.
- 2.02 (a) Full-time Nurse: is a nurse who is normally scheduled to work seventy-five (75) hours in a pay period equalized over a four week or 150 hours work schedule.
 - (b) Regular Part-time: is a nurse who regularly works less than the normal full-time hours and who offers to be committed to work for at least two (2) tours per week subject to other commitments as laid out in the Agreement.
 - (c) Casual Part-time: is a nurse who is not willing to give a commitment to work for at least two (2) tours per week, but is available on an on-call basis. For purposes of clarity, a casual nurse will not be pre-scheduled or pre-booked until two weeks prior to the effective date of the schedule.
 - (d) A Graduate Nurse is defined as a nurse with certification incomplete, who is a graduate of a program acceptable to the College of Nurses, and is either in the process of being certified by the College of Nurses of Ontario, or is completing certification requirements. This certification shall be completed within twenty-four (24) months following date of hire. Where a nurse fails to complete such certification requirements, she will be terminated from the employ of the Hospital. Such termination shall not be the subject matter of a grievance or arbitration procedure.

ARTICLE 3 - MANAGEMENT RIGHTS

- 3.01 The Association recognizes that the management of the Hospital and the direction of the working force are fixed exclusively in the Hospital and shall remain solely with the Hospital. Without restricting the generality of the foregoing, the Association acknowledges that it is the exclusive function of the Hospital to:
 - (a) Maintain order, discipline and efficiency;
 - (b) Hire, discharge, direct, classify, transfer, promote, demote, lay-off, and suspend or otherwise discipline employees for cause provided that a claim of discriminatory classification, promotion, demotion or transfer or a claim that an employee has been unjustly discharged, suspended or disciplined may be the subject of a grievance and dealt with in accordance with the Grievance Procedure.
 - (c) Establish and enforce reasonable rules and regulations to be observed by employees.
 - (d) Generally to manage and operate the Hospital in all respects in accordance with its obligations and without restricting the generality of the foregoing, to determine the kinds and locations of machines, equipment to be used, the allocation and number of employees required from time to time, the standards of performance for all employees and all other matters concerning the Hospital's operations.
- 3.02 These rights shall not be exercised in a manner inconsistent with the provisions of this collective agreement.

ARTICLE 4 - NO DISCRIMINATION

- 4.01 There shall be no discrimination on the part of the Hospital or the Association pursuant to the Human Rights Code by reason of race, creed, colour, marital status, age, sex, sexual orientation, handicap or by reason of her political or religious affiliation, or any other factors not pertinent to the employment relationship.
- 4.02 The Hospital and the Association agree that there shall be no discrimination, interference, restriction, coercion or intimidation exercised or practiced by any of their representatives with respect to any nurse, because of the nurse's membership or non-membership in the Association, and there will be no Association activity, solicitation for membership or collection of dues on Hospital premises, except with the written permission of the Hospital, or as specifically provided for in this Agreement.

ARTICLE 5 - NO STRIKES. NO LOCKOUTS

5.01 The Association agrees that there will be no strikes and the Hospital agrees that there will be no lockouts. The term "strike" and "lockout" shall bear the meaning given them in the Ontario Labour Relations Act.

ARTICLE 6 - REPRESENTATION

- 6.01 The Hospital agrees to recognize a bargaining committee consisting of the Local President and not more than three (3) full-time nurse employees and not more than two (2) part-time nurse employees who shall act as a committee on behalf of the Association, in negotiating the Collective Agreement, its modification or renewal with the Hospital. Payment will be made up to arbitration but not including arbitration. If there are any negotiation meetings held post- conciliation, the Hospital agrees to pay the regular wages of the full-time bargaining committee members the time spent thereon.
- 6.02 The Hospital will recognize employee representatives who have acquired seniority with the Hospital from either the Full-time or Part-time Bargaining Units for each of the following areas:

9th Level Continuing Care	2
8th Level Surgery	2
7th Level Med./Surg	2
6th Level Paediatrics	1
5th Level Psychiatry	1
4th Level Obs./Gyn/Nursery	3
2nd Level Emerg./Out Pts	1
I.V.Team	1
Critical Care Units	2
Operating Room	1
L.& D	1
Float Pool	1

- 6.03 The Hospital agrees to give representatives of the Ontario Nurses' Association or consultants for the Association, access, upon request, to the Director of Personnel, with the understanding that permission will not be unreasonably withheld, to the premises of the Hospital, for the purposes of discussing Association business, investigating grievances, attendingmeetings or otherwise assisting in the Administration of this Agreement.
- 6.04 The Association will provide the Hospital with a list of personnel, showing its Officers and Nurse Representatives. This list will be revised when changes occur. All references to officers, representatives and committee members of the Association in this Agreement shall be deemed to mean officers, representatives and committee members of the local Association constituted

for this bargaining unit, all of whom are employees of the Hospital.

- 6.05 During the orientation period, an officer of the Association or Nurse Representative shall be allowed a reasonable period of time within regular working hours to interview such nurses and to discuss the benefits and duties of Association membership and responsibilities to the Association and to the Hospital.
- (a) The Hospital will deduct from the first pay of any nurse due to her in each calendar month an amount equivalent to the regular monthly Association dues and will forward such sum to the Provincial Secretary-Treasurer of the Association. The Hospital also agrees to supply to the Association along with its cheque for the dues so deducted, a list of names of the nurses and the amount of such deduction for each nurse, as well as deletions (indicating terminations) and additions from the preceding month. Each list shall show the Social Insurance Number and the address of each nurse.

The Provincial Secretary-Treasurer shall notify the Hospital of any dues changes therein, and such notification shall be the Hospital's conclusive authority to make the deduction specified.

- (b) The Association shall hold the Hospital harmless with respect to all dues so deducted and remitted and with respect to any liability which the Hospital might incur as a result of such deduction and remittance.
- 6.07 The Hospital-Association Committee shall be comprised of to two (2) full-time and one (1) part-time Association representative of the and representation from the Hospital. The Committee shall meet a minimum of every three (3) months and possibly more often if required to discuss matters that are of mutual interest. Agenda items will be exchanged five (5) calendar days prior to the meeting. The Hospital agrees to pay the ONA members of the Hospital-Association Committee for all time spent in attendance at such meetings.
- 6.08 When a nurse makes prior arrangements for time off from a tour of duty, the nurse shall not be scheduled to work another tour that day.
- Regulation 518 of the Public Hospital Act, will suffer no loss of earning for time spent during regular working hours for such attendance.

If a nurse attends outside her regularly scheduled hours then she would be paid for all hours spent at her regular rate of pay.

ARTICLE '7 - GRIEVANCE PROCEDURE

- 7.01 It is understood that representatives of the Association have their regular work to perform on behalf of the Hospital. If it is necessary for a Nurse Representative or designate to service a grievance during her working hours, she shall not leave her work without first obtaining permission from her supervisor, the Nurse Representative or designate must also obtain permission from the other supervisor. When resuming her regular work, she shall again report to her supervisor.
- 7.02 It is the mutual desire of the parties hereto that complaints of the employees will be adjusted as quickly It is understood that an employee has no as possible. grievance until the matter has been referred to the employee's immediate supervisor and an opportunity has been given to adjust the complaint. It is understood that a nurse may have the assistance of a nurse representative, if desired. All policy and individual grievances must be submitted in writing within ten (10) calendar days from the date of the circumstances giving rise to its occurrence, or the date the employee ought reasonably to have become aware of such grievance. the purpose of handling grievances the following procedure shall apply:

NAMELY :

- 17.03 Step #1 If a nurse feels that a grievance exists, such grievance shall be reduced to written form, in duplicate, and submitted to the Nurse Representative. The Nurse Representative, or designate and the grievor, shall meet with the nurse's Supervisor, and the Representative shall submit one copy of the grievance and retain the other. If the Supervisor has not replied in writing, or the grievor is not satisfied with the decision from the Supervisor, within nine (9) calendar days, then the nurse may use Step #2.
- 7.04 Step #2 - The Grievance shall be submitted in writing, directly to the Vice-President - Patient Services, within nine (9) calendar days from the date of receipt of the decision in Step #1. Within nine (9) calendar days of receiving the grievance, a meeting will be convened. The grievor and the Nurse Representative or designate may be present at this meeting. The Vice-President - Patient Services, shall, within a period of nine (9) calendar days, from the date of the meeting, reply in writing and forward her reply to the Nurse Representative or designate with a copy to be forwarded to the Association Representative. If the grievor is not satisfied with the decision from the Vice-president - Patient Services, the nurse may use Step #3.
- 7.05 <u>Step #3</u> The Grievance shall be submitted in writing, directly to the Director of Personnel within nine (9)

calendar days from the date of the receipt of the decision in Step #2. within nine (9) calendar days of receiving the grievance, a meeting shall be convened. The Hospital will recognize a Grievance Committee of three (3) nurses, one (1) of whom shall be from the Part-Time bargaining unit, and one (1) of whom shall be the President or her designate, and the other the Nurse Representative or designate to attend this meeting. Association Representative may also be present. Director of Personnel shall, within a period of nine (9) calendar days from the date of the meeting, reply in reply to the Nurse and forward his/her Representative, or designate, with a copy to be forwarded to the Association Representative. If the Grievor is not satisfied with the decision from the Director of Personnel, the nurse may use Step #4.

- 7.06 <u>Step #4</u> - If the reply to Step #3 is not satisfactory, then either party may refer the Grievance to a Board of Arbitration, within eighteen (18) calendar days from the receipt of the decision in Step #3. Notice of intent to refer a grievance to arbitration shall be given the other party, and along with such notice, shall contain the name and address of their nominee. The informed party, shall, within ten (10) calendar days, inform the nominee of their nominee. If, within ten (10) calendar days, the nominees cannot agree upon a Chairman, they say apply to the Department of Labour for the Province of Ontario to The costs of the Chairman shall be name a Chairman. borne equally by each party. Each party shall bear the costs of their own nominee.
- 7.07 The Board of Arbitration shall not have jurisdiction to alter or amend the agreement, or to render a decision inconsistent with its terms.
- 7.08 The decision of the majority of the Board of Arbitration shall be final and binding on both parties to this Agreement and the employee or employees concerned. If there is no majority decision, then the decision of the Chairman shall govern.
- 7.09 No person being appointed as an arbitrator shall have been involved in an attempt to negotiate or settle the grievance.
- 7.10 No matter may be submitted to Arbitration which has not been properly carried through all previous steps of the Grievance Procedure.
- 7.11 (a) Policy Grievance A grievance arising directly between the Hospital and the Association concerning the interpretation, application, administration or alleged violation of this Agreement shall be defined as a policy grievance and be submitted by either the Hospital or Association at Step No. 3 of the Grievance Procedure. However, it is expressly understood that the provisions of this

paragraph shall not be used by the Association to institute a grievance directly affecting a nurse which such nurse could herself institute and the regular Grievance Procedure shall not be thereby by-passed.

- (b) Group Grievance Where a number of nurses have identical grievances and each nurse would be entitled to grieve separately, they may present a group grievance, in writing, identifying each nurse who is grieving to the Vice-President - Patient Services or her designate within fourteen (14) calendar days after the circumstances giving rise to the grievance have occurred, or ought reasonably to have come to the attention of the nurses. The grievance shall then be treated as being initiated at Step #2, and the applicable provisions of this Article shall then apply with respect to the processing of such grievance.
- 7.12 (a) A claim by a nurse who has completed her probationary period that she has been discharged without just cause shall be treated as a special grievance if a written statement of such special grievance is presented to the Director of Personnel at Step No. 3 of the Grievance Procedure within seven (7) calendar days after the nurse ceases to work for the Hospital.

Notwithstanding the foregoing, it is understood and agreed that a probationary nurse can grieve her discharge if such discharge is the result of the nurse exercising her rights under the Collective Agreement.

- (b) A nurse who has been suspended may lodge a grievance at Step No. 2 of the grievance procedure.
- (c) A nurse is entitled to be presented with written reasons and explanation of the imposition of discipline, suspension or discharge at the time of disciplinary interview. The employer must notify the nurse of her right to have a nurse representative, or an officer of the local Association present at any meetings to be held to discuss discipline, suspension or discharge.
- 7.13 In the event of an investigation of a grievance involving discipline or promotion, an employee shall be permitted to review her personnel file in the presence of her Supervisor and her Nurse Representative.
- 7.14 Any letter of reprimand, suspension or other sanction will be removed from the record of a nurse eighteen (18) months following the receipt of such letter, suspension or other sanction, provided that the nurse's record has been discipline free for one (1) year.

7.15 A copy of any completed evaluation which is to be placed. in a nurse's file shall be first reviewed with the nurse. The nurse shall initial such evaluation as having been read and shall have the opportunity to add her views to such evaluation prior to it being placed in her file. is understood that such evaluations do not constitute disciplinary action by the Hospital against the nurse. Each nurse shall have reasonable access to her files for the purposes of reviewing their contents in the presence of her supervisor. A copy of the evaluation will be provided to the nurse at her request. No document shall be used against a nurse where it has not been brought to attention in a timely manner. Confidential references from previous employers must, of necessity, be deleted.

RTICLE 8 - SENIORI AND JOB ECUR

- 8.01 Newly hired nurses shall be considered to be on probation for a period of sixty (60) tours worked from date of last If retained after the probationary period, the nurse shall be credited with seniority from date of last With the written consent of the Hospital, the probationary nurse, and the President of the Local Association or her designate, such probationary period may be extended. Where the Hospital requests an extension of the probationary period, it will provide notice to the Association at least fourteen (14) calendar days prior to the expected date of expiration of the initial probationary period. It is understood and agreed that any extension to the probationary period will not exceed an additional sixty (60) tours worked and, where requested, the Hospital will advise the nurse and the Association of the basis of such extension. probationary period for a nurse who works extended tours will be pro rated, based on the number of hours worked.
- 8.02 Seniority lists shall be established for all nurses who have completed their probationary period, based on each nurse's last day of hiring. Seniority lists will be filed with the Association semi-annually March and September. For information purposes only, seniority lists shall include the names of probationary nurses. In the event of a layoff, upon request, seniority list will be made available to the Association.
- 8.03 Seniority rights and an employee's employment shall be deemed to have terminated if the employee:
 - (a) Voluntarily quits; or
 - (b) is discharged and the discharge is not reversed through the grievance procedure; or
 - (c) is absent due to layoff for twenty-four (24) months

- (d) overstays an authorized leave of absence and fails to furnish a valid reason for such absence or if the employee utilizes a leave of absence for purposes other than those for which the leave of absence was granted; or
- (e) is absent from work without permission for three(3) consecutive scheduled working days, unless a valid reason is given; or
- (f) fails to notify the Hospital that the nurse will report for work within five (5) calendar days after being notified by the Hospital, by registered mail, to report for work or subsequently failed to report for work within seven (7) calendar days after being notified by the Hospital to report for work, unless a valid reason is given; or
- (g) is absent from work due to illness or disability which absence continues for more than twenty-four (24) months (if the employee subsequently becomes qualified to return to work the Hospital will give every consideration to the employee's reemployment).
- 8.04 It shall be the obligation of employees to notify the Hospital of any change of address or telephone number. The Hospital shall be entitled to rely on the last address and telephone number furnished by the employee for all purposes.
- 8.05 application for transfer (a) An system will established. Under such a system, any nurse will be able to fill out an appropriate form indicating her interest in working elsewhere in the Hospital, and the nurse's name shall be considered when a permanent vacancy occurs. A nurse shall renew her annually to indicate application once continuing interest in working elsewhere in the Hospital.
 - (b) Job Posting The Hospital agrees to post notice of all permanent vacancies in the bargaining unit and any new positions within the bargaining unit established by the Hospital for seven (7) consecutive calendar days. These notices shall be posted on the staff bulletin board in a conspicuous place, so that any interested nurse may apply. A copy of all such postings shall be given to the local President of the Association.
 - (c) In all cases of transfer or promotion within the bargaining unit, the following factors shall be considered:
 - (a) ability, experience and performance;
 - (b) seniority.

Where the qualifications of factor (a) are a relatively equal, factor (b) shall govern.

Where seniority governs, the most senior applicant regardless of her ONA bargaining unit will be selected.

Where the applicant has been selected in accordance with this Article, and it is subsequently determined that she cannot satisfactorily perform the job to which she was promoted, the Hospital will attempt, during the first thirty (30) days from the date on which the nurse was first assigned to the vacancy, to return her to her former job, and the filling of the subsequent vacancies will likewise be reversed.

A list of vacancies filled in the preceding month under Article 8.05 and the names of the successful applicants, will be posted, with a copy provided to the Local Association,

Unsuccessful applicants will be notified. At the request of the nurse, the Hospital will discuss with unsuccessful applicants ways in which they can improve their qualifications for future postings.

- (a) In the event that a reduction of the nurse force is required, the Hospital agrees to layoff nurses in reverse order of seniority provided that the nurses who remain on the basis of seniority are willing, qualified and able to do the work available. When recalling nurses after lay-off, those last to be laid off will be the first to be recalled, provided that in each case the nurse is willing, qualified and able to do the work to which she is assigned. In the event of a lay-off or re-call from lay-off, a nurse shall have the right to require orientation for any job for which she does not feel immediately qualified. Such orientation requirement shall not exceed five tours,
 - (b) In the event of a proposed lay-off at the Hospital of a permanent or long term nature, the Hospital will:
 - (a) Provide the local Association with no less than thirty (30) days notice of such lay-off and
 - (b) meet with the local Association through the Nursing Committee to review the following:
 - i) the reasons causing the lay-off,
 - ii) the service which the Hospital will undertake after the lay-off,

iii) the method of implementation including the areas of cutback and the nurses to be laid off.

In the event of a proposed layoff at the Hospital which is not of a permanent or long term nature, or a bed cut-back or a cut-back in service which will result in displacement of staff, the Hospital will provide the local Association with reasonable notice. If requested, the Hospital will meet with the local Association to review the reasons and expected duration of the bed cut-back or cut-back in service, realignments of service or staff and its effect on nurses in the bargaining unit.

Any agreement between the Hospital and the local Association resulting from the review above concerning the method of implementation will take precedence over the terms of this Article, Notice of layoff shall be in accordance with the provisions of the Employment Standards Act.

- (a) A nurse who agrees to substitute temporarily in a position outside of the bargaining unit, for a specific term or task, which does not exceed a period of nine (9) months and then returns to her position in the bargaining unit shall accumulate seniority and service during this time. She will be compensated in accordance with the excluded classification if the period is to exceed thirty (30) calendar days.
- (b) A nurse who accepts a position outside of the bargaining unit and who wishes to return within the first three (3) months, shall be able to do so without loss of seniority and service.
- (c) A nurse who accepts a position with the Hospital outside of the bargaining unit shall retain but not accumulate her seniority held at the time of her leaving the bargaining unit. In the event the nurse returns to a position in the bargaining unit, subject to the job posting and recall provisions of the collective agreement, she shall then be credited with the seniority held at the time of transfer and shall resume accumulation of seniority from the date of her return to the bargaining unit.

It is understood that service for purpose of vacation entitlement will include time spent while employed by the Hospital outside of the bargaining unit.

8.08 A nurse's full seniority and service shall be retained by a nurse in the event that she is transferred from full-

8.07

time to part-time or vice versa, A nurse whose status is changed from full-time to part-time shall receive credit for her full seniority and service. In the case of a nurse whose status is changed from part-time to full-time, she shall receive credit for seniority and service on the basis of one (1) year of seniority or service for each 1500 hours worked since January 1, 1976. Any hours worked in excess of the equivalent shall be carried over by the nurse at the time of transfer, and she shall continue to accumulate seniority and service in this manner until she reaches the next equivalent.

- 8.09 (a) Vacancies which are not expected to exceed sixty (60) calendar days and vacancies caused due to illness, accident, leaves of absence [including maternity] may be filled at the discretion of the Hospital. In filling such vacancies, consideration shall be given the regular part-time nurses in the bargaining unit on the basis of seniority, who are qualified to perform the work in question prior to utilizing non-bargaining unit nurses supplied by an agency or registry. It is understood, however, that where such vacancies occur on short notice, failure to offer part-time nurses such work shall not result in any claim for pay for time not worked while proper arrangements are made to fill the Where part-time nurses fill temporary vacancy. full-time vacancies, such nurses shall considered regular part-time and shall be covered by the terms of the part-time Collective Agreement. Upon completion of the temporary vacancy, the Hospital will return the replacing nurse to her former position unless the position has been discontinued, in which case she shall be given a comparable job,
 - (b) The Hospital shall have the right to fill any permanent vacancy on a temporary basis, until the posting procedure or the request for transfer procedure provided herein has been complied with and arrangements have been made to permit the nurse selected to fill the vacancy to be assigned to the job.
- 8.10 (a) Head Nurses and Supervisors excluded from the bargaining unit shall not perform duties normally performed by nurses in the bargaining unit which shall directly cause or result in a layoff, loss of seniority or service or reduction in benefits to nurses in the bargaining unit,
 - (b) The Hospital shall not contract out any work usually performed by members of this bargaining unit, if as a result of such contracting out, a layoff of any employees follows. Contracting out to an Employer who is organized and who will employ the employees of the bargaining unit who would otherwise be laid off is not a breach of this

provision. This clause will not apply to **the** ad hoc use of agency or registry nurses for single shift coverage of vacancies due to 'llness or leaves of absence.

ARTICLE 9 - LEAVE OF ABSENCE

- written requests for personal/general leave(s) of absence without loss of seniority for good and sufficient causa shall be considered on an individual basis by the Vice-President of Patient Services or her designate. This leave(s) may not exceed a period of six (6) consecutive months. Such requests are to be given as far in advance as possible and a written reply will be given within twenty-one (21) days, except in cases of emergency, where a reply will be given as soon as possible. The Hospital may grant a leave of absence with or without pay to a nurse for educational or professional purposes. Such leaves shall not be unreasonably denied.
- 9.02 Effect of Absence If a nurse's absence without pay from the Hospital exceeds thirty (30) continuous calendar days, she will not accumulate service for purposes of vacation entitlement and sick leave benefit for the period of the absence. In addition the nurse will become responsible for full payment of subsidized employee benefits in which she is participating for the period of the absence.

In the case of unpaid approved absences in excess of thirty (30) continuous calendar days, a nurse may arrange with the Hospital to prepay the full premium of the subsidized employee benefits for the entire period of the leave to ensure coverage. Absence on central negotiations will not be considered absence without pay for the purposes of this Article and for wage progression.

Notwithstanding this provision, seniority shall accrue if a nurse's absence is due to disability resulting in W.C.B. benefits or L.T.D. benefits including the period of the disability program covered by Unemployment Insurance.

9.03 (i) Pregnancy Leave

- (a) Pregnancy leave will be granted in accordance with the provisions of the Employment Standards Act, except where amended in this provision.
- (b) The nurse shall give written notification at least one (1) month in advance of the date of commencement of such leave and the expected date of return.

- (a) The nurse shall reconfirm her intention to return to work on the date originally approved in subsection (b) above by written notification received by the Hospital at least four (4) weeks in advance thereof. The nurse shall be reinstated to her former position unless the position has been discontinued in which case she shall be given a comparable job.
- on approved pregnancy leave map be released and such release shall not be the subject of a grievance or arbitration. If retained by the Hospital, in a permanent position, the nurse shall be credited with seniority from date of hire subject to successfully completing her probationary period. The nurse shall be credited with tours worked (hours worked for nurses whose regular hours of work are other than the standard work day) towards the probationary period provided in Article 8.01 to a maximum of 30 tours (225 hours for nurses whose regular hours of work are other than the standard work day).

The Hospital will outline to nurses hired to fill such temporary vacancies **the** circumstances giving rise to the vacancy and the special conditions relating to such employment.

- (e) The Hospital may request a nurse to commence pregnancy leave at such time as the duties of her position cannot reasonably be performed by a pregnant woman or the performance or nonperformance of her work is materially affected by the pregnancy.
- (f) Effective April 1, 1991 on confirmation by the Unemployment Insurance Commission of the appropriateness of the Hospital's Supplemental Unemployment Benefit (SUB) Plan, a nurse who is on pregnancy leave as provided under this Agreement who has applied for and is in receipt of Unemployment Insurance pregnancy benefits pursuant to Section 18 of the Unemployment Insurance Act, shall be paid a supplemental unemployment benefit. benefit will be equivalent to the difference between seventy five percent (75%) of her regular weekly earnings and the sum of her weekly Unemployment Insurance benefits and any other earnings. Such payment shall commence following completion of the two week Unemployment Insurance waiting period, and receipt by the Hospital of the nurse's Unemployment Insurance cheque stub as proof

that she is in receipt of Unemployment Insurance pregnancy benefits, and shall continue while the nurse is in receipt of such benefits for a maximum period of fifteen (15) weeks. The nurse's regular weekly earnings shall be determined by multiplying her regular hourly rate on her last day worked prior to the commencement of the leave times her normal weekly hours.

The employee does not have any vested right except to receive payments for the covered unemployment period. The plan provides that payments in respect of guaranteed annual remuneration or in respect of deferred remuneration or severance pay benefits are not reduced or increased by payments received under the plan.

(ii) Parental Leave

- (a) A nurse who becomes a parent of a child is eligible to take a parental leave in accordance with the provisions of the Employment Standards Act, except where amended in this provision.
- A nurse who has taken a pregnancy leave (b) under Article 9.03 is eligible to be granted a parental leave of up to eighteen (18) weeks duration, accordance with the Employment Standard8 A nurse who is eligible for a parental leave who is the natural. father or is an adoptive parent may extend the parental leave for a period of up to six (6) months duration, consideration being given to any requirements of adoption In cases of adoption, the authorities. nurse shall advise the Hospital as far in advance as possible with respect to a prospective adoption and shall request the leave of absence, in writing, upon receipt of confirmation of the pending adoption. If, because of late receipt of confirmation of the pending adoption, the nurse finds it impossible to request the leave of absence in writing, the request may be made verbally and subsequently verified in writing.
- (c) The nurse shall be reinstated to her former position, unless her former position has been discontinued, in which case she shall be given a comparable job.
- (d) Nurses newly hired to replace nurses who are on approved parental leave may be

released and such release shall not be subject of grievance а arbitration. I f retained by tho Hospital, in a permanent position, tho nurse shall be credited with seniority from date of hire subject to successfully completing her probationary period, nurse shall be credited with tours worked (hours worked for nurses whose regular hours of work are other than the standard work day) towards the probationary period provided in Article 8.01 to a maximum of 30 tours (225 hours for nurses whose regular hours of work are other than the standard work day).

The Hospital will outline to nurses hired to fill such temporary vacancies, the circumstances giving rise to the vacancy and the special conditions relating to such employment.

(e) Effective April 1, 1991 on confirmation by the Unemployment Insurance Commission of the appropriateness of the Hospital's Supplemental Unemployment Benefit (SUB) Plan, a nurse who is on parental leave as provided under this Agreement who has is in applied for and receipt Unemployment Insurance parental benefits pursuant to Section 20 Of Unemployment Insurance Act, shall be paid supplemental unemployment benefit. That benefit will be equivalent to the difference between seventy-five percent (75%) of her regular weekly earnings and the sum of her weekly Unemployment Insurance benefits and any Such payment shall commence earnings. following completion of the two week Unemployment Insurance waiting period, and receipt by the Hospital of the Unemployment Insurance cheque nurse's stub as proof that she is in receipt of Unemployment Insurance parental benefits, and shall continue while the nurse is in receipt of such benefits for a maximum The nurse's period of ten (10) weeks. regular weekly earnings shall determined by multiplying her regular hourly rate on her last day worked prior to the commencement of the leave times her normal weekly hours.

The employee does not have any vested right except to receive payments for the covered unemployment period. The plan provides that payments in respect of

guaranteed annual remuneration or in respect of deferred remuneration or severance pay benefits are not reduced or increased by payments received under the plan.

9.04 Sick Leave - Sick leave shall be defined as the period of time an employee is permitted to be absent from work with full pay by virtue of being ill, disabled, exposed to contagious disease or because of an accident for which compensation is not payable under the Workers' Compensation Act. Sick leave is to be taken only for the above reasons and any illness exceeding three (3) days shall require a medical certificate.

Absences due to pregnancy related illness shall be considered as sick leave under the sick leave plan.

9.05 Amount of Sick Leave - All full-time regular employees shall be granted sick leave on the basis of one and one-half (1½) days for every month of service upon completion of their probationary period.

Sick leave may be accumulated from year to year to a maximum of one hundred and twenty (120) days, retroactive to the date of last hire.

A nurse who is absent from work as a result of an illness or injury sustained at work and who has been awaiting approval of a claim for Workers' Compensation for a period longer than one complete pay period may apply to the Hospital for payment equivalent to the lesser of the benefits she would receive from Workers' Compensation if her claim was approved, or the benefit to which she would be entitled under sick leave. Payment will be provided only if the nurse provides evidence of disability satisfactory to the Hospital that any payments will be refunded to the Hospital following final determination of the claim for Workers' Compensation is not approved, the monies paid as an advance will be applied towards the benefits to which the nurse would be entitled under the sick leave plan. Any payment under this provision will continue for a maximum of the sick leave credits in her/his bank.

- 9.06 When a nurse has completed two (2) or more hours of her regularly scheduled tour prior to going on sick leave benefits or Workers' Compensation Benefits, she shall be paid for the balance of the tour at her regular straight time hourly rate. This provision will not disentitle the nurse to holiday pay as provided in 13.01 (c) if she otherwise qualifies.
- 9.07 Nurses returning to work from an illness or injury compensable under Workers' Compensation will be assigned light work as necessary, if available.

9.08 A nurse who transfers from full-time to part-time shall retain her accumulated sick leave credits for subsequent full-time employment provided there is no break in the employment relationship.

The Hospital will notify each nurse of the amount of unused sick leave in her bank annually.

9.09 (a) Association Business

Subject to the efficient running of the Hospital, a nurse may be granted a leave of absence, without loss of seniority and without pay to attend Association functions. Requests for leave of absence shall be made in writing, at least two (2) weeks in advance. Leave of absence shall not exceed an aggregate of one hundred and thirty (130) in the calendar year, for all the members of the bargaining unit.

(b) Leave of Absence for Board of Directors

A nurse who is elected to the Board of Directors of the Ontario Nurses' Association, other than to the office of President, shall be granted upon request such leave(s) of absence as she may require to fulfil the duties of her position. Reasonable notice - sufficient to adequately allow the Hospital to minimize disruption of its services shall be given to the Hospital for such leave of There shall be no loss of seniority or service during such leave of absence. Leave of absence under this provision shall be in addition to the Association leave provided in 9.09 During such leave of absence, the nurse's salary and applicable benefits shall be maintained by the Hospital, and the Association agrees to reimburse the Hospital, in the amount of the full costs of such salary and applicable benefits.

(c) Leave of absence for the President of the Ontario Nurses' Association

A nurse who is elected to the office of President of the Ontario Nurses, Association shall be granted upon request leave(s) of absence without loss of seniority and benefits for a period of two (2) consecutive years. During such leaves of absence salary and benefits will be kept whole by the Employer and the Association agrees to reimburse the Employer for such salary and Employer contributions to benefits.

The nurse agrees to notify the Employer of her intention to return to work within two (2) weeks following termination of office.

Professional leave with pay will be granted to nurses who are elected to the College of Nurses or the Registered Nurses' Association of Ontario to attend regularly scheduled meetings of the College of Nurses or the Registered Nurses' Association of Ontario.

9.11 Prepaid Leave

Effective April 1, 1989, the Hospital agrees to introduce a prepaid leave program, funded solely by the nurse, subject to the following terms and conditions:

(a) Purpose

The plan is available to nurses wishing to spread four (4) year's salary over a five (5) year period, in accordance with Part LXVIII of the Income Tax Regulations. Section 6801, to enable them to take a one (1) year leave of absence following the four (4) years of salary deferral,

(b) Application

The nurse must make written application to the Assistant Administrator, Patient Services at least six (6) months prior the intended commencement date of the program (ie; the salary deferral portion), stating the intended purpose of the leave.

Written applications will be reviewed by the Assistant Administrator, Patient Services or her designate. Leaves requested for the purpose of pursuing further formal nursing education will be given priority. Applications for leaves required for other purposes will be given the next level of priority on the basis of seniority.

(c) Five (5%) percent of the nurses in each of the bargaining units may be on leave at any one time.

(d) Plan Year

The year for purposes of the program shall be September 1st of one year to August 31st the following year or such other twelve (12) month period as may be agreed upon by the nurse, the local Association and the Hospital.

(e) <u>Deferral Plan</u>

During the four (4) years of salary deferral, twenty (20%) percent of the nurse's gross annual earnings will be deducted and held for the nurse and will not be accessible to her until the year of the leave or upon withdrawal from the plan.

(f) Deferred Earnings

The manner in which the deferred salary is held shall be at the discretion of the Hospital.

(g) All deferred salary, plus interest, if any, shall be paid to the nurse at the commencement of the leave or in accordance with such other payment schedule as may be agreed upon between the Hospital and the nurse.

(h) Health & Welfare Benefits

All benefits shall be kept whole during the four (4) years of salary deferral.

Full-Time Employees Only

Nurses will be allowed to participate in health and welfare benefit plans during the year of the leave, but the full cost of such plans will be borne by the nurse. Contributions to the Hospitals of Ontario Pension Plan will be in accordance with the Plan.

Notwithstanding the above, nurses will not be eligible to participate in the disability income plan during the year of the plan.

(i) Seniority and Service

During the year of the leave, seniority shall continue to accumulate. Service for the purposes of vacation and salary progression and other benefits will be retained but will not accumulate during the period of the leave.

(j) Withdrawal Rights

A nurse may withdraw from the plan at any time during the deferral portion provided three (3) months notice is given the Assistant Administrator, Patient Services. Deferred salary, plus accrued interest, if any, will be returned to the nurse, within a reasonable period of time.

(k) On Leaving Employment

If the nurse resigns prior to the commencement of the leave, the deferred salary held by the Hospital plus accrued interest, if any, will be returned to the nurse within a reasonable period of time. In case of the nurse's death, the funds will be paid to the nurse's estate.

(1) Replacement Employees

The Hospital will endeavour to find a temporary replacement for the nurse as far in advance as practicable. If the Hospital is unable to find a suitable replacement, it may postpone the leave. The Hospital will give the nurse as much reasonable notice as is reasonably possible. The nurse will have the option of remaining in the Plan and rearranging the leave at a mutually agreeable time or of withdrawing from the Plan and having the deferred salary, plus accrued interest, if any, paid out to her within a reasonable period of time.

(m) Assignment on Return

The nurse will be reinstated to her former position unless the position has been discontinued, in which case she shall be given a comparable job.

(n) Nature of Final Agreement

Final approval for entry into the prepaid leave program will be subject to the nurse entering into a formal agreement with the Hospital in order to authorize the Hospital to make the appropriate deductions from the nurse's pay. Such agreement will include:

- (a) A Statement that the nurse is entering the prepaid leave program in accordance with Article 9.11 (FT) and 9.05 (PT) of the Collective Agreement.
- (b) The period of salary deferral and the period for which the leave is requested.
- (c) The manner in which the deferred salary is to be held.

The letter of application from the nurse to the Hospital to enter .the prepaid leave program will be appended to form part of the written agreement.

ARTICLE: 10 - HOURS OF WORK

10.01 The normal tour shall be composed of seven and one-half (7½) or eleven and one-quarter (11½) consecutive hours exclusive of an unpaid meal period with the normal pay period composed of seventy-five (75) hours which is equalized over a four (4) week or one hundred and fifty (150) hours work schedule. It is understood, however, that this shall not be construed to be a guarantee as to the hours of work per day nor as to the hours of work nor as a guarantee of working schedules nor can the Hospital guarantee that it will schedule one hundred and fifty (150) hours over such four (4) week period.

It is recognized that at the change of tour there will normally be time required for reporting. Should the reporting time extend beyond fifteen (15) minutes, however, the entire period shall be considered overtime for purpose of payment.

i) Authorized work performed by a nurse in excess of the employee's normal daily tour shall be paid for at the rate of time and one-half (1½) the nurse's regular straight time hourly rate of pay for all hours worked.

At the option of the nurse, and if agreeable to the Hospital, she shall be compensated by compensating time off at the rate of time and one-half (1½). Such time off shall not accumulate in excess of 22.5 hours and must be taken within sixty (60) calendar days of accrual. Such time off to be scheduled at a mutually agreeable time.

Nurses working on a scheduled day off shall be paid for at the rate of time and one-half (1½) the nurse's regular straight time hourly rate of pay for all hours worked.

- ii) Nurses who work outside a normal tour, shall, after two (2) hours, receive a one-half (1/2) hour paid rest period and shall be provided with a hot meal or five dollars (\$5.00) if the Hospital is unable to provide the hot meal.
- iii) A nurse shall receive premium pay for all time
 worked during the meal and/or rest periods.
- iv) A nurse who is required to work on a paid holiday or on an overtime tour, or on a tour that is paid at the rate of time and one-half (1½) her regular straight time hourly rate as a result of work scheduled by the Hospital, to which a premium is attached under scheduling regulations, and she is required to work additional hours following her full tour on that day (but not including hours on a subsequent regularly scheduled tour for such nurse), she shall receive two (2) times her regular straight time hourly rate for such additional hours worked.
- "Regular straight time hourly rate" means the product of nurse's monthly salary multiplied by 12 and divided by 1950.
- 10.04 (a) Effective April 1, 1991, a nurse shall be paid a shift premium of one dollar (\$1.00) per hour for each hour worked between 1500 hours and 2330 hours and one dollar and twenty-five cents (\$1.25) for each hour worked between 2300 hours and 0730 hours provided that such hours exceed two (2) hours if worked in conjunction with the day shift. Tour

differential will not form part of the nurse's straight time hourly rate.

- (b) Effective April 1, 1991, a nurse shall be paid a weekend premium of one dollar and thirty-five cents (\$1.35) per hour for each hour worked between 2400 hours Friday and 2400 hours Sunday. If a nurse is receiving premium pay pursuant to 18.01 (b) (FT) and 17.04 (PT) with respect to consecutive weekends worked, she will not receive weekend premium under this provision.
- 10.05 A nurse who reports for work as scheduled, unless otherwise notified by the Hospital, shall receive a minimum of four (4) hours' pay at her regular straight time hourly rate. She shall be required to perform any nursing duties assigned by the Hospital which she is capable of doing, only if her regular duties are not available.

10.06 Ambulance Escort

Where a nurse is assigned to provide patient care for a patient in transit, the following provisions shall apply:

(a) Where the nurse performs such duties during her regular shift, she shall be paid her regular rate of pay.

Where the nurse performs such duties outside her regular shift or on a day off, she shall be paid the appropriate overtime rate.

- (b) Where such duties extend beyond her regular shift, the Hospital will not require a nurse to return to regular duties at the Hospital without at least eight (8) hours of time off. Where such time off extends into her next regularly scheduled shift she will maintain her regular earnings for that full shift.
- (c) Hours spent between the time the nurse is relieved of patient care responsibilities and the time the nurse returns to the Hospital or to such other location agreed upon between the Hospital and the nurse will be paid at straight time or at appropriate overtime rates, if applicable under Article 10.02. It is understood that the nurse shall return to the Hospital or to such other location agreed upon between the Hospital and the nurse at the earliest opportunity. Prior to the nurse's departure on escort duty, or at such other time as may be mutually agreed upon between the Hospital and the nurse, the Hospital will establish with the nurse arrangements for return travel.
- (d) The nurse shall be reimbursed for reasonable out of pocket expenses including room, board, and return

transportation and consideration will be given to any special circumstances not dealt with under the foregoing provisions.

10.07 It shall be the responsibility of the nurse to consult posted work schedules. The Hospital will endeavour to provide as much advance notice as is practicable of a change in the posted schedule. Changes to the posted work schedule shall be brought to the personal attention of the nurse within forty-eight (48) hours.

Failure to comply with giving such notice will result in the Hospital paying time and one-half (13) of the nurse's regular straight time hourly rate for all hours worked on the first shift of her new schedule.

ARTICLE 11 - DIRECT M()

Employees who work the maximum hours provided by this 11.01 Agreement (not including overtime, whether received by monetary or lieu time compensation) shall receive the monthly salary set out in Appendix I hereto. (Employees who work less than the maximum hours shall have their monthly salary pro rated). Each registered staff nurse will be advanced from her present level to the next level set out in Appendix I, twelve (12) months after she was last advanced, (hereinafter called her "anniversary review date"). If a registered staff nurse's without pay from the Hospital exceeds thirty (30) continuous calendar days during such twelve (12) month period her anniversary review date will be extended by the length of such absence in excess of thirty (30) continuous calendar days.

11.02 Rules Concerning Previous Experience Outside the Hospital

Claim for recent related clinical nursing experience, if any, shall be made in writing by the nurse at time of hiring. The nurse shall cooperate with the Hospital in providing verification of previous experience so that her recent related clinical nursing experience may be determined and evaluated during her probationary period. The Hospital shall continue its present practice of crediting one (1) year's service for every pear of related clinical nursing experience up to a maximum of level 6 set out in paragraph 11.01 hereof, Having established the recent related clinical nursing experience, it shall be applied from the date of hire.

If a period of more than two years has elapsed since the nurse has occupied a full-the or a part-time nursing position, then the number of increments to be paid, if any, shall be at the discretion of the Hospital, The Hospital map also give effect to part-time nursing experience in special circumstances.

Currently employed nurses who were eligible to claim credit under the formula of one increment for every two years of experience may make a claim under the present provision and will have their position on the salary grid adjusted effective April 1, 1991 to a maximum of level 6 (5th year increment).

11.03 (a) New Classification

When a new classification in the bargaining unit is established by the Hospital, or the Hospital makes a substantial change in the job content of an existing classification, which in reality causes such classification to become a new classification, the Hospital shall determine the rate of pay for such new classification and notify the Local Association of the same. If the Association challenges the rate, it shall have the right to request a meeting with the Hospital to endeavour to negotiate a mutually satisfactory rate. request will be made within ten (10) days after receipt of notice from the Hospital of such new occupational classification and rate. Any change mutually agreed to resulting from such meeting shall be retroactive to the date that notice of the new rate was given by the Hospital. If the parties are unable to agree, the dispute concerning the new rate may be submitted to arbitration as provided in the Agreement within fifteen (15) days of such The decision of the Board of Arbitration (or arbitrator, as the case may be) shall be based on the relationship established by comparison with other nursing classifications within the Hospital, having regard to the requirements of classification.

(b) If a nurse becomes disabled with the result that she is unable to carry out her regular functions of her position, the Hospital may establish a special classification and salary with the hope of providing an opportunity for continued employment.

11.04 Responsibility Allowance

- (a) Whenever a nurse is assigned the responsibilities of Team Leader or Senior Nurse, she shall be paid, effective April 1, 1991, premium of sixty cents (600) per hour in addition to her regular salary and applicable premium allowance.
- Where the Hospital temporarily assigns a Registered (b) Staff Nurse to carry out the assigned higher responsibilities of classification a (whether or not such classification is included in the bargaining unit) for a period of one (1) full tour or more, at times when the incumbent in any such classification would otherwise be working, she shall be paid a premium of one dollar and twenty

- cents (\$1.20) per hour, effective April 1, 1991, for such duty in addition to her regular salary. The Hospital agrees that it will not make work assignments which will violate the purpose and intent of this provision.
- (c) Graduate nurses who become registered nurses shall be placed on the level in the registered nurses' salary grid which represents an increase in salary.
- A part-time nurse whose status is altered to full-time will assume her same level on the full-time grid. A full-time nurse whose status is altered to a part-time nurse will assume her same level on the regular part-time grid. In addition, a nurse who is so transferred will be given credit for service accumulated since date of her last advancement.

ARTICLE 12 - EARNED VACATION

- 12.01 (a) All nurses shall be entitled to vacation with pay based on length of continuous service as of July 1st in any year as follows:
 - i) nurses who have less than one year of continuous service shall be entitled to a vacation with pay at their regular rate of 1.25 days (9.375 hours for nurses who work the 11.25 hour tour) for each completed month of service not to exceed fifteen (15) working days.
 - ii) Nurses who have completed one or more years of continuous service but less than three (3) years of continuous service shall receive an annual vacation of three weeks with pay (112.5 hours' pay for nurses working the 11.25 hour tour) at their regular rate.
 - iii) Nurses who have completed more than three years of continuous service shall receive an annual vacation of four weeks with pay (150 hours' pay for nurses working the 11.25 hour tour) at their regular rate.
 - iv) A nurse who has completed fifteen (15) years of continuous service with the Hospital will be entitled to five (5) weeks (187.5 hours' pay for nurses working the 11.25 hour tour) vacation with pay.
 - v) Effective in the vacation year of 1989, nurses who have completed twenty-five (25) years or more of continuous service with the Hospital as of July 1, 1989, will be entitled to six (6) weeks (225.0 hours' pay for nurses working the 11.25 hour tour) vacation with pay.

- (b) If a nurse works or receives paid leave for less than 1525 hours in the vacation year, her vacation entitlement with pay will be pro rated on the following basis:
 - 1.25 days per month for a 3 week or less than a three week entitlement.
 - 1.67 days per month for a four week entitlement.
 - 2.08 days per month for a five week entitlement.
 - 2.5 days per month for a six week entitlement.

paid leave for the purposes of this clause will include hours paid by Workers Compensation.

- (c) A nurse who leaves the employ of the Hospital for any reason shall be entitled to receive any unpaid vacation pay which is accrued to her date of separation unless she leaves without giving two (2) weeks' notice of termination in which case she shall be entitled to the vacation pay calculated in accordance with the provisions of the Employment Standards Act, 1974.
- (d) It is understood and agreed that the Hospital will give consideration to the full-time nurse's preference as to the timing of vacations. In the event of a conflict between nurses, the Hospital will, to the extent possible, apply the principle of seniority. The Hospital, however, must reserve the right to the final decision as to the scheduling of vacations. Vacation quotas shall be reasonable.
- 12.02 For the purpose of vacation entitlement, service for those nurses whose status is changed from full-time to part-time and vice versa, shall mean the combined service as a full-time and part-time nurse employed by the Hospital and accumulated on a continuous basis. For the purpose of this Article, 1500 hours of part-time service shall equal one (1) year of full-time service.

For the purpose of this Article, service for a part-time nurse will date not farther back than January 1, 1976.

- 12.03 (a) Where an employee's scheduled vacation is interrupted due to serious illness which commenced prior to and continues into the scheduled vacation period, the period of such illness shall be considered sick leave.
 - (b) Where an employee's scheduled vacation is interrupted due to serious illness requiring the employee to be an in-patient in a hospital, the

period of such hospitalization shall be considered (sick leave.

(c) The portion of the employee's vacation which is deemed to be sick leave under the above provisions will not be counted against the employee's vacation credits.

ARTICLE 13 - PAID HOLIDAYS

13.01 (a) The Hospital agrees to recognize the following days as designated holidays:

New Year's Day
Good Friday
Easter Monday
Victoria Day
Canada Day
Civic Holiday
Labour Day
Chapter Monday
Christmas Day
Boxing Day

2nd Monday in June

Heritage Day (as pro-claimed or 2nd Monday in February)

In order to qualify for pay for a holiday, a nurse shall complete her full scheduled shift on each of the working days immediately preceding and following the holiday concerned unless excused by the Hospital or the nurse was absent due to:

- (a) legitimate illness or accident which commenced within a month of the date of the holiday;
- (b) vacation granted by the Hospital;
- (c) the nurse's regular scheduled day off;
- (d) a paid leave of absence provided the nurse is not otherwise compensated for the holiday.
- (b) A nurse entitled to holiday pay hereunder shall not receive sick leave pay to which she may otherwise have been entitled unless she was scheduled to work that day. A nurse receiving Workers' Compensation Benefits for the day of the holiday shall, subject to the above provisions, be entitled to the difference between the amount of Workers' Compensation Benefits and the holiday pay.
- (c) An employee who is required to work on any of the above named holidays, will receive pay at the rate of time and one-half (1½) the employee's regular entitlement in addition to the regular day's pay.
- (d) Nurses shall have the option of accumulating up to four (4) unpaid lieu days which may be taken by mutual agreement in one block or in single days or multiples thereof and attached to days off or to vacation.

ARTICLE 14 - EARNED BENEFITS

- 14.01 The Hospital agrees to contribute 100% of the billed premium under the Ontario Health Insurance Plan for each full time eligible nurse in the employ of the Hospital.
- 14.02 Effective April 1, 1989, the Hospital agrees to contribute 100% of the billed premium under the Confederation Life Insurance of Canada and seventy-five (75%) percent of the billed premium of the Long Term Disability Plan for each eligible nurse in the employ of the Hospital, subject to the terms and conditions of such Plan. Such insurance shall include benefits for accidental death and dismemberment in the principle amount equal to the amount of group life insurance to which the nurse is entitled.
- 14.03 The Hospital agrees to contribute on behalf of each eligible nurse in the Hospital seventy-five (75%) percent of the billed premium under the Standard Extended Health Care Benefits with \$15.00 (single) and \$25.00 (family) deductible, subject to the terms and conditions of such Plan, and subject to the carrier's requirements as to minimum, enrolment, provided the balance of the monthly premium is paid by the nurse through payroll deduction. In addition to standard benefits, coverage will include hearing aids (maximum \$300.00 person) and vision care (maximum \$60.00 every 24 months).
- 14.04 Nurses shall enroll in the Hospitals of Ontario Pension Plan ("HOOPP") in accordance with the provisions and requirements of the Plan.
- 14.05 The Hospital agrees to contribute (100%) of the billed premium for Semi-private coverage on behalf of each eligible nurse in the employ of the Hospital.
- 14.06 Eligible nurses in the bargaining unit, who have so elected, shall be entitled to participate in the Group Dental Plan (Blue Cross #9 or its equivalent) based on the current O.D.A. fee schedule as that schedule is amended from time to time, subject to the terms and conditions of the Plan; the Hospital shall contribute seventy-five percent (75%) of the billed premium towards coverage of eligible participating nurses under the Plan in the employment of the Hospital, and such nurses shall pay the remaining premium through payroll deduction.
- 14.07 The Hospital agrees to make available a voluntary Life Insurance Plan through Confederation Life which will be paid in full by the nurse, effective April 1, 1982.
- 14.08 The Hospital may substitute another carrier for any of the foregoing plans (other than OHIP) provided that the level of benefits conferred thereby are not decreased. The Hospital will advise the Association of any change in

carrier or underwriter in a reasonable period of time prior to implementing a change in carrier,

- 14.09 The Hospital shall continue to pay the premiums for benefit plans for nurses who are on paid leave of absence, Workers' Compensation, or at any time when salary is received, Nurses who are on layoff may continue to participate in benefit plans, at their request, provided that they make arrangements for payment and provided also that the layoff does not exceed one year.
- 14.10 The Hospital agrees to continue its share of the premiums for Health and Welfare Benefits under Article 14, as applicable, while a nurse is on sick leave (including the Unemployment Insurance Period) or on Long Term Disability to a maximum of 30 months from the time the absence commenced.

ARTICLE 15 - BEREAVEMENT LEAVE

15.01 A nurse who notifies the Hospital as soon as possible following a bereavement shall be granted three (3) consecutive working days off without loss of her regular pay for her scheduled hours, in conjunction with the day of the funeral of a member of her immediate family. "Immediate family" means parent, brother, sister, spouse, son, daughter, son-in-law, daughter-in-law, mother-infather-in-law, brother-in-law, sister-in-law, grandparent or grandchild. "Spouse" for the purposes of bereavement leave will include a partner of the same sex. Where a nurse does not qualify under the above-noted conditions, the Hospital may nonetheless grant a paid bereavement leave. The Hospital, in its discretion, may extend such leave with or without pay.

> A nurse will be allowed one (1) calendar day off without loss of pay in order to attend the funeral of her niece or nephew, aunt or uncle.

> In extenuating circumstances where travel or other time is required, additional unpaid leave of absence may be granted.

ARTICLE 16 - JURY DUTY

16.01 If a nurse is required to serve as a juror in any Court of Law or required by subpoena to attend a Court of Law, or a Coroner's Inquest in connection with a case arising from her duties at the Hospital, or when subpoenaed as a Crown Witness, she shall not lose her regular pay because of such attendance and shall not be required to work any shift on the day of such duty, provided that she:

- (1) notifies the Hospital immediately upon her notification that she will be required to attend Court;
- (2) presents proof of service requiring her attendance; and
- (3) promptly repays the amount other than expenses (i.e. mileage, travelling and meal allowances) paid to her for such service or attendance to the Hospital.

It is understood that such paid leave applies to any scheduled night shifts immediately prior to a day of jury duty.

ARTICLE 17 - TRANSPORTATION

17.01 When a nurse is called back to work outside of her normal scheduled working hours or is required to report on or off work between the hours of 2400 - 0600 or at any time while on standby, the Hospital will pay transportation costs, either by taxi or by her own vehicle at the rate of thirty-five cents (35¢) per mile to a maximum of fourteen (\$14.00) dollars for each trip. The nurse shall provide proof of payment of such taxi fare.

ARTICLE 18 - SCHEDULING REGULATIONS

- 18.01 (a) i) The regular daily tours of duty of a nurse shall average five per seven calendar days over the Hospital's nursing schedules, and nurses will not be scheduled to work more than seven (7) consecutive tours,
 - ii) Nurses on the eleven and one-quarter (111) hour tours will be asked to work no more than four (4) consecutive days, except by mutual consent.
 - (b) A nurse will receive at least one weekend off in two and will receive time and one-half (1½) her regular straight time hourly rate for all hours worked on a second consecutive and subsequent weekend save and except where:
 - i) Such weekend has been worked by the nurse to satisfy specific days off requested by such nurse; or
 - ii) such nurse has requested weekend work; or
 - iii) such weekend is worked as a result of an exchange of shifts with another nurse.

- (c) i) The schedule will be posted at least two (2) weeks in advance of going into effect and will cover at least a four (4) week period.
 - ii) A nurse will be scheduled off at least four (4) tours in any two week period of which two tours will be consecutive.
 - iii) Requests for specific days off are to be submitted in writing at least two (2) weeks in advance of posting.
- (d) Requests for change in posted time schedules must be submitted in writing and co-signed by the nurse willing to .exchange days off or tour of duty. It is understood that such tour of duty initiated by the nurse and duly initialled by the nurse and approved by the Hospital shall not result in overtime payment to any of the nurses affected by such change.
- (e) Where nurses are now working a longer daily tour, the provisions set out in this Article governing the regular hours of work in a daily tour shall be adjusted accordingly.
- (f) At least two (2) consecutive shifts off shall be scheduled between shifts, and at least forty-eight (48) hours' time shall be scheduled following night duty. A shorter period of time between changes of shift may be agreed upon by mutual consent.
- Christmas Day and Boxing Day, and time off at New Year's shall include New Year's Eve and New Year's Day. Nurses shall receive Christmas or New Year's off on a rotational basis and may be allowed to exchange tours of duty if such change is deemed by the Hospital not to interfere with the continuance of efficient operation. A nurse may waive her right to have time off at the Christmas or New Year's period, and to have time off scheduled at another mutually agreed to time in accordance with Article 13.01 (c). The Hospital shall schedule at least five (5) consecutive days off at Christmas or New Year's, save and except those nurses working in:
 - psychiatric partial hospitalization unit
 - out patient department team leader
 - diabetic teaching nurse
 - coronary teaching nurse
 - operating room corridor nurse

'and subject to investigation as determined:

radiology nurse

respiratory nurse

- (h) A weekend shall be defined as approximately fiftysix (56) consecutive hours off work. The fifty-six (56) consecutive hours will be contained within the period following the completion of the Friday shift until commencement of the Monday shift.
- (i) Fifty (50%) percent of the tours worked shall be on the day shift. This may be modified wherein eight (80%) percent of the nurses in a specific unit agree to a master rotation of more than fifty (50%) percent evening or night shift.
- (j) i) Christmas schedules shall be posted no later than November 1st of each year. Requests, however, should be submitted by October 1st of each year.
 - ii) Nurses working extended tours will have the option where possible to work 7.5 hour tours over the Christmas schedule.
- (k) Nurses presently working two (2) out of three (3) shifts shall not be rotated through all three (3) shifts without their consent.
- 18.02 For nurses working the 7.5 hour tour, two (2) rest periods of fifteen (15) minutes will be granted during each tour and one (1) thirty (30) minute unpaid lunch period will be granted at a time designated by the Hospital. For nurses working the 11.25 hour tour, three (3) rest periods of fifteen (15) minutes will be granted during each tour, and a total forty-five (45) minutes of unpaid meal break will be granted at a time designated by the Hospital.
- Notwithstanding the foregoing overtime will not be paid for additional hours worked during a twenty-four (24) hour period as a result of a change in tour at the request of a nurse or changeover to daylight saving from standard time and vice-versa or exchange of shifts by two (2) nurses.

Nurses shall be paid for actual hours worked at their regularly hourly rate of pay as a result of a changeover to daylight saving from standard time and vice versa.

ARTICLE 19 - CALL BACK

A nurse who has left the Hospital premises and who is called in to work outside her regularly scheduled hours shall be paid at the rate of time and one-half (1½) her regular straight time rate of pay for all work performed with a minimum of four (4) hours pay at one and one-half (1½) times her regular straight time rate, whichever is the greater, provided she has completed her previously

scheduled shift and except to the extent that her call back period overlaps and extends into her regular shift in which case she shall receive premium pay only for the hours actually worked prior to the commencement of her regular shift.

ARTICLE 20 - STANDBY DUTY

- A nurse who is required to remain available for duty on standby at any time outside of the scheduled working hours for that particular nurse shall receive two dollars and fifty cents (\$2.50) for each hour of standby duty effective April 1, 1991. If a nurse is called back to work while on standby duty, the provisions expressed in Article 19.01 shall apply. Effective April 1, 1991, the nurse will be paid \$3.00 per hour for paid holidays.
- When a nurse is required to stand by on a paid holiday and is called in to work, she shall be paid at the rate of two (2) times her regular straight time hourly rate with a guaranteed minimum of four (4) hours at time and one-half (1½) her regular straight time hourly rate, whichever is greater.

E 21 - ORIENTATION AND

- 21.01 The Hospital in its aim to provide highest quality patient care, recognizes the need to provide programmes to assist nurses in their professional growth. In order to meet that need, a programme of initial orientation, based on a nurse's individual needs, and an ongoing inservice education programme shall be carried forth and maintained.
- 21.02 Before assigning a newly hired nurse in charge of a nursing unit, the Hospital will first provide orientation both to the Hospital and to such nursing unit. It is understood that such nurse may be assigned to any tour as part of her orientation program.
- 21.03 Both the Hospital and the Association recognize the joint responsibility and commitment to provide, and participate in, In-service education. The Association supports the principle of its members' responsibility for their own professional development, and the Hospital will endeavour to provide programs related to the requirements of the Hospital. Available programs will be publicized and the Hospital will endeavour to provide nurses with opportunities to attend such programs, during their regularly scheduled working hours.
- 21.04 The delegation of Added Nursing Skills and Sanctioned Medical Acts (Special Procedures) to nurses shall be in accordance with guidelines established by the College of Nurses from time to time, and any approved Hospital policy related thereto.

When a nurse is on duty and authorized to attend any Inservice program within the Hospital and during her regularly scheduled working hours, she shall suffer no loss in regular pay. When a nurse is required by the Hospital to attend courses outside of her regularly scheduled working hours, she shall be paid for all time spent in attendance on such courses at her regular straight time hourly rate of pay.

21.06 Responsibility for Students

- i) Nurses may be required, as part of their regular duties, to supervise the activities of students and will be informed in writing of their responsibilities in relation to these students.
- ii) Any information that is provided to the hospitals by the educational institution with respect to the skill level of the students will be made available to the nurses recruited to supervise the students.

21.07 <u>Technological Change</u>

The Hospital undertakes to notify the Association in advance, so far as practicable, of any technological changes which the Hospital has decided to introduce which will significantly change the status of the nurse within the bargaining unit.

The Hospital agrees to discuss with the Association the effect of such technological changes on the employment status of the nurses and to consider practical ways and means of, minimizing the adverse effect, if any, on the nurses concerned.

Nurses who are subject to layoff due to technological change will be given notice of such layoff at the earliest reasonable time, and in keeping with the requirements of the applicable legislation and the provision of Article 8.06 will apply.

Where computers are introduced into the workplace and nurses are required to utilize those computers in the course of their duties, the Hospital agrees that necessary computer training will be provided at no cost to the nurses involved.

ARTICLE 22 - PROFESSIONAL SPONSIBIL

- 22.01 In the event that the Employer assigns a number of patients or a workload to an individual nurse or group of nurses such that she or they have cause to believe that she or they are being asked to perform more work than is consistent with proper patient care, she or they shall:
 - (a) (i) complain in writing to the Nursing Committee within fifteen (15) calendar days of the

alleged improper assignment. The Chairman of the Nursing committee shall convene a meeting of the Nursing Committee within ten (10) calendar days of the filing of the complaint. The Committee shall hear and attempt to resolve the complaint to the satisfaction of both parties.

- ii) Failing resolution of the complaint within fifteen (15) calendar days of the meeting of the Nursing Committee, the complaint shall be forwarded to Independent Assessment an Committee, composed of three (3) registered nurses; one (1) chosen by the Ontario Nurses' Association, one (1) chosen by the Hospital, and one (1) chosen from a panel of independent registered nurses who are well respected within the profession. The member of the Committee chosen from the panel of independent registered nurses shall act as Chairperson.
- iii) The Assessment Committee shall conduct a hearing into the complaint within fourteen (14) calendar days of its appointment and shall be empowered to investigate as is necessary and make what decisions it finds appropriate in the circumstances. The Committee shall its Assessment findings, in writing, to the parties within thirty (30) calendar days following completion of its hearing.
- (b) i) The list of Chairpersons (Assessment Committee) is attached to and forms part of this Agreement.

The parties agree that should a Chairperson be required, the Ontario Hospital Association and the Ontario Nurses' Association will be contacted. They will provide the name of the person to be utilized on the alphabetical listing of Chairpersons. The name to be provided will be the top name on the list of Chairpersons who has not been previously assigned.

Should the Chairperson who is scheduled to serve decline when requested, or it becomes obvious that she would not be suitable due to connections with the Hospital or community the next person on the list will be approached to act as Chairperson.

ii) Each party will bear the cost of its own nominee and will share equally the fee of the Chairperson and whatever other expenses are incurred by the Assessment Committee in the performance of its responsibilities as set out herein.

ARTICLE 23 - BULLETIN BOARDS

The Hospital agrees to make available to the Association for the posting of Association notices, a Bulletin Board in a suitable place to inform employees in the bargaining unit of the activities of the Association. It is agreed that no Association notice will be posted on the Bulletin Board without prior approval of the Director of Personnel of the Hospital, which approval will not be unreasonably withheld.

ARTICLE 24 - ASSOCIATION CONTRACTS

24.01 A copy of this contract in booklet form will be printed, paid for by the Hospital and the Association equally and issued by the Hospital to all nurses now employed and as employed.

ARTICLE 25 - OCCUPATIONAL HEALTH & SAFETY

- 25.01 (a) The Employer shall comply with all applicable federal, provincial and municipal health and safety legislation and regulations. All standards established under the legislation and regulations shall constitute minimum acceptable practice to be improved upon by agreement or the employee/employer Health and Safety Committee or negotiations with the Association.
 - (b) A Health and Safety Committee shall be established which is composed of an equal number of employee and employer representatives, but with a minimum of one (I) representative selected or appointed by the Association.
 - (c) The Hospital agrees to cooperate reasonably in providing necessary information to enable the Committee to fulfil its function.
 - (d) Meetings shall be held in accordance with the legislation or more frequently at the call of the Chair, if required. The Committee shall maintain minutes of all meetings and make the same available for review.
 - (e) All time spent by a member of the Health & Safety Committee attending meetings of the Committee and carrying out her duties, shall be deemed to be work time for which she shall be paid by the Hospital, at her regular rate, and she shall be entitled to such time from work as is necessary to attend scheduled meetings.



- (f) Pregnant employees may request to be temporarily transferred from their current duties if, in the professional opinion of the employee's physician the pregnancy may be at risk. If a transfer is not feasible, the pregnant employee, if he so requests, will be granted an unpaid leave of absence before commencement of the current contractual maternity leave.
- Where the Hospital identifies high risk areas where nurses are exposed to infectious or communicable diseases for which there are available protective medications, such medications shall be provided at no cost to the nurses.

ARTICLE 26 - HEALTH PROGRAMME

- Medical examinations, re-examination and any tests required under the Public Hospitals' Act and the Workers' Compensation Act will be provided by the Hospital in compliance with the regulations. The nurse may choose her personal physician, at her own expense and time, for all such examinations, except the pre-employment medical, unless the Hospital has a specific objection to the physician selected.
- 26.02 Current provisions in Collective Agreements relating to the provision of x-rays, laboratory work, immunization injections, gamma globulin and other programs shall be continued.

ARTICLE 27 - DURATION OF AGREEMENT

- This Agreement shall continue in effect from April 1st,
 1991 to March 31st, 1993 and shall continue automatically
 thereafter during annual periods of one (1) year, unless
 either party notifies the other, in writing, within
 ninety (90) days preceding the expiry of this Agreement,
 that it desires to amend or terminate this Agreement.
- <u>ARTICLE 28 EXTENDED TOURS</u> Introduction and Discontinuation of Extended Tours. (Compressed Work Week).
- 28.01 A compressed work week shall be introduced into any unit when:
 - i) eighty percent (80%) of the nurses in the unit so indicate by secret ballot; and
 - ii) the Hospital agrees to implement the compressed work week, such agreement shall not be withheld in an unreasonably or arbitrary manner.
- 28.02 A compressed work week may be discontinued in any unit when:

- i) eighty percent (80%) of the nurses working extended tours in the unit so indicate by secret ballot; or
- ii) the Hospital because of
 - (a) proven adverse effects on patient care,
 - (b) inability to provide a workable staffing schedule,

states its intention to discontinue the compressed work week in the schedule.

- 28.03 When notice of discontinuation is given by either party in accordance with Clause 28.02 above, then:
 - i) the parties shall meet within two (2) weeks of the giving of notice to review the request for discontinuation; and
 - ii) where it is determined that the compressed work week will be discontinued, affected nurses shall be given sixty (60) days notice before the schedules are so amended.

ARTICLE 29 - JOB SHARING

- 29.01 The parties mutually agree to implement job sharing. The Hospital shall not arbitrarily or unreasonably refuse to implement job sharing.
 - 1. Job Sharing requests with regard to full-time positions shall be considered on an individual basis.
 - 2. Total hours worked by the job sharer shall equal one (1) full-time position. The division of these hours or the schedule shall be determined by mutual agreement between the two (2) nurses and the Nursing Manager of the Unit. Job sharers shall not be requested to work any tours outside of the tours of the full-time position.
 - 3. The above schedules shall conform with the scheduling provisions of the Full-time Collective Agreement.
 - 4. Each job sharer may exchange shifts with her partner, as well as with other nurses as provided by the Collective Agreement.
 - 5. The job sharers involved will have the right to determine which partner works on scheduled paid holidays and job sharers shall only be required to work the number of paid holidays that a full-time nurse would be required to work.

- 6. (a) Job sharers are required to cover their partner during sick leave or vacation. Job sharers are not responsible for arranging coverage for their position during an absence.
 - (b) Where a job sharer is going to be absent, other part-time nurses shall be offered the addition tours.
- 7. All other provisions covering job sharing are contained in the Part-time Collective Agreement.

8. Implementation

The number of job sharing positions will be determined by the Nursing Manager.

Where the job sharing arrangement arises out of the filling of a vacant position, both job sharing positions will be posted and selection will be based on the criteria set out in the Collective Agreement.

- 9. An incumbent full-time nurse wishing to share her position, may do so without having her half of the position posted. The other half of the job sharing position will be posted and selection will be made on the criteria set out in the Collective Agreement.
- 10. If one of the job sharers leaves the arrangement, her position will be posted. If there is no successful applicant to the position, the shared position must revert to a full-time position. The remaining nurse will have the option of continuing the full-time position or reverting to her former position. If she does not continue full-time, the position must be posted according to the Collective Agreement.

11. Discontinuation

Either party (the Hospital or the job sharing nurse) may discontinue the job sharing arrangement with ninety (90) days' notice. Upon receipt of such notice, a meeting shall be held between the parties within fifteen (15) days to discuss the discontinuation. It is understood and agreed that such discontinuation shall not be unreasonable or arbitrary.

ARTI 30 - MODIFIED WORK

The Hospital will notify the President of the local Nurses' Association of the names of all nurses who go off work due to a work related injury or when a nurse goes on LTD.

When it has been medically determined that an employee is unable to return to the full duties of her position and due to a disability, the Hospital will notify and meet with the staff representative of the Ontario Nurses' Association and a member of the Local Executive to discuss the circumstances surrounding the employee's return to suitable work.

The Hospital agrees to provide the employee with a copy of the Workers' Compensation Board Form 7 at the same time as it is sent to the Board.

Dated at Joronto Ontario,	this 5th day of april , 1994
FOR THE EMPLOYER	FOR THE ASSOCIATION
V. Mickerini	Lighth Mylwaine (ERC)
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APPENDIX I

.01 Full-time Registered Staff Nurses shall be compensated for their services in accordance with the following salary grid, per month:

April 1, 1991

	Hourly	<u>Monthly</u>
Start	\$16.81	\$2732.17
1 year	17.71	2877.67
2 years	18.10	2941.67
3 years	18.97	3083.33
4 years	19.74	3208.33
5 years	20.51	3333.33
6 years	21.28	3458.33
7 years	22.05	3583.33
<pre>\$ years</pre>	22.82	3708.33
9 years	23.59	3833.33
October 1, 1991		
Start	\$16.81	\$2732.17
1 year	17.71	2877.67
2 years	18.10	2941.67
3 years	18.97	3083.33
4 years	20.00	3250.00
5 years	20.77	3375.00
6 years	21.54	3500.00
7 years	22.56	366 6.67
a years	23.59	3833.33
<pre>9 year8</pre>	24.62	4000.00

NOTE:

Nurses with the required level of service credit for purposes of advancement on the salary schedule shall be placed at the "8 years" level on the salary schedule, effective April 1, 1989.

April 1, 1992

Start	\$16.81	\$2732.14
1 year	17.71	2877.67
2 years	18.46	3000.00
<pre>3 years</pre>	19.49	3166.67
<pre>4 years</pre>	20.51	3333.33
<pre>5 years</pre>	21.54	3500.00
6 years	22.82	3708.33
7 pars	24.10	3916.67
8 years	25.38	4125.00
9 years	26.67	4333.33

NOTE:

Nurses with the required level of service credit for purposes of advancement on the salary schedule shall be placed at the "9 years" level on the salary schedule, effective April 1, 1990.

7. 02

Graduate nurses in the employ of the Hospital shall receive thirty-three (\$33.00) dollars below the starting salary, and upon presenting proof of current registration by the College of Nurses of Ontario, shall be given the salary of the Registered Staff Nurse as provided in the Article above, retroactive to the date of successfully passing the registration examination, or to the date of last hire, whichever is later.

Occupational Health Nurse shall be compensated in accordance with the following salary grid:

OCCUPATIONAL HEALTH NURSE

	APRI:	<u>APRIL 1/91</u>		OCTOBER 1/91		<u>APRIL 1/92</u>	
	HOURLY	MONTHLY	HOURLY	MONTHLY	HOURLY	MONTHLY	
Start 1 Year	21.84 22.66	3549 .65 3682.90	22.12 22.94	3594.50 3727.91	22.94 24.30	3727.91 3949.40	
2 Years 3 Years	23.48 24.30	3816.15 3949.40	24.03 25.12	3904.39 4082.65	25.67 27.03	4170.89	
4 Years	25.12	4082.65	26.22	4260.91	28.40	4615.65	

Retroactivity

Increases to the salary schedule shall be retroactive and apply to all employees in the bargaining unit as of April 1, 1991 on the basis of each hour paid to them from April 1, 1991 to the date the salary rates are increased. Such retroactive pay shall be paid out within three (3) pay periods (approximately six weeks) of the ratification of the parties. Any new employee hired since April 1, 1991 shall be entitled to a pro rata adjustment to their remuneration from the date of their employment. The Hospital shall be responsible to contact in writing, at their last known addresses any employees who have left the employment of the Hospital and/or the bargaining unit since April 1, 1991 to advise them of their entitlement to any retroactive adjustment within fifteen (15) days following the ratification of the parties. Such employees will have a period of thirty (30) days after the mailing of the notice in which to claim such adjustments, and not thereafter.

LIST OF CHAIRPERSONS

ASSESSMENT COMMITTEE

- 1. Dr. Alice Baumgart
 School of Nursing
 Queen's University
 Kingston, Ontario
- 2. Miss Magaret Charters
 Assistant Administrator
 Nursing and Patient Care
 Hamilton General Hospital
 Hamilton, Ontario
- 3. Mrs. Roxy Edwards
 Executive Director
 Bruce Peninsula Health Serv.
 Wiarton, Ontario
- 4. Dr. Josphine Flaherty
 Principal Nursing Officer
 Health & Welfare Canada
 Ottawa, Ontario
- 5. Ms. Gwen Hefferman
 Director of Nursing Education
 Ottawa Civic Hospital
 Ottawa, Ontario
- 6. Mrs. Pat Kirby
 Dean, School of Health
 Sciences and Human Services
 Fanshawe College
 London, Ontario

- 7. Ms. Louise Lemieux-Charles
 Doctoral Candidate
 Health Administration
 London, Ontario
- 8. Mrs. Maxine Pastirik
 Program Developer
 Niagara College of Applied
 Arts & Technology
 Welland, Ontario
- 9. Dr. Lucille Peszat
 Canadian Centre for Stress
 and Well Being
 Toronto, Ontario
- 10. Mrs. Helen Taylor
 Health Care Consultant
 M.I. Administrative Serv. Ltd.
 Scarborough, Ontario
- 11. Ms. Judy Tiivel
 Co-ordinator
 Nursing Computer Project
 Toronto Western Hospital
 Toronto, Ontario
- 12. Ms. Kathleen Webb
 Director of Nursing
 Humber Memorial Hospital
 Weston, Ontario

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