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**PART**

**COLLECTIVE AGREEMENT**

Between

ALEXANDRA MARINE AND GENERAL HOSPITAL  
 GODFRICH, ONTARIO  
 M7A 1R9

(hereinafter referred to as "the Hospital")

and

**ONTARIO NURSES' ASSOCIATION**

(hereinafter referred to as "the Association")

Expiry: March 31, 1991

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## ARTICLE 1 – PURPOSE

- 1.01 The general purpose of this Agreement is to establish and maintain collective bargaining relations between the Hospital and the nurses covered by this Agreement; to provide for on-going means of communication between the Association and the Hospital and the prompt disposition of grievances and the final settlement of disputes and to establish and maintain mutually satisfactory salaries, hours of work and other conditions of employment in accordance with the provisions of this Agreement.
- 1.02 It is **recognized** that nurses wish to work together with the Hospital to secure the best possible **nursing** care and health protection for patients. **Appropriate** committees have been created under this Agreement to work towards this objective.

## ARTICLE 2 – DEFINITIONS & GRADUATE NURSES

- 2.01 A registered nurse is a nurse who holds certification with the College of Nurses of Ontario in **accordance** with the Health Disciplines Act.
- 2.02 A graduate nurse is defined as a nurse with certification incomplete who is a graduate of a program **acceptable** to the College of Nurses and is either in the process of being **certified** by the College of Nurses of Ontario or is **completing** certification requirements. This certification shall be completed within twenty-four **(24)** months following date of hire. Where a nurse fails to complete such certification requirements, she will be terminated from the employ of the Hospital. Such termination shall not be subject matter of grievance or arbitration procedure. The foregoing does not **apply to nurses employed prior to October 23, 1981, except those currently in the process of completing certification requirements who shall be required to complete such certification in accordance with the provisions of the existing Collective Agreement.**
- 2.03 A full-time nurse is a nurse who is regularly scheduled to work the normal full-time hours referred to in Article **13** of the **full-time** Collective Agreement.
- 2.04 A regular part-time nurse is a nurse who regularly works less than the normal full-time hours referred to in Article **13** of the full-time Collective Agreement and who offers to make a commitment to be available for work on a regular predetermined basis. All other part-time nurses shall be considered casual nurses.
- The **predetermined** basis upon which the commitment to be **available** is made shall be determined in **local** negotiations.

The definitions shall not have the effect of changing the composition of any existing bargaining units. The Hospital shall not refuse to accept an offer from a nurse to make a commitment to be available for work on a regular predetermined basis solely for the purpose of **utilizing** casual nurses so as to restrict the number of regular part-time nurses.

### **ARTICLE 3 – RELATIONSHIP**

- 3.01 The Hospital and the Association agree that there will be no discrimination, interference, intimidation, restriction or coercion exercised or **practiced** by any of their representatives with respect to any nurse because of her membership or non-membership in the Association or activity or lack of activity on behalf of the Association or by reason of exercising her rights under the Collective Agreement.
- 3.02 The Association agrees there will be no Association activity, solicitation for membership, or collection of Association dues on Hospital premises or during working hours except with the written permission of the Hospital or as specifically provided for in this Agreement.
- 3.03 It is agreed that there will be no discrimination by either party or by any of the nurses covered by this Agreement on the basis of race, creed, colour, national **orig**in, sex, sexual orientation, marital status, age, religious **affiliation** or any other **factor** which is not pertinent to the employment relationship.

### **ARTICLE 4 – NO STRIKE, NO LOCKOUT**

- 4.01 The Association agrees there shall be no strikes and the Hospital agrees there shall be no lockouts so long as this Agreement continues to operate. The terms "strike" and "lock-out" shall **bear the** meaning given them in **the Ontario** Labour Relations Act.

### **ARTICLE 5 – ASSOCIATION SECURITY**

- 5.01 The Hospital will deduct from each part-time nurse covered by this Agreement, an amount **equal** to the regular monthly Association dues designated by **the** Association. The **deduction** period for a part-time nurse may be extended where she does not receive any pay in a particular month.
- 5.02 Such dues shall be deducted monthly and in the case of newly **employed** part-time nurses, such deductions shall commence in **the** month following their date of hire as part-time nurses.
- 5.03 The amount of the regular monthly dues shall be those **authorized** by the Association and the Provincial Secretary-Treasurer of the Association shall notify the Hospital of any changes

therein and such notification shall be the Hospital's conclusive authority to make the deduction specified.

5.04 In consideration of the deducting and forwarding of Association dues by the Hospital, the Association agrees to indemnify and save harmless the Hospital against any claims or liabilities arising or resulting from the operation of this Article.

5.05 The amounts so deducted shall be remitted monthly to the Provincial Secretary-Treasurer of the Association, no later than the end of the month following the month in which the dues were deducted. In remitting such dues, the Hospital shall provide a list of nurses from whom deductions were made, including deletions (indicating terminations) and additions from the preceding month and their social insurance numbers. A copy of this list will be sent to the local Association.

5.06 The Hospital agrees that an officer of the Association or nurse representative shall be allowed a reasonable period during regular working hours to interview newly hired nurses during their probationary period. During such interview, membership forms may be provided to the nurse. These interviews shall be scheduled in advance as determined by local negotiation and may be arranged collectively or individually by the Hospital.

NOTE: The list provided for in Article 5.05 shall include any other information that is currently provided to ONA. Additionally, the Hospital will provide each nurse with a T-4 Supplementary Slip showing the dues deducted in the previous year for income tax purposes where such information is or becomes readily available through the Hospital's payroll system.

## ARTICLE 6 – REPRESENTATION AND COMMITTEES

### 6.01 Nurse Representatives & Grievance Committee

- (a) The Hospital agrees to recognize nurse representatives to be elected or appointed from amongst nurses in the bargaining unit for the purpose of dealing with Association business as provided in this Collective Agreement. The number of representatives and the areas which they represent are set out in the Appendix of Local Provisions.
- (b) The Hospital will recognize a Grievance Committee, one of whom shall be chairperson. This Committee shall operate and conduct itself in accordance with the provisions of the Collective Agreement and the number of nurses on the Grievance Committee is set out in the Appendix of Local Provisions.
- (c) It is agreed that nurse representatives and members of the Grievance Committee have their regular duties and responsibilities to perform for the Hospital and shall not

leave their regular duties without first obtaining permission from their immediate supervisor. Such permission shall not be unreasonably withheld. If, in the performance of their duties, a nurse representative or member of the Grievance Committee is **required** to enter a nursing unit within the hospital in which **she** is not ordinarily employed she shall, immediately upon entering such nursing unit, report her presence to the supervisor or nurse in charge, as the case **may** be. When resuming their regular duties and **responsibilities**, such representatives shall again report to their immediate supervisor. The Hospital agrees to pay for all time spent during their regular hours by such representatives hereunder.

## 6.02 Hospital-Association Committee

- (a) There shall be a Hospital-Association Committee comprised of representatives of the Hospital, one of whom shall be the Director of Nursing or her designate and of the Association, one of whom shall be the Local President or her designate. The number of representatives is set out in the Appendix of Local Provisions and the membership of the Committee may be expanded by mutual agreement.
- (b) The Committee shall meet every two **(2)** months unless otherwise agreed and as required under Article **8.01** (a) **(i)**. The duties of chairperson and secretary shall alternate between the parties. Where possible, a **agenda** items will be exchanged in writing at least five **(5)** calendar days prior to the meeting. A record shall be maintained of matters referred to the Committee and the recommended disposition, if any, unless agreed to the contrary. **Copies** of the record shall be provided to Committee **members**.
- (c) The purpose of the Committee includes:
  - (i) promoting and providing effective and meaningful communication of information and ideas; **making** joint recommendations on matters of concern **including** the quality and quantity of nursing care;
  - (ii) **dealing** with complaints referred to it in accordance with **the** provisions of Article **8**, Professional Responsibility;
  - (iii) discussing and reviewing matters relating to orientation and in-service programs.
- (d) The Hospital agrees to pay for time spent during regular working hours for representatives of the Association attending at such meetings.

6.03 (a) **Negotiating Committee**

The Hospital agrees to **recognize** a Negotiating Committee comprised of representatives of the Association for the **purpose** of negotiating a renewal agreement. The number of nurses on the Negotiating Committee is set out in the Appendix of Local Provisions. The Hospital agrees to pay members of the Negotiating Committee for time spent during **regular working** hours in negotiations with the Hospital for a **renewal** agreement up to, but not including, arbitration.

(b) **Central Negotiating Team**

~~In central bargaining between the Ontario Nurses' Association and the Participating Hospitals, a nurse serving on the Association's Central Negotiating Team shall be paid for time lost from her regularly scheduled straight time working hours at her regular rate of pay, and without loss of leave credits, for attending central negotiating meetings with the Hospitals' Central Negotiating Committee up to, but not including, arbitration.~~

Central Negotiating Team members shall receive unpaid time off for the purpose of preparation for negotiations. The Association will advise the Hospitals concerned, as far in advance as **possible**, of the dates for which leave is being **requested**.

Upon reference to arbitration, the Central Negotiating Team members shall receive unpaid time off for the purpose of attending arbitration hearings.

Time spent on such meetings will not be considered leave under Article **11.02**, Leave for Association Business.

The maximum number of Central Negotiating Team members entitled to payment under this provision shall be seven **(7)**, and in no case will more than one **(1)** nurse from a hospital be entitled to such **payment**.

The Association shall advise the Hospitals' Central Negotiating Committee of those **nurses to** be paid under this provision. The Hospitals' Central **Negotiating** Committee will make such request known to the **affected** hospitals.

For any unpaid leave of absence under this provision, the nurse's salary and percentage in lieu of fringe benefits shall be maintained by the Hospital, and the Association agrees to reimburse the Hospital in the amount of the full cost of such salary and percentage in lieu of fringe benefits.



6.04 **Accident Prevention – Health & Safety Committee**

- (a) The Hospital and the Association agree that they mutually desire to maintain standards of safety and health in the hospital in order to prevent accidents, injury and illness.
- (b) **Recognizing** its responsibilities under the applicable **legislation**, the Hospital agrees to **accept** as a member of its Accident Prevention – Health and **Safety** Committee, at least one **(1)** representative selected or appointed **by the** Association from amongst bargaining unit employees.
- (c) Such Committee shall identify potential dangers and hazards, institute means of improving health and safety programs and recommend actions to be taken to improve **conditions** related to safety and health.
- (d) The **Hospital agrees** to cooperate reasonably in providing necessary **information to** enable the Committee to **fulfill** its functions. In addition, the **Hospital will provide** the Committee with **reasonable access** to all accident reports, health and safety records and any other pertinent information in its possession.
- (e) Meetings shall be held every second month or more **frequently** at the call of the Chair, if **required**. The Committee shall maintain minutes of all meetings and make the same available for review.
- (f) **Any representative** appointed or selected in accordance **with (b)** hereof, shall serve for a term of at least one **(1)** calendar year from the date of appointment. Time off for such representative(s) to attend meetings of the Accident Prevention – Health and Safety Committee in accordance with the foregoing, shall be granted and any representative **s)** attending such meetings during their regularly **scheduled** hours of work, shall not lose regular earnings as a result of such attendance.
- (g) The Association agrees to endeavour to obtain the full cooperation of its membership in the observation of all safety rules and practices.
- (h) All time spent by a member of the Accident Prevention – Health and Safety Committee attending **meetings** of the Committee and **carrying** out her duties, shall be deemed to be work time for which she shall be paid by the Hospital at her regular rate and she shall be entitled to such time from work as is necessary to attend scheduled meetings.
- (i) Pregnant employees may request to be transferred from their current duties if, in the professional opinion of the employee's physician, the pregnancy may be at risk. If

such a transfer is not feasible, the pregnant **employee**, if she so requests, will be granted an unpaid leave of **absence** before commencement of the current contractual maternity leave.

- (j) Where the Hospital identifies high risk areas where nurses are exposed to infectious or communicable diseases for which there are available protective medications, such medications shall be provided at no cost to the nurses.

NOTE: Issues relating to chairing of meetings and responsibility for the taking of minutes should be discussed locally with the Hospital and the other Unions representing employees of the Hospital.

6.05 The Association may hold **meetings** on Hospital **premises** providing permission **has** been first **obtained** from the **Hospital**.

6.06 The Association shall keep the Hospital notified in writing of the names of the nurse **representatives and/or** Committee members and Officers of the Local Association **appointed** or selected under this Article as well as the effective **date** of their respective appointments,

6.07 All reference to nurse representatives, committee members and officers in this Agreement shall be deemed to mean nurse representatives, committee members or officers of the Local Association.

6.08 The Hospital agrees to give representatives of the Ontario Nurses' Association access to the premises of the Hospital for the purpose of attending grievance meetings or otherwise assisting in the administration of this Agreement, provided prior arrangements are made with the Administrator. Such representatives shall have access to the **premises** only with the approval of the Administrator which **will** not be unreasonably withheld.

6.09 Where a nurse makes prior arrangements for time off from a tour of duty, the nurse shall not be scheduled to work another tour that day.

#### **ARTICLE 7 – GRIEVANCE PROCEDURE**

7.01 For purposes of this Agreement, a grievance is defined as a difference arising between the parties **relating** to the **interpretation**, application, administration or alleged violation **of** the **Agreement** including any question as to whether a matter is **arbitrable**.

7.02 At the time formal discipline is imposed or at any stage of the grievance procedure, including the complaint stage, a nurse is entitled to be represented by her nurse representative. In the case of suspension or discharge, the Hospital shall notify the nurse of this right in advance.

7.03 It is the mutual desire of the parties hereto that complaints of nurses shall be adjusted as quickly as possible, and it is understood that a nurse has no grievance until she has first given her immediate supervisor the opportunity of adjusting her complaint. Such complaint shall be discussed with her immediate supervisor within nine (9) calendar days after the circumstances giving rise to it have occurred or ~~ought~~ **ought** reasonably to have come to the attention of the nurse and failing settlement within nine (9) calendar days, it shall then be taken up as a grievance within nine (9) calendar days following advice of her immediate supervisor's decision in the following manner and sequence:

**Step No. 1**

The nurse may submit a written **grievance, signed** by the nurse, to her immediate supervisor. **The grievance shall be** on a form referred to in Article 7.09 and shall **identify** the nature of the grievance and the remedy sought and should identify the provisions of the Agreement which are alleged to be violated. The immediate **supervisor** will deliver **her decision** in writing within nine (9) calendar days following the day on which the grievance was presented to her. Failing settlement, then:

**Step No. 2**

Within nine (9) calendar days following the decision under Step No. 1, the nurse may **submit** the written grievance to the Director of Nursing or her designate who will deliver her decision in **writing** within nine (9) calendar days from the date on which the **written** grievance was **presented** to her. The parties may, if they so desire, meet to discuss the grievance at a time and place suitable to both parties. Failing settlement, then:

**Step No. 3**

Within nine (9) calendar days following the decision in Step No. 2, the grievance may be submitted in writing to the Hospital Administrator or her designate. A meeting will then be held between the Hospital Administrator or her designate and the Grievance Committee within nine (9) calendar days of the submission of the **grievance** at Step No. 3 unless extended by agreement of the parties. It is understood and agreed that a representative of the Ontario Nurses' Association and the **grievor** may be present at the meeting. **It** is further understood that the Hospital Administrator or her designate may have such counsel and assistance as she may desire at such meeting. The decision of the Hospital shall be delivered in writing within nine (9) calendar-days following the date of such meeting.

7.04 A complaint or grievance arising directly between the Hospital and the Association concerning the interpretation, application

or alleged violation of the Agreement shall be originated at Step No. 3 within fourteen (14) calendar days following the circumstances giving rise to the complaint or grievance. A grievance by the Hospital shall be filed with the Local President or her designate.

7.05 Where a number of nurses have identical grievances and each nurse would be entitled to grieve separately they may present a group grievance in writing signed by each nurse who is grieving to the Director of Nursing or her designate within fourteen (14) calendar days after the circumstances giving rise to the grievance have occurred or ought reasonably to have come to the attention of the nurse(s). The grievance shall then be treated as being initiated at Step No. 2 and the applicable provisions of this Article shall then apply with respect to the processing of such grievance.

7.06 The release of a probationary nurse shall not be subject to the grievance procedure unless the probationary nurse is released for exercising a right under this Agreement. A claim by a nurse who has completed her probationary period that she has been unjustly discharged or suspended shall be treated as a grievance if a written statement of such grievance is lodged by the nurse with the Hospital at Step No. 3 within seven (7) calendar days after the date the discharge or suspension is effected. Such special grievance may be settled under the Grievance or Arbitration Procedure by:

- (a) confirming the Hospital's action in dismissing the nurse; or
- (b) reinstating the nurse with or without loss of seniority and with or without full compensation for the time lost; or
- (c) by any other arrangement which may be deemed just and equitable.

The Hospital agrees to provide written reasons within seven (7) calendar days to the affected nurse in the case of discharge or suspension and further agrees that it will not suspend, discharge or otherwise discipline a nurse who has completed her probationary period, without just cause.

7.07 Failing settlement under the foregoing procedure of any grievance between the parties arising from the interpretation, application, administration or alleged violation of this Agreement, including any question as to whether a matter is arbitrable, such grievance may be submitted to arbitration as hereinafter provided. If no written request for arbitration is received within eighteen (18) calendar days after the decision under Step No. 3 is given, the grievance shall be deemed to have been abandoned. Where such a written request is post-

marked within sixteen (16) calendar days after the decision under Step No. 3, it will be deemed to have been received within the time limits.

- 7.08 All agreements reached under the grievance procedure between the representatives of the Hospital and the representatives of the Association will be final and binding upon the Hospital and the Association and the nurses.
- 7.09 Association grievances shall be on the form set out in Appendix 1.
- 7.10 When either party requests that any matter be submitted to arbitration as provided in the foregoing Article, it shall make such request in writing addressed to the other party to this Agreement, and at the same time name a nominee. Within seven (7) calendar days thereafter the other party shall name a nominee, provided however, that if such party fails to name a nominee as herein required, the Minister of Labour for the Province of Ontario shall have power to effect such appointment upon application thereto by the party invoking the arbitration procedure. The two nominees shall attempt to select by agreement a chairman of the Arbitration Board. If they are unable to agree upon such a chairman within a period of fourteen (14) calendar days, they shall then request the Minister of Labour for the Province of Ontario to appoint a chairman.
- 7.11 No person may be appointed as an arbitrator who has been involved in an attempt to negotiate or settle the grievance.
- 7.12 No matter may be submitted to arbitration which has not been properly carried through all requisite steps of the Grievance Procedure.
- 7.13 The Arbitration Board shall not be authorized to make any decision inconsistent with the provisions of this Agreement, nor to alter, modify, add to or amend any part of this Agreement.
- 7.14 The proceedings of the Arbitration Board will be expedited by the parties hereto and the decision of the majority and where there is no majority the decision of the chairman will be final and binding upon the parties hereto and the nurse or nurses concerned.
- 7.15 Each of the parties hereto will bear the expense of the nominee appointed by it and the parties will share equally the fees and expenses, if any, of the chairman of the Arbitration Board.
- 7.16 The time limits set out in the Grievance and Arbitration Procedures herein are mandatory and failure to comply strictly with such time limits except by the written agreement of the parties, shall result in the grievance being deemed to have been abandoned subject only to the provisions of Section 44 (6) of The Labour Relations Act.

- 7.17 Wherever the Arbitration Board is referred to in the Agreement, the parties may mutually agree in writing to substitute a single Arbitrator for the Arbitration Board at the time of reference to arbitration and the other provisions referring to the Arbitration Board shall appropriately apply.

## ARTICLE 8 – PROFESSIONAL RESPONSIBILITY

- 8.01 In the event that the Hospital assigns a number of patients or a workload to an individual nurse or group of nurses such that she or they have cause to believe that she or they are being asked to perform more work than is consistent with proper patient care, she or they shall:

- (a) (i) Complain in writing to the Association-Hospital Committee within fifteen (15) calendar days of the alleged improper assignment. The Chairman of the Association-Hospital Committee shall convene a ~~meeting~~ of the ~~Association-Hospital~~ Committee within ten (10) calendar days of the filing of the complaint. The Committee shall hear and attempt to resolve the complaint to the satisfaction of both parties.
- (ii) ~~Fail in~~ resolution of the complaint within fifteen (15) ~~calendar~~ days of the meeting of the Association-Hospital Committee the complaint shall be forwarded to an Independent Assessment Committee composed of three (3) registered nurses; one chosen by the Ontario Nurses' Association, one chosen by the Hospital and one chosen from a panel of independent registered nurses who are well respected within the profession. The member of the Committee chosen from the panel of independent registered nurses shall act as Chairperson.
- (iii) The Assessment Committee shall set a date to conduct a hearing into the complaint within fourteen (14) calendar days of its appointment and shall be empowered to investigate as is necessary and make what findings as are appropriate in the circumstances. The Assessment Committee shall report its findings, in writing, to the parties within thirty (30) calendar days following completion of its hearing.
- (b) (i) The list of Assessment Committee Chairpersons is attached as Appendix 2.

The parties agree that should a Chairperson be required, the Ontario Hospital Association and the Ontario Nurses' Association will be contacted. They will provide the name of the person to be utilized

on the alphabetical listing of Chairpersons. The name to be provided will be the top name on the list of Chairpersons who has not been previously assigned.

Should the Chairperson who is scheduled to serve decline when requested, or it becomes obvious that she would not be suitable due to connections with the Hospital or community, the next person on the list will be approached to act as Chairperson.

- (ii) Each party will bear the cost of its own nominee and will share equally the fee of the Chairperson and whatever other expenses are incurred by the Assessment Committee in the performance of its responsibilities as set out herein.

### **8.02 Orientation and In-Service Program**

The Hospital recognizes the need for a Hospital Orientation Program of such duration as it may deem appropriate taking into consideration the needs of the Hospital and the nurses involved.

- 8.03** Before assigning a newly hired nurse in charge of a nursing unit, the Hospital will first provide orientation, in accordance with Article 8.02, both to the Hospital and to such nursing unit. It is understood that such nurse may be assigned to any tour as part of her orientation program providing such assignment is in accordance with any scheduling regulations or objectives contained in the Appendix of Local Provisions which forms part of this Collective Agreement.

- 8.04** Regular part-time nurses recalled from layoff under Article 10.06 (a) and regular part-time nurses whose probationary period has been extended under Article 10.01 and regular part-time nurses who transfer on a permanent basis may be provided any orientation determined necessary by the Hospital. A request by such a nurse for orientation shall not be unreasonably denied.

- 8.05** Both the Hospital and the Association recognize their joint responsibility and commitment to provide, and to participate in, in-service education. The Association supports the principle of its members' responsibility for their own professional development and the Hospital will endeavour to provide programs related to the requirements of the Hospital. Available programs will be publicized and the Hospital will endeavour to provide nurses with opportunities to attend such programs during their regularly scheduled working hours.

- 8.06** The delegation of Added Nursing Skills and Sanctioned Medical Acts (Special Procedures) to nurses shall be in accordance with guidelines established by the College of Nurses from time to time and any approved Hospital policy related thereto.

- 8.07 When a nurse is on duty and authorized to attend any in-service program within the hospital and during her regularly scheduled working hours, she shall suffer no loss of regular pay. When a nurse is required by the Hospital to attend courses outside of her regularly scheduled working hours, she shall be paid for all time spent in attendance on such courses at her regular straight time hourly rate of pay.
- 8.08 Nurses may be required, as part of their regular duties, to supervise the activities of students and will be informed in writing of their responsibilities in relation to these students.
- Any information that is provided to the Hospital by the educational institution with respect to the skill level of the students will be made available to the nurses recruited to supervise the students.
- 8.09 The Hospital undertakes to notify the Association in advance, so far as practicable, of any technological changes which the Hospital has decided to introduce which will significantly change the status of the nurse within the bargaining unit.
- The Hospital agrees to discuss with the Association the effect of such technological changes on the employment status of the nurses and to consider practical ways and means of minimizing the adverse effect, if any, on the nurses concerned.
- Nurses who are subject to layoff due to technological change will be given notice of such layoff at the earliest reasonable time and in keeping with the requirements of the applicable legislation and the provisions of Article 10.07 will apply.
- 8.10 Where computers are introduced into the workplace and nurses are required to utilize those computers in the course of their duties, the Hospital agrees that necessary computer training will be provided at no cost to the nurses involved.

#### ARTICLE 9 – ACCESS TO FILES

- 9.01 A copy of any completed evaluation which is to be placed in a nurse's file shall be first reviewed with the nurse. The nurse shall initial such evaluation as having been read and shall have the opportunity to add her views to such evaluation prior to it being placed in her file. It is understood that such evaluations do not constitute disciplinary action by the Hospital against the nurse.
- Each nurse shall have reasonable access to all her files for the purpose of reviewing their contents in the presence of her supervisor. A copy of the evaluation will be provided to the nurse at her request.



No document shall be used **against** a nurse where it has not been brought to her attention in a timely manner.

- 9.02 Any letter of **reprimand**, suspension or other sanction will be removed from the record of a nurse **eighteen (18) months following** the receipt of such letter, suspension or **other** sanction **provided** that such nurse's record has been discipline free for one year.

#### **ARTICLE 10 – SENIORITY**

- 10.01 (a) Newly hired part-time nurses **shall** be considered to be on probation **for** a period of **sixty (60) tours worked (450 hours of work for nurses whose regular hours of work are other than the standard work day)**. If retained after the probationary period, the nurse shall be credited with seniority for the **sixty tours (450 hours) worked**. With the written consent of the Hospital, the probationary nurse and the President of the Local Association or her designate, such probationary period may be extended. Where the Hospital requests an extension of the probationary **period**, it will provide notice to the Association at least **fourteen (14) calendar days** prior to the expected date of expiration of the initial probationary period. It is understood and agreed that any extension to the **probationary** period will not exceed an additional **sixty (60) tours (450 hours) worked** and, where requested, the Hospital will advise the nurse and the Association of the basis of such extension.
- (b) A nurse who transfers from casual part-time or full-time to regular part-time status shall not be required to serve a probationary period where she has previously completed one since her date of last hire. Where no such probationary period has been served, the number of tours worked (hours worked for nurses whose **regular** hours of work are other than the standard work **day**) during the **nine (9) months** immediately preceding the transfer shall be credited towards the probationary period.
- 10.02 ( a ) A seniority list shall be established for all **regular part-time** nurses covered by this Agreement who **have completed** their **probationary** period. For information purposes only, the names of all regular part-time **probationary** nurses shall be included in the seniority list. A copy of the current seniority list will be filed with the President of the Local Association, or her designate, on request but not more frequently than once every **six (6) months** at a time to be determined locally. A copy of the seniority list shall also be posted at the same time. Seniority on such lists will be expressed in terms of total hours worked.

(b) A seniority list shall be maintained for casual ~~part-time~~ nurses for the purposes of Article 10.05 only. A copy of the current seniority list will be filed with ~~the President~~ of the Local Association, or her designate, on request but not more frequently than once every six ~~(d)~~ months at a time to be determined locally. A copy of ~~the~~ seniority list shall also be posted at the same time. Seniority on such lists will be expressed in terms of total hours worked, and shall be established on the following basis:

(i) At hospitals where casual nurses had seniority under the provisions of a Collective Agreement prior to October 23, 1981, such seniority shall continue with accumulation of hours worked since October 23, 1981.

(ii) At hospitals where there was no such seniority, the seniority list in 10.02 (b) (PT) shall show accumulation of hours worked since October 23, 1981.

(iii) Subsequently certified Hospitals shall establish dates for the commencement of the accumulation of seniority by local negotiations in accordance with the terms of the Memorandum of Conditions for Joint Bargaining.

10.03 A nurse's full seniority and service shall be retained by the nurse in the event that she is transferred from full-time to part-time or in the event she is transferred from casual to regular part-time or vice-versa. A nurse whose status is changed from full-time to part-time shall receive credit for her full seniority and service on the basis of 1500 hours worked for each year of full-time seniority or service. A nurse whose status is changed from part-time to full-time shall receive credit for her full seniority and service on the basis of one year of seniority or service for each 1500 hours worked. Any time worked in excess of on equivalent shall be pro-rated at the time of transfer.

10.04 A regular part-time nurse shall lose all service and seniority and shall be deemed to have terminated if she:

(a) leaves of her own accord;

(b) is discharged and the discharge is not reversed through the grievance or arbitration procedure;

(c) has been laid off for twenty-four (24) calendar months;

(d) refuses to continue to work or return to work during an emergency which seriously affects the Hospital's ability to provide adequate patient care, unless a satisfactory reason is given to the Hospital;

- (e) is absent from scheduled work for a **period** of three **(3)** or more consecutive scheduled **working** days without **notifying** the Hospital of such absence and providing a **satisfactory** reason to the Hospital;
- (f) fails to return to work (subject to the provisions of Article **10.04 (e)**) upon termination of an **authorized** leave of absence without satisfactory reason or **utilizes** a leave of absence for purposes other than that for which the leave was granted;
- (g) fails upon being notified of a recall to **signify** her intention to return within five **(5)** calendar days **after** she has received the notice of recall mailed by registered mail to the last known address according to the records of the Hospital and fails to report to work within seven **(7)** calendar days after she has received the notice of recall or such further period of time as may be agreed upon by the parties.
- (h) is absent from work due to illness or disability for a period of thirty **(30)** months from the time such absence commenced.

- 10.05**
- (a) Where a permanent regular part-time vacancy occurs in a classification within the bargaining unit or a new position within the bargaining unit is established by the Hospital, such vacancy shall be **posted** for a period of seven **(7)** consecutive calendar **days**. Nurses in this **bargaining** unit and nurses in another **ONA** bargaining unit at the hospital, if any, may make written application for such vacancy within the seven **(7)** day period referred to herein. Subsequent vacancies created by the filling of a posted **vacancy** are to be posted for **three (3)** consecutive calendar **days**.
  - (b) A nurse may make a written request for transfer by advising the Hospital and filing a Request for Transfer form indicating her name, qualifications, experience, present area of assignment, seniority and **re uested** area of **as- si nment**. A Request for Transfer **sh**all become active as **o3**the date it is received by the Hospital and shall remain so until December 3 1 following. Such requests will be considered as applications for **posted** vacancies and subsequent vacancies created **by** the filling of a posted vacancy.

A list of vacancies filled in the **pr**ecedent month under Articles **10.05** (a) and **(b)**, and **the** names of the successful applicants, will be posted, with a copy provided to the Association. Unsuccessful applicants will be notified.

At the request of the nurse, the Hospital will discuss with unsuccessful applicants ways in which they can improve their qualifications for future postings.

- (c) Nurses shall be selected for positions under either 10.05 (a) or (b) on the basis of their skill, ability, experience and qualifications. Where these factors are relatively equal amongst the nurses considered, seniority shall govern providing the successful applicant, if any, is qualified to perform the available work within an appropriate familiarization period. Where seniority governs, the most senior applicant, regardless of her ONA bargaining unit, will be selected. Where the applicant has been selected in accordance with this Article and it is subsequently determined that she cannot satisfactorily perform the job to which she was promoted, the Hospital will attempt, during the first thirty (30) tours (225 hours for nurses whose regular hours of work are other than the standard work day) worked from the date on which the nurse was first assigned to the vacancy, to return her to her former job, and the filling of the subsequent vacancies will likewise be reversed.
- (d) Vacancies which are not expected to exceed sixty (60) calendar days and vacancies caused due to illness, accident, leaves of absence (including maternity) may be filled at the discretion of the Hospital. In filling such vacancies, consideration shall be given to regular part-time nurses in the bargaining unit on the basis of seniority who are qualified to perform the work in question prior to utilizing non-bargaining unit nurses supplied by an agency or registry. It is understood, however, that where such vacancies occur on short notice, failure to offer part-time nurses such work shall not result in any claim for pay for time not worked while proper arrangements are made to fill the vacancy. Where part-time nurses fill temporary full-time vacancies, such nurses shall be considered regular part-time and shall be covered by the terms of the p&t-time Collective Agreement. Upon completion of the temporary vacancy, such nurse shall be reinstated to her former position unless the position has been discontinued, in which case she shall be given a comparable job.
- (e) The Hospital shall have the right to fill any permanent vacancy on a temporary basis until the posting procedure or the Request for Transfer procedure provided herein has been complied with and arrangements have been made to permit the nurse selected to fill the vacancy to be assigned to the job.

(f) A nurse selected as a result of a posted vacancy or a Request for Transfer need not be considered for a further permanent vacancy for a period of up to six (6) months from the date of her selection.

10.06 ( a ) A layoff of regular part-time nurses shall be made on the basis of seniority provided that the regular part-time nurses who are entitled to remain on the basis of seniority are qualified to perform the available work. Subject to the foregoing, probationary nurses shall be the first laid off.

Regular part-time nurses shall be recalled in the order of seniority, unless otherwise agreed between the Hospital and local Association, provided that the nurse is qualified to perform the available work.

(b) Where a vacancy occurs in a position following a layoff hereunder as a result of which a regular part-time nurse had been transferred to another position, the affected nurse will be offered the opportunity to return to her former position provided such vacancy occurs within six (6) months of the date of layoff. Where the nurse returns to her former position, there shall be no obligation to consider the vacancy under Article 10.05. Where the nurse refuses the opportunity to return to her former position, she shall advise the Hospital in writing.

(c) No reduction in the hours of work shall take place to prevent or reduce the impact of a layoff without the consent of the Association.

(d) All regular part-time and full-time nurses represented by the Association who are on layoff will be given a job opportunity in the full-time and regular part-time categories before any new nurse is hired into either category.

10.07 In the event of a proposed layoff at the Hospital of a permanent or long-term nature affecting regular part-time nurses, the Hospital will:

(a) provide the local Association with no less than thirty (30) calendar days' notice of such layoff and

(b) meet with the local Association to review the following:

(i) the reasons causing the layoff;

(ii) the service which the Hospital will undertake after the layoff;

(iii) the method of implementation including the areas of cut-back and the nurses to be laid off.

In the event of a proposed layoff at the Hospital which is not of a permanent or long-term nature or a bed cut-back or a cut-back in service which will result in displacement of staff, the Hospital will provide the Local Association with reasonable notice. If requested, the Hospital will meet with the local Association to review the reasons and expected duration of the bed cut-back or cut-back in service, realignments of service or **staff** and its effect on nurses in the bargaining unit.

Any agreement between the Hospital and the local **Association** resulting from the review above concerning the method of **implementation** will take precedence over the terms of this **Article**. Notice of layoff shall be in accordance with the **provisions** of the Employment Standards Act.

- 10.08 ( a ) A regular part-time nurse who is transferred to a position **outside** of the bargaining unit shall, subject to **(b)** below, retain, but not accumulate, her seniority held at the time of the transfer. In the event that the part-time nurse is returned to a position in the bargaining unit, she shall be credited with the seniority held at the time of transfer and resume accumulation from the date of her return to the bargaining unit.
- (b)** In the event that a regular part-time nurse is transferred out of the bargaining unit under (a) above for a specific term or task which **does** not exceed a period of six **(6)** months or an academic year and is returned to a position in the bargaining unit, she shall not suffer **only** loss of seniority, service or benefits. It is **understood** and agreed that a part-time nurse may decline such offer to transfer and that the period of time referred to above may be extended by agreement of the parties.
- 10.09 (a) Head Nurses and Supervisors excluded from the bargaining unit shall not perform duties normally performed by **regular** part-time nurses in the bargaining unit which shall **directly** cause or result in the **layoff**, loss of seniority or service or reduction in benefits to regular part-time nurses in the bargaining unit.
- (b)** The Hospital shall not contract out any work usually performed by members of this **bargaining** unit if, as a result of such contracting out, a **layoff** of any employees other than casual part-time employees follows. Contracting out to an Employer who is **organized** and who will employ the employees of the bargaining unit who would otherwise be laid off is not a breach of **this provision**. This clause will not apply to the ad hoc use of agency or **registry** nurses for single shift coverage of vacancies due to **illness** or leaves of absence.

**NOTE 1:** In the bargaining units where full-time and part-time nurses are both employed, seniority lists and layoff and recall rights of part-time nurses shall be separate from full-time nurses.

**NOTE 2:** The seniority list referred to in Article 10.02 shall include any other information that is currently provided to the Association.

## **ARTICLE 11 – LEAVES OF ABSENCE**

**11.01** Written requests for a personal leave of absence without pay will be considered on an individual basis by the Director of Nursing or her designate. Such requests are to be given as far in advance as possible and a written reply will be given within fourteen (14) days; except in cases of emergency in which case a reply will be given as soon as possible. Such leave shall not be unreasonably withheld.

### **11.02 leave for Association Business**

The Hospital agrees to grant leaves of absence, without pay, to nurses selected by the Association to attend Association business including conferences, conventions and Provincial Committee meetings. The cumulative total leave of absence, the amount of notice, the number of nurses that may be absent at any one time and from any one area and the number of days is set out in the Appendix of Local Provisions. During such leave of absence, the nurse's salary and percentage in lieu of fringe benefits shall be maintained by the Hospital and the local Association agrees to reimburse the Hospital in the amount of the full cost of such salary and percentage in lieu of fringe benefits except for Provincial Committee meetings which will be reimbursed by the Association. The Hospital will bill the local Association within a reasonable period of time.

### **11.03 leave, Board of Directors**

A nurse who is elected to the Board of Directors of the Ontario Nurses' Association, other than to the office of President, shall be granted upon request such leave(s) of absence as she may require to fulfill the duties of her position. Reasonable notice – sufficient to adequately allow the Hospital to minimize disruption of its services shall be given to the Hospital for such leave of absence. There shall be no loss of seniority or service during such leave of absence. Leave of absence under this provision shall be in addition to the Association leave provided in Article 11.02 above. During such leave of absence, the nurse's salary and applicable benefits shall be maintained by the Hospital and the Association agrees to reimburse the Hospital in the amount of the full cost of such salary and applicable benefits.

#### 11.04 leave, President, O.N.A.

Upon application in writing by the Association on behalf of the nurse to the Hospital, a leave of absence shall be granted to such nurse elected to the office of President of the Ontario Nurses' Association for a period of up to two (2) consecutive years. There shall be no loss of service or seniority during such leave of absence. During such leave of absence, the nurse's salary and applicable benefits shall be maintained by the Hospital and the Association agrees to reimburse the Hospital in the amount of the full cost of such salary and applicable benefits. It is understood, however, that during such leave the nurse shall be deemed to be an employee of the Ontario Nurses' Association. The nurse agrees to notify the Hospital of her intention to return to work at least two (2) weeks prior to the date of such return.

#### 11.05 Bereavement Leave

A regular part-time nurse who notifies the Hospital as soon as possible following a bereavement shall be granted three (3) consecutive working days off without loss of her regular pay for her scheduled hours, in conjunction with the day of the funeral of a member of her immediate family. "Immediate family" means parent, brother, sister, spouse, son, daughter, son-in-law, daughter-in-law, mother-in-law, father-in-law, brother-in-law, sister-in-law, grandparent or grandchild. Where a nurse does not qualify under the above-noted conditions, the Hospital may nonetheless grant a paid bereavement leave. The Hospital, in its discretion, may extend such leave with or without pay.

#### 11.06 Jury & Witness Duty

If a regular part-time nurse is required to serve as a juror in any court of law, or is required to attend as a witness in a court proceeding in which the Crown is a party, or is required by subpoena to attend a court trial or coroner's inquest in connection with a case arising from the nurse's duties at the hospital, the nurse shall not lose regular pay because of such attendance and shall not be required to work on the day of such duty provided that the nurse:

- (a) notifies the Hospital immediately on the nurse's notification that she will be required to attend court;
- (b) presents proof of service requiring the nurse's attendance;
- (c) deposits with the Hospital the full amount of compensation received excluding mileage, travelling and meal allowances and an official receipt where available.



## 11.07 Maternity leave

- (a) Maternity leave will be granted in accordance with the provisions of the Employment **Standards** Act, except where amended in this provision.
  - (b) The service requirement for **eligibility** for maternity leave shall be ten **(10)** months of continuous service.
  - (c) The part-time nurse shall give written notification at least one **(1)** month in advance of the date of commencement of such leave and the expected date of return.
  - (d) The part-time nurse has the right to extend the maternity leave to six **(6)** months in total. Written notice by the nurse to extend the maternity leave will be given at least two **(2)** weeks prior to the termination of the initially **approved** leave. This notice requirement will be **shortened in circumstances** where medical complications occur in the two **(2)** weeks prior to the termination of the **initially approved** leave.
  - (e) The part-time nurse **shall** reconfirm her intention to return to work on the date originally provided in subsection **(c)** or **(d)** above by written **notification** received by the Hospital at least two **(2)** weeks in advance **thereof**. The nurse shall be reinstated to her former **position** unless the position has been discontinued in **which case** she **shall** be given **a** comparable job.
  - (f) Nurses newly hired to replace nurses who are on **approved maternity** leave may be released and such **release shall** not be the **subject of a grievance or arbitration**. If retained by the **Hospital** in **a permanent** position, the nurse shall be credited with seniority from date of hire subject to successfully completing her probationary period. The nurse shall be credited with tours worked (hours worked for nurses whose **regular** hours of work are other than the standard work **day**) towards the probationary **period provided** in Article 10.01 **(a)**, to a maximum of **30 tours (225 hours for nurses whose regular hours of work are other than the standard work day)**.
- The Hospital will outline to nurses hired to fill such temporary **vacancies** the **circumstances** giving rise to the vacancy and the **special** conditions relating to such employment.
- (g) The Hospital may request a part-time nurse to commence **maternity** leave at such time as the duties of her position cannot reasonably be performed by **a pregnant woman** or the performance or non-performance of her work is **materially** affected by the pregnancy.

- (h) Effective April 1, 1988 on confirmation by the Unemployment Insurance Commission of the appropriateness of the Hospital's Supplemental Unemployment Benefit (SUB) Plan, a nurse who is on maternity leave as provided under this Agreement who is in receipt of Unemployment Insurance pregnancy benefits pursuant to Section 30 of the Unemployment Insurance Act, 1971, shall be paid a supplemental unemployment benefit. That benefit will be equivalent to the difference between seventy-five per cent (75%) of her regular weekly earnings and the sum of her weekly Unemployment Insurance benefits and any other earnings. Such payment shall commence following completion of the two week Unemployment Insurance waiting period, and receipt by the Hospital of the nurse's Unemployment Insurance cheque stub as proof that she is in receipt of Unemployment Insurance pregnancy benefits, and shall continue while the nurse is in receipt of such benefits for a maximum period of fifteen (15) weeks. The nurse's regular weekly earnings shall be determined by multiplying her regular hourly rate on her last day worked prior to the commencement of the leave times her normal weekly hours.

#### 11.08 Adoption leave

- (a) Where a nurse with at least ten (10) months of continuous service legally adopts a child, such nurse shall be entitled to a leave of absence, without pay, for a period of up to six (6) months duration, consideration being given to any requirements of adoption authorities. The nurse shall advise the Hospital as far in advance as possible with respect to a prospective adoption and shall request the leave of absence, in writing, upon receipt of confirmation of the pending adoption. If, because of late receipt of confirmation of the pending adoption, the nurse finds it impossible to request the leave of absence in writing the request may be made verbally and subsequently verified in writing.
- (b) The nurse shall be reinstated to her former position, unless her former position has been discontinued, in which case she shall be given a comparable job.
- (c) Nurses newly hired to replace nurses who are on approved adoption leave may be released and such release shall not be the subject of a grievance or arbitration. If retained by the Hospital in a permanent position, the nurse shall be credited with seniority from date of hire subject to successfully completing her probationary period. The nurse shall be credited with tours worked (hours worked for nurses whose regular hours of work are other

than the **standard** work day) towards the **probationary** period provided in Article 10.01 (a) to a maximum of **30** tours (**225** hours for nurses whose regular hours of work are other than the **standard** work day).

The Hospital will outline to nurses hired to fill such temporary vacancies, the circumstances giving rise to the vacancy and the **special** conditions relating to such employment.

#### 11.09 Education leave

- (a) Leave of absence, without pay, for the purposes of further education directly related to the nurse's employment with the Hospital may be granted on written **application** by the nurse to the Director of Nursing or her designate. Requests for such **leave** will not be **unreasonably** denied.
- (b) The regular **part-time** nurse shall be entitled to leave of absence **without** loss of earnings from her **regularly** scheduled working hours for the purpose of writing **any** examinations required in any **recognized** course in **which** nurses are enrolled to upgrade their nursing qualifications.
- (c) **Leave of absence** without loss of regular earnings from regularly scheduled hours for the purpose of attending short courses, workshops or seminars **directly related** to the nurse's **employment** at the hospital may be granted at the discretion of the Hospital upon written **application** by the nurse **to the** Director of Nursing or her designate.

- 11.10 Professional leave with pay will be granted to **regular part-time** nurses who are **elected to** the College of Nurses to **attend** regularly scheduled meetings of the College of Nurses.

Any employee who is on an **authorized leave** of absence as of October **23, 1981**, shall be entitled to continue the leave in accordance with the terms thereof.

#### 11.11 Pre-paid Leave Plan

Effective April 1, 1989, the Hospital agrees to introduce a **pre-paid** leave program, funded solely by the nurse, subject to the following terms and conditions:

- (a) The plan is available to nurses wishing to spread four **(4)** year's salary over a five **(5)** year period, in accordance with Part LXVIII of the Income Tax Regulations, Section 6801, to enable them to take a one **(1)** year leave of absence following the four **(4)** years of salary deferral.
- (b) The nurse must make written **application** to the Director of Nursing at least six **(6)** months prior to the intended

commencement date of the program (i.e., the salary deferral portion), stating the intended purpose of the leave.

- (c) The number of nurses that may be absent at any one time shall be determined by local negotiations. The year for purposes of the program shall be September 1 of one year to August 31 the following year or such other twelve (12) month period as may be agreed upon by the nurse, the local Association and the Hospital.
- (d) Written applications will be reviewed by the Director of Nursing or her designate. Leaves requested for the purpose of pursuing further formal nursing education will be given priority. Applications for leaves requested for other purposes will be given the next level of priority on the basis of seniority.
- (e) During the four (4) years of salary deferral, 20% of the nurse's gross annual earnings will be deducted and held for the nurse and will not be accessible to her until the year of the leave or upon withdrawal from the plan.
- (f) The manner in which the deferred salary is held shall be at the discretion of the Hospital.
- (g) All deferred salary, plus accrued interest, if any, shall be paid to the nurse at the commencement of the leave or in accordance with such other payment schedule as may be agreed upon between the Hospital and the nurse.
- (h) All benefits shall be kept whole during the four (4) years of salary deferral. During the year of the leave, seniority will accumulate. Service for the purpose of vacation and salary progression and other benefits will be retained but will not accumulate during the period of leave.
- (i) A nurse may withdraw from the plan at any time during the deferral portion provided three (3) months notice is given the Director of Nursing. Deferred salary, plus accrued interest, if any, will be returned to the nurse, within a reasonable period of time.
- (ii) If the nurse terminates employment, the deferred salary held by the Hospital plus accrued interest, if any, will be returned to the nurse within a reasonable period of time. In case of the nurse's death, the funds will be paid to the nurse's estate.
- (k) The Hospital will endeavour to find a temporary replacement for the nurse as far in advance as practicable. If the Hospital is unable to find a suitable replacement, it may postpone the leave. The Hospital will give the nurse

as much notice as is reasonably possible. The nurse will have the option of remaining in the Plan and **rearranging** the leave at a **mutually** agreeable time or **of withdrawing** from the Plan and having the deferred **salary**, plus accrued interest, if any, paid out to her within a reasonable period of time.

- (l) The nurse will be reinstated to her former **position** unless the position has been discontinued, in **which** case she shall be given a comparable job.
- (m) Final approval for entry into the **pre-paid** leave program will be **subject** to the nurse entering into a formal agreement with **the Hospital** in order to **authorize** the Hospital to make the appropriate deductions from the nurse's pay. Such agreement will include:
  - (a) A statement that the nurse is entering the **pre-paid** leave program in accordance with Article **11.1** of the Collective Agreement.
  - (b) The period of salary deferral and the leave period for which the leave is requested.
  - (c) The manner in which the deferred salary is to be held.

The letter of application from the nurse to the **Hospital** to enter the **pre-paid** leave program will be appended to and form part of the written agreement.

## **ARTICLE 12 – SICK LEAVE AND LONG TERM DISABILITY**

- 12.01 Part-time nurses returning to work from an illness or injury compensable under **Workers' Compensation** will be assigned light work as necessary, if available.
- 12.02 A nurse who transfers from full-time to part-time may elect to retain her accumulated sick leave credits to be **utilized** during part-time or **subsequent** full-time employment as provided under the sick leave plan in which she participates as of October **23, 1981**.

## **ARTICLE 13 – HOURS OF WORK**

- 13.01 The following provision designating regular hours on a daily tour and regular daily tours over the **nursing** schedule determined by the **Hospital** shall not be construed to be a **guarantee** of the hours of work to be performed on each tour or during each tour schedule.  
Subject to Article **13.02** below:
  - (a) The normal daily tour shall be seven and one-half (**7½**) consecutive hours in any twenty-four (**24**) hour period

exclusive of an unpaid one-half (1/2) hour meal period, it **being** understood that at the change of tour there will **normally** be additional time **required** for **reporting** which shall **be considered** to be part 'of the normal dairy tour, for a **period** of **up** to fifteen (15) minutes' duration. Should the reporting time extend 'beyond fifteen (15) minutes, however, the entire period shall be **considered** overtime for the purposes of payment under Article 14.

- (b) Nurses shall be entitled, **subject** to the exigencies of patient care, to relief periods **during** the tour on the basis of fifteen (15) minutes for each **half** tour. The scheduling of meal periods and relief periods shall be determined by local negotiations.
- (c) Where a nurse notifies her supervisor that she has been or will be unable to take the normal lunch break due to the requirement of providing patient care, such nurse shall be paid time and one half (1 1/2) her regular straight time hourly rate for all time worked in excess of her normal daily hours.

13.02 Where nurses are now working a longer daily tour, the provisions set out in this Article governing the regular hours of work on a daily tour shall be adjusted accordingly.

The normal **daily** extended tour shall be 11.25 consecutive hours in any 24-hour period, exclusive of a total of forty-five (45) minutes of unpaid meal time.

Nurses shall be entitled, subject to the exigencies of patient care, to relief periods during the tour of a total of forty-five (45) minutes.

The scheduling of meal and relief periods shall be determined by local negotiations.

The introduction or discontinuance of longer daily tours shall be determined by local negotiations.

NOTE: Hospitals that have extended tours that are presently different than the above, shall maintain those conditions.

#### ARTICLE 14 – PREMIUM PAYMENT

14.01 If a part-time nurse is **authorized** to work in excess of the hours referred to in Article 13.01 (a), she shall receive overtime premium of one and one-half (1 1/2) times her regular straight time hourly rate. A part-time nurse (which includes casual nurses) who works in excess of seventy-five (75) hours in a two (2) week **period** shall receive time and one-half (1 1/2) her **regu** or straight time hourly rate for all hours worked in **ex-**cess of seventy-five (75). Notwithstanding the foregoing, no

overtime premium shall be paid for a period of less than fifteen (15) minutes of overtime work where the nurse is engaged in reporting functions at the end of her normal daily tour. If authorized overtime amounts to fifteen (15) minutes or more, overtime premium shall be paid for the total period in excess of the normal daily tour. Overtime premium will not be duplicated for the same hours worked under Article 13.0 1 (a) nor shall there be any pyramiding with respect to any other premiums payable under the provisions of this Collective Agreement. Nothing herein will entitle the nurse to payment of the normal tour differential provided herein. The Hospital agrees that if the Collective Agreement provided a greater premium for overtime work immediately prior to this Agreement, the Hospital will continue to pay such greater overtime premium. This is not intended to entitle the nurse to be paid for work performed while engaged in the reporting functions as provided herein.

- 14.02 Notwithstanding the foregoing, overtime will not be paid for additional hours worked during a twenty-four (24) hour period either as a result of change in tour on the request of a nurse or a change-over to daylight saving from standard time or vice versa or an exchange of tours by two nurses.
- 14.03 Work scheduled by the Hospital to which a premium is attached under scheduling regulations contained in the Collective Agreement and set out in the Appendix of Local Provisions shall be paid at one and one-half (1½) times the nurse's regular straight time hourly rate or as otherwise provided.
- 14.04 Where a nurse is required to work on a paid holiday or on an overtime tour or on a tour that is paid at the rate of time and one-half (1½) her regular straight time hourly rate as a result of 14.03 above and she is required to work additional hours following her full tour on that day (but not including hours on a subsequent regularly scheduled tour for such nurse) she shall receive two (2) times her regular straight time hourly rate for such additional hours worked.
- 14.05 A part-time nurse who reports for work as scheduled, unless otherwise notified by the Hospital, shall receive a minimum of four (4) hours' pay at her regular straight time hourly rate. She shall be required to perform any nursing duties assigned by the Hospital which she is capable of doing, if her regular duties are not available.
- 14.06 Where a regular part-time nurse has completed her regularly scheduled tour and left the hospital and is called in to work outside her regularly scheduled working hours, or where a nurse is called back from standby, she shall receive time and one-half (1½) her regular straight time hourly rate for all hours

worked with a minimum guarantee of four (4) hours' pay at time and one-half (1½) her regular straight time hourly rate except to the extent that such four (4) hour period overlaps or extends into her regularly scheduled shift. In such a case, she will receive time and one-half (1½) her regular straight time hourly rate for actual hours worked up to the commencement of her regular shift.

- 14.07 A nurse who is required to remain available for duty on standby outside her regularly scheduled working hours shall receive standby pay in the amount of \$2.00 per hour for the period of standby scheduled by the Hospital. Effective April 1, 1987, standby pay shall be \$2.10 per hour. Standby pay shall, however, cease where the nurse is called in to work under Article 14.06 above and works during the period of standby.
- 14.08 The regular straight time hourly rate will be the hourly rate in the wage schedule set forth in Article 18.01 (a).
- 14.09 A nurse shall be paid a shift premium of forty-five cents (45¢) per hour for each hour worked outside the normal hours of the day shift provided that such hours exceed two (2) hours if worked in conjunction with the day shift. Tour differential will not form part of the nurse's straight time hourly rate.

#### 14.10 Ambulance Escort

Where a nurse is assigned to provide patient care for a patient in transit, the following provisions shall apply:

- (a) Where the nurse performs such duties during assigned shift, she shall be paid her regular rate of pay. Where the nurse continues to perform such duties in excess of her assigned shift, she shall be paid the appropriate overtime rate.
- (b) Where such duties extend beyond her regular shift, the Hospital will not require a nurse to return to regular duties at the Hospital without at least eight (8) hours of time off. Where such time off extends into her next regularly scheduled shift she will maintain her regular earnings for that full shift.
- (c) Hours spent between the time the nurse is relieved of patient care responsibilities and the time the nurse returns to the hospital or to such other location agreed upon between the Hospital and the nurse will be paid at the straight time or at appropriate overtime rates, if applicable under Article 14.01. It is understood that the nurse shall return to the hospital or to such other location agreed upon between the Hospital and the nurse at the earliest opportunity. Prior to the nurse's departure on escort duty, or at such other time as may be mutually agreed upon



between the Hospital and the nurse, the Hospital will establish with the nurse arrangements for return travel.

- (d) The nurse shall be reimbursed for reasonable out of pocket expenses including room, board and return **transportation** and consideration will be given to any **special circumstances** not dealt with under the foregoing provisions.

NOTE: The Hospital agrees to continue to pay any greater monetary benefit for ambulance escort duty if such **greater** benefit was paid by the Hospital under a Collective **Agreement immediately** prior to this Agreement. This note applies at Hospitals where this superior condition exists as of December **14, 1987**.

- 14.11 (a) The **posting** of work schedules for regular part-time nurses **shall** be determined by local negotiations. It shall be the responsibility of the regular part-time nurse to consult posted work schedules. The Hospital will endeavour to provide as much advance notice as is practicable of a change in the posted schedule. Changes to the posted work schedule shall be brought to the attention of the regular part-time nurse.
- (b) Where less than twenty-four **(24)** hours' notice is **given personally** to the regular part-time nurse, time and **one-half (1 1/2)** of the nurse's regular straight time hourly rate will be paid for all hours worked on the first shift of her new schedule. Such changes shall not be considered a layoff.
- (c) Where a nurse is called in to work a regular shift less than two **(2)** hours prior to the commencement of the shift, and arrives within **(1)** hour of the commencement, then she will be paid for a full tour provided that she works until the normal completion of the tour.
- (d) Casual part-time nurses whose work schedule has been prescheduled and whose schedule is changed with less than twenty-four **(24)** hours notice then paragraph **(b)** – shall apply to casual part-time nurses.

14.12 When a nurse is required to travel to the **hospital** or to return to her home as a result of reporting to or off work between the hours of **2400 – 0600** hours, or at any time while on stand-by, the Hospital will pay transportation costs either by taxi or by her own vehicle at the rate of thirty-five cents **(35¢)** per mile (to a maximum of fourteen dollars **(\$14.00)**) or such **greater** amount as the Hospital may in its discretion **determine** for each trip between the aforementioned hours. The nurse will provide to the Hospital satisfactory proof of payment of such taxi fare.

- 14.13 A nurse who works a second consecutive full tour shall be entitled to the normal rest periods and meal period for the second tour and shall be **provided** at the time of the meal **period** with a hot meal or four dollars (\$4.00) if the Hospital 'is unable to **provide** the hot meal. Other nurses required to work more than two (2) hours overtime on the same day they have worked a full tour shall, after the two (2) hours, receive a one-half (1/2) hour paid meal period and shall be **provided** with a hot meal or four dollars (\$4.00) if the Hospital is unable to provide the hot meal.
- 14.14 Effective April 1, 1990, a nurse shall be paid a weekend premium of forty-five cents (45c) per hour for each hour worked between 2400 hours Friday and 2400 hours Sunday. If a nurse is receiving premium pay under Article 14.03, pursuant to a local scheduling regulation with respect to consecutive weekends worked, she will not receive weekend premium under this provision.

#### **ARTICLE 15 – PAID HOLIDAYS**

- 15.01 If a regular part-time nurse works on any of the **holidays** listed in Article 15.01 of the full-time Agreement, she shall be paid at the rate of time and one-half (1 1/2) her **regular straight** time hourly rate (as set out in the Wage **Schedule**) for all hours worked on such holiday, subject to the application of Article 14.04 regarding hours worked in addition to her full tour.

NOTE: Where existing Collective **Agreements** contain provisions relating to payment to nurses for **holidays**, whether worked or not, that exceed any payment required under the Employment Standards Act, such provisions shall be continued. Payment of holiday pay under this Note applies only to nurses presently enjoying such **payment**. Nurses presently enjoying holiday **pay pursuant** to this Note or otherwise as of December 14, 1987 will **continue** to enjoy such **payment** until they cease to be employed at the Hospital or until they transfer to a status to which this superior condition does not apply, whichever first occurs.

#### **ARTICLE 16 – VACATIONS**

- 16.01 All regular part-time nurses shall be entitled to vacation pay based upon the applicable percentage provided in accordance with the vacation entitlement of full-time nurses, of their gross earnings in the preceding year. If a nurse works or receives paid leave for less than 1100 hours in the vacation year she will receive vacation pay based on a **percentage** of her gross salary for work **performed** on the following **basis**:

- 3 week entitlement – 6%
- 4 week entitlement – 8%
- 5 week entitlement – 10%
- 6 week entitlement – 12%

Equivalent years of service, calculated pursuant to the formula set out in Article 16.03, shall be used to determine vacation entitlement.

Casual part-time nurses will be paid vacation pay in accordance with the above entitlement on gross earnings or on gross salary for work performed, **as applicable**. Such vacation pay will be paid on monies **earned** on or after April 1, 1988. Equivalent years of service will be based on the casual part-time nurse's seniority established under Article 10.02 and will be calculated on the basis that 1500 hours of part-time service shall equal one (1) year of full-time service and vice-versa.

16.02 A part-time nurse who leaves the employ of the Hospital for any reason shall be entitled to receive any unpaid vacation pay which has accrued to her to the date of her **separation**, it being understood and agreed that the nurse **will** provide at least two (2) weeks' notice of termination.

16.03 For the purpose of vacation entitlement, service for those nurses whose status is changed, on or after October 23, 1981, from part-time to full-time or vice-versa, shall mean the combined service as a part-time and full-time nurse employed by the Hospital and accumulated on a continuous basis. For the purpose of this Article, 1500 hours of part-time service shall equal one (1) year of full-time service and vice-versa.

16.04 Scheduling of vacations shall be in accordance with the schedule of local provisions.

NOTE: Part-time nurses (including casual nurses) who presently **enjoy** better vacation pay benefits under the provisions of a **Collective** Agreement immediately prior to this Agreement, shall continue to receive better benefits while employed by the Hospital.

## ARTICLE 17 – MISCELLANEOUS

17.01 Copies of this Collective Agreement will be provided to each nurse covered by the Collective Agreement by the Association. The cost of printing the Collective Agreement will be shared equally by the Hospital and the local Association.

17.02 Whenever the feminine pronoun is used in this Agreement, it includes the masculine pronoun and vice-versa where the context so requires. Where the singular is used, it may also be deemed to mean plural and vice-versa.

- 17.03 It shall be the duty of each nurse to notify the Hospital promptly of any change in address or any change in temporary residency. If a nurse fails to do this, the Hospital will not be responsible for failure of a notice sent by registered mail to reach such a nurse. A nurse shall notify the Hospital of any change to her telephone number.
- 17.04 Medical examinations, re-examinations and any tests required under the Public Hospitals Act will be provided by the Hospital in compliance with the Regulations. The nurse may choose her personal physician for all such examinations, except the pre-employment medical, unless the Hospital has a specific objection to the physician selected.
- 17.05 Current provisions in Collective Agreements relating to the provision of x-rays, laboratory work, immunization injections, gamma globulin and other programs shall be continued.
- 17.06 Prior to effecting any changes in rules or policies which affect nurses covered by this Agreement, the Hospital will discuss the changes with the Association and provide copies to the Association.

## ARTICLE 18 – COMPENSATION

- 18.01 (a) The salary rates in effect during the term of this Agreement shall be those set forth in Appendix 3 attached to and forming part of this Agreement. The regular straight time hourly rates for all regular and casual part-time Registered Nurses shall be as follows:

### Classification – Registered Nurse

Effective the date the salary rates are increased (and retroactive to April 1, 1988 as set out below:)

Start	\$15.85
1 Year	16.45
2 Years	16.71
3 Years	17.01
4 Years	17.39
5 Years	17.73
6 Years	18.12
7 Years	18.55

### Effective April 1, 1989

Start	\$16.17
1 Year	17.03
2 Years	17.29
3 Years	17.60
4 Years	18.04
5 Years	18.40
6 Years	18.80
7 Years	19.24
8 Years	19.53

Note: Nurses with the required level of service credit for purposes of advancement on the salary schedule shall be placed at the "8 years" level on the salary schedule, effective April 1, 1989.

**Effective April 1, 1990**

Start	\$16.81
1 Year	17.71
2 Years	17.98
3 Years	18.31
4 Years	18.76
5 Years	19.13
6 Years	19.55
7 Years	20.01
8 Years	20.31
9 Years	20.62

Note: Nurses with the required level of service credit for purposes of advancement on the salary schedule shall be placed at the "9 years" level on the salary schedule, effective April 1, 1990.

(b) The hourly salary rates, inclusive of the percentage in lieu of fringe benefits in effect during the term of this Agreement for all regular and casual part-time nurses shall be those calculated in accordance with the following formula:

Applicable straight time hourly rate + 14%.

(c) The hourly salary rates payable to a regular or casual part-time nurse include compensation in lieu of all fringe benefits which are paid to full-time nurses except those specifically provided to part-time nurses in this Agreement. It is understood and agreed that holiday pay is included within the percentage in lieu of fringe benefits. It is further understood and agreed that pension is included within the percentage in lieu of fringe benefits.

It is understood and agreed that the part-time nurse's hourly rate (or straight time hourly rate) in this Agreement does not include the additional 14% which is paid in lieu of fringe benefits and accordingly the 14% add on payment in lieu of fringe benefits will not be included for the purpose of computing any premium or overtime payments.

(d) The parties agree to maintain the percentage differentials in the wage rates which presently exist between the classification of Registered Nurse and the other classifications which are covered by the Collective Agreement.

18.02 A Graduate Nurse in the employ of the Hospital upon presenting proof of current certification by the College of Nurses of Ontario shall be given the salary of the Registered Staff Nurse

as provided in this Article effective the date the nurse presents proof of successfully passing the certification examination to the Director of Nursing or her designate, or to the date of last hire whichever is later.

18.03 A Registered Nurse is required to present to the Director of Nursing or her designate before February 15th of each year her current Certificate of Competence. Such time shall be extended for satisfactory reasons. Failure to provide proof of certification by the above date (or extended date) shall result in the nurse being reverted to the salary status of Graduate Nurse. Reinstatement to the status of Registered Nurse shall be effective the first pay period following the date of presentation of proof of certification as above.

18.04 ( a ) A regular part-time nurse who is promoted to a higher rated classification within the bargaining unit will be placed on the level of the salary schedule of the higher rated classification so that she shall receive no less an increase in salary than the equivalent of one step in the salary range of the previous classification (provided that it does not exceed the salary range of the classification to which she has been promoted) and she shall retain her service review date for purposes of wage progression. For the purpose of this Article, promotion shall be defined as a move from one classification to another classification with a higher salary grid and shall not include a change of status from Graduate to Registered Nurse. A nurse who is moved to a lower rated classification will be placed at the level on the grid, if any, which most closely recognizes her experience level on the other grid.

(b) Where the Hospital temporarily assigns a Registered Staff Nurse to carry out the assigned responsibilities of a higher classification (whether or not such classification is included in the bargaining unit) for a period of one (1) full tour or more, at times when the incumbent in any such classification would otherwise be working, she shall be paid a premium of seventy-five cents (75¢) per hour for such duty in addition to her regular salary. The Hospital agrees that it will not make work assignments which will violate the purpose and intent of this provision.

(c) Graduate Nurses who become Registered Nurses shall be placed on the level in the Registered Nurse's salary grid which represents an increase in salary.

(d) **Group, Unit or Team leader**

Whenever a nurse is assigned additional responsibility to direct, supervise or oversee work of nurses, and/or be assigned overall responsibility for patient care on the unit,

ward, or area, for a tour of **duty**, she shall be paid a premium of forty-cents **(40¢)** per hour in addition to her regular salary and **applicable** premium allowance.

- 18.05** ( a ) Claim for recent related clinical experience, if any, shall be made in writing by the part-time nurse at the time of hiring on the application for employment form or otherwise. The part-time nurse shall co-operate with the Hospital by providing verification of previous experience so that her recent related clinical experience may be determined and evaluated during her probationary period. Having established the recent related clinical experience, the Hospital will credit a new part-time nurse with one **(1)** annual service increment for every two **(2)** years of experience (calculated pursuant to the formula set out in Article **16.03**) up to a maximum of Level 6 (i.e., **5th** year increment). If a period of more than two **(2)** years has elapsed since the nurse has occupied a full-time or a **part-time** nursing position, then the number of increments to be paid, if any, shall be at the discretion of the Hospital.
- (b) When a casual nurse hired between October **1, 1987** and March **31, 1988** transfers to **regular** part-time, she may make a **claim** under (a) above **at the** time of the transfer, provided the transfer occurs within six **(6)** months of the nurse's date of hire.
- 18.06** ( a ) Each **regular** part-time nurse will be advanced from her present **level** on the salary schedule to the next level on the salary schedule after obtaining one year's service credit, calculated in accordance with the provisions of Article **10.01**.
- (b) A casual part-time nurse whose status is altered to regular part-time or vice-versa will assume her same level on the grid. In addition, a nurse who is so transferred will be given credit for service accumulated since the date of her last advancement.
- (c) Effective November **15, 1985** casual part-time nurses will be placed on the salary grid in accordance with their service, such service to be calculated in accordance with the seniority calculation set out in Article **10.02**. Casual **part-time** nurses will then advance on the grid in the same manner as regular part-time nurses.
- 18.07** A part-time nurse whose status is altered to full-time will assume her same level on the full-time grid. A full-time nurse whose status is altered to part-time will assume her same level on the part-time grid. In addition, a nurse who is so transferred will be given credit for service accumulated since the date of her last advancement.

18.08 ( a ) When a new classification in the bargaining unit is established by the Hospital or the Hospital makes a substantial change in the job content of an existing classification which in reality causes such classification to become a new classification, the Hospital shall advise the Association of such new or changed classification and the rate of pay established. If requested, the Hospital agrees to meet with the Association to permit it to make representations with respect to the appropriate rate of pay providing any such meeting shall not delay the implementation of the new classification. Where the Association challenges the rate established by the Hospital and the matter is not resolved following any meeting with the Association, a grievance may be filed at Step No. 3 of the Grievance Procedure within seven (7) calendar days following any meeting. If the matter is not resolved in the Grievance Procedure, it may be referred to Arbitration in accordance with Article 7, it being understood that any Arbitration Board shall be limited to establishing an appropriate rate based on the relationship existing amongst other nursing classifications within the Hospital and duties and responsibilities involved.

Any change in the rate established by the Hospital either through meeting with the Association or by a Board of Arbitration shall be made retroactive to the time at which the new or changed classification was first filled.

(b) If a nurse becomes disabled with the result that she is unable to carry out the regular functions of her position, the Hospital may establish a special classification and salary with the hope of providing an opportunity for continued employment.

#### 18.09 Education Allowance

Provisions in existing Collective Agreements providing for educational allowances shall be continued in effect.

#### ARTICLE 19 – JOB SHARING

19.01 Job sharing is defined as an arrangement whereby two or more nurses share the hours of work of what would otherwise be one full-time position.

If the Hospital agrees to a job sharing arrangement, the introduction or discontinuance of such job sharing arrangements will be determined locally.

Once the Hospital has determined that a vacancy exists and has agreed to a job sharing arrangement, the vacancy or vacancies to be posted will be determined locally and will be



filled in accordance with Article 10.06 of the Full-time Collective Agreement or Article 10.05 of the Part-time Collective Agreement.

The nurses involved in a **job sharing** arrangement will be classified as regular part-time and will be covered by the **provisions** of the Part-time Collective Agreement.

#### **ARTICLE 20 – SUPERIOR CONDITIONS**

- 20.01 Unless existing benefits, rights, privileges, practices, terms or conditions of employment which may be considered to be superior to those contained herein are specifically retained by this Agreement, they shall be deemed not to continue in effect. It is, however, hereby confirmed that where such references are made to existing Superior Conditions that they refer to conditions existing prior to October 23, 1981.

#### **ARTICLE 21 – DURATION**

- 21.01 This Agreement shall continue in effect until March 31, 1991 and shall **remain in** effect from year to year thereafter unless either party gives the other party written notice of termination or desire to amend the Agreement.
- 21.02 Notice that amendments are required or that either party desires to terminate this Agreement may only be given within a period of ninety (90) days prior to the expiration date of this Agreement or to any anniversary of such expiration date.
- 21.03 If notice of amendment or termination is given by either party, the other party agrees to meet for the purpose of negotiation within thirty (30) days after the giving of notice, if requested to do so.
- 21.04 Notwithstanding the foregoing provisions, in the event the parties to this Agreement agree to negotiate for its renewal through the process of central bargaining, the parties will meet to determine the procedures to be followed.

#### **ARTICLE 22 – LIST OF APPENDICES**

- 22.01 Attached hereto and forming part of this Agreement are the following appendices:
- Appendix 1 – **O.N.A.** Grievance Form
  - Appendix 2 – List of Professional Responsibility Assessment Committee – Chairpersons
  - Appendix 3 – Salary Schedule
  - Appendix 4 – Superior Conditions – If Any
  - Appendix 5 – Appendix of Local Provisions

# APPENDIX 1 ONA GRIEVANCE FORM



## ONTARIO NURSES' ASSOCIATION GRIEVANCE REPORT



ONA LOCAL GRIEVOR DEPARTMENT	EMPLOYER   GRIEVANCE NUMBER	STEP 1. 2. 3.	DATE SUBMITTED TO EMPLOYER
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NATURE OF GRIEVANCE AND DATE OF OCCURRENCE

SETTLEMENT REQUESTED

SIGNATURE OF GRIEVOR	SIGNATURE OF ASSOCIATION REPRESENTATIVE	
STEP ONE ▶ DATE RECEIVED BY LOCAL	EMPLOYER'S ANSWER	DATE: SIGNATURE & POSITION OF EMPLOYER'S REPRESENTATIVE
STEP TWO ▶ DATE RECEIVED BY LOCAL	EMPLOYER'S ANSWER	DATE: SIGNATURE & POSITION OF EMPLOYER'S REPRESENTATIVE
STEP THREE ▶ DATE RECEIVED BY LOCAL	EMPLOYER'S ANSWER	DATE: SIGNATURE & POSITION OF EMPLOYER'S REPRESENTATIVE

DISTRIBUTION: 1. BLACK - EMPLOYER 2. BROWN - ONA 3. BLUE - LOCAL ASSOCIATION 4. GREEN - GRIEVOR

**APPENDIX 2**  
**LIST OF PROFESSIONAL RESPONSIBILITY**  
**ASSESSMENT COMMITTEE – CHAIRPERSONS**

The following nurses have allowed their names to stand as Chairpersons – Nursing Assessment Committees – in the above named sector.

- |   |   |
|---|---|
| <p><b>1.</b> Dr. Alice <b>Baumgart</b><br/>           School of Nursing<br/>           Queen's University<br/>           Kingston, Ontario</p>  | <p><b>7.</b> Ms. Louise <b>Lemieux-Charles</b><br/>           Doctoral Candidate<br/>           Health Administration<br/>           London, Ontario</p>                                      |
| <p><b>2.</b> Miss <b>Margaret</b> Charters<br/>           Assistant Administrator<br/> <b>Nursing</b> and Patient Care<br/> <b>Hamilton</b> General Hospital<br/>           Hamilton, Ontario</p> | <p><b>8.</b> Mrs. Maxine <b>Pastirik</b><br/>           Program Developer<br/>           Niagara <b>College</b> of Applied<br/> <b>Arts &amp; Technology</b><br/> <b>Welland</b>, Ontario</p> |
| <p><b>3.</b> Mrs. <b>Roxy</b> Edwards<br/>           Executive Director<br/>           Bruce Peninsula Health Serv.<br/> <b>Warton</b>, Ontario</p>   | <p><b>9.</b> Dr. Lucille <b>Peszat</b><br/>           Canadian Centre for<br/>           Stress and Well Being<br/>           Toronto, Ontario</p>  |
| <p><b>4.</b> Dr. <b>Josephine Flaherty</b><br/> <b>Principal Nursing Officer</b><br/> <b>Health and Welfare Canada</b><br/>           Ottawa, Ontario</p>   | <p><b>10.</b> Mrs. Helen Taylor<br/>           Health Care Consultant<br/> <b>M.I.</b> Administrative<br/>           Services Ltd.<br/>           Scarborough, Ontario</p>                    |
| <p><b>5.</b> Ms. Gwen <b>Hefferman</b><br/>           Director of <b>Nursing</b> Education<br/>           Ottawa Civic <b>Hospital</b><br/>           Ottawa, Ontario</p>                         | <p><b>11</b> Ms. Judy <b>Tiivel</b><br/> <b>Co-ordinator</b><br/>           Nursing Computer Project<br/>           Toronto Western Hospital<br/>           Toronto, Ontario</p>              |
| <p><b>6.</b> Ms. Pot <b>Kirkby</b><br/>           Dean, School of Health<br/>           Sciences and Human Services<br/> <b>Fanshawe</b> College<br/>           London, Ontario</p>               | <p><b>12.</b> Ms. Kathleen Webb<br/>           Director of Nursing<br/>           Humber Memorial <b>Hospital</b><br/>           Weston, Ontario</p>  |