

Collective Bargaining Agreement

Jan. 1, 2017 to Dec. 31, 2022 Between

The Saskatchewan Government and General Employees' Union

and

The Saskatchewan Workers' Compensation Board



ARTICLES OF A

COLLECTIVE BARGAINING AGREEMENT

BETWEEN

THE SASKATCHEWAN WORKERS' COMPENSATION BOARD

AND

SASKATCHEWAN GOVERNMENT AND GENERAL EMPLOYEES' UNION LOCAL 2180

January 1, 2017 TO December 31, 2022

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ARTICLES OF A COLLECTIVE BARGAINING AGREEMENT made in duplicate this 19th day of December, 2019.

between

THE SASKATCHEWAN WORKERS' COMPENSATION BOARD hereinafter referred to as "the Employer"

PARTY OF THE FIRST PART

and

SASKATCHEWAN GOVERNMENT AND GENERAL EMPLOYEES' UNION hereinafter referred to as "the Union"

PARTY OF THE SECOND PART

WHEREAS, it is the desire of all parties to this Agreement to maintain the existing harmonious relationship between the Employer and the members of the Union, to promote co-operation and understanding between the Employer and the employees, to recognize the mutual value of joint discussions, and negotiations in all matters pertaining to working conditions, hours of work, and scale of wages, to encourage economy of operation and elimination of waste, and to promote the morale, well-being and security of the employees of the Employer;

NOW THEREFORE THIS AGREEMENT WITNESSETH that for and in consideration of the premises and the covenants, conditions, stipulations and provisions herein contained, the parties hereto agree as follows:

<u>ARTICLE 1</u> <u>INTERPRETATION</u>

In this Agreement, unless the context otherwise requires, the expression:

- 1.1 "Act" means the Workers' Compensation Act, 1979.
- 1.2 "Union" means the Saskatchewan Government and General Employees' Union.
- 1.3 "Employee" shall mean any person covered by this Agreement whose employment extends beyond thirty (30) consecutive calendar days, excluding however,

Assistant Director, Case Management

Case Management Team Leader (7)

Chief Executive Officer

Chief Financial Officer

Chief Information Officer

Chief Medical Officer

Compensation & Benefits Specialist

Controller

Data Architect/Senior Database Administrator

Director Case Management

Director, Employer Services

Director, Governance & Board Services

Director Human Resources

Director, Strategic Planning & Performance Measurement

Director Communication

Director, Extended Services

Director, Internal Audit

Director, Prevention

Executive Administrative Assistant to CEO & VP Operations

Executive Administrative Assistant to CFO & VP's

Executive Administrative Assistant to the Chair

Fair Practices Officer

Human Resources Consultant (3)

Manager, Administrative Services

Manager Administrative Support

Manager Appeals

Manager, Employer Services

Manager Health Care Services

Manager, Human Resource Services

Manager, Operations Quality and Learning

Manager, Prevention Services

Manager, Process Improvement

Manager, Quality Assurance

Manager, Safety, Security & Facilities

Manager, Security Architecture

Manager Technical Services

Manager, Comp and Benefits

Manager, Data Governance & Analysis

Manager, IT Support Services

Medical Officer

Manager, Policy & Legislative Inquiries

Project Manager

Safety Program Manager

Senior Marketing Manager

Senior Organizational Development Consultant

Senior Project Manager

Solicitor

Staffing Coordinator

Staffing & Diversity Consultant

Team Leader Board Services

Team Leader Claims Entitlement

Team Leader Payment Services

Technical Service Delivery Manager

Vice President, Administration & Process Improvement

Vice President, HR & Communications

Vice President Operations

Vice President, Prevention & Employer Services

- 1.4 "Employer" means the Saskatchewan Workers' Compensation Board.
- 1.5 "They", "Their", or "Them" includes a reference to persons of the feminine gender wherever the facts or context so require or vice versa.
- 1.6 "Year" means the fiscal year of the Employer (January 1 to December 31).

ARTICLE 2 UNION RECOGNITION

- 2.1 The Employer agrees to recognize the Saskatchewan Government and General Employees' Union as the sole Collective Bargaining Agent of the said employees and hereby consents and agrees to negotiate with the Union or its designated bargaining representatives in any and all matters affecting the relationship of employment between the employees and the Employer, provided that it is understood and agreed by and between the parties that the bargaining representatives and their actions must at all times be approved by the employees of the Employer themselves.
- 2.2 The Employer will provide bulletin facilities to be designated for Union use only. Bulletin facilities will be provided, where practicable, on each floor where WCB in-scope employees work. The Union may use space on the employer's electronic "Bulletin Board" for Union business.

- 2.2.1 The employer shall provide an on-site Union office space, with furniture and phone.
- 2.3 New employees will be introduced to a member of the local Negotiating Committee as part of their orientation on their first day of employment. A Committee member or a Steward will be permitted thirty (30) minutes during the first thirty (30) calendar days of employment to interview the new employees and arrange for the completion of Union membership.
- 2.4 Stewards may investigate grievances/disputes on work time provided they make appropriate arrangements with the supervisor(s) involved and that their absence shall not unreasonably interfere with the operation of the Employer. Approvals shall not be unreasonably withheld.
- Where an elected employee representative is requested by the Employer to attend a meeting, the Employer shall give reasonable notice in order to ensure that the representative has adequate time to notify their supervisor of the meeting. Reasonable notice shall be defined as notification as soon as the commitment is known. Time spent at meetings called at the request of the Employer shall be on work time.

ARTICLE 3 NO DISCRIMINATION

3.1 The Union supports the principle of maintaining a workplace free of discrimination. The Employer must not discriminate against any employee in employment or in any condition of employment because of age, sex, race, creed, colour, national origin, religion, marital status, family relationship (except in cases where an employee will be subject to direct supervision from a relative), place of residence, political affiliation or activity (except where an employee uses privileged information obtained through **their** employment with the Workers' Compensation Board for political purposes), sexual orientation, physical disability nor by membership or activity in the Union.

ARTICLE 4 MAINTENANCE OF MEMBERSHIP

4.1 Every employee who is now or hereafter becomes a member of the Union shall maintain **their** membership in the Union as a condition of **their** employment, and every new employee whose employment commences hereafter shall, within thirty (30) calendar days after the commencement of **their** employment, apply for and maintain membership in the Union as a condition of **their** employment, provided that any employee in the appropriate bargaining unit who is not required to maintain **their** membership or apply for and maintain **their** membership in the Union shall, as a condition of **their** employment, tender to the Union the periodic dues uniformly required to be paid by the members of the Union.

ARTICLE 5 CHECK-OFF

On signed authorization by an employee, the employer shall deduct, on behalf of the union, all initiation fees, dues, assessments, or levies, uniformly required from the pay cheque of each employee, who as a condition of employment is required to submit such initiation fees, dues, assessments, or levies.

The employer shall remit the same to the **President** of the union prior to the twentieth (20th) day of the month following the calendar month in which such deduction is made, accompanied by a list of names, **positions**, hourly rate of pay, employment type (eg permanent or temporary, full time or other than full time), date of hire, date of termination, and addresses of employees from whose wages the deductions have been made. Such list **shall** be transferred electronically by the employer to the union.

ARTICLE 6 PAY PLAN

- The hourly rates of pay as outlined in the appropriate appendices shall be effective from January 1, 2017 to December 31, 2022.
- 6.1.1 The Employer agrees to recognize the principle of equal pay for equal work regardless of the sex of the employee.
- No employer or person acting on behalf of an employer shall discriminate between **their** male and female employees by paying a female employee at a rate of pay less than the rate of pay paid to a male employee, or vice versa, where such employees are employed by **them** for similar work which is performed in the same establishment under similar working conditions and the performance of which requires similar skill, effort and responsibility, except where such payment is made pursuant to seniority and increment provisions.

6.2 Scope & Qualifications

- Whenever a position is either newly created or changed, the Employer will provide the Union with a job description, proposed pay rate and rationale for the new class or changes. The job description will contain qualifications, skills required, list of abilities and level of experience. This information will be provided a minimum of ten (10) days prior to posting or implementing changes. Where the Employer has provided a new or changed job description in advance of job evaluation, the position will not be posted or changes implemented for a minimum of five (5) days after a proposed pay rate and rationale is provided to the Union provided that the posting states that the pay rate is under review unless otherwise mutually agreed to.
- 6.2.2 The Employer will bargain collectively for the exclusion, or inclusion of the position in the Collective Agreement. If the parties cannot agree on

exclusion or inclusion, they shall jointly refer the dispute to the Labour Relations Board for adjudication. The Labour Relations Board's decision shall be final and binding on both parties.

- When changes are made to the qualifications of a position, employees currently in the position and whom have passed probation or those who reapply within three (3) years of exiting the position, provided they have previously passed probation in that position, shall be deemed to meet the new qualifications.
- 6.2.4 When changes are made to an existing and encumbered position that results in a requirement for retraining of the current incumbent, such training shall be provided by the Employer.
- 6.2.5 If an employee applies for a position after having exited the position for a period of three (3) years or greater, and the qualifications have changed during that absence, they would be required to show how they meet the changed qualifications.
- 6.2.6 If an employee applies for a position that they previously held and qualifications have not changed, they would be considered qualified.
- 6.3 In-Hiring at Minimum Rates in the Scales
- The in-hiring rates of pay, notwithstanding any deficiencies by employees in qualification requirements as expressed in the Joint Job Evaluation Plan, shall be at least the minimum expressed in the Collective Agreement.
- 6.3.2 The Employer may, in the interests of efficient administration, recognize previous experience of a new employee by placing **them** at a wage rate above the minimum, but not exceeding the maximum, of the pay range assigned to the position to be filled.

Full details and reasons for such actions are to be given to the Union, within three (3) business days of finalizing the offer to the new employee. The Union or its agents are provided the opportunity to make representation, if so desired, to the Employer regarding the offer prior to the employment of the new employee.

Within one week of the commencement of employment the Employer shall publicize all in-hirings above the minimum rate, indicating the employee's number of years of experience and the rate at which the new employee has been employed. This will be publicized on the Employer's Intranet service.

When a new employee is engaged at a salary above the minimum for the class because of credit for previous experience, every other employee in that class who within thirty (30) days of the in-hiring rate being published applies to Human Resources and who has had similar experience (not previously credited) shall be entitled to credit on the same basis with that given to the new employee. Any adjustment to the employee's rate will be effective from the date of application for consideration.

6.4 **Payment Periods**

- 6.4.1 Salary will be paid on Thursday of every second week. When these days fall on Statutory Holidays, salary will be paid on the business day preceding the scheduled pay day.
- 6.4.2 Every employee shall receive with their salary a statement showing gross salary, deductions from salary, **vacation days, sick days** and salary payable.
- 6.4.3 Compensation for overtime or temporary performance of higher duties shall be paid in the pay period immediately following that in which it was **submitted**. Payment for overtime or temporary performance of higher duties shall be accompanied by a statement as per Article 6.4.2.

6.5 Annual Increments

6.5.1 **Increment Timing**

- 6.5.1.1 Subject to 6.5.3, **full time** employees shall receive annual increment increases on each succeeding anniversary date until maximum is reached.
- When a **full time** employee commences service, their anniversary shall date from the first of that month.
- An increment may be withheld by the Employer on a recommendation of a Department Head supported by an unsatisfactory report. The Employer shall notify the employee in writing of such action thirty (30) calendar days prior to the increment date and give reasons therefore. In the event the employee is not served with such notice at least thirty (30) calendar days prior to the increment date, **they** will be deemed to have earned the increment. An employee may grieve against the withholding of **their** increment and the onus of proving that the increment should be withheld shall rest on the Employer.

6.5.4 Increments upon Return from Leave

When an employee returns to work after more than ninety (90) consecutive days leave of absence without pay or lay-off, they will be eligible to receive, an increment after one (1) year of actual service less credit toward increment that was earned prior to the lay-off or leave of

absence. The date upon which the employee becomes entitled to the increment will be **their** new increment date.

- When the leave is occasioned by reason of injury and compensable under the Act, or as a result of maternity leave, adoption leave, parental leave, leave of absence for prolonged illness/injury and education leave, there shall be no change in the increment date regardless of the length of the leave of absence.
- 6.5.5 Less than full time employees (including job shares) shall be entitled to an increment subject to the following conditions:
 - i) Subject to 6.5.3 and 6.5.4, increments shall be earned after each eighteen hundred twenty (1820) hours of service.
 - ii) Upon movement to full time, an anniversary date shall be established based on hours already worked as a less than full time employee since their last increment.
 - iii) Upon movement from full time to less than full time, credit will be given for hours of service since the last increment in their full time position.
 - iv) Article 6.5.4.1 shall apply to less than full time employees based on hours of service. For purposes of 6.5.4.2, employees working less than full time hours shall be credited service towards their increment based on the average hours served in the twelve (12) months immediately preceding their leave or the average hours from their start date where they have not served twelve (12) months.

6.6 Changes in Pay Range

- 6.6.1 If a new and higher pay range is assigned to a position within a class, the employee shall move to that step in the pay range for the new class corresponding to the step in the previous pay range at which the employee was being paid.
- If a new and lower pay range is assigned to a position within a class, the employee shall remain at **their** present salary until the anniversary date of **their** appointment, at which time **their** salary shall be adjusted to the next higher rate in the new range, unless **their** present salary is above the maximum of the new range, in which case **their** salary shall remain unchanged until the new range exceeds **their** current range.

6.6.3 Temporary Employees Who Change Pay Ranges

Temporary employees will be assigned a home pay range, including any increments they receive, based on their initial position with the employer. This pay range will continue to be their home pay range until such time as they are appointed to a permanent position and complete, if required,

a probationary period or they complete a probation period in another temporary/term position.

When a temporary employee changes positions which results in a change in pay range the following principles will apply:

- a) for a temporary employee, a promotion shall be defined as moving to any position that has a pay range higher than that established in the home pay range. When a temporary employee is promoted the rate of pay shall be adjusted to the minimum of the new pay range that is not less than 10% above the employee's home pay range, subject to any increments that would have been received had they remained in their home pay range from the initial hire.
- b) for temporary employees demotion shall be defined as moving to any position that has a pay range lower than that established in the home pay range.
- c) when a temporary employee moves to a lower pay range, above their home pay range, the promotion formula (Article 6.7.1) will be applied to their home pay range as if they had remained in this range for their entire tenure.

6.7 **Promotion**

- On promotion an employee's rate of pay shall be adjusted to the minimum of the new range or to a rate in the new range that is not less than 10% above the employee's current rate. If the addition of ten percent (10%) produces a rate between two (2) steps in the range of the higher paid position, the salary shall be adjusted to the higher of these two (2) rates. The employee shall retain their increment date. For purposes of Article 6.7 current rate is defined as: the employee's rate of pay in the last position in which they have successfully passed a probationary period; or, where an employee has not completed initial probation current rate shall be based on their initial position rate of pay.
- Any employee who reverts during probation to **their** most recent position shall be placed at **their** former salary rate subject to any increments that **they** would have received had **they** stayed in **their** former position.

6.8 **Demotion**

6.8.1 Voluntary (Employee Initiated):

When an employee voluntarily demotes to a position having a lower pay range their increment date shall not change. Their rate of pay shall be adjusted: (1) To the same step in the new range as they were in their former range (step to step).

Involuntary (Employer Initiated):

- (1) Whenever their current hourly rate of pay (prior to the demotion) is above the maximum of the classification into which they are being demoted, their salary shall be reduced to the maximum of the new range.
- (2) Whenever their current hourly rate of pay (prior to the demotion) is within the range of the classification into which they are being demoted, they shall hold their current rate of pay.
- (3) The employee's increment date shall not change.
- Thirty (30) calendar days' notice shall be given to an employee who is to be demoted involuntarily. Notice of intention to demote shall be given to the employee in writing and shall set out in detail the reasons therefore and the position that they will be placed in. The Employer shall place the employee in a suitable vacancy for which the employee is qualified. No permanent employee will be bumped as a result of an involuntary demotion. If no suitable vacancy exists, the Employer may create a temporary vacancy. When placed in a temporary vacancy, the employee will continue to retain permanent status and will be moved to a suitable permanent vacancy when such becomes available. A copy of the notice shall be supplied concurrently to a duly elected representative of the Union.

6.9 Re-employment After Lay-Off

- 6.9.1 Where an employee is re-employed after lay-off, in the same or a similar position as that which **they** held prior to lay-off, **they** shall be paid at the step in the range in effect at the time of lay-off.
- 6.9.2 Where, after lay-off, an employee is employed in a position having a lower pay range than that which **they** held prior to lay-off, **they** shall be paid as follows:
- 6.9.2.1 At the step in the range, in keeping with the time spent (cumulative) in the employ of the employer.
- Where, after a lay-off, an employee is employed in a position that has a higher pay range than that which **they** held prior to lay-off, **they** shall be paid at the minimum rate in the new position, except where the rate of **their** former position exceeded the minimum rate for the new position in which case **they** shall be paid at the rate in the new range nearer to **their** former rate.

6.10 **Temporary Performance of Higher Position Duties (TPHD)** 6.10.1 **Definitions** 6.10.1.1 TPHD is the temporary assignment of an employee to perform the duties of another position classified at a higher pay band than the pay band of the employee's current position. 6.10.1.2 TPHD is to be used when filling a work assignment of six (6) months or less. These assignments may result from either the temporary absence of an incumbent or a new position having a short-term duration. Longer assignments and/or new positions having a predetermined duration of over six (6) months shall be filled in accordance with Article 10.2. For purposes of Article 6.10 "senior qualified" and "qualified" shall mean 6.10.1.**3** preference shall first be given to the senior qualified individual who has already been trained to do the required work. 6.10.1.4 Existing TPHD assignments resulting from a temporary absence may when mutually agreed to, be extended where the need for the extension could not be reasonably predicted and where the extension will be less than six (6) months in length. 6.10.2 Assignments to temporary performance of higher position duties shall be offered by geographic location to the senior qualified employee in the applicable Unit (e.g. Registry, Document Processing, Medical Accounts, Facilities, etc.), where applicable and then by Department, (e.g. Operations, Finance, Prevention, Administration, etc.). All TPHD shall be voluntary. 6.10.3 When there is no appointment/acceptance of TPHD from within the department, the Employer will consider, before hiring outside applicants, senior qualified employees: within the geographic location from other departments and/or senior qualified employees from the lay-off list in that location. For purposes of 6.10.3 the employer shall utilize an expression of interest notice to inform employees about the TPHD opportunity. This notice shall be posted for four (4) working days. 6.10.4 In instances where the employer utilizes an expression of interest notice to fill the TPHD requirements, if the senior qualified applicant withdraws within 30 days of their selection the employer will choose the next qualified applicant from the original notice rather than reposting.

shall not be considered for salary adjustments.

Assignments of less than one day, on a one-time or on an irregular basis

6.10.5

6.10.6 Assignments of partial days on a regular basis shall be considered as TPHD assignments. Such partial days shall be totalled into full days and submitted for payment once a month. 6.10.7 Employees on TPHD shall be paid at the TPHD rate for all designated holidays. 6.10.8 On TPHD the promotion formula outlined in Article 6.7 shall apply. An employee carrying out temporary performance of higher position duties shall not necessarily be considered for temporary performance of higher position duties in positions on the same level. 6.10.9 Temporary performance of higher duties must be authorized by the Department Head or the designate. 6.10.10 No temporary performance of higher duties will be paid solely as a result of the 5/4 work week. 6.10.11 An employee's earned day off during a period when they perform temporary performance of higher duties will be counted as a day worked for temporary performance of higher duties entitlement. 6.10.12 Working TPHD which may involve a rescheduling of EDO does not constitute overtime. Time earned towards EDO's will be honoured and taken at a time mutually agreed between the supervisor and the employee. 6.10.13 Except for Section **6.10.1.3**, 6.10.2, 6.10.3 and 6.10.4, the provisions of Article 6.10 shall apply to an employee who temporarily performs the duties of a higher paid out-of-scope position. 6.11 Overtime 6.11.1 All overtime will be voluntary except in the case if unexpected, unusual or emergency circumstances arise as outlined in the Saskatchewan **Employment Act** that could not, by the exercise of reasonable judgement, have been foreseen by the Employer. 6.11.2 Payment for hours of work per day performed by a **non field** employee in excess of normal working hours per day shall be at double time. Payment for hours of work performed by a field employee in excess of thirty-eight (38) hours and fifty-five minutes (55) on a five (5) day week or thirty-one (31) hours and eight (8) minutes on a four (4) day week shall be at double time. 6.11.3 Time worked on Saturdays, Sundays, EDO's and designated holidays shall be paid at double time. 6.11.4 The Employer will, on request by an employee, grant double time off in lieu of payment for overtime worked, except in extenuating

circumstances where business needs will prevent the scheduling of time in lieu. Such time off will be taken at a time mutually acceptable to the employee and **their** department.

- 6.11.5 The employer may approve an employee's request to work and bank extra hours at straight time rates, where the working of extra time is operationally beneficial. The employee and the employer shall have a mutually acceptable plan in place at time of request/approval or shortly thereafter, to use these accumulated straight time hours.
- An Employee's time in lieu bank will be paid out twice per year (May 1st and November 1st). Any time that has not been used or scheduled for use by May 1st or November 1st shall be paid out based on the rate of pay in effect when **the hours were worked**.
- 6.11.7 Hours of overtime worked shall be calculated to the nearest one-quarter (1/4) hour.
- 6.11.8 Overtime worked under one-quarter (1/4) hour in any one day shall not be considered in calculating overtime.
- Overtime worked in a position having a higher pay range than ones present pay range shall be paid at the appropriate rate in the higher pay range. Voluntary overtime worked in a position having a lower pay range tha**n** one's present pay range shall be paid at the appropriate rate in the lower pay range.

6.11.10 Childcare Reimbursement

Employees who are required to work emergency overtime shall be entitled to reasonable costs incurred in obtaining child care if no other member of the family is available to provide such care. Such allowance is not intended to reimburse the employee for child care expenses which would have normally been incurred.

6.11.11 **Call Back**

6.11.**11**.1 Definition – Call Back

Call back is where an employee is required to return to work to deal with an emergency situation which had not been foreseen or planned for.

- 6.11.**11**.2 A minimum of two (2) hours pay at overtime rates shall be paid when an employee is called back after normal hours, on days of rest or designated holidays.
- 6.11.11.3 When called back to work after normal hours, on days of rest or designated holidays, transportation will be paid at prevailing Public Service Commission rates for personal mileage or when no car is

available, taxi fare shall be paid upon prior approval of whomever calls back the employee.

6.11.12 **Overtime Authorization**

- 6.11.**12**.1 Employees shall not be required to work overtime unless receiving prior authorization, preferably in writing. Such authorization to be supplied to the employee by **their** Department Head or Designate.
- 6.11.**12**.2 Overtime in emergency situations may be authorized orally. In such instances the written authorization order will be issued to the employee on the following business day.
- Where the Department Head or Designate has knowledge that an employee is working overtime and they do not cause them to stop working overtime, they shall be deemed to have permitted such employee to work overtime. All employees remaining on the premises after normal working hours should obtain their supervisor's permission.

6.12 Shift Differential

In addition to the regular rates of pay, a shift differential in the amount of 70 cents per hour shall be paid for hour worked between the hours of 6:00 p.m. and 6:00 a.m. Shift differential shall not be part of basic wage rates or be used in calculating overtime rates, nor shall it be paid for any hours for which overtime rates are being paid.

6.13 Long Service Bonus

- 6.13.1 Employees who have completed thirty (30 years of service or more shall receive an annual bonus equivalent to five (5) days pay at the employee's current hourly rate of pay paid directly to the employee's Registered Retirement Savings Plan (RSP).
- The bonus shall be paid in the first pay period immediately following the employee's anniversary date.
- In the event the employee has reached their RSP contribution limit for the taxation year, they shall be eligible to receive the bonus directly, subject to all statutory deductions. The onus shall be on the employee to advise the Employer of their RSP limitations.

<u>ARTICLE 7</u> <u>STANDBY - INFORMATION TECHNOLOGY SERVICES</u>

7.1 Employees in the Information Technology Services Department who are requested by Management to be on standby, shall receive payment for each hour on standby on the basis of the following formula:

No. of hours on standby X 8.5% X current mo. salary X 12
52 X hours of work in normal work week

ARTICLE 8 HOURS OF WORK

8.1 **Regular Hours**

Except where it is stated otherwise in this Article all employees shall have the option of working:

(a) Monday through Friday 8:00 a.m. to 12:00 noon 1:00 p.m. to 4:47 p.m. with an earned day off (EDO) on a scheduled basis every second week (5/4)

or

- (b) Monday through Friday 8:30 a.m. to 12:00 noon 1:00 p.m. to 4:30 p.m.
- (c) In cases where the Employer believes noon hour coverage is warranted, the employee lunch breaks may be scheduled between 11:00am and 2:00pm. The Union agrees to co-operate with the Employer in determining an employee rotational coverage schedule. Consideration shall be given to the employee's circumstances prior to implementation of the schedule.
- (d) EDO's shall normally be **scheduled** on a Friday **or a Monday** except at the employee's request, and mutually agreed to by the employer, they may be scheduled to another work day.
- (e) Where the Employer determines that a change needs to occur with the EDO schedule/rotation the manager/designate shall first canvass all employees in the designated area/position requesting volunteers to move their EDO. Should there not be enough volunteers willing to move, the manager/designate shall have the right to schedule in reverse seniority the movement of the EDO schedule/rotation, provided the employee has no less than thirty (30) days' notice.
- (f) Employees shall be permitted to bank a maximum of five (5) EDO(s) in a calendar year. The duration of the period during which EDO's are to be worked at straight time, banked and used will be established by mutual agreement between the manager/designate and the employee. EDO's will be banked and used at straight time rates. Where EDO's are paid out, they will be paid out at the straight time rate that was in effect when the time was banked.

- (g) Any unused banked EDO's at the end of the calendar year will be paid out at straight time rates.
- (h) Where an employee has their EDO moved due to being appointed into a new position, such change will not result in the payment of overtime.
- (i) In the event an employee is dismissed; resigns; is laid off; or changes positions, any unused banked EDO's will be paid out at straight time rates.
- 8.1.1 Field employees may have hours of work that are not regular when they are away from their home office. These arrangements must be mutually acceptable to both the employee and the employer.
- 8.1.2 The hours of work for Technical Support Analysts shall be:

6:30 a.m. to 11:00 a.m. and 12:00 p.m. to 3:17 p.m. or 7:00 a.m. to 11:00 a.m. and 12:00 p.m. to 3:47 p.m. or 8:00 a.m. to 12:00 p.m. and 1:00 p.m. to 4:47 p.m. or 11:00 a.m. to 3:30 p.m. and 4:30 p.m. to 7:17 p.m.

on a rotating basis with every second Friday off on a scheduled basis.

- 8.1.2.1 The one (1) hour break during the evening shift may be waived, and the starting and ending times may be adjusted.
- 8.1.3 Employees can opt, as per Article 8.1, to change systems by giving thirty (30) calendar days notice to their Supervisors, however, they must remain in the system for at least six (6) months. Consideration may be given to periods of less than six (6) months where the employee provides reasons for such requests.
- 8.1.4 If an employee is ill on their earned day off, there will be no other day assigned and no charge against their sick credits.
- 8.1.5 Should an earned day off fall on a designated holiday, as per Article 20.1 of the Agreement, the following working day will be granted as a day off in lieu.
- 8.1.6 For employees, who opt for the hours of work outlined in Article 8.1 (a) overtime will be considered only after working more than seven (7) hours and forty-seven (47) minutes per day. For employees who opt for the hours of work outlined in Article 8.1 (b) overtime will be considered only after working seven (7) hours per day.
- 8.1.7 New employees shall work the hours described in Section 8.1(b) until the cycle begins for their position at which time they will go on the hours of work as per Section 8.1(a) or have the option of remaining on hours as per 8.1(b).

- When an employee who is on this system is promoted, transferred or demoted, **they** must wait for the cycle of that position before continuing on with these hours of work. During that time **they** will work the hours of work described in Section 8.1(b). The number of days they have worked the extra time will be deducted from the first cycle of **their** new position OR **they** will continue working the hours described in Section 8.1(a) and take one-half (1/2) day off during the afternoon of the following Friday and then on Monday following commence the usual two-week cycle for the position into which **they have** moved.
- 8.1.9 Leave for sickness or pressing necessity, designated holiday or vacation will not interrupt the system. Employees accumulate the time towards the day off regardless.

8.1.10 Flexible Start and Stop Time

Employees may request and Management may approve flexible start and stop times in accordance with the following provisions:

- (a) Employees' core hours are 8:00 a.m. 4:47 p.m.
- (b) Employees shall not start earlier than 6:30 a.m. and finish no later than 8:00 p.m.
- (c) Employees shall take a minimum one-half (1/2) hour lunch break.
- (d) Once the work arrangements have been agreed to they will continue unless thirty (30) days notice is given by either party to terminate the arrangement.
- (e) The Union may request periodic reports related to flexible hours worked by employees from Human Resources for the purpose of review.
- (f) Normal hours of work shall be an average 35 hour week.
- (g) Where a flex time request is not granted, at the request of the Union, the Employer will provide written rationale for not granting the request.

8.2 **Rest Periods**

- 8.2.1 An employee working hours equivalent to a full time day shall be entitled to a rest period of fifteen (15) minutes during each half of their full time work day.
- 8.2.2 The employee will be responsible to ensure that their rest periods are taken and will meet the needs of the employer.
- 8.2.3 Employees working overtime of four (4) consecutive hours will be entitled to one (1) fifteen (15) minute coffee break within these four (4) hours.
- 8.2.4 An employee working less than full time daily hours, shall be entitled to a fifteen (15) minute rest period for each continuous period of four (4) hours worked in a day.

8.2.5 Rest periods shall not be used to alter hours of work and shall not be combined.

ARTICLE 9 SENIORITY

9.1 Seniority is defined as the total length of service in the Bargaining Unit. Seniority shall not apply during the initial probationary period, but once completed seniority shall be credited from the time an employee last entered the service of the Employer. Seniority shall operate on a bargaining unit wide basis.

9.1.1 Maintenance and Accrual

Seniority shall be maintained and accrue during:

- (a) All periods of paid leave.
- (b) Leave of absence without pay for periods not exceeding ninety (90)days.
- (c) Maternity leave.
- (d) Adoption leave.
- (e) Paternity leave.
- (f) Layoff up to and including ninety (90) days.
- (g) Wage replacement benefits for a period of 2 years or less for Workers' Compensation benefits, SGI benefits, and Long Term Disability benefits.
- (h) El compassionate leave.
- (i) Education leave for permanent employees.
- (j) Union Leave or Leave for a Union position.
- (k) Any time for active Canadian War Service or Canadian Armed forces Peacekeeping Services abroad.

9.1.2 **Maintenance of Seniority**

Seniority shall be maintained, but shall not accrue during:

- (a) Periods of leaves of absence over ninety (90) days.
- (b) Layoff over ninety (90) days.
- (c) Appointments to an out-of-scope position.
- (d) Wage replacement benefits for a period longer than 2 years for Workers' Compensation benefits, SGI benefits, and Long Term Disability benefits.

9.1.3 Loss of Seniority

An employee shall lose seniority in the event the employee:

- (a) Is discharged for just cause, and not reinstated.
- (b) Layoff for more than two (2) consecutive years.
- (c) Voluntarily terminates.
- (d) Failure to comply with the recall provisions of Article 13.
- 9.1.4 The Employer agrees to provide a seniority list to the Union by January 30 of each year.
- 9.1.5 Where the Union demonstrates that an employee's seniority is incorrect, the Employer shall make required adjustments. Seniority reviews shall be limited to the accrual since the last posted seniority list
- 9.1.6 The Employer shall advise the Union upon commencement of employment or at any time where two (2) or more employees have the same service start date or accrued seniority. The Union shall determine the seniority order by random draw and shall notify the Employer of the seniority order who shall then notify the affected employee(s).

<u>ARTICLE 10</u> <u>NOTICE OF VACANCY OR NEW POSITION</u>

10.1 **Posting Information**

Subject to Article 10.1.1, the Employer shall post a notice inviting applications from its employees for all permanent vacancies, new permanent positions and for new temporary positions or vacancies over six (6) months in duration.

The rules of posting shall be:

- (a) Positions in Pay Group 1 and 2 and/or the Medical Officer need not be posted. Temporary employees in these positions shall, based on their qualifications and seniority, have first opportunity to fill permanent vacancies in these positions prior to the vacancy being offered to an outside applicant. In the case of a temporary vacancy, preference will be given to a temporary employee who has already been trained to do the work.
- (b) All posting shall be accessible through the Employer's intranet service.
- (c) Posting will occur within ten (10) business days of the Employer being aware of the vacancy or new position.

- (d) Should the expected start date occur beyond 45 days from the date of posting the Employer shall provide the rationale to the Union with an opportunity for discussion between the parties.
- (e) If the Employer does not intend to fill the vacancy, notice of abolition or abeyance of the vacated positions shall be given to the union five (5) business days in advance of notification to the membership. During this period the union will be afforded the opportunity to discuss the decision with the Employer. Notification to the employees shall be through the Employer's intranet service.
- (f) Positions shall be posted for a period of:
 - i) not less than six (6) business days for positions in class **ten** (10) to **six** (6)
 - ii) not less than 5 (five) business days for all other positions
- (g) Postings shall include the following information:
 - i) **Position** title
 - ii) pay range
 - iii) department and geographic location
 - iv) an outline of the primary duties and responsibilities
 - v) qualifications and competencies required
 - vi) a defined duration in cases of temporary vacancies
 - vii) the position expected start date
 - viii) standard underfill language; and if mandatory educational or experiential prerequisites are identified by the Employer this will be stated in the posting.
- 10.1.1 Permanent employees with rights pursuant to section 13.7.1 and permanent employees in a temporary holding position as a result of lay off shall be considered for vacant or newly created permanent positions prior to the position being posted for competition. The position will be offered to the senior qualified person on the list for that particular class of positions.
- 10.2 Temporary Vacancies/ Temporary Positions
- 10.2.1 Temporary vacancies are unfilled positions having a definite end date of longer than six (6) months. These positions must be posted in accordance with Article 10. Successful applicants shall be provided with a written start and completion date. Where temporary appointments are

extended by the Employer, the new completion date will be communicated in writing (letter or e-mail) to the employee and the union.

10.2.1.1 Where an extension is to be offered, it shall be offered in order of seniority to the employees that are already actively working temporary assignments within that same position, department and geographic location, at the time the extension is being offered. First preference shall be given to individuals that have successfully completed the probation period for that position at the time the extension is offered.

Extensions shall be offered within ten (10) business days of the Employer becoming aware of the extension. If the Employer does not intend to offer the extension or intends to place it in abeyance, notice of such intention shall be given to the Union as soon as possible within the ten (10) days. The Union will be afforded the opportunity to discuss the decision with the Employer.

The above shall apply irrespective of the reason for the extension (i.e. replacement of medical leaves and/or other leaves) except in the case of job shares. Where a job share arrangement is extended the temporary participant in that arrangement will receive the extension subject to the Job Share LOU.

Where these extensions cause the need to extend other temporary appointments (backfill), the extensions shall be awarded in accordance to this Article.

Where there are no employees working temporary assignments within the same position and geographical location who are able to accept the extension, an extension that is six (6) months or less may be offered to an employee temporarily working in the same position in a different geographic location. The employer will advise the union and provide rationale when it intends to award an extension to an employee in a different geographic location. The parties may also mutually agree to extensions beyond the six (6) month period.

Unless otherwise agreed to by the parties, this article will not apply to new temporary vacancies. Extensions to temporary positions may be negotiated in accordance with Article 10.2.4.

- In order to facilitate posting temporary vacancies or temporary positions of six (6) months or longer, during the posting process the Employer may backfill the vacancy in accordance with Article 6.10.
- When an employee is promoted temporarily, their salary shall be adjusted as per Article 6.7.1. When the temporary promotion ends, the employee shall revert to their former position at their former salary rate subject to any increments that they would have received in their former position.

- The Employer and the Union may negotiate the arrangements for temporary positions, if the work involved will not be of sufficient duration to justify the making of a permanent position. These positions must be posted in accordance with Article 10. Successful applicants shall be provided with a written start and completion date. Where the parties agree to an extension of an employee's term in a temporary position, such extensions will also be confirmed in writing.
- 10.2.5 If the temporary position extends beyond eighteen (18) months, the position will be deemed necessary and result in a permanent posting for that position. If a temporary position is ended and within three months, another temporary position is created entailing the same nature of work, and the duration of the positions combined extend beyond eighteen (18) months, this position will be deemed necessary and will result in a permanent posting for that position.

Management may request an extension of the time frame of a specific temporary position that will be negotiated between the parties. Whenever possible, notice of the request for the extension will be given 30 days prior to the expiration of the term of the position.

10.3 **Secondments**

Secondments will be defined as the voluntary appointment or assignment of an employee from their regular job to that of a special project. The employer agrees to negotiate the terms and conditions of each secondment with the Union prior to staffing the position. Whenever a secondment occurs an expression of interest posting will be created.

10.4 Selection Process

10.4.1 **Selection Panel**

Prior to posting of a position, the parties shall establish a selection panel that will be comprised of one representative from the department, one representative from Human Resources, and one representative from the Union.

The Union shall have the right to have a representative at any deliberations of any selection panel for the purpose of filling a position. The Union will endeavour to have a trained representative available to attend any selection panel meeting. The Union in no way forfeits its rights to the grievance process in Article 23. Management does not forfeit its right to make the final decision with respect to all appointments.

Subject to Article 6.2 the selection panel shall confirm the qualifications for the position prior to posting. All employment and promotional examinations shall be competitive and shall utilize a fair test of the applicant's qualifications.

No test or question in any application or examination shall be constructed to call for or lead to disclosure of any information, preference, or opinions concerning an applicant's political, religious, fraternal or racial affiliation. Any such disclosure or information revealed shall be disregarded.

Scheduling for all selection panel meetings and interviews will take into account all selection panel representative's availability. Where there are significant scheduling conflicts the Union may assign an alternate representative to attend. For each interview scheduled, a Union representative backup will also be identified. Where a Union representative is unexpectedly absent, they will arrange for their backup/alternate to attend. In extenuating circumstances, where no union representative is in attendance, the Employer will attempt to contact the designated backup and/or the Union office.

10.4.2 **Interviewing Candidates**

Following the closing date for the receipt of applications, the Employer will notify the Union representative of those persons applying. At all internal in-scope competition interviews where an existing employee has applied, the Union will endeavour to have a Selection Panel Representative in attendance. The role of the Union Selection Panel Representative shall be as a full participant in the selection process.

The **Union** shall review and approve **any new or significantly changed** Interview Guides and any other assessment tool to be used during the assessment of the candidates for a position in order to ensure that the applicant's knowledge, skill, **attributes** and abilities for the position are properly assessed against the posted qualifications. **For the purposes of this Article**, **significantly changed shall mean all changes to a guide or assessment tool except those to address errors and/or to further clarify the intent of a question/test.**

The panel shall ensure that the applicant is afforded the opportunity for an unbiased evaluation of their application (including the information that is obtained through the interview process).

The union selection panel representative may request that the senior applicant receive an interview.

External candidates will receive the same competency interview and assessment of qualifications that internal applicants received.

10.4.3 **Appointment**

Selection for In-scope Vacancies

 Selection for in-scope vacancies or temporary assignments of six (6) months or greater will be offered to the senior qualified applicant (including employees on the lay off list). Qualifications include the knowledge, skills, abilities and attributes necessary for the position shall be as contained in the current job description and as outlined in the job posting.

If the senior qualified applicant chosen for the position withdraws their application **prior to commencement**, **or vacates the position** within **forty-five (45)** days of **commencement** the employer will choose the next qualified applicant from the original posting rather than reposting.

b) If it is determined that there are no qualified applicants for the position and the employer decides to underfill the position, the employer will select the internal or external applicant that most closely matches the posted qualifications.

If the overall qualifications of two internal applicants are deemed to be equal, the applicant with more seniority will be given preference. The employer shall notify the union of their selection and rationale.

If the overall qualifications of external and internal applicants are deemed to be equal the internal applicant will be given preference. The employer shall notify the union of their selection and rationale.

Upon successful completion of the probationary period the employee will become eligible for increments one year from that date. This date will become the Employee's anniversary date for future salary increments.

Where an underfill process is used to fill a vacancy, the employee awarded the position will be deemed qualified on all other postings of the job provided they have passed probation in that position and the qualifications of the job haven't changed.

- c) An employee selected to fill a vacancy will be moved to that position within forty-five (45) calendar days of the posted start date for that position. If, however, an employee is not moved to the new position within this time frame and the position they are moving to is a higher salaried position, their salary shall be adjusted to that of the new position.
- d) Should there be a delay in moving an employee to higher salaried position and that delay is a result of that employee's absences, then the length of time of the delay is not to be included as part of the forty-five (45) calendar days.
- e) The Employer will advise the Union of the selection not later than ten (10) business days following the closing date of the interview process. If an external applicant is appointed to the position the Employer shall include the applicants experience and education.

- f) If the applicant with the greatest total seniority is not selected, the Employer will inform the Union of their selection prior to informing the applicants of the decision of the Employer. The Union may discuss with the Employer the reasons for their decision. These discussions are without prejudice to further action under the grievance procedure, and the Employer will on request provide a written statement setting out the reasons for not promoting the senior applicant.
- g) If the senior applicant is not selected, they shall have the right to appeal against the Employer's decision through the grievance procedure. Any other employee who made application for the position and who is senior to the selected candidate may also make such an appeal. An applicant who has not completed the initial probationary period shall not have the right of grievance. Employees who have not completed the subsequent probationary period in their new position shall only have the right of grievance on jobs that are a promotion (higher pay range).
- h) All grievance appeals to be heard under this Article shall be filed with the Employer within **ten (10)** business days of the date on which the Employer informed the employee of their selection under Article 10.

10.5 Reversion Rights

- 10.5.1 At any time during the subsequent probationary period, the Employer or a permanent employee may serve written notice terminating the appointment. Upon termination the employee shall revert to their former position at their former salary rate, subject to any increments they would have received had they remained in their former position
- 10.5.1.1 Prior to submitting a reversion notice, an employee will first attempt to resolve any concerns through discussions with their manager/team leader and/or Human Resources.
- 10.5.2 Any other employees displaced through the application of the reversion provisions shall also have the right to revert to their former position at their former salary rate, subject to any increments they would have received had they remained in their former position.
- For purposes of reversion, when someone is reverting to a former position they shall displace the employee that last started working in that same position and geographic location in either a permanent or temporary capacity whichever is applicable. Where there is a vacancy available (permanent or temporary as applicable) in that same position and geographic location, the employee shall be assigned to that vacancy rather than displacing an employee. If said former position has been abolished, they will have options provided in Articles 13.5, 13.7 and 13.10.

- 10.5.4 A displaced employee from a permanent position shall retain permanent status and all rights afforded where the employee has:
 - a) Passed probation in the permanent position; or
 - b) Previously passed probation in the position and has served a time period equivalent to the normal probationary period in the permanent position they are being displaced from; or
 - c) Previously passed probation in a permanent position
- 10.5.5 Should the reversion result in a change in location to another city the employee will qualify for relocation benefits as per Article 10.7. This article shall not apply, however, where an employee has voluntarily decided to revert.
- 10.5.6 When an employee voluntarily reverts from a job, they must wait at least one year before re-applying to the same position.
- 10.6 Excluded Positions
- 10.6.1 An employee who is appointed to an excluded position shall have the right to revert to their most recent position within nine (9) months from the date they moved into the excluded position.
- An Employee covered by this Agreement who is temporarily filling an outof-scope position shall continue to have Union dues deducted from **their** salary and shall be entitled to all appropriate benefits and protections afforded by this Agreement, with the exception of Articles 6 and 8.
- 10.6.3 Vacancies or new positions created outside the scope of this Agreement shall be bulletined.
- 10.6.4 An excluded employee will not accumulate seniority while outside the scope of the Agreement.
- 10.7 Allowance on Promotion and Transfer
- An employee whose headquarters is changed shall be allowed reasonable expenses for the transportation of their household goods and their families to the new location. Sustenance at the current Public Service Commission rates for hotel and meal allowance shall apply for "up to a maximum of thirty (30) days" if the employee has not been able to secure a self-contained domicile.
- In special circumstances an employee may claim up to a maximum of two (2) calendar days' sustenance for **their spouse**, **common-law spouse and/or dependents** (at Public Service Commission rates) at the new headquarters.

10.7.3 An employee who contracts for board and/or room in a private residence shall only receive their out-of-pocket expenses up to a maximum of the P.S.C. rates. 10.8 **Involuntary Transfer** 10.8.1 An employee who is transferred involuntarily to a location involving a change of headquarters shall be entitled to payment for the following benefits in the manner and amount prescribed: 10.8.2 Employees who are involuntarily transferred from one headquarters to another at the employer's direction are entitled to payment of reasonable real estate and legal fees to a combined maximum of six thousand dollars (\$6,000.00). Incurred costs shall be in accordance with the current employer's policy. 10.8.3 A maximum of four (4) business days leave with pay for the purpose of buying, renting or leasing a home. Transportation, accommodation and sustenance shall be paid (at Public Service Commission rates) to the employee for their own, their spouse and their dependent children's expenses during this four-day day period. 10.8.4 The employee shall be entitled to reimbursement for reasonable costs incurred in obtaining child care during the aforementioned four-day period. 10.8.5 The cost of insured storage of household furniture and effects for a period of up to one (1) month, if necessary. 10.8.6 An incidental relocation allowance of \$500 (no receipts required) or \$800 (with receipts) to assist with such items as disconnecting and connecting appliances, drapery and floor covering alterations, etc. 10.8.7 A maximum of one (1) month's rent on an employee's house or suite lease if the lease cannot be terminated without cost to the employee.

ARTICLE 11 REORGANIZATION

10.8.8

11.1 When, as a result of reorganization, a position is reallocated, the Union will receive thirty (30) calendar days advance notice of any reallocations and may request meetings to resolve any matters of disagreement.

accordance with the layoff article.

An employee who holds permanent status in the position which is being

transferred shall have the right to refuse the move and bump in

The employee shall have the right, through the Union, to request and obtain a review of the correctness of the allocation of **their** position.

11.3 Disputes arising between the parties may be processed in accordance with Article 24 or 25.

ARTICLE 12 POSITION RECONSIDERATION REQUESTS

- All requests by employees for reconsideration of their position shall be submitted to the Union. Either the Union and/or Employer may also request reconsideration of a position as set out in Article 6.0 of the Job Evaluation Implementation and Maintenance Agreement. The reconsideration will be completed by the Employer within eight (8) weeks of the submission.
- The decision of the Employer shall be binding upon the parties and all employees affected, subject to the terms of the Job Evaluation Implementation and Maintenance Agreement.
- If a position is rated at a higher pay group the position shall be paid in accordance with the provisions of Article 6.6.1 and the increase shall be effective on the date the reconsideration request was initiated or the date of the review by the Employer whichever is earlier.
- If a position is rated at a lower pay group the incumbent shall be paid in accordance with provisions of Article 6.6.2 and this change shall be effective on the date that the employee is notified of the rating by the Employer. The Employer, the Union and the Employee shall work together to provide opportunities to move the employee(s) out from the situation.

ARTICLE 13 LAY OFF

- The Employer shall inform the Union of possible layoffs at least sixty (60) calendar days in advance of the issuance of notice to the employee(s). Minimum notice to be given to employees will be thirty (30) calendar days written notice. If their period of employment is five (5) years or more but less than ten (10) years, then the employee will receive six (6) weeks written notice. If their period of employment is ten (10) years or more, then the employee will receive eight (8) weeks written notice. Temporary employees will receive a minimum of seven (7) calendar days notice however notice of layoff shall be deemed to be given where a definite term is stated at the commencement of the period of employment. The Union and the Employer shall review each position affected.
- A permanent employee may not be laid off while any temporary employee occupies a position in the same classification.
- 13.3 It is understood that where notice is required under Article 13, such notice can be substituted with pay in lieu of notice.

- 13.4 Except in the case of dismissal for misconduct, the employer shall give seven (7) calendar days' notice in writing to any probationary employee or temporary employee which it intends to layoff provided that a sum equal to seven (7) calendar days' salary in lieu of such notice shall be paid to such employee in lieu of such notice.
- Permanent employees subject to lay-off, shall have the right to exercise one of the following options:
- 13.5.1 To go on lay-off.
- To exercise their total seniority to bump (displace) the employee with the least total seniority in the following order:
 - 1) Within their own position
 - a) in their geographical location or
 - b) at the employee's option company wide.
 - 2) Any position for which they are qualified
 - a) within their own pay band in their geographical location or
 - b) at the employee's option, their own pay band company wide.
 - Any position for which they are qualified
 - a) within a lower pay band in their geographical location or
 - b) at the employee's option, within a lower pay band company wide.

Prior to bumping (displacing) another employee, permanent employees will be considered for vacant positions within their pay band. For each subsequent bump in each pay band that takes place, vacant positions will be considered the "least senior position" for placement.

Less than full time positions may be provided as an option, but shall not restrict the employee from moving to the next level option within Article 13.5.2.

In the event a person exercises their ability to bump and is subsequently unsuccessful in their probation, those who have been displaced from their positions as a result of the bumps shall revert to their previous positions at their former salary rate, subject to any increments they would have received had they remained in their former position.

13.6 Lay Off Temporary Employees

- Temporary employees who have passed their probationary period in pay group **1 to 4 (one to four)** and whose job is being terminated prior to the completion date (as per Article 10.2) shall be eligible to bump into other temporary jobs having a duration left longer than thirty (30) days, provided they hold the qualifications for the job and have more service time than the incumbent.
- Temporary employees who have passed their probationary period in pay group **5 to 10 (five to ten)** and whose job is being terminated prior to the completion date (as per Article 10.2) shall be given other available temporary jobs having a duration of longer than forty-five (45)) days, provided they hold the qualifications for the job and have more service time than the incumbent.
- Prior to bumping (displacing) another employee, temporary employees will be considered for vacant temporary positions within their pay band. In the event of subsequent bumps in each pay band that takes place, vacant temporary positions will be considered the "least senior position" for placement.

13.7 Recall

- 13.7.1 Employees will be called back, provided they are qualified for the position to be filled, in the following order:
 - a) Permanent employees
 - b) Temporary employee
- The call-back will be on the basis of total seniority or length of service in the Bargaining Unit. No call-back shall result in a promotion to any employee.
- A permanent employee who has exercised **their** bumping rights or who has been laid off shall have **their** name placed on a lay off list for the position **they** occupied at the time and for such other related positions for which **they** is deemed to be qualified.
- Temporary employees who have been laid off shall have their names placed on a rehire list provided they can confirm their availability as per Article 13.8 (iii).
- 13.7.5 Permanent and/or temporary employees shall be eligible for recall to any position that is of an equal or lower level to the one they were laid off from provided they are senior qualified.
- 13.8 Re-employment rights shall lapse consequent upon any of the following:

- i) at the conclusion of twenty-four (24) consecutive months on the layoff list.
- ii) at the conclusion of twenty-four (24) consecutive months on the rehire list.
- iii) failure to reply within ten (10) business days to telephone or email notice of recall.
- iv) failure to report for work within the time set by the employer, such time to be not less than fourteen (14) calendar days.
- v) While receiving EI parental benefits, the provisions of 13.8 will be suspended until the EI parental benefits have ended. An employee shall be eligible to be recalled for a total of twenty-four months excluding time spent on parental leave.
- The foregoing procedures, except for bumping privileges (Articles 13.5 and 13.6), shall apply to persons who have been promoted to excluded positions from positions within the scope of the bargaining Agreement. Such persons shall not be entitled to count for seniority purposes any time worked in an out-of-scope position.
- 13.8.2 Employees on recall with re-employment rights shall have electronic access to all internal postings and shall have the right to apply for any position.
- 13.9 **Benefits While on Lay-Off**
- While on lay-off, employees, **except temporary employees with less than two (2) years of service,** shall be entitled to earned benefits as follows:
 - i) Thirty days (30) or less: vacation leave, sick leave, seniority and increments.
 - ii) Ninety days (90) or less: sick leave, seniority and increments.
 - iii) More than ninety (90) days: no benefits except as provided in Article 6.5.4 covering leave under The Worker's Compensation Act.

13.10 **Severance Pay**

- 13.10.1 An employee in either of the following categories:
 - a) One whose job has been abolished and who elects to resign; or
 - b) One who elects to go on the lay off list and who does not receive a call-back before the expiry of the two-year limit;
 - c) After five (5) years of service, temporary employees who choose not to bump or be placed on the rehire list.

shall be entitled to severance pay on the basis of one week's pay for each year of service commencing with the second year. Pay will be calculated on the basis of the employee's rate of pay at time of resignation or when **they** last went on the lay-off list. Part years of service will be pro rated.

ARTICLE 14 PROBATION

14.1 Normally all probationary periods shall be served continuously and without interruption. All probationary periods will automatically be extended by the equivalent of time the employee is away. The only exception to this is in the case of approved Leaves of Absence under ten (10) work days.

14.2 **Initial Probation**

- 14.2.1 The initial employment of every person shall be on a probationary basis for the following periods:
 - a) Field positions 9 months
 - b) All other positions 6 months
- 14.2.2 At the start of their initial probationary period, employees will be advised of the expectations regarding standard of performance.
- 14.2.3 At any time during the probationary period, the Employer may, in writing, including the reasons, confirm or annul an appointment.
- 14.2.4 The Employer will act to confirm, extend, or annul an appointment prior to the expiry date of the probationary period.

14.2.5 **Concurrent Probationary Periods**

An employee who changes positions during their initial probationary period, shall restart their initial probationary period while concurrently serving a subsequent probationary period in the new position. The Employer shall notify the employee in writing of the terms of the concurrent probationary periods.

Notwithstanding the above, an employee shall not serve an initial probationary period greater than twelve (12) months.

14.3 **Subsequent Probation**

Employees who have been promoted or transferred into an "office" position shall serve a six (6) month probationary period.

Employees who have been promoted or transferred into a "field" position shall serve a probationary period of nine (9) months.

14.4 Intermittent Probation

An employee will pass probation if they have served in a position for intermittent periods of ninety (90) calendar days or more, providing two (2) satisfactory evaluations have been completed for the same position or the cumulative total of one hundred and eighty (180) calendar days has lapsed.

14.5 **Extending Probation**

14.5.1 The probationary period for any employee may be extended for a maximum of one hundred and twenty (120) calendar days beyond the foregoing periods by mutual agreement between the parties to this Agreement providing that the request for extension is made within the time frame of the probationary period.

14.6 **Probation on Demotion**

- 14.6.1 a) An employee who voluntarily demotes shall not be required to serve a probationary period, if the position they are demoting to is one in which they have previously **passed probation.**
 - b) In other cases of voluntary demotion a probationary period shall be required and upon failure, the employee shall have the right to reversion as in Article 10.5 or to exercise options available in Article 13, Lay-off.
- 14.6.2 a) No probationary period shall be required to be served by an employee who has been demoted involuntarily into a position in which **they have** previously **passed probation**.
 - b) In other cases of involuntary demotion, a probationary period shall be required and upon failure the employee shall exercise options available in Article 13, Lay-off.
- When an employee has failed to pass probation for a position the employee must wait a period of six (6) months before reapplying for the same position. The employee shall demonstrate that **they have** the required competencies prior to reapplying.

ARTICLE 15 PROGRESSIVE DISCIPLINE

- The parties to this Agreement recognize the principles of progressive discipline:
 - 1) verbal reprimand
 - 2) written reprimand
 - 3) suspension
 - 4) dismissal

15.2 **Discipline**

- 15.2.1 The Employer and the Union recognize the difference between discipline and constructive job counselling and nothing is intended to restrict the Employer's right to counsel.
- A copy of any document or other information placed on any employee's file which might at any time be the basis for disciplinary action or denial of promotion shall be supplied concurrently to the employee and to the Union.
- An employee shall have the right to review their personnel file upon reasonable notice being given to the Employer. The employee shall have the right to respond in writing to any document contained therein and such response shall become part of the permanent record of the employee's file.
- When the Employer wishes to meet with an employee to discuss matters that are disciplinary or likely to lead to discipline, the Employer shall inform the employee **in writing** of the intent **and general nature** of the meeting and that they shall have the right to Union representation present during the meeting. If the employee declines Union representation, they must do so in writing.

An employee who is to be interviewed as part of an investigation shall be informed in writing of the general nature of the investigation and of their right to have a Union representative present at the meeting. An employee may waive their right to Union representation in writing.

15.3 If within two (2) years following discipline, there are no problems noted in the area for which the employee was disciplined, the Employer shall remove the applicable written documents from the file.

15.4 **Dismissal Only for Cause**

- No employee shall be dismissed without good and sufficient cause to be stated in writing in the dismissal notice.
- The Union shall be supplied with a copy of the dismissal notice to any employee.

ARTICLE 16 NOTICE OF RESIGNATION

16.1 Resignation of Permanent Employees

A permanent employee shall be expected to file written notice with the Employer of **their** intention to resign at least thirty (30) calendar days prior to the date upon which they intend to leave. The Employer, in its discretion, may waive any portion of that period of notice.

ARTICLE 17 ANNUAL VACATION LEAVE

- During the first year of service and up to and including eight (8) years of service, employees shall be entitled to a vacation leave with pay of one and one-quarter (1 1/4) working days for each completed month of service (15 days per year).
- 17.1.1 Vacation accumulation rates will be determined by the employee's years of service as at their anniversary date each year.
- 17.1.2 Vacation leave accumulated may be taken at any time during the one (1) year period immediately following, subject to mutual agreement between the employee and the Employer.
- Employees who have completed eight (8) years or more of service shall be entitled to twenty (20) scheduled working days' vacation leave with pay in that year and in each and every year thereafter. Employees who have completed fifteen (15) years or more service shall be entitled to twenty-five (25) scheduled working days' vacation leave with pay in that year and in each and every year thereafter. Employees who have completed twenty-two (22) years or more service shall be entitled to thirty (30) scheduled working days' vacation leave with pay in that year and in each and every year thereafter.

17.3 Pay in Lieu of Vacation

Where the Employer finds it necessary to restrict vacation leave in whole or in part or where an employee, who has one or more years' service, leaves the service with unused vacation leave to **their** credit, the employee shall be entitled to receive pay in lieu thereof, in addition to all other amounts due, on the basis of the following formula:

Number of unused vacation days X current monthly salary X 12 260

- An employee who leaves the Employer's service prior to one (1) year, where no leave has been granted or taken, shall be paid, in addition to all other wages due, an amount equal to 3/52nds of their gross earnings for the period employed.
- 17.5 In the event of the death of an employee, any amounts normally due under the provisions of this Article, shall be paid to the spouse. Should there be some difficulty in making such determination, then these monies shall be paid to the employee's estate.

17.6 Retirement Allowance

17.6.1 An employee, having attained the age of sixty-five (65) years and entitled to superannuation, or an employee retiring at any time following the completion of thirty-five (35) years of service, shall be entitled in the year

of retirement, to one (1) day's pay for each completed year of service up to a maximum of fifteen (15) days.

17.7 Preference for vacation leave shall, regardless of the position held or seniority, be rotated to ensure equality.

17.8 **Vacation Carry Over**

- 17.8.1 Employees shall be entitled to carry over any unused vacation entitlement to a maximum of five (5) days. This maximum shall increase to six (6) days effective December 31, 2020 and shall be inclusive of the additional day accrued as per Article 20.1. Approval of vacation carryover resides with management and will be subject to business requirements. Employee's requesting additional carry over shall provide a written request and management shall provide a written response. Any vacation payout which may result shall be at the employee's current rate of pay.
- 17.9 An employee who terminates employment and who has been granted more vacation leave than is due shall have such overpayment deducted from any monies owing them by the Employer.
- 17.10 An employee shall be granted one (1) additional day's vacation for each designated holiday that may fall within their vacation leave.
- 17.11 In calculating the number of completed months of service which an employee has to their credit for the purpose of receiving pay in lieu of earned vacation leave, the number of days service in the first month of employment, if less than the full number of business days in that month, plus the number of days service in the final month of employment, if less than the full number of business days in that month, when equal to or greater than twenty-two (22) days shall count as a months service.

17.12 Illness During Vacation

- 17.12.1 If an employee's vacation leave is interrupted by illness or injury, and they are under a doctor's care and would not be able to work (if not on vacation) for a period of five (5) scheduled working days or more, such time may be considered as sick leave. The employee will be required to provide satisfactory medical evidence of their inability to work and duration of same.
- 17.12.2 The employee shall take the equivalent time as vacation leave at a date which is mutually agreeable to the employee and the Department.

ARTICLE 18 LEAVE FOR ILLNESS OR OTHER PRESSING NECESSITY

- 18.1 Sick leave credits shall accrue on the basis of one and one-quarter (1 ½) days for each month of service. Any unused days of the foregoing amounts shall accumulate from year to year without limit.
- 18.1.1 (a) Sick leave credits for pressing necessity are limited to days earned in excess of twelve (12) days in each year of employment.
 - (b) The maximum credits available for pressing necessity will not exceed three (3) days per calendar year and credits available for pressing necessity leave will not accumulate from year to year.
 - (c) Usage of sick credits for pressing necessity shall be restricted in a manner that ensures compliance with Federal Government Employment Insurance Regulations. Such compliance, helps to maintain lower Group Life Insurance Premiums for individual employees as per Article 33.6.
- Any employee who may be absent from duty on account of sickness or other pressing necessity must inform their immediate supervisor within the hour that they are to report for duty and the employees shall not be entitled to leave benefits prior to such notice unless the delay is shown to be justifiable by satisfactory evidence.
- All employees are required to confirm their ongoing absences with their immediate supervisor on a regular basis. Employees shall submit a medical certificate if the expected period of leave is longer than seven (7) calendar days.
- An employee to be entitled to payment of sick leave or other pressing necessity shall within seven (7) calendar days of return to duty, furnish **their** Department Head with a signed statement on the prescribed form provided by the Employer stating the date(s) of absence, reason(s) for absence, and name of person to whom absence was reported.
- Should an employee not have sufficient credits as per Article 18.1, the employee shall be advanced up to five (5) days. This advance will be charged against the employee's sick leave credits in the twelve (12) months immediately after return or in the event the employee does not return, against any payment that the employer may owe to the employee upon termination. During this payback period, no further advances will be granted until their sick leave balance allows for it.
- The Employer may require an employee to furnish a medical certificate for the purpose of determining entitlement to benefits. In cases of lengthy illness, the Employer may require periodic medical certificates. The cost of such certificates will be paid by the Employer.

- The Employer reserves the right to call for an examination of an employee by an independent physician or specialist. If such procedure is considered advisable the Employer shall give notice to the Union and discuss their rationale prior to notifying the employee.
- 18.6 If any employee has met with an accident under circumstances entitling **them** to recover damages from a third party responsible, the Employer, at its discretion, instead of paying benefits under this Article, may make advances of loans to such employee to be repaid out of the amounts, if any, recovered by such employee from such third party by way of damage for lost time owing to said accident or otherwise.
- An employee having commenced employment prior to June 19, 2013 and who is credited with unexpended sick leave shall, upon superannuation or termination of employment, receive a gratuity (not exceeding four (4) months' salary) in lieu of one-third (1/3) of the unexpended sick leave accumulated from date of employment to date of superannuation or termination of employment. Payment will be calculated on salary being paid at date of superannuation or termination of employment.
- The Employer and the Union will work together to re-employ any employee who is unable to return to **their** normal duties as a result of an injury or illness where such is not covered by Article 21.2. In such circumstances, the Employer and the Union may agree to waive the provisions of Articles pertaining to vacancies, promotions, lay-offs and classifications.
- An employee who is obliged to terminate **their** employment due to illness or disability and is not eligible for a pension under the Pension Plan for Employees of Saskatchewan Workers' Compensation Board, shall be entitled to receive a gratuity based upon **their** unexpended accumulated sick leave from **their** date of employment to the date of **their** separation from the service, subject to negotiation.
- If an employee dies after having been at least two (2) years in the service of the Employer and if, upon **their** death no pension under, the Pension Plan for Employees of Saskatchewan Workers' Compensation Board, or compensation under the Workers' Compensation Act, is payable to their dependent spouse or children, an amount equal to two (2) months' salary shall be paid to their dependent spouse or such other dependents as the Employer may determine. This payment shall be in addition to any gratuity provided for in Article 18.7. Should there be some difficulty in making such determinations, then these monies shall be paid to the employee's estate.
- 18.10 In the event of the death of an employee when a pension is payable, any amounts normally due the employee under the provisions of Article 18.7, shall be paid to their dependents as may be determined by the Employer.

Should there be some difficulty in making such determinations, then these monies shall be paid to the employee's estate.

Holidays designated in Article 20 occurring during the period when an employee is on sick leave shall not be charged against the employee's sick leave credits.

18.12 Retroactive

18.12.1 Leave benefits shall be retroactive to the date on which the employee last entered the service of the Employer, provided that an employee who has returned to the service of the Employer, and has refunded their gratuity, shall have leave benefits retroactive to the original date of entry into the service of the Employer.

18.13 **Exceeding the Allowance**

- An employee leaving the service of the Employer who has been granted more leave for sickness and/or pressing necessity than was due, shall have deducted from any monies owing them by the Employer an amount calculated on the basis of the number of days overdrawn at the rate of salary on separation.
- 18.14 Employees shall be entitled to request flexible hour arrangements on a temporary basis to accommodate appointments, special family events, etc.

18.15 **Employee Crisis Leave**

When an employee is required to seek shelter from **domestic violence** or enters a rehabilitation program for drug or alcohol abuse or battering, the employee shall be entitled to draw on unexpended sick leave or pressing necessity as per Article 18.1, vacation leave or shall be granted a leave of absence without pay.

ARTICLE 19 LEAVE OF ABSENCE

19.1 **With Pay**

19.1.1 **Court Appearance/Jury Duty**

19.1.1.1 Should an employee receive a subpoena or summons to appear in court as a witness or be called for jury duty, that amount of time away from their regular duties shall be considered paid leave. The employee shall continue to be paid their regular salary and entitled to all benefits. Any fees received on the part of the employee are to be paid to the Workers' Compensation Board.

19.1.2 Bereavement Leave

An employee may be entitled to bereavement leave for a period of up to five (5) scheduled working days within two (2) weeks from date of death without loss of salary or benefits in the event of the death of a member of the employee's immediate family. An employee may request to defer up to one (1) of the five (5) days to attend a memorial/funeral or interment that occurs within six months from the date of death.

For the purpose of granting bereavement leave, immediate family is defined as spouse (including common-law spouse, recognized partner), parent, child, sister, brother, mother-in-law, father-in-law, brother-in-law or sister-in-law, grandparents, spouse's grandparents or grandchildren.

19.1.2.2 Where an employee is required to administer bereavement responsibilities, the employee shall receive time off from work without loss of pay and benefits to a maximum of two (2) days.

19.2 Without Pay

- 19.2.1 Leave of absence of reasonable length of time without pay may be granted for justifiable reasons by the Employer upon the recommendation of the Department Head, to any employee, insofar as the regular operation of the Employer permits, providing reasonable notice is given to the head of the department to permit satisfactory arrangements being made for the performance of their work during their absence.
- An employee who is granted a general leave for an indefinite period of time shall have their leave reviewed at the end of one year. If the leave is extended, with agreement of the Union, then the employee's position shall be posted permanently and when the employee returns they will receive the next vacant position equal to that held prior to the leave. In the interim they will be given a job and receive pay equal to the position held prior to the leave commencing.

19.2.2 Family Obligation Leave/Dependent Care

19.2.2.1 Employees shall be entitled to an unpaid leave of absence up to a maximum of six (6) months to attend to family obligations subject to the provisions of Article 19.8. Such leave is to be used for parenting or family obligations, in emergent or unforeseen circumstances, e.g. serious illness in immediate family, spousal transfers etc. This leave can be requested on an intermittent basis and will not be unreasonably denied. (documentation is to be provided to justify leave and in certain circumstances the employee may be required to demonstrate that other reasonable alternatives have been exhausted).

19.3 Leave For Union Business

- 19.3.1 Where an employee is appointed a delegate to attend a convention or business meeting in connection with Union affairs, they shall, upon submitting reasonable notice (wherever possible in writing) to their supervisor or designate, be granted leave of absence without pay to attend such a meeting. Reasonable notice shall be defined as notification as soon as the commitment is known, preferably a minimum of three (3) calendar days in advance of the required leave.
- An employee who is elected or selected for a full-time position with the Union, Saskatchewan Federation of Labour or Canadian Labour Congress, shall be granted leave of absence with maintenance of seniority for a period of one (1) year. Such leave shall be renewed each year, upon request, during the term of office. Such employee shall continue to receive **their** salary and benefits from the Employer, conditional on reimbursement of such salary and costs by the Union to the Employer.
- 19.3.3 Where an employee is serving as a Union representative on a Selection Panel (in accordance with Article 10.4.1 or where otherwise provided for in the collective agreement) applicable time shall be considered Union leave. Such employee shall continue to receive **their** salary and benefits from the Employer, conditional on reimbursement of such salary and costs by the Union to the Employer.

19.4 **Maternity Leave**

- An employee who has completed **thirteen (13)** consecutive weeks of employment may submit an application in writing to **their** Department Head for leave under this section. This application must be made at least four (4) weeks before the date specified (in the application) as the day on which **they** intend to commence such leave. Upon provision of a medical certificate certifying that **they are** pregnant and specifying the estimated birth date, **they are** entitled to and shall be granted a maternity leave of a period not to exceed one (1) year, covering pre-birth, birth and post birth.
- During the first seventeen (17) weeks of maternity leave (including the one (1) week waiting period) the employer agrees to provide the employee with a top up of Employment Insurance Benefits to ninety-five (95) percent of regular salary.
- 19.4.1.2 Employees receiving maternity leave top up benefits will be required to sign a promissory note for a return of service commitment for the same number of weeks that benefits were received.
- 19.4.2 Where an employee is temporarily disabled due to pregnancy and is subsequently certified fit to return to work prior to the estimated date of birth, providing five (5) working days notice has been provided to the

employer, **they** shall be allowed to return to **their** former position on the date specified by **their** physician.

- 19.4.3 While on maternity leave, an employee shall accumulate seniority for all time **they** would normally have been employed and be entitled to accumulate benefits as outlined in Article 19.8.
- An employee shall have the right to access **their** sick leave credits during the health related portion of **their** maternity leave. The length of the required leave will be determined by **their** physician. The physician will provide the employer with the necessary documentation. During the time **there are** on sick leave the employer will pay its usual share of benefit premiums.

19.5 **Parental Leave**

- The Employer shall grant parental leave to an employee who has completed **thirteen (13)** consecutive weeks of employment and who submits a written application to **their** Department Head for leave at least four (4) weeks before the date specified in the application as the day **they** intends to commence the leave.
- During the first seventeen (17) weeks of parental leave (including the one (1) week waiting period) the employer agrees to provide the employee with a top up of Employment Insurance Benefits to ninety-five (95) percent of regular salary.
- 19.5.1.2 Employees receiving parental leave top up benefits will be required to sign a promissory note for a return of service commitment for the same number of weeks that benefits were received.
- 19.5.2 Parental leave shall consist of a period of not more than one (1) year. The leave may begin not more than six (6) weeks preceding the estimated date of birth and end not later than twelve (12) months following the actual date of birth.
- 19.5.3 While on parental leave, an employee shall accumulate seniority for the days **they** would normally have been employed and accumulate all other benefits as per Article 19.8.

19.6 Adoption Leave

- The Employer shall grant adoption leave to an employee who has completed **thirteen (13)** consecutive weeks of employment and who submits a written application to **their** Department Head for leave at least four (4) weeks where possible prior to the date of the adoption of the child.
- 19.6.1.1 During the first seventeen (17) weeks of adoption leave (including the **one (1)** week waiting period) the employer agrees to provide the

employee with a top up of Employment Insurance Benefits to **ninety-five (95)** percent of regular salary.

- 19.6.1.2 Employees receiving adoption leave top up benefits will be required to sign a promissory note for a return of service commitment for the same number of weeks that benefits were received.
- 19.6.2 Adoption leave shall consist of a period of not more than one (1) year commencing on the day the child becomes available for adoption.
- 19.6.3 While on adoption leave, an employee shall accumulate seniority for the days they would normally have been employed and accumulate all other benefits as per Article 19.8.

19.7 Leave of Absence for Prolonged Illness/Injury

An employee suffering prolonged illness/injury shall be granted leave of absence when all sick leave credits have been expended. The Employer shall not permanently fill the employee's position for a period of twenty-four (24) calendar months once the leave has commenced. An extension of up to three (3) months, or longer if mutually agreed, may be granted if the Employer is reasonably assured that the employee will be fit for duty or accommodated within the three (3) months.

Where medical suggests that a return to their position within the timelines above will not be possible, the timelines may be waived by the parties at any time allowing the position to be filled permanently.

If the employee returns within the time periods as set out above, they shall be entitled to return to their home position. If medical does not support the employee's return within these time periods, they shall be placed on general leave for an indefinite period of time and the Employer may proceed to fill the position permanently. The Employer may request substantiation that the employee is not medically fit for duty or accommodation while the employee is on leave.

When the employee returns from leave after their position has been permanently filled, they will receive the next vacant position equal to that held prior to the leave. In the interim they will be given a job and receive pay equal to the position held prior to the leave commencing.

None of the above shall preclude an employee from being accommodated in accordance with Article 32.

19.8 **Benefits While on Leave of Absence Without Pay** 19.8.1 While on leave of absence without pay, employees shall be entitled to earned benefits as follows: 19.8.1.1 For the first thirty (30) consecutive days: vacation leave, sick leave, seniority and increments; For thirty-one (31) to ninety (90) consecutive days: sick leave, seniority 19.8.1.2 and increments. 19.8.2 After ninety (90) consecutive days: no benefits except in instances as provided for under Article 6.5.4. 19.8.3 The benefits provided under Articles 19.8.1 shall apply only if an employee returns to work at the expiry of the leave of absence. **Return from Leave of Absence** 19.9 19.9.1 On returning to work the employee shall be reinstated in their former permanent position prior to the leave. If their position during the leave is abolished the provisions of Article 13 shall apply. 19.9.2 Temporary employees returning from a Leave of Absence shall be offered a vacant temporary position in the same classification provided the employee has the qualifications for the position. If there are no vacant positions, the provisions of Article 13 shall apply. 19.10 **Temporary Employees** 19.10.1 Temporary staff may request leaves under Article 19, however, the end date of the leave shall not exceed the end date of their position term.

ARTICLE 20 DESIGNATED HOLIDAYS

20.1 Leave of absence with pay shall be allowed for New Year's Day, Family Day, Good Friday, Victoria Day, Canada Day, Saskatchewan Day, Labour Day, Thanksgiving Day, Remembrance Day, Christmas Day, Boxing Day, plus any Federal or Provincial declared holiday(s).

December 27, 2019 shall be a designated holiday.

Effective January 1, 2020, one additional day will be added to the vacation banks of all employees employed on that date. From that date forward, vacation accrual rates will be adjusted to enable the accumulation of 1/26 of a day per pay period (1 day per year). This additional day shall be prorated for employees working less than full time hours.

- 20.2.1 When any of the above holidays fall on a Sunday, the following Monday shall be a holiday in lieu thereof, provided that when Boxing Day falls on a Monday, the following Tuesday shall be a holiday in lieu thereof.
- 20.2.2 When a holiday falls on a Saturday, another working day off in lieu shall be granted.
- Where an employee works on a holiday, at the request of the Employer, such employee shall be entitled to leave of absence with pay equivalent to two (2) times the hours worked on the holiday, and in addition shall receive their regular pay for the holiday. Where arrangements cannot be made for taking of the leave with pay at a time acceptable to the employee and their supervisor, the employee will receive pay equivalent to two (2) times the number of hours worked in addition to their regular pay for the holiday.

ARTICLE 21 WORKERS' COMPENSATION

- When an employee is injured in the performance of **their** duties, or when an employee incurs an industrial illness, and the accident or illness is compensable under the provisions of the Workers' Compensation Act, 1979, the Employer shall pay such an employee for a period totaling one (1) year, an amount which, when combined with the Workers' Compensation payment (the insurer), shall ensure the maintenance of the employee's regular net pay.
- 21.1.1 Net pay is defined as gross pay minus Income Tax, El premiums and CPP premiums.
- Following receipt of WCB insurance benefits for a period totaling one (1) year and prior to the expiration of a period of benefits totaling two (2) years or until the employee's sick leave credits are exhausted, whichever occurs first, the employee shall receive their normal earnings from the Employer and any payment from Workers' Compensation (the insurer) shall be paid directly to the Employer on behalf of the employee.
- 21.3 The difference between the employee's normal earnings and the payment received from workers' compensation (the insurer) will be charged against the employee's available sick leave credits.
- 21.4 The Employer and the Union will work together to re-employ any employee who is unable to return to their normal duties following a work injury. In such circumstances the Employer and the Union may agree to waive the provisions of Articles pertaining to vacancies, promotions, lay-offs and classifications.

ARTICLE 22 INTERPRETATION OF AGREEMENT

22.1 **Negotiation**

In the event of there arising any difference concerning the interpretation and application of any of the terms and provisions of the Agreement, upon the application of either party hereto and within a reasonable time after receipt of notice, representatives of both parties shall meet and seek to resolve such differences by negotiation.

22.2 **Arbitration**

- 22.2.1 Disputes arising out of the interpretation of the terms of this Agreement which cannot be adjusted upon negotiation between the parties to this Agreement shall be referred to a Board of Arbitration whose decision shall be final and binding upon both parties.
- The Board of Arbitration shall consist of three (3) members, one nominated by the Employer, one nominated by the Union, and the third mutually acceptable to both parties. Expenses incurred in connection with negotiation before the Board of Arbitration shall be shared equally by both parties. The proceedings of the Board of Arbitration shall be conducted pursuant to the provisions of Article 24 to 27 inclusive of this Agreement.

ARTICLE 23 GRIEVANCE PROCEDURE

Subject to Article 10.4.3, notice of grievance is to be given within thirty (30) calendar days. In cases of alleged deprivation of monies or leave due to an employee, notice of grievance is to be given within one (1) year after the date on which the alleged deprivation occurred.

23.2 Pay Loss of Grievance Committee and Griever

23.2.1 No Workers' Compensation Board staff member of a grievance committee shall suffer any loss of pay for time lost in attending meetings with the Employer concerning grievances. A griever shall be allowed leave with pay to attend any meetings with management or attend Arbitration Board hearings, in the course of processing the grievance.

23.3 Procedure for Employee Aggrieved

23.3.1 **Non-Formal Stage**

Prior to the grievance being formalized every effort shall be made to resolve the problem with the employee's immediate supervisor or designate. Failing resolution at this level the employee may advance to the Formal Stage.

23.3.2 Formal Stage

An aggrieved employee shall take a grievance to a Member of the Negotiating Committee or Shop Steward. The following sequence shall occur and will end at the employee's request or when the grievance has been settled to the satisfaction of the Union.

The Office Union Committee or Shop Steward will present the written grievance (a copy of which has been sent to the Director of Human Resources):

- (1) to the Department Head of the employee concerned. The Department Head shall reply in writing within five (5) business days. If there is no satisfactory resolution;
- to the Vice President of the Department Head concerned within ten (10) business days of receiving the reply from the Department Head. The Vice President shall reply in writing within ten (10) business days. If there is no satisfactory resolution;
- (3) to the Chief Executive Officer (CEO) within ten (10) business days of receiving the reply from the appropriate Vice President. The CEO shall reply in writing within ten (10) business days. If there is no satisfactory resolution;
- (4) to either:
 - a) Grievance Mediation Appendix B
 - b) Expedited Arbitration Appendix B
 - c) Full Panel Arbitration Article 24.

23.3.3 **Policy Grievances**

Policy Grievances shall be filed by the Negotiating Committee with the Director of Human Resources at Step 2 of the aforementioned Grievance Procedure.

23.4 Failure to Act Within Time Limits

The time limits set out in grievance procedures may be extended by mutual agreement between the parties.

It is the desire of both parties to this Agreement to resolve grievances in a manner that is just and equitable, and it is not the intention of either the Employer or the Union to evade settlement of disputes on a procedural orderliness (technicality). Time limits, however are to be adhered to and should either party fail to do so the onus is on that party to show a justifiable reason for their failure.

23.5 Full Disclosure

The parties to the grievance process agree with the principle of full disclosure of available information at each step of the grievance procedure.

ARTICLE 24 NOTICE OF ARBITRATION

24.1 Notice of Intention to arbitrate a grievance shall be served on the Employer in writing and in any case, not later than ten (10) business days following rejection of the grievance by the Employer.

<u>ARTICLE 25</u> <u>ESTABLISHMENT & COMPOSITION OF AN ARBITRATION BOARD</u>

- The Board of Arbitration shall consist of three (3) members, one nominated by the Employer, one nominated by the Union, and the third, the Chair, mutually agreeable to both parties. The Employer shall pay for the expenses incurred by the Employer's nominee and the Union shall pay for the expenses incurred by the Union's nominee. The expenses incurred by the Chair shall be shared equally by both parties.
- 25.1.1 Upon mutual agreement the parties may agree to a single arbitrator. In this instance Article 25 Establishment & Composition of an Arbitration Board, Article 26 Proceedings of the Board of Arbitration, and Article 27 Decision of the Board of Arbitration shall apply in the singular.
- When either party requests that a grievance be submitted to arbitration, the request shall be made in writing to the other party of the Agreement. The name of the person appointed to the Board by the applicant shall be included.
- Within twelve (12) working days of receiving the notice, the party receiving notice shall furnish the name of its appointee to the Arbitration Board.
- The parties shall mutually agree upon an arbitrator who shall be the Chair. If the parties fail to agree within thirty (30) days of notice of arbitration, the Chair will be selected by the parties from the following list of arbitrators:

Francine Chad Smith

Sheila Denysiuk Ken Stevenson

ARTICLE 26 PROCEEDINGS OF THE BOARD OF ARBITRATION

26.1 Time and Place of Meeting

26.1.1 The Chair shall set the time and place of sitting of a Board of Arbitration after consulting with the other members. The Chair shall notify the parties as to the time and place so set. The Board of Arbitration shall meet not later than seven (7) days after it has been constituted.

26.2 **Inquiry by Board of Arbitration**

A Board of Arbitration shall, in such manner as it thinks fit, expeditiously and carefully inquire into the grievance and all matters affecting the merits and rights of the parties to settlement thereof.

26.3 **Mediation by Board of Arbitration**

In the course of the hearings, the Board of Arbitration may make all such suggestions and do all such things as it deems right and proper for encouraging a fair and amicable settlement of the grievance and shall hear such representations as may be made on behalf of the parties and shall diligently seek to mediate between them.

26.4 Full and Fair Hearings

A Board of Arbitration may determine its own procedure and shall give full opportunity to all parties to present evidence and make representation.

26.5 Evidence

A Board of Arbitration may accept, admit and call for such evidence as in equity and good conscience it thinks fit, whether strictly legal evidence or not.

26.6 Representation

26.6.1 The parties before the Board of Arbitration may be represented by not more than two (2) persons each. The individual parties themselves shall be bound by the acts of their representative(s).

26.7 **Proceedings in Absence of Parties**

26.7.1 If, without good cause shown, any party to proceedings before a Board of Arbitration fails to attend or be represented, the Board of Arbitration may proceed as if the party had duly attended or had been represented.

ARTICLE 27 DECISION OF THE BOARD OF ARBITRATION

- 27.1 The Board of Arbitration shall not have the power to amend, cancel or add to the terms of this Agreement and in rendering a decision shall be bound by the terms of the Agreement.
- The decision of the majority shall be the decision of the Board of Arbitration and such decision shall be rendered in writing to both parties within fourteen (14) calendar days of the close of the hearings and shall be final and binding on both parties.

ARTICLE 28 TECHNOLOGICAL CHANGE

- Prior to introducing technological change which would result in reassignment, relocation, reclassification, lay-off, or demotion of employees, the Employer will notify the Union of such change. This notification should be given as early as possible, preferably at least one (1) year prior to the change. In any event, notice shall be given at least six (6) months prior to the change. Following such notification the Union must, within thirty (30) calendar days, advise the Employer if it wishes to negotiate the terms of such reassignment, relocation, reclassification, lay-off, demotion or an enhanced severance package of 2 weeks per year of service.
- If so advised by the Union, the Employer will negotiate the reassignment, relocation, reclassification, lay-off or demotion of employees with the Union prior to discussion of any firm plans of such changes with an employee.
- Where technological change will result in reassignment, relocation, reclassification, lay-off or demotion, such changes shall be made in the order of inverse seniority provided that the senior employees have the qualifications to perform the duties of the remaining positions. The Employer will provide a reasonable amount of retraining to assist remaining employees to acquire the skills necessary in some of the new technologies.

ARTICLE 29 TRAVEL ALLOWANCES

- An employee will be allowed expenses as per the Public Service
 Commission's rates when travelling on Employer business. The Public
 Service Commission rates and amendments will be posted throughout
 the office as they are made available to the Employer.
- 29.2 Other Incidental Expenses
- 29.2.1 When an employee is required to stay overnight they are eligible for a five dollar (\$5.00) incidental overnight allowance. This allowance does

not have to be detailed on an expense form nor supported by any receipts.

29.2.2 All employees when required to stay overnight will be entitled to a daily long distance call.

ARTICLE 30 STAFF EDUCATION

- On written request from a permanent employee who has passed initial probation, or a temporary employee who has more than 2 years of service and has passed initial probation, the Worker's Compensation Board may provide Education Leave for a period of normally four (4) months. Requests for leave beyond four (4) months will be considered on an individual basis.
- 30.1.1 Request will be evaluated by Human Resources based on several factors including: an employee's length of service, job relevance of course, budgetary restraints and departmental recommendations. The Chief Executive Officer or designate will provide approval based on the recommendations of Human Resources.
- The Employer will reimburse the employee for tuition and books when provided receipt(s) for registration. If the employee fails to successfully complete the course, those monies will be recovered by the Employer through payroll deductions over a time period corresponding to the length of the period of the course or the leave.
- On return from leave, an employee must work for a period twice the period of leave taken and if **they** leave the Workers' Compensation Board's employ, prior to working this time, must return a prorated portion of the costs to sponsor the program.
- Where leave is taken without pay and not as time off in lieu of time worked or as paid leave, benefits will be accumulated as under Article 19.8 of this Agreement.
- 30.5 Departments will make every attempt to accommodate an employee to lessen the period of absence from work through the use of vacation leave or time off in lieu of time worked.

30.6 Training

Mandatory training is defined as any training, including attendance at conferences that an employee has been directed by management to take or to attend. The employer will reimburse the employee for registration and travel expenses. Participation in mandatory training as well as travel time that is in excess of the employee's regular hours of work, or on Saturday's, Sunday's and designated holidays shall be at double time.

- Voluntary training is defined as any training including attendance at conferences that any employee has requested to take or attend, and has been approved by management. The employer will reimburse the employee for registration and travel expenses. There will be no payment for time spent in excess of **their** regular hours of work or on Saturday's, Sunday's and designated holidays.
- 30.6.3 Employees who are hired into positions that require a professional designation to be maintained, and where that designation requires ongoing training, they will be reimbursed by the employer for registration and travel expenses. Appropriate training, costs and location shall be discussed prior to approval. There will be no payment for time spent in excess of their regular hours of work or on Saturdays, Sundays and designated holidays.

ARTICLE 31 OCCUPATIONAL HEALTH AND SAFETY

- As a matter of principle, both the Union and Employer recognize that Occupational Health and Safety is a shared concern of the parties. Both parties will endeavour co-operatively to maintain a safe work environment and will make recommendations to prevent and/or correct situations which threaten health and safety at the work place.
- Joint Employer Employee Occupational Health and Safety Committees shall be established to represent places of work as agreed between the parties. Each committee shall consist of not less than two (2) members and not more than twelve (12) members, unless specifically agreed by all members of the work place O.H.& S. Committee. At least one half (1/2) of the committee members shall be employees and each committee shall have Employer and Employee chairpersons, as appointed by their respective parties. The Union Representatives shall be elected by the membership and serve a term of no more than three (3) years. Incumbents may run for successive terms. Committees will act according to the Occupational Health and General regulations of Saskatchewan.
- The Occupational Health and Safety Committees shall have a continuing concern with respect to the health and safety at the work place. The committees shall meet no less than quarterly. The committees shall receive, consider and recommend solutions respecting health and safety concerns at the work place. Committee members shall be given reasonable opportunity during regular hours to deal with such concerns. Minutes of committee meetings shall be posted in the work place and shall be made available concurrently to the Employer, the Union and the Occupational Health and Safety Branch.
- Occupational Health and Safety Committees shall exhaust their procedures before any matter is referred to the Employer and the Union

for negotiation or before the matter is dealt with under the grievance procedure.

- Wherever possible, committee meetings shall be scheduled during normal working hours. Employee members of the committee shall suffer no loss of pay or other benefits for attendance at committee meetings. An employee who attends committee meetings outside of scheduled hours of work shall be credited the time as if worked.
- Joint Occupational Health and Safety Committees may recommend reasonably practicable training measures designed to prevent occurrences of occupational health and safety problems related to the work place.
- 31.7 Subject to reasonable notice being given, all committee members shall be entitled to up to five (5) days leave without pay, per year, for the purpose of attending Occupational Health and Safety training courses, seminars or courses of instruction. However, where such training is provided by the Employer, Ministry of Labour Relations and Workplace Safety, or by an approved training agency or jointly by the Union and Employer, employees exercising such leave shall suffer no loss of pay or benefits.

31.8 **Video Display Terminal**

- Where work demands constant and uninterrupted concentration on the screen by the operator, the Employer will allow the operator five (5) minutes of non-visual display unit work after one (1) hour of operation and fifteen (15) minutes of non-visual display unit work after every two (2) hours of operation. The non-visual display unit work activity may coincide with regular work breaks.
- The Board shall grant leave of absence with pay up to a maximum of two (2) hours for employees to have the eye test in accordance with the Wellness Plan.

31.9 After Hours - Travel

31.9.1 Upon request any employee arriving or leaving the Employer's premises between the hours of work of 6:00 p.m. and 6:00 a.m. will be provided taxi fare to and from work, or will be escorted to their vehicle.

31.10 Work Location Safety

31.10.1 Where any worker works in relative isolation, the employer shall provide an effective means of checking on the well-being of the worker at intervals that are appropriate in the circumstances.

ARTICLE 32 RETURN-TO-WORK PROGRAM

32.1 **Duty to Accommodate**

Accommodation of employees within the workplace is a shared responsibility between the Employer, the Employee and the Union.

Where accommodations are made, the parties shall review such arrangements on an annual basis.

In the event that a collective agreement provision is identified by the parties as an unreasonable barrier to the accommodation of an employee, the parties may agree to supersede normal provisions to enable the accommodation.

32.2 Purpose of a Return-to-Work Program

- 32.2.1 The Return-to-Work Program is designed to assist employees who require medical accommodations to return to the workplace as soon as it is possible or accommodate a current employee in the workplace based on their limitations or restrictions.
- The goal of Return-to-Work (RTW) is to **medically accommodate** the disabled employee to their home position where possible. Where this is not possible, the Return-to-Work Team will work jointly with the employee to find alternatives.

32.3 **Scope**

32.3.1 This program applies to all employees of the Saskatchewan Workers Compensation Board. All employees who are disabled for any reason, including non-occupational injury / illness and occupational injury / illness will have access to this program.

32.4 **Policy Statement**

- 32.4.1 The Workers' Compensation Board and Saskatchewan Government and General Employees Union is committed to providing all employees with a healthy work environment encompassing safety and support for all employees, and will take any meaningful and practical steps necessary to achieve and promote this commitment. Therefore, the Workers' Compensation Board has a Return-to-Work Program for employees who have sustained a disability.
- The Workers' Compensation Board has a duty to accommodate disabled employees and is committed to returning them to a safe and productive job and work environment. The return-to-work process begins immediately after a disability occurs. Disabled employees have a duty to participate in the return-to-work process to the best of their ability and capacity.

The Workers' Compensation Board will work towards accommodating the disabled employee with an appropriate and timely return to work in **their** home position. If the original department is unable to return the employee back to their "home" position or a suitable position within the disabled employee's skills and abilities, an appropriate position within the organization will be sought. All attempts to place the employee in another area will be done in co-operation with the employee, management and the union, in an expedient manner.

32.4.3 Any employee's personal information will be held in confidence. Information of a personal nature will be released only with the approval of the employee.

ARTICLE 33 BENEFITS

22.4	Mallaces Dies
33.1	Wellness Plan

- WCB agrees to fund a Union Administered Wellness Plan at the rate of 1.6% of regular employee gross salary.
- The Union will provide a qualified statement annually to the Employer by March 31 of each year, with a non qualified statement by December 31 of the final year of the collective agreement.
- 33.1.3 **Upon request from the Employer the Union** will provide **information** as to the nature of plans or programs these funds are allocated to.
- The WCB will not be responsible for any cost overruns which may occur in the allocation of funds.

33.2 **PEPP**

The Employer and the employees will continue to participate in and contribute at the rate of 7.25% each to the Public Employees Pension Plan (PEPP). Effective January 1, 2022 the Employer and the employees will contribute at the rate of 7.75% each to the Public Employees Pension Plan.

33.3 Long Term Disability Plan

33.3.1 Participation in the LTD Plan is mandatory. The plan is administered by SGEU and completely funded by employee contributions. Information regarding the plan can be obtained through your steward.

33.4 Employee and Family Assistance Plan

The Employer agrees to offer an Employee and Family Assistance Program (EFAP), the details of which are outlined in the company policies and the WCB EFAP Union/Management Committee Terms of Reference.

33.5 **Dental Plan**

The parties to this Agreement agree to participate in the Public Employees' Dental Plan under the conditions set forth by the Plan. The premiums for this Plan will be one hundred (100) percent paid by the Employer.

33.6 Insurance

- 33.6.1 The parties of this Agreement shall continue to participate in the group insurance plan sponsored by the Saskatchewan Government under the conditions set forth in the supplementary booklet covering the details of the plan, issued to each eligible employee. The Employer shall pay the cost of the first \$25,000 coverage including any EI rebate. The employee shall pay the balance of the premium and the premium for dependent coverage through payroll deduction. Participation in the plan shall be compulsory and a condition of employment for all eligible employees.
- Employees on leave without pay must continue to pay their portion of the premium in order to maintain coverage.

ARTICLE 34 RESPECTFUL WORKPLACE

- 34.1 The Workers' Compensation Board and the Saskatchewan Government and General Employees' Union recognize the importance of maintaining a work environment that is free of harassment and will work jointly to achieve that goal. This applies to all persons employed by the Board and the contractors working with or for the Board. The filing of a complaint will not prejudice the job security or promotional opportunities of the complainant. All information and supporting witnesses relevant to a complaint shall be treated as privileged and strictly confidential.
- 34.2 Complaints shall be handled in accordance with the employer's Respectful Workplace policy. Amendments to this policy will be made through consultation and agreed to by the respective principles.

ARTICLE 35 CHANGES IN LEGISLATION AFFECTING THE AGREEMENT

Articles of the Agreement can be re-negotiated during the life of the Agreement should Provincial or Federal law(s) change which would make compliance with these particular sections a violation of the new law(s). The clauses will be re-negotiated to comply with the new legislation.

ARTICLE 36 DURATION OF AGREEMENT

This Agreement shall remain in full force and effect from the 1st day of January, A.D. **2017**, to the 31st day of December, A.D. **2022**, and thereafter from year to year subject to the provisions of, as amended.

36.2 Notice to Renegotiate

Either party may, not less than thirty (30) days nor more than sixty (60) days prior to the expiry date of this Agreement, give notice in writing to the other party to renegotiate a revision thereof. Both parties shall adhere to the terms of this Agreement until a new Agreement is negotiated.

At the commencement of negotiations, each party shall provide the other with its proposals to amend the Agreement, and neither party may later add new proposals without the other's consent.

SIGNING PAGE

THE SASKATCHEWAN GOVERNMENT AND GENERAL EMPLOYEES' UNION and THE SASKATCHEWAN WORKERS' COMPENSATION BOARD hereby agree that the attached document shall form the Collective Bargaining Agreement between the parties; and further agree that this new agreement took effect on December 19, 2019.

IN WITNESS WHEREOF, the parties hereto have a Agreement on thisday of	executed this Collective Bargaining, 2020.
Signed on behalf of: Saskatchewan Government and General Employees' Union	Signed on behalf of: The Saskatchewan Workers' Compensation Board
Baooace	Pup Hen
Debbie Wallace, Chair	Phil Germain Chief Executive Officer
Jared Hungle	Stuart Cunningham
Beth Antoshkiw	Trevor Hall
Hannah Gasper, SGEU LRO	Tara Addison
	Mourd Cewelliann David Gwilliam

Compensation –2017 –2022

- 1. Term of Agreement January 1, **2017** December 31, **2022**
- 2. Monetary Package 2017
 - (a) Effective January 1, 2017:

GWI - 0% applied to wages in effect as of January 1, 2017

- 3. Monetary Package 2018
 - (a) Effective January 1, 2018:

GWI - 0% applied to wages in effect as of January 1, 2018

- 4. Monetary Package –2019
 - (a) Effective January 1, **2019**:
 - GWI 1% applied to wages in effect as of January 1, 2019
 - full retro to January 1, 2019
 - increase doesn't apply to market adjusted staff nor anyone with an agreed-upon arrangement that states otherwise

Effective Date of Ratification

- 5. Monetary Package –**2020**
 - (a) Effective January 1, 2020
 - GWI -2% applied to wages in effect as of January 1, 2020
 - increase doesn't apply to market adjusted staff nor anyone with an agreed-upon arrangement that states otherwise
- 6. Monetary Package –2021
 - (a) Effective January 1, **2021**
 - GWI -2% applied to wages in effect as of January 1, 2021
 - increase doesn't apply to market adjusted staff nor anyone with an agreed-upon arrangement that states otherwise.

- 7 Monetary Package 2022
 - (a) Effective January 1, 2022
 - GWI 1.5% applied to wages in effect as of January 1, 2022
 - increase doesn't apply to market adjusted staff nor anyone with an agreed-upon arrangement that states otherwise.
 - (b) Effective January 1, 2022, 0.5% increase to pension contributions in PEPP.
- 8. Enhanced Maternity/Paternity/Adoption leave top up benefit from 75% to 95%. This will take effect date of ratification for all current employees. It is understood that where an employee is already in receipt of top up at the date of ratification, the rate of top up will increase to 95% as of that date and for the remainder of their eligible period.
- 9. Employees who terminated during the **2019** calendar year may request, for a period of 30 days after signing, pro rata retroactive pay based on the portion of the year worked.

APPENDIX 'A-1' Pay Scales 2017 – 2022

Effective January 1, 2017

Pay Group 9	1st Year	2nd Year	3rd Year	4th Year	5th Year	6th Year	7th Year
Annual	57,171.66	59,796.10	62,442.38	65,092.30	67,720.38	70,368.48	72,996.56
Biweekly	2,198.91	2,299.85	2,401.63	2,503.55	2,604.63	2,706.48	2,807.56
Hourly	31.413	32.855	34.309	35.765	37.209	38.664	40.108
Pay Group 8	1st Year	2nd Year	3rd Year	4th Year	5th Year	6th Year	7th Year
Annual	53,953.90	56,441.84	58,926.14	61,417.72	63,903.84	66,389.96	68,892.46
Biweekly	2,075.15	2,170.84	2,266.39	2,362.22	2,457.84	2,553.46	2,649.71
Hourly	29.645	31.012	32.377	33.746	35.112	36.478	37.853
libully	23.043	31.012	32.311	33.740	33.112	30.470	37.033
Pay Group 7	1st Year	2nd Year	3rd Year	4th Year	5th Year	6th Year	7th Year
Annual	50,703.38	53,069.38	55,393.52	57,737.68	60,065.46	62,413.26	64,755.60
Biweekly	1,950.13	2,041.13	2,130.52	2,220.68	2,310.21	2,400.51	2,490.60
Hourly	27.859	29.159	30.436	31.724	33.003	34.293	35.580
Pay Group 6	1st Year	2nd Year	3rd Year	4th Year	5th Year	6th Year	7th Year
Annual	47,509.28	49,676.90	51,877.28	54,063.10	56,248.92	58,432.92	60,616.92
Biweekly	1,827.28	1,910.65	1,995.28	2,079.35	2,163.42	2,247.42	2,331.42
Hourly	26.104	27.295	28.504	29.705	30.906	32.106	33.306
,							
Pay Group 5	1st Year	2nd Year	3rd Year	4th Year	5th Year	6th Year	7th Year
Annual	44,255.12	46,329.92	48,359.22	50,386.70	52,410.54	54,456.22	56,494.62
Biweekly	1,702.12	1,781.92	1,859.97	1,937.95	2,015.79	2,094.47	2,172.87
Hourly	24.316	25.456	26.571	27.685	28.797	29.921	31.041
Pay Group 4	1st Year	2nd Year	3rd Year	4th Year	5th Year	6th Year	7th Year
Annual	41,075.58	42,961.10	44,844.80	46,728.50	48,612.20	50,490.44	52,374.14
Biweekly	1,579.83	1,652.35	1,724.80	1,797.25	1,869.70	1,941.94	2,014.39
Hourly	22.569	23.605	24.640	25.675	26.710	27.742	28.777
	4 4 3 4			44.34	5 (1.3)	24.37	=4.37
Pay Group 3	1st Year	2nd Year	3rd Year	4th Year	5th Year	6th Year	7th Year
Annual	37,846.90	39,568.62	41,308.54	43,050.28	44,792.02	46,528.30	48,268.22
Biweekly	1,455.65	1,521.87	1,588.79	1,655.78	1,722.77	1,789.55	1,856.47
Hourly	20.795	21.741	22.697	23.654	24.611	25.565	26.521
Pay Group 2	1st Year	2nd Year	3rd Year	4th Year	5th Year	6th Year	7th Year
Annual	34,647.34	36,212.54	37,790.48	39,368.42	40,971.84	42,553.42	44,114.98
Biweekly	1,332.59	1,392.79	1,453.48	1,514.17	1,575.84	1,636.67	1,696.73
Hourly	19.037	19.897	20.764	21.631	22.512	23.381	24.239
Pay Group 1	1st Year	2nd Year	3rd Year	4th Year	5th Year	6th Year	7th Year
Annual	31,411.38	32,836.44	34,270.60	35,690.20	37,131.64	38,549.42	40,012.70
Biweekly	1,208.13	1,262.94	1,318.10	1,372.70	1,428.14	1,482.67	1,538.95
Hourly	17.259	18.042	18.830	19.610	20.402	21.181	21.985
	200	10.012	. 5.555	. 5.5 . 5	25.102	201	_1.000

Co-op and Bursary Pay Scales Effective January 1, 2017

		I	II	III
	Pay			
Туре	Group	(Exp	erienced R	ate)
	ACCS1			
Co-op - Actuary, Engineering,	M	3,546.57	3,676.86	3,783.02
Computer Science	В	1,636.88	1,697.01	1,746.01
	Н	23.384	24.243	24.943
	ADMN1			
Co-op - Administration	M	3,149.51	3,280.10	3,416.29
	В	1,453.62	1,513.89	1,576.75
	Н	20.766	21.627	22.525
	BURS1			
Bursary Student	M	3,149.51	3,280.10	3,416.29
	В	1,453.62	1,513.89	1,576.75
	Н	20.766	21.627	22.525

Appendix A – 1 Effective January 1, 2018

Pay Group 10	1st Year	2nd Year	3rd Year	4th Year	5th Year	6th Year	7th Year
Annual	60,349.38	63,121.24	65,913.12	68,710.46	71,485.96	74,279.66	77,055.16
Biweekly	2,321.13	2,427.74	2,535.12	2,642.71	2,749.46	2,856.91	2,963.66
Hourly	33.159	34.682	36.216	37.753	39.278	40.813	42.338
·							
Pay Group 9	1st Year	2nd Year	3rd Year	4th Year	5th Year	6th Year	7th Year
Annual	57,171.66	59,796.10	62,442.38	65,092.30	67,720.38	70,368.48	72,996.56
Biweekly	2,198.91	2,299.85	2,401.63	2,503.55	2,604.63	2,706.48	2,807.56
Hourly	31.413	32.855	34.309	35.765	37.209	38.664	40.108
Pay Group 8	1st Year	2nd Year	3rd Year	4th Year	5th Year	6th Year	7th Year
Annual	53,953.90	56,441.84	58,926.14	61,417.72	63,903.84	66,389.96	68,892.46
Biweekly	2,075.15	2,170.84	2,266.39	2,362.22	2,457.84	2,553.46	2,649.71
Hourly	29.645	31.012	32.377	33.746	35.112	36.478	37.853
riourly	20.010	01.012	02.011	00.7 10	00.112	00.170	07.000
Pay Group 7	1st Year	2nd Year	3rd Year	4th Year	5th Year	6th Year	7th Year
Annual	50,703.38	53,069.38	55,393.52	57,737.68	60,065.46	62,413.26	64,755.60
Biweekly	1,950.13	2,041.13	2,130.52	2,220.68	2,310.21	2,400.51	2,490.60
Hourly	27.859	29.159	30.436	31.724	33.003	34.293	35.580
Pay Group 6	1st Year	2nd Year	3rd Year	4th Year	5th Year	6th Year	7th Year
Annual	47,509.28	49,676.90	51,877.28	54,063.10	56,248.92	58,432.92	60,616.92
Biweekly	1,827.28	1,910.65	1,995.28	2,079.35	2,163.42	2,247.42	2,331.42
Hourly	26.104	27.295	28.504	29.705	30.906	32.106	33.306
Pay Group 5	1st Year	2nd Year	3rd Year	4th Year	5th Year	6th Year	7th Year
Annual	44,255.12	46,329.92	48,359.22	50,386.70	52,410.54	54,456.22	56,494.62
Biweekly	1,702.12	1,781.92	1,859.97	1,937.95	2,015.79	2,094.47	2,172.87
Hourly	24.316	25.456	26.571	27.685	28.797	29.921	31.041
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Pay Group 4	1st Year	2nd Year	3rd Year	4th Year	5th Year	6th Year	7th Year
Annual	41,075.58	42,961.10	44,844.80	46,728.50	48,612.20	50,490.44	52,374.14
Biweekly	1,579.83	1,652.35	1,724.80	1,797.25	1,869.70	1,941.94	2,014.39
Hourly	22.569	23.605	24.640	25.675	26.710	27.742	28.777
Pay Group 3	1st Year	2nd Year	3rd Year	4th Year	5th Year	6th Year	7th Year
Annual	37,846.90	39,568.62	41,308.54	43,050.28	44,792.02	46,528.30	48,268.22
Biweekly	1,455.65	1,521.87	1,588.79	1,655.78	1,722.77	1,789.55	1,856.47
Hourly	20.795	21.741	22.697	23.654	24.611	25.565	26.521
riodriy	20.755	21.741	22.007	20.004	24.011	20.000	20.021
Pay Group 2	1st Year	2nd Year	3rd Year	4th Year	5th Year	6th Year	7th Year
Annual	34,647.34	36,212.54	37,790.48	39,368.42	40,971.84	42,553.42	44,114.98
Biweekly	1,332.59	1,392.79	1,453.48	1,514.17	1,575.84	1,636.67	1,696.73
Hourly	19.037	19.897	20.764	21.631	22.512	23.381	24.239
Pay Group 1	1st Year	2nd Year	3rd Year	4th Year	5th Year	6th Year	7th Year
Annual	31,411.38	32,836.44	34,270.60	35,690.20	37,131.64	38,549.42	40,012.70
Biweekly	1,208.13	1,262.94	1,318.10	1,372.70	1,428.14	1,482.67	1,538.95
Hourly	17.259	18.042	18.830	19.610	20.402	21.181	21.985
. iourry	11.200	10.072	10.000	10.010	_0.70∠	21.101	_1.000

Market Adjusted Positions as of July 1, 2018

MA1A	1st Year	2nd Year	3rd Year	4th Year	5th Year	6th Year	7th Year
Annual	76,767.60	79,550.38	82,515.16	85,600.06	88,885.16	92,301.30	94,137.68
Biweekly	2,952.60	3,059.63	3,173.66	3,292.31	3,418.66	3,550.05	3,620.68
Hourly	42.180	43.709	45.338	47.033	48.838	50.715	51.724
MA1B	1st Year	2nd Year	3rd Year	4th Year	5th Year	6th Year	7th Year
Annual	80,585.96	83,505.24	86,622.90	89,855.22	93,307.76	96,889.52	98,815.08
Biweekly	3,099.46	3,211.74	3,331.65	3,455.97	3,588.76	3,726.52	3,800.58
Hourly	44.278	45.882	47.595	49.371	51.268	53.236	54.294
MA1C	1st Year	2nd Year	3rd Year	4th Year	5th Year	6th Year	7th Year
Annual	83,121.74	86,114.34	89,214.32	92,426.10	95,753.32	99,200.66	102,771.76
Biweekly	3,196.99	3,312.09	3,431.32	3,554.85	3,682.82	3,815.41	3,952.76
Hourly	45.671	47.316	49.019	50.784	52.612	54.506	56.468
MA1E	1st Year	2nd Year	3rd Year	4th Year	5th Year	6th Year	7th Year
Annual	75,921.30	78,602.16	81,423.16	84,327.88	87,430.98	90,696.06	94,143.14
Biweekly	2,920.05	3,023.16	3,131.66	3,243.38	3,362.73	3,488.31	3,620.89
Hourly	41.715	43.188	44.738	46.334	48.039	49.833	51.727
MA1F	1st Year	2nd Year	3rd Year	4th Year	5th Year	6th Year	7th Year
MA1F Annual	1st Year 67,645.76	2nd Year 70,031.78	3rd Year 72,547.02	4th Year 75,133.24	5th Year 77,896.00	6th Year 80,808.00	7th Year 83,880.16
Annual	67,645.76	70,031.78	72,547.02	75,133.24	77,896.00	80,808.00	83,880.16
Annual Biweekly	67,645.76 2,601.76	70,031.78 2,693.53	72,547.02 2,790.27	75,133.24 2,889.74	77,896.00 2,996.00	80,808.00 3,108.00	83,880.16 3,226.16
Annual Biweekly Hourly	67,645.76 2,601.76 37.168	70,031.78 2,693.53 38.479	72,547.02 2,790.27 39.861	75,133.24 2,889.74 41.282	77,896.00 2,996.00 42.800	80,808.00 3,108.00 44.400	83,880.16 3,226.16 46.088
Annual Biweekly Hourly MA1G	67,645.76 2,601.76 37.168	70,031.78 2,693.53 38.479 2nd Year	72,547.02 2,790.27 39.861 3rd Year	75,133.24 2,889.74 41.282 4th Year	77,896.00 2,996.00 42.800 5th Year	80,808.00 3,108.00 44.400 6th Year	83,880.16 3,226.16 46.088 7th Year
Annual Biweekly Hourly MA1G Annual	67,645.76 2,601.76 37.168 1st Year 80,585.96	70,031.78 2,693.53 38.479 2nd Year 83,505.24	72,547.02 2,790.27 39.861 3rd Year 86,622.90	75,133.24 2,889.74 41.282 4th Year 89,855.22	77,896.00 2,996.00 42.800 5th Year 93,307.76	80,808.00 3,108.00 44.400 6th Year 96,889.52	83,880.16 3,226.16 46.088 7th Year 98,815.08
Annual Biweekly Hourly MA1G Annual Biweekly	67,645.76 2,601.76 37.168 1st Year 80,585.96 3,099.46	70,031.78 2,693.53 38.479 2nd Year 83,505.24 3,211.74	72,547.02 2,790.27 39.861 3rd Year 86,622.90 3,331.65	75,133.24 2,889.74 41.282 4th Year 89,855.22 3,455.97	77,896.00 2,996.00 42.800 5th Year 93,307.76 3,588.76	80,808.00 3,108.00 44.400 6th Year 96,889.52 3,726.52	83,880.16 3,226.16 46.088 7th Year 98,815.08 3,800.58
Annual Biweekly Hourly MA1G Annual Biweekly Hourly	67,645.76 2,601.76 37.168 1st Year 80,585.96 3,099.46 44.278	70,031.78 2,693.53 38.479 2nd Year 83,505.24 3,211.74 45.882	72,547.02 2,790.27 39.861 3rd Year 86,622.90 3,331.65 47.595	75,133.24 2,889.74 41.282 4th Year 89,855.22 3,455.97 49.371	77,896.00 2,996.00 42.800 5th Year 93,307.76 3,588.76 51.268	80,808.00 3,108.00 44.400 6th Year 96,889.52 3,726.52 53.236	83,880.16 3,226.16 46.088 7th Year 98,815.08 3,800.58 54.294
Annual Biweekly Hourly MA1G Annual Biweekly Hourly MA3	67,645.76 2,601.76 37.168 1st Year 80,585.96 3,099.46 44.278 1st Year	70,031.78 2,693.53 38.479 2nd Year 83,505.24 3,211.74 45.882 2nd Year	72,547.02 2,790.27 39.861 3rd Year 86,622.90 3,331.65 47.595 3rd Year	75,133.24 2,889.74 41.282 4th Year 89,855.22 3,455.97 49.371 4th Year	77,896.00 2,996.00 42.800 5th Year 93,307.76 3,588.76 51.268 5th Year	80,808.00 3,108.00 44.400 6th Year 96,889.52 3,726.52 53.236 6th Year	83,880.16 3,226.16 46.088 7th Year 98,815.08 3,800.58 54.294 7th Year
Annual Biweekly Hourly MA1G Annual Biweekly Hourly MA3 Annual	67,645.76 2,601.76 37.168 1st Year 80,585.96 3,099.46 44.278 1st Year 67,600.26	70,031.78 2,693.53 38.479 2nd Year 83,505.24 3,211.74 45.882 2nd Year 69,995.38	72,547.02 2,790.27 39.861 3rd Year 86,622.90 3,331.65 47.595 3rd Year 72,510.62	75,133.24 2,889.74 41.282 4th Year 89,855.22 3,455.97 49.371 4th Year 75,216.96	77,896.00 2,996.00 42.800 5th Year 93,307.76 3,588.76 51.268 5th Year 77,892.36	80,808.00 3,108.00 44.400 6th Year 96,889.52 3,726.52 53.236 6th Year 80,795.26	83,880.16 3,226.16 46.088 7th Year 98,815.08 3,800.58 54.294 7th Year 83,880.16
Annual Biweekly Hourly MA1G Annual Biweekly Hourly MA3 Annual Biweekly	67,645.76 2,601.76 37.168 1st Year 80,585.96 3,099.46 44.278 1st Year 67,600.26 2,600.01	70,031.78 2,693.53 38.479 2nd Year 83,505.24 3,211.74 45.882 2nd Year 69,995.38 2,692.13	72,547.02 2,790.27 39.861 3rd Year 86,622.90 3,331.65 47.595 3rd Year 72,510.62 2,788.87	75,133.24 2,889.74 41.282 4th Year 89,855.22 3,455.97 49.371 4th Year 75,216.96 2,892.96	77,896.00 2,996.00 42.800 5th Year 93,307.76 3,588.76 51.268 5th Year 77,892.36 2,995.86	80,808.00 3,108.00 44.400 6th Year 96,889.52 3,726.52 53.236 6th Year 80,795.26 3,107.51	83,880.16 3,226.16 46.088 7th Year 98,815.08 3,800.58 54.294 7th Year 83,880.16 3,226.16
Annual Biweekly Hourly MA1G Annual Biweekly Hourly MA3 Annual Biweekly Hourly	67,645.76 2,601.76 37.168 1st Year 80,585.96 3,099.46 44.278 1st Year 67,600.26 2,600.01 37.143	70,031.78 2,693.53 38.479 2nd Year 83,505.24 3,211.74 45.882 2nd Year 69,995.38 2,692.13 38.459	72,547.02 2,790.27 39.861 3rd Year 86,622.90 3,331.65 47.595 3rd Year 72,510.62 2,788.87 39.841	75,133.24 2,889.74 41.282 4th Year 89,855.22 3,455.97 49.371 4th Year 75,216.96 2,892.96 41.328	77,896.00 2,996.00 42.800 5th Year 93,307.76 3,588.76 51.268 5th Year 77,892.36 2,995.86 42.798	80,808.00 3,108.00 44.400 6th Year 96,889.52 3,726.52 53.236 6th Year 80,795.26 3,107.51 44.393	83,880.16 3,226.16 46.088 7th Year 98,815.08 3,800.58 54.294 7th Year 83,880.16 3,226.16 46.088
Annual Biweekly Hourly MA1G Annual Biweekly Hourly MA3 Annual Biweekly Hourly MA5	67,645.76 2,601.76 37.168 1st Year 80,585.96 3,099.46 44.278 1st Year 67,600.26 2,600.01 37.143	70,031.78 2,693.53 38.479 2nd Year 83,505.24 3,211.74 45.882 2nd Year 69,995.38 2,692.13 38.459 2nd Year	72,547.02 2,790.27 39.861 3rd Year 86,622.90 3,331.65 47.595 3rd Year 72,510.62 2,788.87 39.841 3rd Year	75,133.24 2,889.74 41.282 4th Year 89,855.22 3,455.97 49.371 4th Year 75,216.96 2,892.96 41.328 4th Year	77,896.00 2,996.00 42.800 5th Year 93,307.76 3,588.76 51.268 5th Year 77,892.36 2,995.86 42.798 5th Year	80,808.00 3,108.00 44.400 6th Year 96,889.52 3,726.52 53.236 6th Year 80,795.26 3,107.51 44.393	83,880.16 3,226.16 46.088 7th Year 98,815.08 3,800.58 54.294 7th Year 83,880.16 3,226.16 46.088 7th Year

Co-op and Bursary Pay Scales Effective January 1, 2018

		1	II	III		
Туре	Pay Group	(Experienced Rate)				
	ACCS1					
Co-op - Actuary,						
Engineering,	M	3,546.57	3,676.86	3,783.02		
Computer Science	В	1,636.88	1,697.01	1,746.01		
	Н	23.384	24.243	24.943		
	ADMN1					
Co-op - Administration	M	3,149.51	3,280.10	3,416.29		
	В	1,453.62	1,513.89	1,576.75		
	Н	20.766	21.627	22.525		
	BURS1					
Bursary Student	M	3,149.51	3,280.10	3,416.29		
	В	1,453.62	1,513.89	1,576.75		
	Н	20.766	21.627	22.525		

Appendix A – 1 Effective January 1, 2019

Pay Group 10	1st Year	2nd Year	3rd Year	4th Year	5th Year	6th Year	7th Year
Annual	60,953.62	63,752.78	66,573.78	69,398.42	72,201.22	75,024.04	77,826.84
Biweekly	2,344.37	2,452.03	2,560.53	2,669.17	2,776.97	2,885.54	2,993.34
Hourly	33.491	35.029	36.579	38.131	39.671	41.222	42.762
Pay Group 9	1st Year	2nd Year	3rd Year	4th Year	5th Year	6th Year	7th Year
Annual	57,744.96	60,394.88	63,068.46	65,743.86	68,399.24	71,072.82	73,728.20
Biweekly	2,220.96	2,322.88	2,425.71	2,528.61	2,630.74	2,733.57	2,835.70
Hourly	31.728	33.184	34.653	36.123	37.582	39.051	40.510
Pay Group 8	1st Year	2nd Year	3rd Year	4th Year	5th Year	6th Year	7th Year
Annual	54,494.44	57,007.86	59,515.82	62,032.88	64,544.48	67,054.26	69,582.24
Biweekly	2,095.94	2,192.61	2,289.07	2,385.88	2,482.48	2,579.01	2,676.24
Hourly	29.942	31.323	32.701	34.084	35.464	36.843	38.232
,							
Pay Group 7	1st Year	2nd Year	3rd Year	4th Year	5th Year	6th Year	7th Year
Annual	51,211.16	53,600.82	55,948.62	58,316.44	60,667.88	63,037.52	65,403.52
Biweekly	1,969.66	2,061.57	2,151.87	2,242.94	2,333.38	2,424.52	2,515.52
Hourly	28.138	29.451	30.741	32.042	33.334	34.636	35.936
Pay Group 6	1st Year	2nd Year	3rd Year	4th Year	5th Year	6th Year	7th Year
Annual	47,986.12	50,173.76	52,397.80	54,605.46	56,813.12	59,018.96	61,224.80
Biweekly	1,845.62	1,929.76	2,015.30	2,100.21	2,185.12	2,269.96	2,354.80
Hourly	26.366	27.568	28.790	30.003	31.216	32.428	33.640
D	4-4 V	017	0-17	411. V	File Walan	011. V	70
Pay Group 5	1st Year	2nd Year	3rd Year	4th Year	5th Year	6th Year	7th Year
Annual	44,699.20	46,794.02	48,843.34	50,890.84	52,934.70	55,002.22	57,060.64
Biweekly	1,719.20	1,799.77	1,878.59	1,957.34	2,035.95	2,115.47	2,194.64
Hourly	24.560	25.711	26.837	27.962	29.085	30.221	31.352
Pay Group 4	1st Year	2nd Year	3rd Year	4th Year	5th Year	6th Year	7th Year
Annual	41,486.90	43,392.44	45,294.34	47,196.24	49,099.96	50,996.40	52,898.30
Biweekly	1,595.65	1,668.94	1,742.09	1,815.24	1,888.46	1,961.40	2,034.55
Hourly	22.795	23.842	24.887	25.932	26.978	28.020	29.065
Pay Group 3	1st Year	2nd Year	3rd Year	4th Year	5th Year	6th Year	7th Year
Annual	38,225.46	39,965.38	41,721.68	43,481.62	45,241.56	46,994.22	48,752.34
Biweekly	1,470.21	1,537.13	1,604.68	1,672.37	1,740.06	1,807.47	1,875.09
Hourly	21.003	21.959	22.924	23.891	24.858	25.821	26.787
Pay Group 2	1st Year	2nd Year	3rd Year	4th Year	5th Year	6th Year	7th Year
Annual	34,994.96	36,574.72	38,169.04	39,763.36	41,383.16	42,979.30	44,557.24
Biweekly	1,345.96	1,406.72	1,468.04	1,529.36	1,591.66	1,653.05	1,713.74
•	1.343.90	1.400.72					. ,
Houriy	1,343.96	,	,			•	24.482
Hourly	•	20.096	20.972	21.848	22.738	23.615	24.482
Pay Group 1	•	,	,			•	24.482 7th Year
·	19.228	20.096	20.972	21.848	22.738	23.615	
Pay Group 1	19.228 1st Year	20.096 2nd Year	20.972 3rd Year	21.848 4th Year	22.738 5th Year	23.615 6th Year	7th Year

Co-op and Bursary Pay Scales Effective January 1, 2019

		I	II	III
	Pay			
Туре	Group	(Expe	erienced R	ate)
	ACCS1			
Co-op - Actuary, Engineering,	M	3,582.06	3,713.71	3,820.94
Computer Science	В	1,653.26	1,714.02	1,763.51
	Н	23.618	24.486	25.193
	ADMN1			
Co-op - Administration	M	3,181.06	3,313.01	3,450.57
	В	1,468.18	1,529.08	1,592.57
	Н	20.974	21.844	22.751
	BURS1			
Bursary Student	M	3,181.06	3,313.01	3,450.57
	В	1,468.18	1,529.08	1,592.57
	Н	20.974	21.844	22.751

Appendix A – 1 Effective January 1, 2020

Pay Group 10	1st Year	2nd Year	3rd Year	4th Year	5th Year	6th Year	7th Year
Annual	62,173.02	65,028.60	67,906.02	70,787.08	73,646.30	76,525.54	79,384.76
Biweekly	2,391.27	2,501.10	2,611.77	2,722.58	2,832.55	2,943.29	3,053.26
Hourly	34.161	35.730	37.311	38.894	40.465	42.047	43.618
Pay Group 9	1st Year	2nd Year	3rd Year	4th Year	5th Year	6th Year	7th Year
Annual	58,900.66	61,603.36	64,331.54	67,059.72	69,767.88	72,496.06	75,204.22
Biweekly	2,265.41	2,369.36	2,474.29	2,579.22	2,683.38	2,788.31	2,892.47
Hourly	32.363	33.848	35.347	36.846	38.334	39.833	41.321
ricarry	32.303	33.040	33.347	30.040	30.334	39.033	41.021
Pay Group 8	1st Year	2nd Year	3rd Year	4th Year	5th Year	6th Year	7th Year
Annual	55,584.62	58,149.00	60,707.92	63,274.12	65,836.68	68,395.60	70,974.54
Biweekly	2,137.87	2,236.50	2,334.92	2,433.62	2,532.18	2,630.60	2,729.79
Hourly	30.541	31.950	33.356	34.766	36.174	37.580	38.997
Pay Group 7	1st Year	2nd Year	3rd Year	4th Year	5th Year	6th Year	7th Year
Annual	52,235.82	54,674.62	57,067.92	59,483.06	61,881.82	64,298.78	66,712.10
Biweekly	2,009.07	2,102.87	2,194.92	2,287.81	2,380.07	2,473.03	2,565.85
Hourly	28.701	30.041	31.356	32.683	34.001	35.329	36.655
ricarry	20.701	00.011	01.000	02.000	01.001	00.020	00.000
Pay Group 6	1st Year	2nd Year	3rd Year	4th Year	5th Year	6th Year	7th Year
Annual	48,947.08	51,178.40	53,446.12	55,699.28	57,950.62	60,200.14	62,449.66
Biweekly	1,882.58	1,968.40	2,055.62	2,142.28	2,228.87	2,315.39	2,401.91
Hourly	26.894	28.120	29.366	30.604	31.841	33.077	34.313
Pay Group 5	1st Year	2nd Year	3rd Year	4th Year	5th Year	6th Year	7th Year
Annual	45,594.64	47,731.32	49,820.68	51,910.04	53,993.94	56,103.32	58,203.60
Biweekly	1,753.64	1,835.82	1,916.18	1,996.54	2,076.69	2,157.82	2,238.60
Hourly	25.052	26.226	27.374	28.522	29.667	30.826	31.980
Pay Group 4	1st Year	2nd Year	3rd Year	4th Year	5th Year	6th Year	7th Year
Annual	42,316.82	44,260.58	46,200.70	48,140.82	50,082.76	52,017.42	53,957.54
Biweekly	1,627.57	1,702.33	1,776.95	1,851.57	1,926.26	2,000.67	2,075.29
Hourly	23.251	24.319	25.385	26.451	27.518	28.581	29.647
			_0.000	_0			_0.0
Pay Group 3	1st Year	2nd Year	3rd Year	4th Year	5th Year	6th Year	7th Year
Annual	38,991.68	40,766.18	42,557.06	44,351.58	46,147.92	47,935.16	49,727.86
Biweekly	1,499.68	1,567.93	1,636.81	1,705.83	1,774.92	1,843.66	1,912.61
Hourly	21.424	22.399	23.383	24.369	25.356	26.338	27.323
Pay Group 2	1st Year	2nd Year	3rd Year	4th Year	5th Year	6th Year	7th Year
Annual	35,695.66	37,306.36	38,933.44	40,558.70	42,211.26	43,840.16	45,449.04
Biweekly	1,372.91	1,434.86	1,497.44	1,559.95	1,623.51	1,686.16	1,748.04
Hourly	19.613	20.498	21.392	22.285	23.193	24.088	24.972
Pay Graum 4	1st Year	2nd Year	2rd Vaa-	4th Year	5th Year	6th Year	7th Year
Pay Group 1			3rd Year				
Annual	32,361.42	33,830.16	35,308.00	36,771.28	38,256.40	39,714.22	41,223.00
Biweekly	1,244.67	1,301.16	1,358.00	1,414.28	1,471.40	1,527.47	1,585.50
Hourly	17.781	18.588	19.400	20.204	21.020	21.821	22.650

Co-op and Bursary Pay Scales Effective January 1, 2020

		I	II	III	
Туре	Pay Group	(Experienced Rate)			
	ACCS1	` `		,	
Co-op - Actuary,					
Engineering,	M	3,653.80	3,788.03	3,897.38	
Computer Science	В	1,686.37	1,748.32	1,798.79	
	Н	24.091	24.976	25.697	
	ADMN1				
Co-op - Administration	M	3,244.76	3,379.29	3,519.73	
	В	1,497.58	1,559.67	1,624.49	
	Н	21.394	22.281	23.207	
	BURS1				
Bursary Student	М	3,244.76	3,379.29	3,519.73	
	В	1,497.58	1,559.67	1,624.49	
	Н	21.394	22.281	23.207	

Appendix A – 1 Effective January 1, 2021

Pay Group 10	1st Year	2nd Year	3rd Year	4th Year	5th Year	6th Year	7th Year
Annual	63,417.90	66,329.90	69,265.56	72,203.04	75,120.50	78,056.16	80,973.62
Biweekly	2,439.15	2,551.15	2,664.06	2,777.04	2,889.25	3,002.16	3,114.37
Hourly	34.845	36.445	38.058	39.672	41.275	42.888	44.491
·							
Pay Group 9	1st Year	2nd Year	3rd Year	4th Year	5th Year	6th Year	7th Year
Annual	60,080.02	62,835.50	65,618.28	68,401.06	71,163.82	73,946.60	76,709.36
Biweekly	2,310.77	2,416.75	2,523.78	2,630.81	2,737.07	2,844.10	2,950.36
Hourly	33.011	34.525	36.054	37.583	39.101	40.630	42.148
Pay Group 8	1st Year	2nd Year	3rd Year	4th Year	5th Year	6th Year	7th Year
Annual	56,696.64	59,311.98	61,923.68	64,540.84	67,154.36	69,764.24	72,394.14
Biweekly	2,180.64	2,281.23	2,381.68	2,482.34	2,582.86	2,683.24	2,784.39
Hourly	31.152	32.589	34.024	35.462	36.898	38.332	39.777
·							
Pay Group 7	1st Year	2nd Year	3rd Year	4th Year	5th Year	6th Year	7th Year
Annual	53,282.32	55,768.44	58,210.88	60,673.34	63,121.24	65,585.52	68,047.98
Biweekly	2,049.32	2,144.94	2,238.88	2,333.59	2,427.74	2,522.52	2,617.23
Hourly	29.276	30.642	31.984	33.337	34.682	36.036	37.389
Pay Group 6	1st Year	2nd Year	3rd Year	4th Year	5th Year	6th Year	7th Year
Annual	49,926.24	52,203.06	54,516.28	56,814.94	59,109.96	61,404.98	63,700.00
Biweekly	1,920.24	2,007.81	2,096.78	2,185.19	2,273.46	2,361.73	2,450.00
Hourly	27.432	28.683	29.954	31.217	32.478	33.739	35.000
	27.102	20.000	20.00	01.211	02.110	00.700	00.000
Pay Group 5	1st Year	2nd Year	3rd Year	4th Year	5th Year	6th Year	7th Year
Annual	46,508.28	48,686.82	50,818.04	52,949.26	55,075.02	57,226.26	59,368.40
Biweekly	1,788.78	1,872.57	1,954.54	2,036.51	2,118.27	2,201.01	2,283.40
Hourly	25.554	26.751	27.922	29.093	30.261	31.443	32.620
Pay Group 4	1st Year	2nd Year	3rd Year	4th Year	5th Year	6th Year	7th Year
Annual				49,105.42	51,085.58	53,058.46	
	43,164.94	45,146.92 1,736.42	47,125.26 1,812.51		1,964.83	2,040.71	55,036.80 2,116.80
Biweekly	1,660.19 23.717	24.806	25.893	1,888.67 26.981	28.069	29.153	30.240
Hourly	23.717	24.000	23.093	20.901	20.009	29.100	30.240
Pay Group 3	1st Year	2nd Year	3rd Year	4th Year	5th Year	6th Year	7th Year
Annual	39,772.46	41,581.54	43,408.82	45,239.74	47,072.48	48,894.30	50,723.40
Biweekly	1,529.71	1,599.29	1,669.57	1,739.99	1,810.48	1,880.55	1,950.90
Hourly	21.853	22.847	23.851	24.857	25.864	26.865	27.870
Pay Group 2	1st Year	2nd Year	3rd Year	4th Year	5th Year	6th Year	7th Year
Annual	36,410.92	38,052.56	39,712.40	41,370.42	43,055.74	44,717.40	46,359.04
Biweekly	1,400.42	1,463.56	1,527.40	1,591.17	1,655.99	1,719.90	1,783.04
Hourly	20.006	20.908	21.820	22.731	23.657	24.570	25.472
· iodity	20.000	20.000	21.020	22.701	20.007	2-7.07 €	20.712
Pay Group 1	1st Year	2nd Year	3rd Year	4th Year	5th Year	6th Year	7th Year
Annual	33,009.34	34,507.20	36,014.16	37,508.38	39,022.62	40,509.56	42,047.46
Biweekly	1,269.59	1,327.20	1,385.16	1,442.63	1,500.87	1,558.06	1,617.21
Hourly	18.137	18.960	19.788	20.609	21.441	22.258	23.103

Co-op and Bursary Pay Scales Effective January 1, 2021

		1	II	Ш
	Pay			
Туре	Group	(Expe	erienced R	ate)
	ACCS1			
Co-op - Actuary, Engineering,	M	3,726.91	3,863.86	3,975.34
Computer Science	В	1,720.11	1,783.32	1,834.77
	Н	24.573	25.476	26.211
	ADMN1			
Co-op - Administration	M	3,309.67	3,446.93	3,590.25
	В	1,527.54	1,590.89	1,657.04
	Н	21.822	22.727	23.672
	BURS1			
Bursary Student	M	3,309.67	3,446.93	3,590.25
	В	1,527.54	1,590.89	1,657.04
	Н	21.822	22.727	23.672

Appendix A – 1 Effective January 1, 2022

Pay Group 10	1st Year	2nd Year	3rd Year	4th Year	5th Year	6th Year	7th Year
Annual	64,369.76	67,325.44	70,304.78	73,287.76	76,248.90	79,228.24	82,189.38
Biweekly	2,475.76	2,589.44	2,704.03	2,818.76	2,932.65	3,047.24	3,161.13
Hourly	35.368	36.992	38.629	40.268	41.895	43.532	45.159
Pay Group 9	1st Year	2nd Year	3rd Year	4th Year	5th Year	6th Year	7th Year
Annual	60,982.74	63,778.26	66,602.90	69,427.54	72,232.16	75,056.80	77,861.42
Biweekly	2,345.49	2,453.01	2,561.65	2,670.29	2,778.16	2,886.80	2,994.67
Hourly	33.507	35.043	36.595	38.147	39.688	41.240	42.781
Pay Group 8	1st Year	2nd Year	3rd Year	4th Year	5th Year	6th Year	7th Year
Annual	57,548.40	60,201.96	62,853.70	65,509.08	68,162.64	70,810.74	73,480.68
Biweekly	2,213.40	2,315.46	2,417.45	2,519.58	2,621.64	2,723.49	2,826.18
Hourly	31.620	33.078	34.535	35.994	37.452	38.907	40.374
D 7	4 - ()/	0-17/	01.1/	441. Wa a	F41. W	011. 1/	741
Pay Group 7	1st Year	2nd Year	3rd Year	4th Year	5th Year	6th Year	7th Year
Annual	54,083.12	56,605.64	59,084.48	61,585.16	64,069.46	66,570.14	69,069.00
Biweekly	2,080.12	2,177.14	2,272.48	2,368.66	2,464.21	2,560.39	2,656.50
Hourly	29.716	31.102	32.464	33.838	35.203	36.577	37.950
Pay Group 6	1st Year	2nd Year	3rd Year	4th Year	5th Year	6th Year	7th Year
Annual	50,676.08	52,987.48	55,335.28	57,668.52	59,998.12	62,327.72	64,655.50
Biweekly	1,949.08	2,037.98	2,128.28	2,218.02	2,307.62	2,397.22	2,486.75
Hourly	27.844	29.114	30.404	31.686	32.966	34.246	35.525
riodriy	27.044	20.114	00.404	01.000	02.000	04.240	00.020
Pay Group 5	1st Year	2nd Year	3rd Year	4th Year	5th Year	6th Year	7th Year
Pay Group 5 Annual	1st Year 47,207.16	2nd Year 49,418.46	3rd Year 51,580.62	4th Year 53,744.60	5th Year 55,901.30	6th Year 58,085.30	7th Year 60,260.20
Annual	47,207.16	49,418.46	51,580.62	53,744.60	55,901.30	58,085.30	60,260.20
Annual Biweekly Hourly	47,207.16 1,815.66 25.938	49,418.46 1,900.71 27.153	51,580.62 1,983.87 28.341	53,744.60 2,067.10 29.530	55,901.30 2,150.05 30.715	58,085.30 2,234.05 31.915	60,260.20 2,317.70 33.110
Annual Biweekly Hourly Pay Group 4	47,207.16 1,815.66	49,418.46 1,900.71	51,580.62 1,983.87	53,744.60 2,067.10 29.530 4th Year	55,901.30 2,150.05	58,085.30 2,234.05	60,260.20 2,317.70 33.110 7th Year
Annual Biweekly Hourly	47,207.16 1,815.66 25.938	49,418.46 1,900.71 27.153	51,580.62 1,983.87 28.341	53,744.60 2,067.10 29.530 4th Year 49,842.52	55,901.30 2,150.05 30.715	58,085.30 2,234.05 31.915	60,260.20 2,317.70 33.110
Annual Biweekly Hourly Pay Group 4	47,207.16 1,815.66 25.938 1st Year	49,418.46 1,900.71 27.153 2nd Year 45,825.78 1,762.53	51,580.62 1,983.87 28.341 3rd Year	53,744.60 2,067.10 29.530 4th Year 49,842.52 1,917.02	55,901.30 2,150.05 30.715 5th Year	58,085.30 2,234.05 31.915 6th Year	60,260.20 2,317.70 33.110 7th Year
Annual Biweekly Hourly Pay Group 4 Annual	47,207.16 1,815.66 25.938 1st Year 43,812.86	49,418.46 1,900.71 27.153 2nd Year 45,825.78	51,580.62 1,983.87 28.341 3rd Year 47,833.24	53,744.60 2,067.10 29.530 4th Year 49,842.52	55,901.30 2,150.05 30.715 5th Year 51,853.62	58,085.30 2,234.05 31.915 6th Year 53,855.62	60,260.20 2,317.70 33.110 7th Year 55,863.08
Annual Biweekly Hourly Pay Group 4 Annual Biweekly Hourly	47,207.16 1,815.66 25.938 1st Year 43,812.86 1,685.11 24.073	49,418.46 1,900.71 27.153 2nd Year 45,825.78 1,762.53 25.179	51,580.62 1,983.87 28.341 3rd Year 47,833.24 1,839.74 26.282	53,744.60 2,067.10 29.530 4th Year 49,842.52 1,917.02 27.386	55,901.30 2,150.05 30.715 5th Year 51,853.62 1,994.37 28.491	58,085.30 2,234.05 31.915 6th Year 53,855.62 2,071.37 29.591	60,260.20 2,317.70 33.110 7th Year 55,863.08 2,148.58 30.694
Annual Biweekly Hourly Pay Group 4 Annual Biweekly Hourly Pay Group 3	47,207.16 1,815.66 25.938 1st Year 43,812.86 1,685.11 24.073 1st Year	49,418.46 1,900.71 27.153 2nd Year 45,825.78 1,762.53 25.179 2nd Year	51,580.62 1,983.87 28.341 3rd Year 47,833.24 1,839.74 26.282 3rd Year	53,744.60 2,067.10 29.530 4th Year 49,842.52 1,917.02 27.386 4th Year	55,901.30 2,150.05 30.715 5th Year 51,853.62 1,994.37 28.491 5th Year	58,085.30 2,234.05 31.915 6th Year 53,855.62 2,071.37 29.591 6th Year	60,260.20 2,317.70 33.110 7th Year 55,863.08 2,148.58 30.694 7th Year
Annual Biweekly Hourly Pay Group 4 Annual Biweekly Hourly Pay Group 3 Annual	47,207.16 1,815.66 25.938 1st Year 43,812.86 1,685.11 24.073 1st Year 40,369.42	49,418.46 1,900.71 27.153 2nd Year 45,825.78 1,762.53 25.179 2nd Year 42,205.80	51,580.62 1,983.87 28.341 3rd Year 47,833.24 1,839.74 26.282 3rd Year 44,060.38	53,744.60 2,067.10 29.530 4th Year 49,842.52 1,917.02 27.386 4th Year 45,918.60	55,901.30 2,150.05 30.715 5th Year 51,853.62 1,994.37 28.491 5th Year 47,778.64	58,085.30 2,234.05 31.915 6th Year 53,855.62 2,071.37 29.591 6th Year 49,627.76	60,260.20 2,317.70 33.110 7th Year 55,863.08 2,148.58 30.694 7th Year 51,485.98
Annual Biweekly Hourly Pay Group 4 Annual Biweekly Hourly Pay Group 3 Annual Biweekly	47,207.16 1,815.66 25.938 1st Year 43,812.86 1,685.11 24.073 1st Year 40,369.42 1,552.67	49,418.46 1,900.71 27.153 2nd Year 45,825.78 1,762.53 25.179 2nd Year 42,205.80 1,623.30	51,580.62 1,983.87 28.341 3rd Year 47,833.24 1,839.74 26.282 3rd Year 44,060.38 1,694.63	53,744.60 2,067.10 29.530 4th Year 49,842.52 1,917.02 27.386 4th Year 45,918.60 1,766.10	55,901.30 2,150.05 30.715 5th Year 51,853.62 1,994.37 28.491 5th Year 47,778.64 1,837.64	58,085.30 2,234.05 31.915 6th Year 53,855.62 2,071.37 29.591 6th Year 49,627.76 1,908.76	60,260.20 2,317.70 33.110 7th Year 55,863.08 2,148.58 30.694 7th Year 51,485.98 1,980.23
Annual Biweekly Hourly Pay Group 4 Annual Biweekly Hourly Pay Group 3 Annual	47,207.16 1,815.66 25.938 1st Year 43,812.86 1,685.11 24.073 1st Year 40,369.42	49,418.46 1,900.71 27.153 2nd Year 45,825.78 1,762.53 25.179 2nd Year 42,205.80	51,580.62 1,983.87 28.341 3rd Year 47,833.24 1,839.74 26.282 3rd Year 44,060.38	53,744.60 2,067.10 29.530 4th Year 49,842.52 1,917.02 27.386 4th Year 45,918.60	55,901.30 2,150.05 30.715 5th Year 51,853.62 1,994.37 28.491 5th Year 47,778.64	58,085.30 2,234.05 31.915 6th Year 53,855.62 2,071.37 29.591 6th Year 49,627.76	60,260.20 2,317.70 33.110 7th Year 55,863.08 2,148.58 30.694 7th Year 51,485.98
Annual Biweekly Hourly Pay Group 4 Annual Biweekly Hourly Pay Group 3 Annual Biweekly Hourly	47,207.16 1,815.66 25.938 1st Year 43,812.86 1,685.11 24.073 1st Year 40,369.42 1,552.67 22.181	49,418.46 1,900.71 27.153 2nd Year 45,825.78 1,762.53 25.179 2nd Year 42,205.80 1,623.30 23.190	51,580.62 1,983.87 28.341 3rd Year 47,833.24 1,839.74 26.282 3rd Year 44,060.38 1,694.63 24.209	53,744.60 2,067.10 29.530 4th Year 49,842.52 1,917.02 27.386 4th Year 45,918.60 1,766.10 25.230	55,901.30 2,150.05 30.715 5th Year 51,853.62 1,994.37 28.491 5th Year 47,778.64 1,837.64 26.252	58,085.30 2,234.05 31.915 6th Year 53,855.62 2,071.37 29.591 6th Year 49,627.76 1,908.76 27.268	60,260.20 2,317.70 33.110 7th Year 55,863.08 2,148.58 30.694 7th Year 51,485.98 1,980.23 28.289
Annual Biweekly Hourly Pay Group 4 Annual Biweekly Hourly Pay Group 3 Annual Biweekly Hourly Pay Group 2	47,207.16 1,815.66 25.938 1st Year 43,812.86 1,685.11 24.073 1st Year 40,369.42 1,552.67 22.181 1st Year	49,418.46 1,900.71 27.153 2nd Year 45,825.78 1,762.53 25.179 2nd Year 42,205.80 1,623.30 23.190 2nd Year	51,580.62 1,983.87 28.341 3rd Year 47,833.24 1,839.74 26.282 3rd Year 44,060.38 1,694.63 24.209 3rd Year	53,744.60 2,067.10 29.530 4th Year 49,842.52 1,917.02 27.386 4th Year 45,918.60 1,766.10 25.230 4th Year	55,901.30 2,150.05 30.715 5th Year 51,853.62 1,994.37 28.491 5th Year 47,778.64 1,837.64 26.252 5th Year	58,085.30 2,234.05 31.915 6th Year 53,855.62 2,071.37 29.591 6th Year 49,627.76 1,908.76 27.268 6th Year	60,260.20 2,317.70 33.110 7th Year 55,863.08 2,148.58 30.694 7th Year 51,485.98 1,980.23 28.289 7th Year
Annual Biweekly Hourly Pay Group 4 Annual Biweekly Hourly Pay Group 3 Annual Biweekly Hourly Pay Group 2 Annual	47,207.16 1,815.66 25.938 1st Year 43,812.86 1,685.11 24.073 1st Year 40,369.42 1,552.67 22.181 1st Year 36,958.74	49,418.46 1,900.71 27.153 2nd Year 45,825.78 1,762.53 25.179 2nd Year 42,205.80 1,623.30 23.190 2nd Year 38,624.04	51,580.62 1,983.87 28.341 3rd Year 47,833.24 1,839.74 26.282 3rd Year 44,060.38 1,694.63 24.209 3rd Year 40,309.36	53,744.60 2,067.10 29.530 4th Year 49,842.52 1,917.02 27.386 4th Year 45,918.60 1,766.10 25.230 4th Year 41,991.04	55,901.30 2,150.05 30.715 5th Year 51,853.62 1,994.37 28.491 5th Year 47,778.64 1,837.64 26.252 5th Year 43,701.84	58,085.30 2,234.05 31.915 6th Year 53,855.62 2,071.37 29.591 6th Year 49,627.76 1,908.76 27.268 6th Year 45,388.98	60,260.20 2,317.70 33.110 7th Year 55,863.08 2,148.58 30.694 7th Year 51,485.98 1,980.23 28.289 7th Year 47,056.10
Annual Biweekly Hourly Pay Group 4 Annual Biweekly Hourly Pay Group 3 Annual Biweekly Hourly Pay Group 2 Annual Biweekly	47,207.16 1,815.66 25.938 1st Year 43,812.86 1,685.11 24.073 1st Year 40,369.42 1,552.67 22.181 1st Year 36,958.74 1,421.49	49,418.46 1,900.71 27.153 2nd Year 45,825.78 1,762.53 25.179 2nd Year 42,205.80 1,623.30 23.190 2nd Year 38,624.04 1,485.54	51,580.62 1,983.87 28.341 3rd Year 47,833.24 1,839.74 26.282 3rd Year 44,060.38 1,694.63 24.209 3rd Year 40,309.36 1,550.36	53,744.60 2,067.10 29.530 4th Year 49,842.52 1,917.02 27.386 4th Year 45,918.60 1,766.10 25.230 4th Year 41,991.04 1,615.04	55,901.30 2,150.05 30.715 5th Year 51,853.62 1,994.37 28.491 5th Year 47,778.64 1,837.64 26.252 5th Year 43,701.84 1,680.84	58,085.30 2,234.05 31.915 6th Year 53,855.62 2,071.37 29.591 6th Year 49,627.76 1,908.76 27.268 6th Year 45,388.98 1,745.73	60,260.20 2,317.70 33.110 7th Year 55,863.08 2,148.58 30.694 7th Year 51,485.98 1,980.23 28.289 7th Year 47,056.10 1,809.85
Annual Biweekly Hourly Pay Group 4 Annual Biweekly Hourly Pay Group 3 Annual Biweekly Hourly Pay Group 2 Annual	47,207.16 1,815.66 25.938 1st Year 43,812.86 1,685.11 24.073 1st Year 40,369.42 1,552.67 22.181 1st Year 36,958.74	49,418.46 1,900.71 27.153 2nd Year 45,825.78 1,762.53 25.179 2nd Year 42,205.80 1,623.30 23.190 2nd Year 38,624.04	51,580.62 1,983.87 28.341 3rd Year 47,833.24 1,839.74 26.282 3rd Year 44,060.38 1,694.63 24.209 3rd Year 40,309.36	53,744.60 2,067.10 29.530 4th Year 49,842.52 1,917.02 27.386 4th Year 45,918.60 1,766.10 25.230 4th Year 41,991.04	55,901.30 2,150.05 30.715 5th Year 51,853.62 1,994.37 28.491 5th Year 47,778.64 1,837.64 26.252 5th Year 43,701.84	58,085.30 2,234.05 31.915 6th Year 53,855.62 2,071.37 29.591 6th Year 49,627.76 1,908.76 27.268 6th Year 45,388.98	60,260.20 2,317.70 33.110 7th Year 55,863.08 2,148.58 30.694 7th Year 51,485.98 1,980.23 28.289 7th Year 47,056.10
Annual Biweekly Hourly Pay Group 4 Annual Biweekly Hourly Pay Group 3 Annual Biweekly Hourly Pay Group 2 Annual Biweekly	47,207.16 1,815.66 25.938 1st Year 43,812.86 1,685.11 24.073 1st Year 40,369.42 1,552.67 22.181 1st Year 36,958.74 1,421.49	49,418.46 1,900.71 27.153 2nd Year 45,825.78 1,762.53 25.179 2nd Year 42,205.80 1,623.30 23.190 2nd Year 38,624.04 1,485.54	51,580.62 1,983.87 28.341 3rd Year 47,833.24 1,839.74 26.282 3rd Year 44,060.38 1,694.63 24.209 3rd Year 40,309.36 1,550.36	53,744.60 2,067.10 29.530 4th Year 49,842.52 1,917.02 27.386 4th Year 45,918.60 1,766.10 25.230 4th Year 41,991.04 1,615.04	55,901.30 2,150.05 30.715 5th Year 51,853.62 1,994.37 28.491 5th Year 47,778.64 1,837.64 26.252 5th Year 43,701.84 1,680.84	58,085.30 2,234.05 31.915 6th Year 53,855.62 2,071.37 29.591 6th Year 49,627.76 1,908.76 27.268 6th Year 45,388.98 1,745.73	60,260.20 2,317.70 33.110 7th Year 55,863.08 2,148.58 30.694 7th Year 51,485.98 1,980.23 28.289 7th Year 47,056.10 1,809.85
Annual Biweekly Hourly Pay Group 4 Annual Biweekly Hourly Pay Group 3 Annual Biweekly Hourly Pay Group 2 Annual Biweekly Hourly	47,207.16 1,815.66 25.938 1st Year 43,812.86 1,685.11 24.073 1st Year 40,369.42 1,552.67 22.181 1st Year 36,958.74 1,421.49 20.307	49,418.46 1,900.71 27.153 2nd Year 45,825.78 1,762.53 25.179 2nd Year 42,205.80 1,623.30 23.190 2nd Year 38,624.04 1,485.54 21.222	51,580.62 1,983.87 28.341 3rd Year 47,833.24 1,839.74 26.282 3rd Year 44,060.38 1,694.63 24.209 3rd Year 40,309.36 1,550.36 22.148	53,744.60 2,067.10 29.530 4th Year 49,842.52 1,917.02 27.386 4th Year 45,918.60 1,766.10 25.230 4th Year 41,991.04 1,615.04 23.072	55,901.30 2,150.05 30.715 5th Year 51,853.62 1,994.37 28.491 5th Year 47,778.64 1,837.64 26.252 5th Year 43,701.84 1,680.84 24.012	58,085.30 2,234.05 31.915 6th Year 53,855.62 2,071.37 29.591 6th Year 49,627.76 1,908.76 27.268 6th Year 45,388.98 1,745.73 24.939	60,260.20 2,317.70 33.110 7th Year 55,863.08 2,148.58 30.694 7th Year 51,485.98 1,980.23 28.289 7th Year 47,056.10 1,809.85 25.855
Annual Biweekly Hourly Pay Group 4 Annual Biweekly Hourly Pay Group 3 Annual Biweekly Hourly Pay Group 2 Annual Biweekly Hourly Pay Group 1	47,207.16 1,815.66 25.938 1st Year 43,812.86 1,685.11 24.073 1st Year 40,369.42 1,552.67 22.181 1st Year 36,958.74 1,421.49 20.307 1st Year	49,418.46 1,900.71 27.153 2nd Year 45,825.78 1,762.53 25.179 2nd Year 42,205.80 1,623.30 23.190 2nd Year 38,624.04 1,485.54 21.222 2nd Year	51,580.62 1,983.87 28.341 3rd Year 47,833.24 1,839.74 26.282 3rd Year 44,060.38 1,694.63 24.209 3rd Year 40,309.36 1,550.36 22.148 3rd Year	53,744.60 2,067.10 29.530 4th Year 49,842.52 1,917.02 27.386 4th Year 45,918.60 1,766.10 25.230 4th Year 41,991.04 1,615.04 23.072 4th Year	55,901.30 2,150.05 30.715 5th Year 51,853.62 1,994.37 28.491 5th Year 47,778.64 1,837.64 26.252 5th Year 43,701.84 1,680.84 24.012 5th Year	58,085.30 2,234.05 31.915 6th Year 53,855.62 2,071.37 29.591 6th Year 49,627.76 1,908.76 27.268 6th Year 45,388.98 1,745.73 24.939 6th Year	60,260.20 2,317.70 33.110 7th Year 55,863.08 2,148.58 30.694 7th Year 51,485.98 1,980.23 28.289 7th Year 47,056.10 1,809.85 25.855 7th Year

Co-op and Bursary Pay Scales Effective January 1, 2022

		I	II	III
	Pay			
Туре	Group	(Expe	erienced R	ate)
	ACCS1			
Co-op - Actuary, Engineering,	M	3,782.87	3,921.95	4,035.09
Computer Science	В	1,745.94	1,810.13	1,862.35
	Н	24.942	25.859	26.605
	ADMN1			
Co-op - Administration	M	3,359.42	3,498.65	3,644.25
	В	1,550.50	1,614.76	1,681.96
	Н	22.150	23.068	24.028
	BURS1			
Bursary Student	M	3,359.42	3,498.65	3,644.25
	В	1,550.50	1,614.76	1,681.96
	Н	22.150	23.068	24.028

Appendix 'A-2'

This Appendix demonstrates the classifications contained within each Pay Group effective the date of signing of this Collective Agreement. This list is subject to change throughout the term of the Agreement as a result of classifications reviews conducted in accordance with the terms of the Job Evaluation Program, Implementation and Maintenance Agreement.

Pay Group 10		Points Range	755-819
Total Points	Job Number	Classification Title	
794	2-76	Senior Research Analyst	
776	7-40	Vocational Rehab Process & Quality Lead	
Pay Group 9		Points Range	690-754
Total Points	Job Number	Classification Title	
693	2-77	Account Manager	
714	1-89	Accounting Supervisor	
743	12-3	Appeals Officer	
727	12-12	Assistant to the Board	
724	15-79	CES Supervisor	
702	9-86	Database Administrator	
717	9-33	Fineos Solutions Architect	
753	13-1	Investigator	
712	11-100	Legal Analyst	
697	3-99	Program Analyst	
711	7-97	QA Evaluator & Trainer (CM &VSR)	
694	2-37	QA/QC Specialist	
711	7-99	QA & Training Specialist – Claims Operations	
719	1-2	Senior Accountant	
719	2-79	Senior Actuarial Analyst	
700	3-26	Senior Claims Entitlement Specialist	
711	2-42	Senior Collections Specialist	
707	2-45	Senior Data Warehouse Analyst	
749	9-70	Senior Programmer Analyst	
Pay Group 8		Points Range	625-689
Total Points	Job Number	Classification Title	
628	1-90	Accountant	
634	9-94	Business Analyst	
637	2-22	Business Intelligence Analyst	
670	3-40	Case Manager	
637	3-24	Claims Entitlement Specialist III	
629	6-88	Corporate Web Officer	
628	6-69	Customer Experience Coordinator	

Pay Group 8		Points Range	
Total Points	Job Number	Classification Title	
637	2-23	Data Quality Analyst	
669	2-44	Employer Premiums Coordinator	
636	6-92	Facilities Coordinator	
644	20-209	Fair Practices Intake & Inquiry Officer	
645	1-92	Financial Systems Analyst	
642	4-18	Health Care Services Facilitator	
630	6-87	Information Officer	
643	12-33	Internal Auditor	
659	9-56	Midrange Systems Coordinator	
639	16-100	Policy Analyst	
654	2-35	Prevention Consultant	
682	9-60	Programmer Analyst	
644	6-62	Purchasing Officer	
679	9-106	QA Test Coordinator	
637	9-58	Security Analyst	
654	2-16	Senior Employer Service Specialist	
679	9-107	Service Delivery Coordinator	
646	9-54	Service Support Coordinator	
669	15-76	Supervisor, Claims Entitlement	
674	2-51	Supervisor, Employer Services	
649	9-51	Technical Specialist (Network Analyst)	
676	7-68	Vocational Rehabilitation Specialist	
Pay Group 7		Points Range	560-624
Total Points	Job Number	Classification Title	
573	6-70	Actuarial Analyst	
562	9-101	Business Support Analyst	
588	3-22	Claims Entitlement Specialist II	
574	2-19	Collections Specialist	
624	6-33	Communications Officer – Event Mgmt	
620	3-23	CSR - Claims Representative	
588	2-25	Field Auditor	
574	3-37	Information Handling Supervisor	
574	3-68	Inquiry Line Supervisor	
602	3-74	Inter-Jurisdiction Officer	
599	3-46	Medical Payment Supervisor	
562	3-48	Operations Planning & Support Specialist	
612	3-100	QA Evaluator & Trainer – Payment Specialist	
572	9-109	QA Tester	
574	3-65	Registration & Stat Coding Supervisor	
594	9-55	Security Administrator	

Pay Group 7		Points Range	
Total Points	Job Number	Classification Title	
620	1-88	Subrogation Administrator	
580	4-46	Supervisor, Health Care Services Coordinator	
Pay Group 6		Points Range	495-559
Total Points	Job Number	Classification Title	100 000
513	3-66	Business Transformation Office Coordinator	
498	3-42	Case Management Support	
515	2-41	Coordinator, Educ, Events & Partnerships	
546	6-105	HRIS Coordinator	
532	9-53	ITS Asset & License Administrator	
505	6-89	Junior Web Officer	
516	4-33	Medical Administrative Assistant	
526	6-57	Payroll Administrator	
539	2-18	Senior Employer Service Rep (SESR)	
507	9-30	Technical Support Analyst	
307		recrimed Support Analyst	
Pay Group 5		Points Range	430-494
Total Points	Job Number	Classification Title	450 454
480	1-93	Accounting Clerk	
445	12-32	Board Admin Support	
485	12-2	Early Intake Officer	
459	2-50	Employer Service Rep 2 (ESR2)	
475	2-21	Employer Services QA Coordinator	
435	6-101	Facilities Administrative Support	
488	4-50	Health Care Services Coordinator	
481	11-41	Legal Administrative Assistant	
445	4-47	Medical Dicta-Typist	
438	3-59	Medical Payment QA	
482	3-19	Payment Coordinator	
479	3-43	Payment Specialist	
452	6-31	Payroll Assistant	
439	14-33	Prevention Administrative Assistant	
489	4-60	Quality Measurement/Admin Assistant	
Pay Group 4		Points Range	365-429
Total Points	Job Number	Classification Title	
424	3-34	Administrative Support	
368	3-35	Administrative Support/Receptionist	
386	15-32	Dicta-Typist II - Claims Entitlement	
400	2-34	Employer Service Rep 1 (ESR1)	
421	6-16	Facilities Technician	

Pay Group 4		Points Range	
Total Points	Job Number	Classification Title	
415	9-100	Financial & Project Control Assistant	
369	3-67	Inquiry Line Operator	
419	3-45	Medical Payment Specialist	
393	8-83	Office Admin Assistant, Claims Ops (S)	
409	16-33	Facilities Support Clerk	
413	6-16	Facilities Technician	
415	9-100	Financial & Project Control Assistant	
394	1-33	Financial Services Support Clerk	
428	6-101	Inventory Control Clerk	
419	3-45	Medical Payment Specialist	
428	1-102	Purchasing Clerk	
385	2-12	REA Support Clerk	
387	3-64	Registration & Stat Coding Specialist	
Pay Group 3		Points Range	300-365
Total Points	Job Number	Classification Title	
317	6-43	Mail and Stock Clerk	
340	6-79	Switchboard Operator	
Pay Group 2		Points Range	235-299
Total Points	Job Number	Classification Title	
283	3-36	Document Processing Clerk	
Pay Group 1		Points Range	170-234
Total Points	Job Number	Classification Title	

APPENDIX 'B'

DISPUTE RESOLUTION PROCESS BETWEEN WORKERS' COMPENSATION BOARD AND SASKATCHEWAN GOVERNMENT AND GENERAL EMPLOYEES' UNION

The parties may mutually agree to enter into this optional dispute resolution procedure after step 3 of the grievance procedure.

DISPUTE RESOLUTION PROCESS

The parties will approach each grievance or group of grievances from the point of view of:

- 1. Attempting to ascertain the facts and negotiate a resolution.
- 2. Failing resolution by negotiation, agreeing to a joint statement of facts.
- 3. On the bases of the joint statement of facts, determine the appropriate course of action to resolve the matter from three options:
 - A Mediation
 - B Expedited Arbitration
 - C Full Panel Arbitration

A. MEDIATION

Definition and Role of Mediator

- Mediation is a process of facilitating problem resolution through mutual negotiation and communication, with the goal of reaching a mutually acceptable settlement as quickly as possible.
- The Mediator will not make decisions for the Employer or the Union, nor will the Mediator provide legal advice to either party.
- A Mediator cannot serve as the Arbitrator should the case be referred to arbitration and is not a compellable witness in that arbitration or any hearing on the matter by the Labour Relations Board.

Mediation - Preparation

• Each party will select two (2) Mediators, which must be acceptable to the other party (i.e. a permanent slate of four (4) in total). On agreement that a case be mediated, the parties will select the Mediator by chance. Any Mediator must have served as Chairperson of an Arbitration Board. The slate of Mediators is open at each contract negotiation and either party may make changes subject to the agreement of the other party.

- A joint statement of facts will be presented to the Mediator.
- The griever(s) and management person(s) affected by the case will fully participate in proceedings, with their respective labour relations advisor.
- No legal counsel will be used by either party during the process.
- Mediation will take place at a mutually agreed location.
- The parties will equally share the fees of the Mediator and any other agreed to common expenses.
- The griever(s), the shop steward and management supervisor, who are party to the case, shall be granted leave with pay to be present at Mediation.
- A grievance may be removed from the Mediation process by either party at any time prior to hearing and forwarded to a full panel arbitration, or if the parties mutually agree, to an expedited arbitration hearing.

Mediation - Process

- Non agreed to facts may be presented to the Mediator in a narrative fashion. This would include contract clauses and arguments in support of separate positions on the issues. Any written material presented to the Mediator will be returned to the issuing party at the conclusion of the Mediation.
- The rules of evidence will not apply and no record of proceedings will be made.
- Emphasis is on complete examination of the issue, including if deemed necessary by the Mediator, separate meetings with the parties.

Mediation - Conclusion

- The parties to the Mediation will have the authority to conclude a settlement at Mediation.
- Mediation awards shall have no precedential value and shall not thereafter be referred to the parties in respect to any other matter in any other setting.
- No transcript or record of the Mediation is kept by the Mediator other than that the Mediation occurred, when, where, as well as the parties, the issue in dispute and whether settlement was achieved.
- If agreement is reached, the terms of settlement are put in writing and signed by the parties.
- If no settlement is reached as a result of Mediation, the Mediator will give a decision based on the Collective Agreement provisions and on how **they** would decide the case if it were to proceed to arbitration.

 Following the Mediation process if no settlement is achieved, either party may advance the grievance to either Expedited or Full Panel Arbitration.

B. EXPEDITED ARBITRATION

Definition and Role of Expedited Arbitration

By mutual agreement of either of the parties a grievance may be quickly referred to a previously agreed to person who shall hear the grievance. At the conclusion of the hearing an oral decision will be given without reasons. Such decisions may not be used to alter, modify or amend any part of the Collective Agreement.

Expedited Arbitration - Preparation

Each party will select two (2) Arbitrators that must be acceptable to the other party (i.e. a permanent slate of four (4) in total). On agreement that a case be quickly arbitrated, the parties will draw the Arbitrator by chance and **they** will act as a single Arbitrator on the matter. Any Arbitrator must have served as the chairperson of an Arbitration Board. The slate of Arbitrators is open at each contract negotiation and either party may make changes subject to the agreement of the other party.

- The parties will equally share the fees for the Arbitrator and any other agreed to common expenses.
- No legal counsel will be used by either party.
- The maximum number of cases to be scheduled in one day will be three (3).

EXPEDITED ARBITRATION - PROCESS

Expedited arbitration awards shall have no precedent value and shall not thereafter be referred to by the parties in respect to any other matter in any other setting.

- The number of witnesses shall be a maximum of two (2) per party. Witnesses may be examined, cross-examined and questioned by the Arbitrator.
- The parties must discuss evidence prior to the Expedited arbitration to ensure that there are no surprises.
- A joint statement of facts will be presented to the Arbitrator.
- The general rules of evidence will not be strictly applied except the rules of "onus".
- The griever and the management supervisor, who are party to the case shall be granted leave with pay to be present at the arbitration.
- Documents to be Tabled with Arbitrator
 - Collective Agreement

- Grievance statement and subsequent correspondence
- Grievance Fact Sheet
- Any cases that parties intend to rely on to a limit of five (5) each
- Possibly flowing from above, an agreement as to the exact difference that the parties want decided
- A brief opening statement by each of the parties.
- Final argument will be limited to Brown & Beatty or other similar texts.
- All settlements of expedited arbitration cases prior to hearing shall be without prejudice.
- A grievance may be removed from the expedited arbitration process at any time prior to hearing and forwarded to a regular (Full Panel) hearing.

EXPEDITED ARBITRATION - COMPLETION

- The Arbitrator can issue a verbal decision immediately.
- Within two (2) days a written decision shall be rendered.
- No written reasons for the decision will be provided beyond that which the Arbitrator deems appropriate to convey a decision.
- The decision of the single arbitrator will be final and binding on the parties.

C. FULL PANEL - (REGULAR ARBITRATION)

• Shall be carried out in accordance with Article 24, 25 and 26 of the Collective Agreement.

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BETWEEN THE

SASKATCHEWAN WORKERS' COMPENSATION BOARD

AND

SASKATCHEWAN GOVERNMENT & GENERAL EMPLOYEES' UNION

Re: Job Sharing

Job sharing is the voluntary sharing of a permanent position in a structured manner by two (2) persons, one (1) of whom is the permanent incumbent of the position. A job share arrangement is not intended as a means to increase or decrease workload. It is expected that the regular workload for the position will be maintained. When a job share agreement is created or becomes vacant the Employer will staff the position as quickly as possible.

The incumbents of a job share arrangement shall work the hours that **when combined** would be equivalent of a full time position. The employees in a job share arrangement may fill in during absences of their work partner (due to vacation, illness, leave of absence etc.) and such time worked shall be paid at regular time until the regular hours exceed the normal combined hours of the job.

Employees in a job share arrangement may accept and work additional hours under the Casual Pool LOU.

Seniority, Sick leave and Vacation Leave shall be earned on a pro rata basis.

Job sharing is intended to allow a permanent employee to work less than regular full-time hours in their position while maintaining status as a permanent employee. It is intended to better accommodate the hours of work of the employee to their personal needs where this is operationally feasible. Only the permanent incumbent of a position can initiate a request to establish a job share arrangement. A copy of all requests for job share will also be forwarded to the Negotiating Committee.

Approval of the job share request resides with Management; such an approval will be subject to the feasibility of accommodating the request to operating requirements. Once approved by Management, such a request must also be approved by the SGEU and the Board.

Job Share Duration – Permanent Incumbents

For the purposes of this section the permanent incumbent is the permanent employee that holds the position and initiated the job share, temporary permanent employee is the employee on leave from their permanent position and appointed into the job share.

Where both job share participants are permanent employees and have been in the job share arrangement for a two year period, the job share incumbents shall choose to either:

- a) Temporary permanent employee reverts to their permanent position; or
- b) Permanent incumbent decides to discontinue the job share arrangement.; or,
- c) Convert the temporary job share arrangement to a permanent job share. No posting or selection process would be required and the incumbents would then be considered permanent employees working less than full time hours. They would no longer retain reversion rights to their prior position or full time status however they will retain their permanent employee status and shall have all the rights and benefits (pro-rated) as a full time permanent employee.

Where option C is selected, the following shall apply:

Where a holder of a permanent job share position leaves (i.e. is a successful applicant to another internal permanent position) or resigns from a permanent job share arrangement, the permanent job share arrangement shall discontinue and the remaining permanent incumbent shall revert to full time in the position. The remaining permanent incumbent may apply for a new job share under this LOU.

Written notification will be provided to the permanent incumbents and the Union at least 60 days prior to the permanent incumbents appointed in the temporary job share arrangement reaching the two (2) year timeline. Should the written notification be delayed for any reason the incumbents and the Union shall have sixty (60) days' notice.

Notwithstanding the above, the parties may also mutually agree to a request for a job share arrangement to be made permanent at the time of an initial job share request and/or at any time during the job share arrangement.

Should the Employer elect to discontinue a permanent job share arrangement, the provisions of Article 13 shall apply to the least senior permanent incumbent with the senior permanent incumbent reverting to fulltime hours.

Job Share Duration – Temporary Incumbent

For the purposes of this section the permanent incumbent is the permanent employee that holds the position and initiated the job share, temporary incumbent is the temporary employee appointed into the job share.

The job share arrangement will be automatically renewed each year subject to the employer or permanent incumbent providing notification of thirty (30) working

days to discontinue the arrangement. The provisions of Article 13 will apply to the temporary incumbent.

Where the temporary incumbent notifies the employer that they will be vacating the job share position the employer will post the job share position in accordance to Article 10.

Job Share Arrangement

Each job share arrangement will be developed into a letter of understanding between the parties. The Employer or the permanent incumbent with thirty (30) working days notice may discontinue a temporary job share arrangement. Where a permanent job share is discontinued because one incumbent is leaving or resigning from the position, thirty (30) working days notice will be provided to the remaining permanent incumbent. The notice to discontinue will be concurrently provided to all parties to this agreement in writing. By mutual agreement, the thirty (30) working days notice period may be shortened.

This Letter of Understanding shall take effect on the date of signing, and shall remain in effect subject to the provision of written notice to renegotiate by either party with sixty (60) days' notice.

BETWEEN THE

SASKATCHEWAN WORKERS' COMPENSATION BOARD

AND

SASKATCHEWAN GOVERNMENT & GENERAL EMPLOYEES' UNION

Re: Contracting Out

It is not the intention of the Employer to enter into new contracting out of work arrangements that directly result in the loss of any permanent employee's employment. Should the Employer, however, be considering an assignment of work to an organization outside of the Workers' Compensation Board, and such assignment would impact on one or more employees who normally perform this work, the Employer will notify the Union of such intent.

Where the Employer intends to contract out work for specific projects and the work or services are not normally performed by the Employees' or is not a position currently covered under this agreement, the Employer will notify the Union of such intent.

The Employer agrees to meet with the union to discuss any contracting out arrangements and together they will make an earnest effort to find a mutually satisfactory solution to minimize the impact on existing employees.

During the discussion the employer will provide full disclosure of all relevant information regarding contracting out arrangements. Such information shall include, but are not limited to:

- 1. Length of contract
- 2. Responsibility of contractors
- 3. Costs associated with the contract/contractors

Where possible, current employees (the number and required expertise to be determined by the employer) shall be given the opportunity for residual training.

All contracting out arrangements will be reviewed by the Employer on their expiry to determine the economic feasibility of reducing contracting out.

This Letter of Understanding will expire upon renewal of a Collective Agreement between the parties.

BETWEEN THE

SASKATCHEWAN WORKERS' COMPENSATION BOARD

AND

SASKATCHEWAN GOVERNMENT & GENERAL EMPLOYEES' UNION

Re: Employment Equity

Statement of Principles

The parties are committed to the concept of employment equity and the development and implementation of an Employment Equity Plan.

We agree to enhance employment opportunities and equality of treatment for persons of aboriginal ancestry, persons with disabilities, women, and persons of visible minorities.

The Joint Employment Equity Committee will develop a plan that will deal with the identification, elimination, and prevention of discriminatory policies, practices, and barriers, and may introduce measures to redress the effects of past practices and to accelerate proportional representation of the designate groups.

To this end, the Committee will develop specific strategies to deal with the general under representation in the workplace of persons of aboriginal ancestry, persons with disabilities, women in non-traditional occupational areas, and people of visible minorities.

The Employment Equity Plan and the initiatives therein will be consistent with any applicable Acts and bargaining unit's Collective Agreement.

The Employment Equity Committee will oversee and participate in the conceptualisation, development, and implementation of the Employment Equity Plan in accordance with the agreed Terms of Reference.

Implementation

The Union and the Employer agree to the implementation of an Employment Equity Plan. This plan depends on a commitment of positive action on the part of management, the union and on the involvement of the designate groups.

To accomplish this objective the parties agree as follows:

- To establish a Joint Committee composed of two Union representatives and two
 management representatives. This committee will be established within 180 days
 of the signing of this agreement. The parties will endeavour to achieve equitable
 designate group representation.
- 2) The Joint Committee will be charged with the responsibility for designing, implementing, monitoring, and assessing the success of the plan.

- 3) The Joint Committee is charged with the responsibility of considering all barriers to equity.
- 4) The Committee will consider strategies to address barriers to the equity, and where necessary, will refer particular strategies to their respective principles for negotiation/ratification.
- 5) The committee must obtain approval of the plan by their respective principles who will then jointly seek the approval of the Saskatchewan Human Rights Commission.

This agreement shall remain in force and effect unless written notice to re-negotiate is given by either party at least ninety (90) days in advance.

TERMS OF REFERENCE FOR THE JOINT EMPLOYMENT EQUITY COMMITTEE

Develop an Employment Equity Plan which:

- impacts on in-scope and out-of-scope employees and positions;
- that the cost of implementation and maintenance of the Employment Equity Plan will be the responsibility of the Employer. Therefore, these costs will be reviewed and approved by the Employer prior to the plan being forwarded to the Saskatchewan Human Rights Commission.
- identifies and refers any changes needed to the Collective Agreement to the respective parties for negotiation and ratification; and
- contains a structure for plan implementation, evaluation and revision that:
 - involves the union, involves the employer, ensures ongoing monitoring and evaluation of the plan, and includes realistic goals and time frames.
- Provides for input by interested individuals and designate groups.

When there is no representative from the designate group within the workplace, the parties will develop a process to obtain information and/or a representative from the designate groups(s) outside the workplace.

Identify and discuss issues and initiatives and make recommendations for their inclusion into the plan or for further research, analysis and investigation. The issues and initiatives may include, but would not be restricted to, the following:

- educational and awareness programs,
- support mechanisms,
- training and development programs,
- special recruitment and promotional mechanisms, and
- special accommodations for persons with disabilities

Conduct research and analysis as is necessary to develop and monitor the plan.

BETWEEN THE

SASKATCHEWAN WORKERS' COMPENSATION BOARD

AND

SASKATCHEWAN GOVERNMENT & GENERAL EMPLOYEES' UNION

Re: Less than full time

It is agreed between the parties that:

- 1) Where the Employer determines it needs to create a less than full-time position, it shall provide the rationale to the Union with the opportunity for discussion.
- 2) Less than full-time positions shall be posted in accordance with Article 10. Such posting shall also define the regular hours of work for the position.
- 3) Less than full-time employees shall have pro-rated benefits (i.e. sick leave and vacation) and seniority consistent with those of full time employees.
- 4) The parties agree that whenever possible full-time employment is preferable to less-then full time employment. The parties will consider opportunities to convert less-than full time positions to full time positions as such opportunities arise.

Where a less than full-time role is created, the following terms shall apply.

- A less than full time employee's regular hours of work will be as outlined in the applicable posting and their letter of offer. Regular daily hours of work shall not exceed seven hours and forty-seven minutes on any given day, except as provided in Article 8.1.1.
- For initial and subsequent probation, a less than full time employee shall serve a probationary period equivalent to the full time hours for that position's probation period or twenty-four (24) months whichever comes first (e.g. where a probationary period is six (6) or nine (9) months an employee working 50% of full time hours would serve a twelve (12) or eighteen (18) month probationary period respectively).
- A less than full time employee may accept additional hours in accordance to the Casual Pool LOU.

BETWEEN THE

SASKATCHEWAN WORKERS' COMPENSATION BOARD

AND

SASKATCHEWAN GOVERNMENT & GENERAL EMPLOYEES' UNION

Re: Joint Committee Mandates

It is agreed between the parties that:

- 1) Each joint union/management committee will be comprised of representative(s) from the employer and the union, at least one half (1/2) of the Committee members shall be employee representatives.
- 2) The Committee quorum shall be mutually agreed to.
- 3) The Employer and the Union shall select one of their representatives to act as Co-Chair of the Committee.
- 4) Each Committee will meet at least annually and provide the minutes to their perspective parties following each meeting.
- 5) Each committee will provide an updated report at least yearly, to be posted on My WCB making it available for the membership.

BETWEEN THE

SASKATCHEWAN WORKERS' COMPENSATION BOARD

AND

SASKATCHEWAN GOVERNMENT & GENERAL EMPLOYEES' UNION

Re: Competencies Development & Implementation at WCB

Background

WCB's strategic planning document entitled "A Framework for Action" contains the corporation's vision statement. It is our objective "to excel in the provision of work injury insurance and services, committed to our principles, values, our staff and those we serve."

The Employer acknowledges that employees are central to achieving this vision. As part of its focus on employees, WCB seeks to enable employees to reach their full potential for the benefit of themselves, the Board, and those they serve. "Competencies" are an essential part of the overall strategy to achieve this objective.

COMPETENCIES

By definition, "competencies" are the knowledge, abilities, skills and attributes that help employees to succeed in their jobs.

Competencies in the workplace will be used by WCB for fair staffing processes, (which may include the evaluation of applicants for positions) and in training, succession planning, or any other mutually agreed purposes, all in keeping with the provisions of the Collective Bargaining Agreement.

COMMITMENT OF THE PARTIES

The parties agree that:

- They will jointly participate in the development and implementation of a competency based system at WCB. The parties shall establish a Joint Development and Implementation Committee to further facilitate the process and which shall meet twice in the year following June 19, 2013 and annually thereafter.
- 2) The use of competencies is a positive initiative intended for the betterment of both WCB and its employees.
- 3) The use of competencies and changes to related processes, will be monitored by the parties on a continuing basis for effectiveness, fairness, consistency and contribution to individual employee development.

- 4) That there will be a sharing on an ongoing basis of the findings brought about by the aforementioned commitments and that there will be a joint undertaking to satisfactorily resolve any issues that may be identified.
- 5) That there will be an annual evaluation as to the effectiveness of the competency strategy and if found necessary, enhancements would be developed jointly.

BETWEEN THE

SASKATCHEWAN WORKERS' COMPENSATION BOARD

AND

SASKATCHEWAN GOVERNMENT & GENERAL EMPLOYEES' UNION

Re: Red-Circled Incumbents

Definition

Red-circled: is where the current salary range has a higher maximum rate than the newly established salary range.

Incumbent Salary: is an employee's current salary range in situations where the current range has a higher maximum rate than the newly established salary range for the job (belongs only to the individual employee).

General

Red-circled incumbents must choose one of the following two options:

I. Training Option

During implementation of the Job Evaluation Program, red-circled incumbents shall be offered training by the Employer (in-house or external) which will qualify them for individual targeted positions within the organization. The employer will develop a suitable individual plan for each re-circled incumbent. Red-circled incumbent and the Union will have input into these plans. During the implementation period incumbents would be entitled to all general wage increases until such time as they:

- 1. Choose or by their actions demonstrate that they no longer wish to participate in their training program. In this situation the incumbent will be deemed to have chosen the non-training option and so move.
 - (a) It is the employer's obligation to provide for training, the Union's responsibility to facilitate as best as possible such training and the incumbent to positively participate in their training.
- 2. Fail the training program or, receive a promotion to a job that has an equal or higher maximum salary rate and they do not pass the probationary period. In this situation the incumbent shall revert to their red-circled range and be entitled to 50% of any future General Wage Increases until such time as the new job range equals or exceeds their red-circled range.
- 3. Have not had the opportunity to be placed into a targeted position:

- (a) During the implementation stage the Union and the Employer agree to negotiate the exact number of target positions.
- (b) When qualified red-circled incumbents will be expected to bid on higher paying jobs as they become available.
- (c) Red-circled incumbents who bid on or are placed in jobs of a higher classification but whose maximum rate in the new range is less than the incumbent's salary range maximum shall maintain their incumbent range and be entitled to all General wage Increases.

Incumbents will continue in their red-circled range and receive all General Wage Increases until this commitment is fulfilled.

4. Have not been provided a training program which would qualify them for a targeted position. Incumbents will continue in their red-circled range and receive all General Wage Increases until this commitment is fulfilled.

II. Non-Training Option

Incumbent would have their current salary range red-circled. They would be entitled to progress through the incumbent range (including longevity), consistent with the terms of the Collective Agreement, on a time increment basis.

These red-circled incumbents would not be entitled to any future General Wage Increases until such time as the new salary range maximum exceeds their red-circled range maximum.

The foregoing outlines the currently agreed general concepts and options, however, if new problems arise, the parties are committed to their resolution in a timely fashion.

BETWEEN THE

SASKATCHEWAN WORKERS' COMPENSATION BOARD AND

SASKATCHEWAN GOVERNMENT & GENERAL EMPLOYEES' UNION

Re: Contract Changes Applicable to Red-Circled Incumbents

To Facilitate the Implementation and Maintenance of Job Evaluation

Article 6.7

Letter of Understanding Re: Red-Circled Incumbents Bidding on a Promotion.

When a red-circled incumbent receives a job in a classification that has a higher maximum in the range than the maximum in the range of the job they presently occupy, but less than the maximum of their red-circled range, they shall maintain the red-circled range and anniversary date.

Article 6.8

Subject to Letter of Understanding No. 5, if a permanent employee in a red-circled range voluntarily bids and is successful in receiving a position that is a demotion (lower classification) from their current position, they no longer are red-circled.

Subject to Letter of Understanding No. 5, if a permanent employee in a red-circled range is involuntarily moved to a position that is a demotion (lower classification) from their current position, they shall maintain their red-circled range.

Article 6.9

Where a red-circled employee is re-employed after lay off, in the same or similar position as that which they held prior to lay-off, they shall be paid at the same step in their red-circled range.

Article 6.10

Those employees that are temporarily performing duties of a position that subsequently is evaluated at a lower salary range shall not suffer any loss of pay as a result of such evaluation for the duration of the initial temporary period (including any mutually agreed extension).

Article 10.4

The Union and the Employer agree with the concept of targeted positions (selective bidding). The exact number and type of position and the mechanism for

placement of incumbents will be negotiated between the parties when it becomes known the number of red-circled employees and the type of training required for these employees.

Article 10.2 Temporary Appointments

Temporary employees who are in a position that subsequently is evaluated at a lower salary range shall not suffer any loss of pay as a result of such evaluation for the duration of the initial temporary period (including any mutually agreed extension).

BETWEEN THE

SASKATCHEWAN WORKERS' COMPENSATION BOARD

AND

SASKATCHEWAN GOVERNMENT & GENERAL EMPLOYEES' UNION

Re: Market Supplements

The parties may mutually agree to the implementation of supplemented salary ranges to address significant recruitment/retention issues.

Acknowledging that market supplements can negatively impact pay equity established through job evaluation processes, the parties will only consider market supplements where recruitment/retention and service challenges are significant and can't be otherwise reasonably addressed.

Factors that the Employer will consider when assessing a need for, or the annual continuation of, a market supplement will include:

- Turnover rates: annual turnover (loss of Employees to similar positions with other competitor Employers) ratio to the existing staff complement in any given job. Analysis of reasons for leaving will be necessary to determine any trends that may be emerging.
- Vacancy rate analysis: whereby the frequency and timing of vacancy occurrences (i.e., seasonal; always following an event; etc.) are analyzed for trends that may affect recruitment/retention efforts.
- Recruitment issue analysis: whereby issues such as length of recruitment times, training investments, supply and demand issues, etc. are analyzed for trends which may affect recruitment/retention efforts.

Where the parties mutually agree that a market supplement should be considered and negotiated for a position:

- a) The parties will mutually agree on the data source and process that will be used to assess the market relating to each respective position. Where reasonably possible, the parties will endeavor to use the same data source for all positions for which a market supplement is to be considered.
- b) The parties agree that WCB market supplement compensation should be paid at the 60% percentile of comparable positions. The comparable positions shall be mutually agreed to.

- c) Except where otherwise agreed to, the data source, process and market position will remain in effect for the duration of the collective agreement.
- d) The market review will be in keeping with the principle of full disclosure between the parties.
- e) Once data has been received, the parties will negotiate the specific supplement to be applied.

When a supplemented salary range is introduced or is increased, employee salaries will move step to step as per the supplement salary ranges.

Existing market supplements will be reviewed on or before February 1st of each year to determine if they should continue, increase and/or be red-circled.

- Where a market supplement is to be increased, such adjustments will be retroactive to January 1st of the same year.
- Where market rates suggest a decrease in rates, existing supplemented salary ranges will not decrease but will be red-circled and will not be subject to further increase until otherwise agreed to by the parties and/or until the Job Evaluation Program (JEP) pay group range for that position exceeds the supplemented salary range.
- Where market data does not support a market supplement over the current JEP pay group range for that position in three successive years and where the factors that initially triggered a market supplement are no longer present, then the position would no longer be considered under the market supplement program. All supporting information will be discussed and shared with the union. Formal notice to impacted employees will be provided by no later than February 1st in the year where a position will no longer be considered for market supplements. Where this occurs, the position's supplemented salary range will be red circled until such time as the position's JEP pay group range exceeds these rates. Once this occurs, employees will move step to step back onto the JEP pay group range.

It is understood that general wage increases negotiated by the parties are not applied to market supplemented salary ranges. Increases to market supplemented ranges will only occur in accordance with this Letter of Understanding.

All market supplements in effect on the date of collective agreement signing will remain in effect and unchanged pending the next annual review (e.g. by February 1st of the following year). At the time of the next annual review, the parties will review such supplements in accordance with the foregoing principles and process.

BETWEEN THE

SASKATCHEWAN WORKERS' COMPENSATION BOARD

AND

SASKATCHEWAN GOVERNMENT & GENERAL EMPLOYEES' UNION

Re: Standby, Callback and Remote Support

As a result of all computer systems coming in house and as a result of advances in technology, we agree to add clarification to the IT overtime definitions and guidelines. This agreement provides additional detail for four primary areas: Standby, Callback, Escalation and Remote Support.

The following is agreed to:

General

- That on IT overtime covered by this letter of agreement the Employee is only required to perform duties that immediately resolve the problem upon which the Support request is made.
- That should further requests for immediate IT support be made to an Employee within any minimum overtime period that the Employee is already working, the Employee shall not be entitled to a further minimum rate for those requests.
- Overtime rates herein are based upon the following formula:
 2 x No. Hrs OT x current hourly salary
- Overtime in excess of the minimums outlined herein shall be calculated in accordance with Section 6.11.5 of the Collective Bargaining Agreement.

Standby

Definition:

- Employee has a defined period of time they are to be available to perform IT support after the Employee's normal business hours.
- Employee is expected to respond to communications that are received either by phone, pager or other communication device. Occurs outside of normal business hours.

Guidelines:

- Employee must carry an assigned IT communication device with them and have the device operational for either the full time period of Standby or for the duration of the tasks that are defined for the Standby function.
- An Employee on Standby must be able to provide Callback or Remote Support, as set out in this Agreement below, if required.

Rate

Rate based on Standby calculation in Section 7 of the Collective Agreement.

Remote Support

Definition

 An Employee who is able to provide IT support over the phone or through remote access to the network.

Guidelines

- Support can be provided over the telephone.
- Support can be provided by remote access to the network.
- The Employer is responsible for providing the Employee with the capacity to provide Remote Support.
- Should an Employee providing Remote Support be unable to resolve the matter independently within a reasonable time, the Employee has full authority to escalate to other IT Support person or persons, or to contact a manager to escalate the matter.

Rate

- Overtime rate for the actual time worked with a minimum of 1 hour at the overtime rates where the Remote Support request is made between the hours of 6:00 a.m. and prior to 12:00 a.m.
- Overtime rate with a minimum of 2 hours at the overtime rate where the Remote support request is made between the hours of 12:00 a.m. and prior to 6:00 a.m.

Call Back

Definition

 The Employee needs to come into the WCB office, after the Employee's normal work-day hours, in order to solve a WCB IT Systems related problem.

Guidelines

- It has been determined that the problem cannot wait until the next business day.
- It has been determined that the problem cannot be effectively resolved via remote support.
- It has been determined that the problem cannot be resolved by a resource already on site.

Rate

- This will be paid at the overtime rate for the actual time worked with a minimum of 2 hours at the overtime rate.
- The Employee is entitled to costs in accordance with Section 6.11.9.3 of the Collective Bargaining Agreement.

Escalation

Definition

Escalation is a Remote Support or Callback assistance in resolving a support problem and is assistance provided by an Employee who is not on Standby.

• Escalation support is provided on a best effort basis.

Rate

Overtime will be paid to an escalation Employee at the overtime rate with a minimum of 2 hours at the overtime rate.

 The Employee is entitled to costs in accordance with Section 6.11.9.3 of the Collective Bargaining Agreement.

BETWEEN THE

SASKATCHEWAN WORKERS' COMPENSATION BOARD

AND

SASKATCHEWAN GOVERNMENT & GENERAL EMPLOYEES' UNION

Re: Secondment Terms & Conditions

The parties agree that each secondment is unique and time sensitive. As both parties agree that time is of the essence they will address the situations in an expeditious fashion. The employer agrees to communicate with the union as early as possible when a potential secondment is contemplated.

The guidelines below outline general terms and conditions to be negotiated between the parties recognizing that there may be times when not all information will be available.

Prior to posting the Expression of Interest, the available information will be provided to the union which will include discussion on the following:

Brief description of the project
Description of anticipated duties
General role on the project, where known
Knowledge, skills, abilities and competencies
Suggested Rate of Pay
Estimated duration of secondment

Location(s) of Secondment

If interviews are used in a selection process, union panel representatives will be utilized.

A check or review of the process, during the time of the secondment period Business requirements of the unit.

BETWEEN THE

SASKATCHEWAN WORKERS' COMPENSATION BOARD

AND

SASKATCHEWAN GOVERNMENT & GENERAL EMPLOYEES' UNION

Re: Summer Coverage

Summer coverage and resulting vacancies may be posted for a one month period. This posting will start Sept. 1 to Sept. 30 of each year. Positions will be filled from this posting from Oct. 1 to Jan. 15. Dates may be amended by mutual agreement.

Employees will have the ability to use a standing application to apply for summer coverage, temporary and permanent positions providing the standing application identifies the positions applied for.

If a permanent or temporary vacancy of one of the jobs on the posting occurs during this period, the employer will post a notice for two days allowing employees the opportunity to apply for the position or any potential backfill positions resulting from the vacancy. All new applications will be considered along with standing applications.

Each year the positions covered and the terms and conditions of summer coverage will be negotiated by the parties.

Lateral transfers may be restricted if operational concerns are identified by the business. The employer shall supply in writing to the union the rationale for each restriction.

BETWEEN THE

SASKATCHEWAN WORKERS' COMPENSATION BOARD

AND

SASKATCHEWAN GOVERNMENT & GENERAL EMPLOYEES' UNION

Re: Co-op Students

The Union and the Employer agree:

- 1. The purpose of this Letter of Understanding is to set the terms and conditions to govern co-op students within the employer's work place.
- 2. The parties agree that Co-op students are beneficial to this organization and the community as a whole and as such their work placement where at all possible should align with their studies in order to be meaningful.
- 3. Positions staffed by Co-op students are not subject to Article 10.1 of the CBA.
- 4. There will be no layoffs or positions eliminated in the work unit as a result of hiring Co-op students. Prior to hiring co-op students, qualified employees from the layoff list should be first considered unless otherwise agreed to by the parties.
- 5. All Co-op students will be paid in accordance with the Pay Group called Pay Group Co-op Student, in which subsequent negotiated collective agreement increases will be applied to the bi-weekly ranges:

Experienced I Rate	Experienced II Rate	Experienced III Rate
Admin Co-op - 2020	Admin Co-op	Admin Co-op
\$1, 497.58	\$1, 559.67	\$1, 624.49

Experienced I Rate	Experienced II Rate	Experienced III Rate
Actuary & Computer	Actuary & Computer	Actuary & Computer
Science Co-op - 2020	Science Co-op	Science Co-op
\$1, 686.37	\$1, 748.32	\$1, 798.79

- 6. Actuarial students on a 16-month work placement will move to the experienced rate after 8 months employment. There may be a 4 month overlap between terms of Actuarial students.
- 7. Co-op students who return to WCB will be eligible for the experienced rate of pay following the first anniversary of their employment.
- 8. Co-op students are not subject to the provisions in the Collective Agreement and are not eligible to apply for postings as internal applicants, but will be subject to union dues.

- 9. Time spent in a co-op position will not count towards a probationary period.
- 10. There will be up to 10 approved Co-op supernumerary positions each year.
- 11. Prior to proceeding with any co-op student process or application, the Employer will discuss the intended placements/assignments (e.g. areas/duties) with the union.
- 12. Co-op students will not be placed on the rehire list upon the completion of their term.

This Letter of Understanding shall become effective on the 1st day of January 2010 and remain in effect until **60 days** written notice of request to renegotiate is given by either party by January 1 of any year. **Should changes occur through this process, it is understood that they shall not disrupt prior co-op commitments/agreements.**

BETWEEN THE

SASKATCHEWAN WORKERS' COMPENSATION BOARD

AND

SASKATCHEWAN GOVERNMENT & GENERAL EMPLOYEES' UNION

Re: Bursary Students

The Union and the Employer agree:

- 1. The purpose of this Letter of Understanding is to set the terms and conditions to govern Bursary students within the employer's work place.
- 2. The parties agree that Bursary students are beneficial to this organization and the community as a whole and as such their work placement where at all possible should align with their studies in order to be meaningful.
- 3. Positions staffed by Bursary students are not subject to Article 10.1 of the CBA.
- 4. There will be no layoffs or positions eliminated in the work unit as a result of hiring Bursary students.
- 5. All Bursary students will be paid in accordance with the Pay Group called Pay Group Bursary Student or will be paid at the rate of pay of the position when they meet the position qualifications. Subsequent negotiated collective agreement increases will be applied to the bi-weekly ranges:

Bursary Experienced I (2020 Rates)	Bursary Experienced	Bursary Experienced
\$1, 497.58	\$1, 559.67	\$1, 624.49

- 6. Bursary students who return to WCB will be eligible for the experienced rate of pay following the first anniversary of their employment.
- 7. Bursary students in supernumerary positions are not subject to the provisions of the Collective Agreement and are not eligible to apply for postings as an internal applicant, but will be subject to union dues.
- 8. Time spent in a Bursary position will not count towards a probationary period.
- 9. Bursary students will not be placed on the rehire list upon the completion of their term and will only be eligible to compete for future vacancies as an external candidate.
- 10. There will be up to 4 approved Bursary Student supernumerary positions each year.

- 11. Students eligible for the Bursary Program must be returning to school at the end of their work term.
- 12. Prior to proceeding with any bursary program student process or application, the Employer will discuss the intended placements/assignments (e.g. areas/duties) with the union.
- 13. This Letter of Understanding shall become effective on the 1st day of January 2010 and remain in effect until **60 days** written notice of request to renegotiate is given by either party by January 1 of any year. **Should changes occur through this process, it is understood that they shall not disrupt prior bursary program/student commitments/agreements.**

BETWEEN THE

SASKATCHEWAN WORKERS' COMPENSATION BOARD

AND

SASKATCHEWAN GOVERNMENT & GENERAL EMPLOYEES' UNION

Re: Casual Pool

The **primary** purpose of the Casual Pool is to enable the possibility for former WCB employees or current employees to be used to cover **intermittent or** short term emergent or planned staff absences during regular working hours, or short term work load relief when agreed to by the parties. **Short term work load relief will not exceed four (4) weeks in duration unless mutually agreed to by the parties.**

The following procedure is not intended to circumvent the provisions outlined in the collective agreement, however it is the intention of the employer to establish a casual pool of employees.

There shall be no guarantee of hours for anyone working casual hours.

The **employees in the** Casual pool are not subject to the provisions of the Collective Bargaining Agreement, unless they are bargaining unit employees covered under Article 9.1.1 or 9.1.2. **Employees not covered under Article 9.1.1 or 9.1.2 for the purposes of this LOU are Casual Employees.**

Employees working less than full time hours, employees who are going on leave, or are laid off, who have expressed their interest in working casual hours in their home position shall be added to the Casual Pool. These employees may also express interest in working casual hours in other positions.

Employees, retiring or resigning may express their interest in being considered for casual hours as a casual employee.

Where the existing casual pool is insufficient to meet coverage needs, and where coverage needs could reasonably be fulfilled with only minimal training/orientation, the Employer may consider adding qualified external candidates to the casual pool who were not former WCB employees. The Union and the Employer shall agree upon a list of positions (e.g. Dicta typist, Admin Assistant) for which external casual candidates would be considered. The Union will be informed prior to any external candidate being added to the casual pool.

The Union will be advised whenever someone is added to the Casual Pool, as well as confirmation of the positions that they are qualified for. The employee/casual employee will be considered qualified where they have already been trained to do

the work. Employees/casual employees may be considered for positions where minimal training/orientation (less than sixteen (16) hours) will be required.

Minimal training/orientation will only occur where there is a need in the position for additional qualified individuals and shall be offered in order of seniority. This training/orientation will be scheduled within thirty calendar days of the training/orientation offer at a time mutually acceptable between the employee/casual employee and the employer. An employee/casual employee shall not be considered qualified and eligible to be called in until the training/orientation has been completed.

The Employer will advise the Union in writing with rationale whenever someone is denied or removed from any position(s) on the Casual Pool.

The Union will be provided annually and/or upon request a report of all casual hours worked; by individual and position and hourly wage paid.

Call In Procedure

When calling employees in from the Casual Pool the Employer shall contact qualified employees in the following order:

- 1. a) then b) within the same geographic location requiring coverage
- 2. a) then b) outside the geographic location requiring coverage where operational needs permit:
 - a. Employees covered by the collective agreement whose home position requires coverage in order of seniority and availability.
 - For coverage requiring more than one working day (e.g. short term work load relief) within an employee's home position they shall be able to accept the full assignment of hours and if any of their previously scheduled hours conflict, those hours would then be available to their Job Share partner or may be available under the Casual Pool.
 - b. Employees covered by the collective agreement that are qualified for the position but coverage is required outside their home position in order of seniority and availability.
 - For coverage requiring more than one working day (e.g. short term work load relief) outside an employees' home position and based on operational requirements the assignment of hours_may be segmented to enable employees to increase their hours to full time hours.
- 3. Casual employees qualified for the position.

Cancellation of Shifts

The employer shall not cancel any previously accepted casual hours without at least twenty-four (24) hours notice. If twenty-four (24) hours notice is not provided the previously accepted casual hours shall be worked or paid out to the employee/casual employee.

Employees covered under Article 9.1.1 or 9.1.2

- Employees on leave shall not be eligible for Casual **hours** unless they have been on leave for more than ninety (90) consecutive days.
- Employees receiving top-up as per Article 19 shall not be eligible for Casual hours for the duration of the time that they are receiving the top up benefit.
- Casual hours worked will not be considered as a return from leave nor a disruption to a leave, for purposes of 19.8, 19.9 or other related provision.
- An Employee on layoff called in for casual hours shall remain on the recall list and the hours worked shall not constitute a recall as per Article 13.7.
- Employees **currently on leave or laid off** will not accrue any extended health benefits while part of the Casual Pool or **working casual hours**.
- Vacation will be calculated on a prorated basis for casual hours worked and years
 of service; Employees on leave or layoff will be paid out on each applicable pay
 day.
- Sick leave will be prorated based on their Casual hours worked and shall be calculated and remitted into their sick leave bank
- Hours of work will be at regular rates of pay up to a maximum of seven (7) hours and forty-seven (47) minutes per day or seventy (70) hours per two week period, inclusive of hours worked in a less than full time position. Hours worked in excess of the above will be paid at overtime rates in accordance to Article 6.11. Overtime hours will only be offered in exceptional or emergent circumstances and will be subject to agreement of the union.
- Home position/pay range for the purposes of this LOU:
 - the position that the employee is appointed to and is actively working in;
 - o or on leave from; or
 - the position that the employee occupied at the time of layoff
- Employees working outside their home position/pay range shall be paid in accordance to Article 6.7 and 6.8

 Unless otherwise specified, less than full time terms and conditions throughout the collective agreement apply to employees working casual hours. (Eg probation, increments)

Casual Employee's:

- i) Hours of work will be up to a maximum of seven (7) hours and fortyseven (47) minutes per day, Monday to Friday within regular hours of operation not to exceed seventy (70) hours in a two week period.
- ii) Casual employees with no previous WCB employment will be compensated at 1st year rate of the appropriate Pay Group for the position in which they are backfilling/occupying.
- iii) Former employees working as a casual employee will be compensated;
 - a) At the level within the pay group of the position they last held as an employee, when they are working in that same position.
 - b) The principles of Article 6.7 and 6.8 will apply in the case of a former employee working in a different position than that which they last held as an employee.
- iv) Should they be appointed to and successfully complete an initial probationary period for a full time or less than full time position, seniority shall be credited on a prorated basis for time worked as a casual employee only. If a casual employee has any period where they have not worked in ninety (90) calendar days, seniority will only be calculated for all hours worked after the ninety (90) calendar day break.
- v) The Employer shall remit monies to the Union equivalent to union dues for all hours worked by casual employees.

In situations involving union leave the union may advise the employer where they believe additional coverage may be needed.

Either party may give sixty (60) days notice to renegotiate this letter of understanding.

BETWEEN THE

SASKATCHEWAN WORKERS' COMPENSATION BOARD

AND

SASKATCHEWAN GOVERNMENT & GENERAL EMPLOYEES' UNION

Re: Hours of Work

Where operational needs or opportunities for mutual advantage (Employer and employee(s)) arise, the parties may discuss and agree to exceptions to the general hours of work provisions outlined in Article 8.

Where such exceptions are agreed to, they shall be outlined in a separate Letter of Understanding that is duly signed by both Parties.

BETWEEN THE

SASKATCHEWAN WORKERS' COMPENSATION BOARD

AND

SASKATCHEWAN GOVERNMENT & GENERAL EMPLOYEES' UNION

Re: Pressing Necessity and Personal Leave

Employees may use up to a maximum of three (3) days in each calendar year for pressing necessity and/or personal leave. All approved time will be charged against an employee's sick leave credits.

Examples of pressing necessity and/or personal leave circumstances where paid leave will be granted will include:

- 1. Attendance of a Funeral
- 2. Sickness of immediate family member
- 3. Birth of a Child
- 4. Home emergencies
- 5. Babysitting predicaments
- 6. Medical appointments for immediate family members

Where additional time is required, employees may request time off as per Article 17 (vacation), Article 18.14 (flexible hour arrangements) and Article 8.1 (d) (flexible EDO schedule).

Note: employee medical appointments are charged to sick leave.

BETWEEN THE

SASKATCHEWAN WORKERS' COMPENSATION BOARD

AND

SASKATCHEWAN GOVERNMENT & GENERAL EMPLOYEES' UNION

Re: Review of Job Evaluation Program

Over the term of the agreement, the parties agree to undertake a review of the current Job Evaluation Program to assess whether adjustments are appropriate and/or to consider implementation of an alternate job evaluation plan (e.g. Hay Job Evaluation methodology or other). Should the parties agree to adjust the current Program or to implement an alternate methodology, a new Letter of Understanding will be created to outline the agreed to changes.

BETWEEN THE

SASKATCHEWAN WORKERS' COMPENSATION BOARD

AND

SASKATCHEWAN GOVERNMENT & GENERAL EMPLOYEES' UNION

Re: Quarterly Postings

Purpose and Intent

During the term of this agreement, the Parties agree that quarterly postings may be used in anticipation of future vacancies. The positions that would be considered in this posting would be positions with frequent vacancies. This posting does not guarantee that there will be a vacant position only that we anticipate there may be one or more vacancies over the quarter.

Process

Each quarter the positions included and the terms and conditions for each posting will be negotiated. If a vacancy of one of the positions included in the posting occurs during the quarter, the employer will post a notice for two days allowing employees the opportunity to apply for the position. All new applications will be considered along with the quarterly posting applications.

Quarterly postings will be a minimum of twelve (12) business days.

For the purpose of this LOU the start date of the quarters are: February 1, May 1, August 1, and November 1. The posting for each quarter shall occur during the first week of the month preceding the quarter.

It is understood that where the quarterly postings are used, the following terms are not relevant for the quarterly posting: 10.1 d), e), h) vii), 10.4.3 c), d) and e). These provisions are in effect for the two (2) day posting. Start date identified within the two (2) day posting and Article 10.4.3 c), d) and e) will apply to applicants appointed under the quarterly posting provisions.

Within two weeks of the quarterly posting being closed the parties shall establish a selection panel for each position in accordance to Article 10.4. The parties will proceed through the applicants by seniority until the agreed to number of qualified applicants have been selected. All applicants deemed qualified in this process will be considered qualified for the position unless the qualifications for the position change. Once deemed qualified, applicants will be appointed into vacant positions by seniority provided they have applied.

This Letter of Understanding will expire December 31, 2022.

BETWEEN THE

SASKATCHEWAN WORKERS' COMPENSATION BOARD

AND

SASKATCHEWAN GOVERNMENT & GENERAL EMPLOYEES' UNION

Re: Employee Worker Compensation Claim

The Parties agree that claims from in scope and out of scope employees are highly sensitive and that to the degree possible will not be managed or processed at any level by an in scope employee.

Employee claims will be managed and processed by an out of scope employee with sufficient experience for the work to be assigned.

BETWEEN THE

SASKATCHEWAN WORKERS' COMPENSATION BOARD

AND

SASKATCHEWAN GOVERNMENT & GENERAL EMPLOYEES' UNION

RE: Voluntary Termination with Severance Compensation

The Employer may, at its sole discretion, canvass employees to determine if any wish to voluntarily terminate employment with the Employer.

Where this is to occur:

- a) the Employer will first discuss its intentions with the Union and the parties will confirm the process to be used to communicate with employees; the intended employee audience (if not all employees); respective timing and the intended process for selection.
- b) Interested employees shall request to voluntarily terminate employment by submitting a signed letter of intent within the established time period. Once submitted, this letter of intent will be irrevocable and in effect for thirty (30) calendar days from the date it is submitted.
- c) The Employer shall maintain sole discretion in determining the number of employees eligible for voluntary termination and the last day worked for such employees.
- d) The Employer shall grant voluntary termination requests made by employees in descending order of seniority, providing that operational requirements are maintained to the satisfaction of the Employer.
- e) The Employer shall first consider requests from employees who are eligible to retire in accordance with the provisions and requirements of WCB's Pension Plan.
- f) Should the Employer grant a request for voluntary termination, the employee shall forfeit their rights to any notice or other severance provisions provided for in the Collective Agreement, including but not limited to any relevant provisions in Articles 13 and 28. The employee shall, however, be eligible for severance compensation as outlined in h) below. Where applicable, Article 17.6 and Article 18.7 will also still apply.
- g) The provisions of this Letter of Understanding shall not apply to temporary or Casual Employees.
- h) Where an employee's letter of intent for voluntary termination is accepted by the Employer, the employee shall receive severance compensation as follows:

- i. A severance payment of two (2) weeks' regular pay per full year of service to a maximum of fifty-two (52) weeks' regular pay. In the case of less than full time employees or partial years of service, severance payments shall be prorated to account for less than full time hours or partial years of service.
- ii. Severance pay will be calculated based on the employee's actual rate of pay at the time the employee's letter of intent is submitted. Where someone is working in a temporary position at that time, the actual rate of pay will be based on the Employee's permanent position.

The provisions of the Letter of Understanding shall be in effect until December 31, 2022.

JOB EVALUATION PROGRAM

IMPLEMENTATION & MAINTENANCE AGREEMENT

BETWEEN

SASKATCHEWAN WORKERS COMPENSATION BOARD

(the Employer)

and

SASKATCHEWAN GOVERNMENT EMPLOYEES' UNION

(the Union)

JOB EVALUATION PROGRAM

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1.0 PURPOSE

- 1.1 The purpose of the Job Evaluation Program is to jointly implement and maintain a single gender-neutral Job Evaluation Plan to achieve Equal Pay for Work of Equal Value for all in-scope jobs within the Workers' Compensation Board.
- 1.2 Nothing in this document nullifies, amends of superseded the terms of the collective agreement except where specifically negotiated otherwise, nor shall this agreement detract from the traditional rights of Management and/or the Negotiating Committee.

2.0 **DEFINITIONS**

2.1 The following definitions apply to the terms used herein and throughout the Job Evaluation Program:

Collective Agreement

The collective agreement currently in effect between the Workers' Compensation Board and the Union.

Factors

The four major criteria used to measure jobs, namely: skill, effort, responsibility and working conditions.

Green-circle rate

The salary rate that is lower than newly established salary rate.

Incumbent

An employee who has been appointed to a job.

Job

A group of duties and responsibilities assigned to and performed by an incumbent(s). An incumbent holds a position within a job, thus a job may have more than one position associated with it.

Job Analysis

The process of determining and recording the duties and responsibilities of a job and the required skill, effort, responsibility, and the working conditions involved in the performance of that job, through the use of questionnaires, interviews and work-site observation.

Job Description

The written description of a job which includes a summary of the major duties and responsibilities listed in order of importance and the qualifications required.

Job Evaluation

A process which measures the value of jobs in relation to each other; this value is expressed in points.

Job Evaluation Plan

The plan contains the guidelines and degree levels for each sub-factor used for evaluating a job (Schedule A).

Job Rating

The total points assigned to a job evaluation process.

Out-of-Schedule Rate

A salary rate that is excess of the maximum rate determined through the Job Evaluation Program. This rate is established for a specific purpose and normally for a specified period of time.

Pay Group

A designation associated with a salary range within the salary schedule.

Points

The numerical expression assigned to each degree within each sub-factor.

Red-circle Range

The salary range that is higher than the newly established salary range.

Salary Schedule

A listing of job titles, point bandings and pay groups.

Sub-factors

Components of the four major factors.

Sub-factor Degree

The measurement levels within each sub-factor.

Total Points

The sum of all points allotted to each job for all factors determined in accordance with the Job Evaluation Plan.

3.0 JOB EVALUATION MANDATE

- 3.1 The Employer shall implement and maintain the Job Evaluation Program by:
 - a) Carry out all steps of the Program;
 - b) Maintaining the integrity of the Program;
 - c) Recommend to the parties changes to the Job Evaluation Plan and Program, its procedures or methods, as may be necessary from time to time.

4.0 JOB EVALUATION PLAN

- 4.1 The Job Evaluation Plan shall include the four main factors of skill, effort, responsibility, and working conditions, and their related sub-factors, all of which must relate to all jobs being rated.
- 4.2 The plan evaluates the factors of skill, effort, responsibility and working conditions to assist in the evaluation by further establishing standards against which each job may be rated to determine its relative worth.
- 4.3 In the application of the Job Evaluation Plan, the following general rules shall apply:
 - a) It is the content of the job, and not the performance of the incumbent(s) that is being rated:
 - Jobs are placed at the appropriate degree level in each sub-factor by comparing the specific requirements of the job to the sub-factor definition, and the description of each degree level;
 - c) The job analysis and rating of each job shall be relative to and consistent with the job description and rating of all other jobs rated under the plan;
 - d) No interpolation of sub-factor degrees (i.e. No splitting or subdivision of sub-factor degrees) is permitted.
 - e) All out of schedule pay rates that deviate from the assigned pay group shall be negotiated between the employer and the Negotiating Committee.

4.4 Job ratings serve to:

- a) Group jobs having relatively equivalent point values (referred to as "banding");
- b) Provide the basis upon which salary relationships between jobs are established;
- c) Measure changes in job content;

- d) Assign jobs into their proper pay group in the salary schedule.
- 4.5 The current Job Evaluation Plan is attached hereto as Schedule A.

5.0 MAINTAINING THE JOB EVALUATION PROGRAM

- 5.1 Maintenance of accurate job descriptions and job ratings is important to maintaining the integrity of the program.
- 5.2 Scheduled reviews shall commence following the finalization of all reconsiderations resulting from the implementation of the Plan in accordance with Implementation Agreement (Schedule B). It is the intention of the parties to review jobs upon request pursuant to Article 6.0 and to conduct a comprehensive review of each job within a 4-year time frame. To that end, the Employer shall each year review at least 10% of all jobs, which 10% shall include all jobs for which a request is filed and such additional jobs, selected by the Employer at random or as otherwise agreed, as are necessary.
- 5.3 The comprehensive review process shall follow generally the procedure of completion/review of job Analysis Questionnaire, preparation/revision of job description, and rating as set forth in paragraph 7.2.

6.0 JOB EVALUATION RECONSIDERATION

- 6.1 The Negotiating Committee or the Human Resources Department may request a job evaluation review whenever:
 - a) The employer changes the duties, responsibilities or qualifications of a job;
 - b) The Negotiating Committee or the Human Resources Department believe that the duties, responsibilities or qualifications of a job have been changed, or that they do not reflect the actual duties and/or responsibilities of the job.
- In the event that a job evaluation review is desired, the following procedures shall apply:
 - a) The Negotiating Committee or the Human Resources Department may submit a request for Job Evaluation review by completing a Job Evaluation Reconsideration Form (Appendix B) and submitting it to the Employer. The change(s) in duties and responsibilities of the job and/or the inaccuracies in the job description must be stated on the Job Evaluation Form;
 - b) The Employer shall ensure that all parties affected be given a copy of the Job Evaluation Reconsideration Form.
 - c) Upon receipt of a completed Job Evaluation Reconsideration Form, the Employer shall gather up-to-date information on the job including:

- vi) Completion of a Job Analysis Questionnaire by the incumbent(s) and supervisor;
- vii) When necessary, interviews and/or visits to the job site;
- viii) Drafting of a revised job description (using Writing Job Description General Guidelines, Final Report Appendix C), subject to approval of the incumbent(s), supervisor, and director.
- d) Where the job description has changed, the Employer shall rate each subfactor of the job and establish a new rating for the job.
- e) The Employer shall report its decision to the incumbent, the supervisor, the Negotiating Committee, and the Director of Human Resources (or designated position) on the Advise of Rating Form.
- 6.3 a) The rating of the job shall determine the pay group for the job:
 - i) If the job is rated at a pay group higher than the existing pay group, the incumbent's rate of pay shall be adjusted, as set out in Article 6.6.1, retroactive to the date the Job Evaluation Reconsideration Form was submitted.
 - ii) If the job is rated at a pay group lower than the existing pay group, the incumbent's rate of pay will be determined as set out in Article 6.6.2
- 6.4 The decision of the Employer on any request for reconsideration shall be final and binding, subject to paragraph 8.0 (Review of Rating), and subject to paragraph 9.0 (where applicable).

7.0 NEW JOBS

- 7.1 Subject to Article 6.2 whenever the Employer wishes to establish a new in-scope job, the following procedures shall apply:
 - a) The Employer shall prepare a draft job description for the job (using Writing Job Description – General Guidelines, Final Report – Appendix C) and complete a Job Analysis Questionnaire;
 - The Employer shall determine a preliminary rating based on the draft job description;
 - c) The job shall be posted and any person appointed to the job shall be paid in accordance with the preliminary rating.
 - d) Twelve (12) months from the appointment of an incumbent to the job, the job rating shall be finalized in accordance with paragraph 7.2. In the event that the subsequent evaluation places the job in a lower pay group, the incumbent shall (within 30 days) have the right to revert to their former position.

- 7.2 The following procedure shall apply to the evaluation and rating of newly established jobs:
 - a) Step 1

The Employer shall gather accurate, up-to-date information on the job including:

- i) Completion of a job analysis questionnaire by the incumbent(s) and supervisor.
- ii) When necessary, interviews and/or visits to the job site;
- iii) Drafting of a revised job description (using Writing Job Description-General Guidelines, Final Report Appendix C), subject to approval of the incumbent(s) supervisor, and director.
- b) Step 2

The job shall be rated in accordance with Job Evaluation Plan. The Employer shall use the job description. Job Analysis Questionnaire, and where necessary information obtained through interviews with the incumbent(s) and/or supervisor and visits to the job site.

c) Step 3

The Employer shall report its decision to the incumbent, the supervisor, and the Negotiating Committee and the Director of Human Resources (or designated position) on the Advice of Rating Form.

7.3 In the event that the pay rate of the job increases, the incumbent shall be paid the increased rate effective the date of **their** appointment to the job as set out in Article 6.6.1. In the event that the pay rate of the job decreases as a result of this twelve month re-examination of the job, and the incumbent does not revert to **their** former position as provided for in paragraph 7.1 (d), **their** rate shall be established as under Article 6.6.2.

8.0 REVIEW OF RATING APPLICATION

- 8.1 The incumbent(s), Union or **Out of Scope Manager** may request a Review of the Rating of a job within 60 days of receipt of the Advice of Rating Form. The Review request shall state the reason(s) for disagreeing with the rating, using Appendix B, Job Evaluation Reconsideration Form (Review Application).
- 8.2 When a formal request is made for a Review of Rating, a meeting shall be scheduled to discuss the request. This meeting shall be facilitated by the Director, Human Resources and shall include the Out of Scope Manager, the incumbent(s), and representation from the Job evaluator(s) and the Union. The incumbent(s), the Out of Scope Manager and/or the job evaluator(s) shall be permitted to make a presentation; to ask questions; and, to respond to the other's presentation. The Union shall have the ability to fully participate in the meeting in order to understand the presentations. The Union shall also have

the opportunity for further discussion with Human Resources following the meeting.

- 8.3 The Employer shall consider the request and make a decision, which shall be final and binding subject to Appeal by the Union (paragraph 9.0) The Employer shall inform the incumbent(s), the supervisor(s), and the Negotiating Committee, of its decision using the review Decision Form (Appendix C).
- 8.4 No further application for Review will be considered respecting the same job description or rating.

9.0 SETTLEMENT OF DISPUTES

- 9.1 In the event that the Union (on behalf of an Employee) believes that the Employer has erred in a Review of Rating decision (as per 8.3), it may appeal this decision, provided that such appeal is submitted to the Employer within twenty (20) working days of such decision.
- 9.2 The parties will meet within twenty (20) working days of an Appeal to discuss and attempt to resolve the matter. Should resolution not be possible between the parties, and within twenty (20) working days of this discussion, the Union may indicate its intent for the matter to be forwarded to an Independent Third Party.
- 9.3 The time limits above may be extended by mutual agreement of the parties.

9.4 Adjudication of Classification Dispute

9.4.1 Where a dispute arising out of reconsideration is to be forwarded to a Adjudicator, the Union and the Employer shall mutually agree upon an independent third party to hear the appeal. Where agreement cannot be achieved the parties shall appoint one of the following Adjudicators: Phil Johnson or Will Loewen.

9.4.2 Authority of the Adjudicator

The Adjudicator commissioned to hear a reconsideration dispute shall be bound by the terms of the Job Evaluation Program, and shall not have the power to modify, add to, nor amend any of its provisions. Jurisdiction shall be limited to the matter in dispute, as submitted by the parties.

Decisions of the Adjudicator are final and binding upon the Employer, the Union, and the Employee(s) and are not subject to grievance.

9.4.3 **Meetings/Hearings**

After consulting with the parties, the Adjudicator shall notify the Employer and the Union of the date, time and place of the hearing at which an Appeal will be adjudicated.

9.4.4 Procedures of the Hearing

- 1) Either party may elect to have independent expertise or support at a hearing to assist the representative (without voice), subject to the provision of no less than one month notice to the other party. Either party may request to meet to discuss the rationale for such decision prior to the hearing. Legal counsel shall not be used by either party except for where this is mutually agreed.
- 2) The Union and the Employer representative shall appear at the hearing concurrently. Either may address written and/or verbal statements to the Adjudicator; either may call witnesses, and each shall respond to examination by the Adjudicator. Either may, through the Adjudicator, direct questions or make comments with respect to the information presented. Employees will be supported by a Union representative.
- 3) In conducting deliberations, the Adjudicator shall consider the Job Classification specifications and JEP criteria applicable at the time of the Employee's request for review together with evidence presented during the course of the hearings. The Adjudicator shall consider only the duties and responsibilities of the position at the date of the request for review and shall not consider any changes that may have taken place following the request for review.
- 4) Decisions of the Adjudicator shall be issued in writing concurrently to the Employer and the Union.

9.4.5 Costs

Each party, the Union and the Employer, will bear all costs associated with and by their respective participants and attendees.

Costs associated with and by the Adjudicator shall be shared equally by the parties.

10.0 APPLYING THE RATING TO THE SALARY RANGES

10.1 The total point allocation of each job shall be used to determine the salary range for the job, based upon the following table:

Job Evaluation	Pay Group
170- 234	1
235 – 299	2
300 - 365 -364	3
365 – 429	4
430 – 494	5
495 – 559	6
560 – 624	7
625 – 689	8
690 – 754	9
<u>755 – 819</u>	10
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11.0 COLLECTIVE AGREEMENT

11.1 The Job Evaluation Implementation and Maintenance Agreement June 1999 shall remain in effect except that the Job Evaluation Program contained within Appendix 2 shall be deemed to be replaced by this Job Evaluation Program contained within this Collective Agreement. Effective June 19, 2013 the Employer shall administer this Job Evaluation Program. Any changes to the Job Evaluation Implementation and Maintenance Agreement will be negotiated by the Parties. The Job Evaluation Implementation and Maintenance Agreement in its entirety shall be deemed to be included in the Collective Agreement.



RESPECTFUL WORKPLACE POLICY

Adopted September 25, 2002 Amended December 19, 2019

RESPECTFUL WORKPLACE POLICY

PREAMBLE

The Saskatchewan Workers' Compensation Board (WCB) as the Employer, and the Saskatchewan Government and General Employees Union (SGEU) jointly agree that every employee of the WCB has the right to work in a positive environment that promotes the following values:

- Dignity
- Fairness
- Honesty
- Openness

BACKGROUND

Disrespectful behaviour and any form of harassment undermine an individual's selfrespect and adversely affect work performance and well being. It also reduces or negatively impacts productivity and effectiveness in achieving the vision, mission, values and strategic goals of the WCB.

The WCB and the SGEU are committed to ensuring that all WCB employees, both inscope and out-of- scope, enjoy the right to work in a positive, respectful, and harassmentfree environment.

This policy is also consistent with WCB's responsibility under Occupational Health and Safety Regulations and the Saskatchewan Human Rights Code. These legal bodies require us to provide every person an employment environment that is free of discrimination.

Conflict is Normal

The WCB and the SGEU acknowledge that conflict is a normal part of human interaction, and when dealt with in a positive and respectful manner, can lead to greater understanding and acceptance. Disrespectful behaviour and harassment are not acceptable behaviours. To this end the WCB and the SGEU, working as a joint committee with the input and assistance of the employees of the WCB, have developed a Respectful Workplace policy. This policy has been developed to ensure that the goal of a workplace free from all forms of discrimination and harassment is achieved, while at the same time promoting growth through the positive resolution of conflict.

Confidentiality

This policy is designed to respect the rights of all parties in the resolution and complaint process. It is designed to ensure that individuals feel free to come forward in efforts to find resolution, and to make complaints of harassment without fear of revenge, including inappropriate disclosure of information provided in the complaint process.

This policy is designed to provide similar protection to respondents and witnesses who become involved in the resolution of a complaint. While confidentiality is the general rule applicable to the complaint process, this policy respects respondents' legitimate need to know the case alleged against them. As well, there may be circumstances, including legal proceedings, in which the WCB may be compelled to disclose information about complaints.

Scope of the Policy

This policy is directed to everyone employed (both in-scope and out-of-scope) by the WCB and applies to any interaction between any combination of employees, contractors, consultants and clients.

This policy is intended to apply to, and to deal with, a wide range of behaviours and activities, ranging from the normal day-to-day interactions of co-workers to the most serious incidents of harassment.

Other Avenues

While we would prefer to resolve all issues internally, in accordance with Occupational Health and Safety regulations, we are required, to advise employees that they have other avenues of complaint. The Respectful Workplace policy is not intended to discourage or prevent anyone from exercising any other legal rights pursuant to any other legislation, e.g. Human Rights, Police, and Occupational Health & Safety.

POLICY PRINCIPLES

The following are the fundamental principles underlying the policy:

The Goal

All interactions among employees, clients and contractors shall be based on mutual respect and corporate values.

Education

Raising awareness of all WCB employees as to what constitutes disrespectful behaviour and encouraging a positive resolution.

Tools

A range of appropriate mechanisms for dealing with disrespectful behaviour including: prevention, education, resolution and intervention.

Individual Responsibilities

All employees of the WCB have a responsibility for creating and maintaining an environment based on mutual respect and free of discrimination and harassment.

Helping Each Other

Individuals have a duty to help identify incidents of disrespectful behaviour and to be vigilant and to assist in eradicating behaviour that is discriminatory or harassing.

Fairness

Fairness is essential for all parties involved in disrespectful behaviour or harassment complaints.

Flexible

This policy is intended to be flexible and meet the needs of the staff, clients and others who interact with the WCB. To that end the policy will be reviewed and modified and communicated on a regular and ongoing basis.

BEHAVIOURS TO WHICH THIS POLICY APPLIES

Disrespectful Behaviour:

Respect and dignity for all employees is maintained and developed through socially acceptable behaviour. Abusive, intimidating, or demeaning conduct, whether verbal, physical or by innuendo, is not acceptable. This type of behaviour undermines work relationships, interferes with and upsets the normal operation of the workforce and can poison the work environment. Examples of such disrespectful behaviour can be any conduct, comment, or behaviour, which abuses or humiliates someone, interferes with their work performance, or creates an intimidating or hostile working environment. Disrespectful behaviours may include:

- Verbal Abuse
- Unwelcome gestures
- Actions invade privacy or personal property
- Spreading rumours that damage people's reputations
- Refusal to communicate.

Discrimination Defined

This policy prohibits, and is intended to deal with, practices or behaviours that constitute discrimination under the Saskatchewan Human Rights Code, including systemic discrimination, differential treatment and harassment based on a prohibited ground. Prohibited grounds are:

- Political belief
- religion;
- creed;
- marital status;
- family status;

- sex;
- sexual orientation;
- disability;
- age;
- colour;
- ancestry;
- nationality;
- place of origin;
- race or perceived race;
- receipt of public assistance; and
- gender identity;

Discrimination

An act, behaviour or practice which may be intentional or unintentional, and that has the purpose or effect of imposing burdens, obligations, disadvantages, or preferences on a person, or class of persons who are identified by a prohibited ground which are not imposed on others.

EXAMPLE: Not allowing an employee to attend a training event because they are "too old to learn anything anyways".

Systemic Discrimination

A form of discrimination that occurs where policies, practices, or procedures, which appear neutral, have a discriminatory affect on a person or class of persons who are identified by a prohibited ground. Systemic discrimination does not exist where a policy, practice, or procedure is reasonable and bona fide in the circumstance or when a statutory exemption has been granted.

EXAMPLE: Not awarding Dicta Typing positions to male applicants because they are "not likely to stay anyways".

Harassment Defined

This policy also prohibits harassment as it is defined under the Occupational Health and Safety Act, and personal harassment, which are not covered by legislation.

Personal Harassment

Any unwanted, offensive behaviour that is known or ought reasonably to be known to be unwelcome constitutes personal harassment. It includes any comment, conduct, gesture or display that demeans, intimidates or causes embarrassment to another person. Personal harassment includes, but is not limited to the list of prohibitive grounds referenced under the title Discrimination Defined.

EXAMPLE: Telling a joke that makes fun of an ethnic group within earshot of someone from that ethnic group.

Sexual Harassment means any conduct, comment, gesture or contact of a sexual nature that is likely to cause offense, embarrassment or humiliation to the recipient, or that might, on reasonable grounds, be perceived by the recipient as placing a condition of a sexual nature on the employment or on any opportunity or promotion, or on receipt of a service or benefit provided by the employer.

EXAMPLE: A manager asks for sexual favours in exchange for a new promotion.

Abuse of Authority

Any individual's use of the power and authority, inherent in the position held, in a manner which serves no legitimate work purpose and which ought reasonably to be known to be inappropriate constitutes abuse of authority. It includes:

Misuses of power, which are intimidating, coercive or demeaning

The legitimate and proper exercise of the employer's right to supervise or manage (for example, performance reviews, work evaluation and disciplinary measures taken for any valid reason) does not constitute harassment under this policy.

EXAMPLE: A manager yells at an employee in front of all of their co-workers.

Racial Harassment

Any words or actions, which would reasonably be expected to show disrespect or cause humiliation to another employee because of **their** race, colour, language, creed, and ancestry, place of origin or ethnic origin constitutes racial harassment.

EXAMPLE: An employee refers to a specific racial group in an unflattering and negative stereotype e.g. all _____ are all lazy

PROCEDURES AND OPTIONS

The goals and objectives of this policy are, in all circumstances to find a resolution to behaviour that is disrespectful, discriminatory or harassing that helps to maintain the dignity and worth of all individuals. At each step of the process efforts will be made to assist the parties in taking responsibility for their own actions and well being.

Representation and Support

In-scope employees have a right to union representation during any of the processes outlined in this policy when direct communication is not possible or appropriate.

Level 1: Informal

Informal resolution focuses on opening up communication between the parties so that they can achieve a prompt resolution, and does not involve assigning blame or taking disciplinary action. It occurs between the parties through their own efforts.

Option A: Private discussion

A person who believes **they are** being subjected to disrespectful behaviour of any kind should take steps without delay to have the problem resolved. In many situations the matter can be handled informally by discussing in private the issue with the person involved.

This method is strongly encouraged and often leads to the most satisfying outcome for both the parties. Informal resolution makes it easier for a complainant to decide to come forward and is also helpful to respondents, especially in cases where clarification of policy, or awareness of the concerns of the complainant, is all that is required to stop the unwelcome behaviour and resolve the complaint.

Process

Whenever possible, individuals who believe that they have been subjected to disrespectful behaviour, discrimination or harassment of any form, should make an effort to resolve the issue by making their concerns known. Communicating the impact of someone's behaviour may prevent a situation from escalating, and lead to a resolution. In many cases acknowledging the concern, offering an apology or discussing ways to resolve the problem can resolve the matter.

Features:

- Fast
- Highly Confidential
- Flexible
- Prevents Escalation
- Simple to use

Option B: Referral to Supervisor

When direct communication is not possible or appropriate, or has been unsuccessfully attempted, the complainant is encouraged to seek assistance from a supervisor, manager, Human Resource Advisor or shop steward. It allows the parties the opportunity to identify their concerns, discuss underlying interests and values, and work together to find creative and effective resolutions that work for them.

Process:

The third party chosen will provide a source of unbiased consultation, outline the options, and assist the individual in making initial or additional efforts at an informal resolution. If necessary they may assist with making a formal complaint, e.g. Police, Human Rights.

Features:

 Makes it easier to initiate the problem resolution dialogue if the complainant is unable to;

- Helps to identify underlying concerns, issues, and needs of the parties;
- The third party can offer an unbiased and objective perspective;
- Keeps the parties focused;
- A fair degree of confidentiality given that it involves less people;
- Allows for different or creative solutions.

Level 2: Formal

To falsely lodge a formal complaint is a form of harassment and is a serious matter.

The purpose of the formal investigation is to gather information and evidence, determine if there is substance to the complaint and to recommend disciplinary or corrective action as required.

Process:

Step One - A formal complaint in writing requesting an investigation will be forwarded to the Director of Human Resources and the Chair of the Negotiating Committee and be signed by the complainant. It should give a detailed account of the incidents forming the basis of the complaint, including times and locations, witnesses, documentation as well as the people involved.

All complaints will be investigated promptly, with appropriate confidentiality and discretion. The investigator may be the Director of Human Resources, their designate, or an independent third party (who would be agreed to by the parties). Recognizing the value to the individuals and the organization of reconciliation, they will, with consent, make efforts to achieve a resolution between the parties at this, and any other stage of the process where it is deemed appropriate to do so.

Step Two - When it is determined that an investigation will occur, all relevant information will be requested such as dates, witnesses, remarks and actions. The respondent will **receive a copy of the written complaint and** be given an opportunity to present **their** position and understanding of the situation and respond to the complaint. The investigation will be concluded as quickly as possible and with the strictest of confidence.

Step Three - Where the investigators determine that discrimination or harassment has taken place, the respondent will be informed that the behaviour is unacceptable and that corrective action will follow. This may include temporary measures while resolution of the matter is pending, such as separating the complainant and respondent. The decision to move people during the investigation period will be at the recommendation of the investigators. Other educational, corrective or disciplinary measures will follow when necessary. Each case will require individual and impartial consideration.

Remedies:

Remedies should attempt to undue any harm done to the victim and ensure a positive and respectful work environment. Where possible a consultative process of settlement including counselling and education components may be worked out with all persons

involved. Remedies may include a range of options such as: an apology; mediation or facilitation of direct discussions; job relocation; increased safety measures; counselling or EFAP for one or both of the parties; education or training.

Disciplinary Actions:

Any disciplinary action will be based on the circumstances surrounding the situation and the severity of the behaviour. The range of discipline may include, but not be limited to the following: monitoring; warning, reprimand; relocation; suspension with pay; suspension without pay; demotion; termination. The goal of any of the corrective sanctions will be to both stop the offensive behaviour and prevent further incidents from occurring.

At any point in the formal complaint process the parties may agree to resolve the complaint and investigators, as the case may be, will assist in that endeavor.

Features:

Involves more people so therefore it is less confidential

A written record is maintained

May result in disciplinary actions to parties

May use a professional neutral third party as an option.

Takes longer given the complexity of the process.

False Complaints

To falsely lodge a formal complaint is a form of harassment and is a serious matter. If it is determined that a complaint is the result of a false accusation or a retaliation, in bad faith or with the intent to cause harm or discredit another, the accuser will be appropriately dealt with or disciplined.

Other Courses of Action

This is not to suggest, however, that parties are not able to pursue other courses of action, depending on the nature of the behaviour and the circumstances. For example, at any time individuals may file a grievance with the union, make a complaint to the Saskatchewan Human Rights Commission or Saskatchewan Occupational Health and Safety or bring a civil or criminal action in the courts. The ideal, however, is to quickly and effectively resolve the issues internally first.

ANNUAL REVIEW OF POLICY

When an issue is resolved, through the formal procedures, the Director of Human Resources or Chair of the Negotiating Committee or designate may arrange to follow up with the complainant and respondent, or engage in other activities such as assisting in restoring the working environment or reviewing the efficiency of the resolution process.