



COLLECTIVE AGREEMENT

between
Wilfrid Laurier University
and
Wilfrid Laurier University
Faculty Association

RECEIVED
JUL 25 2006

for
**Full-time Faculty
and
Professional Librarians**

ENTERED

July 1, 2005 to June 30, 2008

09973 05

TABLE OF CONTENTS

ARTICLE 1: PREAMBLE	1
ARTICLE 2: DEFINITIONS	1
ARTICLE 3: RECOGNITION, RIGHTS AND PRIVILEGES OF THE ASSOCIATION	3
3.1 Recognition	3
3.2 Association Facilities	3
3.3 Association Membership and Service	4
3.4 Dues Check-Off	4
3.5 Rights of the Association	4
ARTICLE 4: GENERAL ADMINISTRATION	5
4.1 Working Environment	5
4.2 University Rights	5
ARTICLE 5: JOINT LIAISON COMMITTEE.	5
ARTICLE 6: CORRESPONDENCE AND INFORMATION	5
ARTICLE 7: ACADEMIC FREEDOM	6
ARTICLE 8: NON-DISCRIMINATION	7
ARTICLE 9: CONFLICT OF INTEREST	7
9.3 Relations with Students	7
9.4 Relations with Members	8
9.5 indication of Affiliation	8
9.6 Contractual and Financial Matters	8
ARTICLE 10: EVALUATION OF A MEMBER'S PERFORMANCE	8
ARTICLE 11: UNIVERSITY GOVERNANCE	8
11.1 Board of Governors and Senate	8
11.2 Collegiality	9
11.2.4 Procedures of Search Committees	9
11.2.5 Search Committees for Senior Administrative Officers	10
11.2.5(a) President	10
11.2.5(b) Vice-President: Academic	10
11.2.5(c) Vice-president: Finance and Administration	10
11.2.5(d) Vice-President: University Advancement	10
11.2.5(e) Deans of Faculties	10
11.2.5(e)(i) Dean of the School of Business and Economics	10
11.2.5(e)(ii) Dean of the Faculty of Music	11
11.2.5(e)(iii) Dean of the Faculty of Social Work	11
11.2.5(e)(iv) Dean of the Faculty of Arts	11
11.2.5(e)(v) Dean of the Faculty of Science	11
11.2.5(e)(vi) Dean of Graduate Studies and Research	11
11.2.5(e)(vii) Dean of the Brantford Campus	11
11.2.5(f) The University Librarian	11
11.2.5(g) The Registrar	12
11.2.5(h) Assistant Vice-President Student Services/Dean of Students	12
11.2.5(i) The Director of Information Technology Services	12
11.2.6 Procedures for Senate Advice in the Selection of University Officers	12
11.3 Library Council	12

ARTICLE 12: MEMBERS OFFICIAL FILES	13
12.2 Contents of the Official File	13
12.3 Access to the Official File	14
ARTICLE 13: APPOINTMENT OF FACULTY	14
13.2 Provisional Appointment	14
13.3 Candidacy Appointment	14
13.3.2 Candidacy Appointment: Procedures and Criteria	14
13.4 Appointment with Tenure	15
13.5 Limited Term Appointment	15
13.6 Joint Appointment	16
13.7 Cross-Appointment	16
13.8 Special Academic Ranks	17
13.9 Equity in Appointments	17
13.10 Department (or equivalent) Appointment and Promotion Committee	17
13.11 Initiating and Recommending Appointments	19
13.12 Letter of Appointment	20
ARTICLE 14: APPOINTMENT OF LIBRARIANS	21
14.1 Academic Status and Appointment of Librarians	21
14.2 Provisional Appointment	21
14.3 Candidacy Appointment	22
14.4 Continuing Appointment	22
14.5 Department Heads	22
14.6 Limited Term Appointment	22
14.7 Other Categories of Appointment	22
14.7.1 Librarian Joint Appointment	22
14.7.2 Cross-Appointment	23
14.8 Librarian Appointment and Promotion [LAP] Committee	23
14.9 Initiating and Recommending Appointments	24
14.10 Letter of Appointment	25
ARTICLE 15: PROMOTION AND TENURE OF FACULTY	25
15.2 Progression to Promotion	26
15.3 Progression to Tenure	26
15.4 Procedures of Department (or Equivalent) Appointment and Promotion Committee	26
15.5 Procedure of the Senate Promotion and Tenure Committee	27
15.5.7 Voting	28
15.6 Action Subsequent to Voting	28
15.7 Criteria for Tenure and Promotion	29
15.7.2(a) Teaching	29
15.7.2(b) Scholarship	29
15.7.2(c) Academic, Professional and University Community Service	29
ARTICLE 16: PROMOTION AND CONTINUING APPOINTMENT OF LIBRARIANS	30
16.1 General	30
16.2 The University Librarians' Continuing Appointment and Promotion Committee	30
16.3 Progression to Promotion	31
16.4 Progression to Continuing Appointment	31
16.5 Procedures for Continuing Appointment and Promotion for Librarians	31
16.5.11 Voting	32
16.6 Criteria for Continuing Appointment and Promotion	33
ARTICLE 17: LEAVES	34
17.1 Sabbatical Leave	34
17.2 Sabbatical Leave: Salary and Benefits	35
17.3 Librarians' Academic and Professional Leave	36
17.4 Compassionate Leave	38

17.5	Court Leave	38
17.6	Sick Leave	38
17.6.1	General	38
17.6.2	Benefits	39
17.7	Leave of Absence	39
17.8	Vacation Entitlement and Holidays	39
17.8.1	Vacation Entitlement	39
17.8.2	Holidays	40
17.9	General	40
ARTICLE 18: DUTIES, RESPONSIBILITIES AND WORKLOAD OF FACULTY MEMBERS		40
18.1	Duties and Responsibilities	40
18.2	Workload	41
18.2.1	Workload Norms and Variations	41
18.2.2	Procedures for Assigning Workload	42
18.2.3	Student/Faculty Ratio	42
18.2.4	Teaching	43
18.2.5	Research and Scholarly Activities	45
18.2.6	Academic, Professional and University Community Service	45
18.2.7	Overload	45
18.3	Information Technology	46
18.4	Distance Education and Other Special Types of Teaching	46
18.5	Annual Report of Activities	47
18.6	Outside Professional Activities	47
ARTICLE 19: LIBRARIAN MEMBERS' DUTIES, RESPONSIBILITIES AND WORKLOAD		48
19.1	Duties and Responsibilities	48
19.1.2	Professional Practice in the University Library	48
19.1.3	Academic Service within the University	48
19.1.4	Scholarly and/or Professional Activity	48
19.2	Librarian Workload	49
19.3	Complement of Librarian Members	49
19.4	Annual Report of Activities	49
ARTICLE 20: APPOINTMENT WITH REDUCED LOAD		49
20.1	Application and Conditions for Reduced Load	49
20.2	Rights of Member with Reduced Load	50
20.3	Salary and Benefits	50
ARTICLE 21: ADMINISTRATION OF ACADEMIC SUB-UNITS		50
21.1	Administration of Departments	50
21.2	Administration Within the Department of Business	51
21.3	Administration Within Other Academic Units	51
21.4	Chairs: Appointment and Responsibilities	51
21.5	Area Heads: Appointment and Responsibilities	52
21.6	Department Heads in the Library	52
21.7	Department Undergraduate Program Officers and Graduate Program Officers	53
ARTICLE 22: EMPLOYMENT EQUITY		53
22.1	General	53
22.2	Equity in Employment	53
22.3	Gender Equity	55
22.3.3	Equity in Tenure and Promotion	55
22.4	Employment Equity Coordinator	56
22.5	Joint University-Association Employment Equity Advisory Committee	56
22.6	Employment Equity Workshop and Information	56
22.7	Pay Equity	56
22.8	Accommodations for Members with Disabilities	57
ARTICLE 23: PROGRAM REDUNDANCY		57

ARTICLE 24: FINANCIAL EXIGENCY	59
ARTICLE 25: HARASSMENT	61
25.1 Harassment	61
25.1.3 Sexual Harassment	61
25.2 Fundamental Principles	62
25.3 Complaint Procedures	62
25.3.1 General Provisions	62
25.3.2 Initiating the Complaint	62
25.4 Informal Resolution	63
25.5 Mediation	63
25.6 Formal Investigation	63
25.7 Harassment Coordinator	64
ARTICLE 26: DISCIPLINE	64
26.1 General	64
26.2 Suspension	64
26.3 Dismissal for Cause	65
26.4 Criminal Charges and Conviction	65
26.5 Sexual Harassment	65
ARTICLE 27: GRIEVANCES AND ARBITRATION	65
27.1 General	65
27.2 Time Limits and Technical Irregularities	66
27.2.1 Time Limits	66
27.2.2 Technical Irregularities	66
27.3 Definitions	66
27.3.1 Grievance	66
27.3.2 Types of Grievance	66
27.4 Grievances to be filed at Step II	66
27.5 Informal Stage	67
27.6 Steps in the Formal Grievance and Arbitration Procedures	67
27.6.1 Step I	67
27.6.2 Step II	67
27.6.2.6 Step II: University Grievances	68
27.6.3 Step III: Arbitration	68
27.6.3.1 Notice to Arbitrate	68
27.6.3.2 Appointment of Arbitrator	68
27.6.3.7 Duties and Powers of the Arbitrator or the Arbitration Board	68
27.6.3.8 Costs	69
ARTICLE 28: BENEFITS	69
28.1 Definition	69
28.2 Tuition Benefits	69
28.2.1(a) Tuition Waiver	69
28.2.1(b) Tuition Scholarship	69
28.2.3 Day Care	69
28.3 Athletic Facility Use and Parking	70
28.4 General Liability Insurance	70
28.5 Benefits for Retirees	70
28.6 Member Benefit Plans	70
28.7 Information and Reporting	71
28.8 Reimbursement for Relocation Expenses	71
28.9 University Loans	71
ARTICLE 29: PENSIONS	71
29.1 The Pension Plan	71
29.1.4 Supplemental Pension Arrangement	72

29.2	Retirement	72
29.2.1	Normal Retirement Date	72
29.2.2	Postponed Retirement Date	72
29.2.3	Early Retirement	72
29.2.4	Phased-In Retirement Option	72
29.2.5	<i>Special Voluntary Exit Plan (SVEP)</i>	73
29.2.6	Benefits for Early Retirees	73
29.2.7	Retirement Counselling	73
29.3	Information	73
ARTICLE 30: COMPENSATION		74
30.1	Reference Salary	74
30.2	Market Disparity	74
30.3	Scale Adjustment	74
30.4	Salary Floors	74
30.5	Career Development Increment	75
30.6	Promotion Increment	75
30.7	Ontario System Adjustment	76
30.8	Salary Anomaly Adjustment	76
30.9	Merit Award	76
30.10	Market Fund	77
30.11	Overload Stipends	77
30.11.2	Distance Education Courses	77
30.11.3	Special Overload Stipends	77
30.12	Stipends for Academic Department Chairs and Area Heads in the Department of Business	77
30.13	Research Accounts in Lieu of Stipends and Merit Awards	77
30.14	Reference Salaries of Administrators returning to the Bargaining Unit	78
ARTICLE 31: TEACHING EVALUATIONS		78
31.1	Course Evaluations	78
31.2	Evaluation of Teaching Performance	78
31.3	University Teaching Evaluations from Student Questionnaires	79
31.4	Teaching Evaluations for Studio Instruction in Music	80
31.5	Distance Education Teaching Evaluations	81
31.6	Teaching Dossier	81
31.6.2	Contents of a Teaching Dossier	81
31.6.2(a)	Items that must be included	81
31.6.2(b)	Items that may be included	82
ARTICLE 32: PREGNANCY AND PARENTAL LEAVE		82
32.1	Pregnancy Leave	82
32.2	Pregnancy Leave – Supplementary Benefits	83
32.2.4	Post-Natal Leave	83
32.3	Parental Leave	83
32.4	Parental Leave – Supplementary Benefits	83
32.5	Extended Parental Leave	84
32.6	Other	84
ARTICLE 33: PUBLIC SERVICE LEAVES		85
33.2	Public Office at Federal and Provincial Levels	85
33.3	Public Office at Local or Regional Levels	85
ARTICLE 34 : EMPLOYMENT OF NON-MEMBERS		85
ARTICLE 35: TERMINATION AND ALTERATION OF EMPLOYMENT		86
35.1	Resignation	86
35.2	Retirement	86
35.3	Early Retirement	87

35.4	Transfers	87
35.5	Security of Employment	87
ARTICLE 36: INTELLECTUAL PROPERTY, PATENTS AND COPYRIGHT		87
36.1	General	87
36.2	Ownership and Rights of All Intellectual Property	87
36.3	Patents	88
36.4	Copyrights	89
ARTICLE 37: FRAUD AND MISCONDUCT IN ACADEMIC RESEARCH AND SCHOLARLY ACTIVITY		89
37.1	Definition	89
37.2	Retention of Research and Scholarly Activity Materials	90
37.3	Report of Allegations	90
37.4	The Formal Investigation	90
37.5	Outcome of the Investigation	90
37.6	Conflict of Interest	91
ARTICLE 38: FUNDING SUPPORT FOR TEACHING, RESEARCH AND PROFESSIONAL ACTIVITIES		91
38.2	Professional Expense Reimbursement	91
38.3	Travel Funds	92
38.4	Travel Reimbursement Rates	92
ARTICLE 39: NO STRIKES OR LOCK-OUTS		92
ARTICLE 40: AMALGAMATION, CONSOLIDATION, MERGER, OR EXPANSION OF THE UNIVERSITY		92
ARTICLE 41: TRANSITION TO THE AGREEMENT		92
ARTICLE 42: TERM OF THE AGREEMENT DURATION		93
APPENDIX A: CERTIFICATE OF THE ONTARIO LABOUR RELATIONS BOARD		95
APPENDIX B: APPEAL OF RESEARCH GRANTS		99
APPENDIX C: SPECIAL VOLUNTARY EXIT PLAN		100
APPENDIX D: CANADA RESEARCH CHAIRS (CRC)		101
APPENDIX E: PHASED-IN RETIREMENT OPTION, SVEP, & COURSES TAUGHT BY NON-MEMBERS		102
APPENDIX F: RETIRED MEMBERS TEACHING COURSES UNDER THE PART-TIME COLLECTIVE AGREEMENT		102
APPENDIX G: MODEL LETTER SOLICITING LETTERS OF REFERENCE		104

- 1.1 The Parties recognize that the object of the University is the attainment of high standards of academic excellence in the pursuit and dissemination of knowledge for the benefit of students and of the academic and wider communities.
- 1.2 The Parties recognize that the goals of the University include, but are not limited to, the following:
- the attainment of high standards of excellence in teaching, scholarship, research and the creative arts;
 - the development of skills and attitudes essential for scholarly study and scientific investigation and for the effective sharing of the results of these activities with fellow scholars and with the community at large;
 - the encouragement of the pursuit of truth by individuals and groups through research, free enquiry and criticism in order to extend the frontiers of knowledge and understanding;
 - the provision of an environment which will support the intellectual, cultural, and physical development of the University community;
 - the promotion and execution of the general objective of the University as set out under 1.1 above.
- 1.3 it is the purpose of this Agreement:
- to set out terms and conditions of employment for Members of the Bargaining Unit;
 - to foster a working environment which enables Members to achieve the objectives and goals of the University;
 - to foster and continue harmonious relations within the Wilfrid Laurier University community;
 - to ensure the equitable treatment of Members through fair procedures and practices;
 - to provide means for settling differences which may arise from time to time between Wilfrid Laurier University, hereinafter referred to as the University, as defined in Article 2, and Wilfrid Laurier University Faculty Association (WLUFA), hereinafter referred to as the Association, as defined in Article 2.
- 1.4 The Parties agree to co-operate in encouraging within Wilfrid Laurier University a climate of freedom, collegiality, responsibility and mutual respect in the pursuit of these objectives.

ARTICLE 2: DEFINITIONS

- academic year:
a period of 12 calendar months which, unless otherwise indicated, commences on 1 September of any year and ends on 31 August of the following year.
- academic unit:
is a faculty, division, library, school, or other unit headed by a Dean, Director, University Librarian, or other person excluded from the bargaining unit as managerial by the certificate issued by the Ontario Labour Relations Board, October 3, 1988.
- academic sub-unit, or department (or equivalent):
designates an academic division such as a department, institute, program, centre and other entity within an academic unit, whose senior academic administrator is a Member of the bargaining unit. The library is a unit without sub-units.
- academic term:
there are three academic terms in the calendar year: (1) from January 1 to April 30, (2) from to August 31, (3) from September 1 to December 31
- Act:
designates The Wilfrid Laurier University Act, S.O. 1973.
- actual salary:
is the salary received by a Member on a Reduced Load appointment, and shall be a negotiated proportion of the Reference Salary.
- Agreement:
is this collective agreement negotiated between and ratified by the University and the Association.
- Association:
is the Wilfrid Laurier University Faculty (and Librarians) Association, (also WLUFA). The Association is a trade union defined under the Ontario Labour Relations Act, and is hereinafter referred to as the Association or the Union.
- Bargaining Unit:
includes all full-time faculty and full-time librarians employed by Wilfrid Laurier University as defined and clarified by the certificate of the Ontario Labour Relations Board, number 0477-88-R, dated October 3, 1988, and attached as Appendix A.
- Board:
is the Board of Governors of Wilfrid Laurier University, as provided for in the Act.
- Chair:
with an initial upper case letter designates a Member who is administrative officer of a department or academic sub-unit, and for the purposes of this Agreement, the Associate Dean in the Department of Business is equivalent to a Chair.
- chair:
with an initial lower case letter designates a chair of a committee.

Contract Academic Staff is a person who is not a full-time Faculty Member and who teaches courses on contract under the terms of the Collective Agreement between Wilfrid Laurier University and Wilfrid Laurier University Faculty Association for Part-time Contract Academic Staff and Part-time Librarians, 2004-2007.

contract year: is the period from 1 July of one calendar year to 30 June of the next

course: is a unit of study for credit in a given discipline identified by a unique number and name. A one (1.0) credit course is normally taught during two consecutive academic terms; a one-half (0.5) credit course is normally taught during one academic term; a course of less than one-half credit is normally taught during part of one academic term.

day: means a working day, exclusive of Saturdays, Sundays and all holidays observed by the University.

Dean: is the head of an academic unit that administers a program of study that leads to a degree.

department-in-council: includes all Members of the Bargaining Unit in the academic sub-unit as voting members; it is Academic staff in accordance with Article 11.1) of the part-time collective agreement, September 1, 2004–August 31, 2007 with the elected representatives serving as voting members; and other representatives as designated by department and Faculty policies.

Department: an academic department as duly constituted by the Senate and Board.

designate: is a person authorized to act on behalf of an officer of the University, an officer of the Association, a Chair of a department, or a chair of a Committee.

Distance Education Course: is a credit course taught using delivery modes such as the internet, correspondence and videotape, offered through the Office of Part-time, Distance and Continuing Education.

Faculty: an academic faculty as defined by the Act.

faculty-in-council: for the Faculty of Music, the Faculty of Social Work and for the Brantford Campus, the faculty-in-council includes all Members of the Bargaining Unit in the academic unit as voting members; Contract Academic Staff in accordance with Article 11.2.2(b) of the part-time collective agreement, September 1, 2004–August 31, 2007 with the elected representatives serving as voting members; and other representatives as designated by Faculty policies.

Full-time Faculty Member: a Faculty Member appointed by the Board to the rank of Lecturer, Assistant Professor, Associate Professor, or Professor.

Full-time Librarian: a professional librarian appointed to the rank of Librarian I, Librarian II, Librarian III or Librarian IV and who, on average, performs duties for 24 hours or more per week during the period of his/her employment.

grievance: is any dispute or difference arising out of the application, interpretation, administration, or alleged violation of the provisions of this Agreement.

Intramural course: is a regular course taught on the main University campus in the fall and winter terms and in spring term by the School of Business and Economics; such courses do not include one-on-one teaching, such as directed studies courses and Faculty of Music studio courses in practical study and composition, or any other courses approved by the Joint Liaison Committee

lab s : c : is a class in which the instruction, supervision, and assessment of student work is conducted in a University facility designated as a laboratory.

librarians-in-council: includes all Members of the academic unit as voting members; part-time professional librarians in accordance with Article 11.2.2(d) of the part-time collective agreement, September 1, 2004–August 31, 2007, and other representatives as designated by Library policies.

Library Council: is chaired by the University Librarian and includes all full-time and part-time professional librarians employed in the Library as librarians, and other members as approved by Senate.

Member: when printed with an initial upper case letter is a Member of the Bargaining Unit as defined by the Ontario Labour Relations Board Certificate, number 0477-88-R, dated October 3, 1988, attached as Appendix A; and includes Faculty Members with the rank of Lecturer, Assistant Professor, Associate Professor, and Professor, and Librarians with the rank of Librarian I, Librarian II, Librarian III, and Librarian IV, as Members of the Bargaining Unit.

music studio course/music therapy practicum course: is a credit course offered by the Faculty of Music in which students are taught by a studio instructor or supervised by a music therapist on a one-on-one basis.

off-campus course:
is a credit course offered in the off-campus degree or diploma program (i.e., not on the Waterloo or Brantford campus) by the School of Business and Economics

Parties: to this Agreement are the University and the Association, or hereinafter referred to as the Union.

President: the President of the University.

Reduced Load:
is an appointment in which a Member at his/her request carries a reduced workload for a specified period of time

Reference Salary:
is the Member's annual gross salary to which the Member shall be entitled when the Member continues in full-time appointment, excluding any additional stipends or other special income.

Senate: is the Senate of Wilfrid Laurier University, as constituted pursuant to the Act.

Temporary Chair:
is a Member elected by the appropriate faculty-in-council or by the librarians-in-council to serve as chair of the academic unit's Appointment and Promotion Committee, and, in the Faculty of Music, the Faculty of Social Work and at the Brantford Campus, to preside at meetings of the faculty-in-council in accord with 13.11.9.

tutorial section:
is a class designed to complement lectures in a course by meeting with students to discuss and analyse texts, readings, cases and exercises. Members who teach tutorial sections are responsible for the preparation for the tutorials, and for the assessment of student work and participation.

University:
means Wilfrid Laurier University, the Employer as mentioned in the certificate of the Ontario Labour Relations Board, number 0477-88-R, dated October 3, 1988, and its designates, the Board of Governors of Wilfrid Laurier University, or any officers authorized to act on behalf of the Board.

University Librarian:
the head librarian of the University Library,

University Library:
includes the Library on the Waterloo campus and all other locations where the University provides library services employing one or more full-time or part-time professional librarians.

ARTICLE 3: RECOGNITION, RIGHTS AND PRIVILEGES OF THE ASSOCIATION

3.1 Recognition:

3.1.1 The University recognizes the Association as the sole and exclusive bargaining agent for Members of the Bargaining Unit as defined by the certificate of the Ontario Labour Relations Board, number 0477-88-R, dated October 3, 1988, attached as Appendix A. All full-time faculty members and professional librarians appointed to the Brantford Program shall be Members of the Bargaining Unit represented by the Association.

3.1.2 For greater certainty, the following persons are excluded from the Bargaining Unit as defined by the certificate of the Ontario Labour Relations Board dated October 3, 1988:

- (a) the President, Vice-presidents, Deans, the Director of Information Technology Services (formerly the Director of Computing Services) and the University Librarian and Archivist, including an individual appointed in an acting capacity to serve temporarily in one of these offices, or one of these officers on an administrative leave that falls within a term of office, or between two consecutive terms of office;
- (b) persons holding visiting or in-Residence appointments for one year or less;
- (c) the Systems Specialist in the Library.

3.1.3 A full-time faculty member or full-time librarian member, who is excluded from the Bargaining Unit by virtue of holding an administrative appointment, and who would otherwise be a member of the Bargaining Unit, namely the officers specified in 3.1.2 (a), shall, at the termination of that appointment, automatically become a Member of the Bargaining Unit with all the rights and privileges attendant thereto. As of the date of ratification of this Agreement any existing compensation, leave and/or other arrangements resulting from an administrative appointment specified in 3.1.2 (a) shall not be altered by this Agreement.

3.1.4 Nothing herein shall prevent the teaching, of courses or the performance of librarian responsibilities or the pursuit of research, scholarly or creative activities by those persons excluded from the Bargaining Unit in 3.1.2 (a) and (b).

3.2 Association Facilities:

3.2.1 The University shall provide to the Association, without charge, the use of one office, furnished with the following furnishings: desk; desk chair; 3 side chairs; waste basket; filing cabinet; bookcase. The University shall also provide internal telephone services with external access (provided that the Association will pay all long-distance charges) and use of the intra-University mail delivery service.

The University shall undertake to provide the Association with larger office space by January 1, 2008 that is sufficient to accommodate a photocopier, an office for an administrator, filing and storage. A meeting room which will accommodate 12 people will be assigned to WLUFA. This room can be booked by the university community through the Association office. The University shall also provide a photocopier for the Association's exclusive use for which the Association will pay at the normal university rates.

3.2.2 The University shall make available to the Association duplication, computing and audio-visual services, and such other University services as may be agreed upon from time to time by the Parties at the then current internal Departmental rate.

3.2.3 The University shall provide the Association access to meeting rooms on campus for Association business through the University's room booking office and following the normal booking procedures and regulations.

3.2.4 The University agrees to print and provide, without charge, one copy of this Agreement (including all appendices) to each Member, one copy to each new Member appointed during the life of the Agreement, and 100 copies to the Association.

3.3 Association Membership and Service:

3.3.1 Every Member shall have the right to join the Association and as a member of the Association to participate in its activities. The University shall not interfere with members of the Association attending Association meetings or attending to Association business providing such participation or attendance does not interfere with the performance of the Member's teaching or administrative duties under this Agreement.

3.3.2 No person shall be required to be a member of the Association as a condition of employment.

3.4 Dues Check-Off

3.4.1 The University shall deduct from the monthly salary payment to each Member of the Bargaining Unit such dues as are uniformly and regularly payable by a member of the Association in accordance with the Constitution and By-Laws of the Association and such other assessments as are authorized in writing to the University by the Association.

3.4.2 At the commencement of the Agreement the Association shall advise the University in writing of the amount of its regular dues or assessments. Thereafter the Association shall advise the University in writing of any change in the amount of regular dues or assessments; such notice to be given at least 20 days prior to the effective date of such change. The Association shall limit the number of changes to no more than 4 per calendar year.

3.4.3 When the amounts specified under 3.4.1 are remitted, the University shall inform the Association

in writing of the names of Members from whose salaries deductions for Association dues and/or assessments, or, as specified in 3.4.5, for charitable donations in lieu of dues and/or assessments, have been made and the amount of dues and/or assessments deducted from each Member's salary.

3.4.4 Except as specified in 3.4.5, the University shall, no later than the last day of the month in which the deductions are made, remit to the Association the amounts deducted in accordance with 3.4.1

3.4.5 A Member who affirmatively asserts objection to the payment of union dues to a trade union on conscientious or religious grounds, and said objection is recognized by the Ontario Labour Relations Board or is established by precedents in case law, shall have a sum equivalent to Association dues and/or assessments deducted by payroll check-off and remitted on the Members behalf to a charitable organization registered with the Department of National Revenue, and chosen annually by the Member. Members, including newly appointed Members and others entering or re-entering the Bargaining Unit from excluded academic administrative positions, may apply for this exemption by submitting written evidence of their conscientious or religious objection to the University with a copy to the Association.

3.5 Rights of the Association:

3.5.1 In recognition of the involvement of Members in the consultative process of this Agreement, the University agrees to provide a total of ten (10) one-term undergraduate course equivalents per contract year to the Association to be distributed at its discretion between the two bargaining units. In addition the Association will be allowed to purchase up to seven (7) one-term undergraduate course equivalents per contract year, at the current stipend rate. These one-term course equivalents are inclusive of the stipends provided to Contract Academic Staff and Part-time Librarians under 3.5.1 of the Part-time Collective Agreement. Should a Librarian Member be assigned such release time by the Association it shall be assigned at an equivalency rate of 3.5 hours/week on average per one-term undergraduate course. The Librarian Member shall negotiate with the University Librarian the timing of such release time. The Association will inform the University of the names of the Members for whom release time is allocated as soon as they are elected or appointed and not later than May 1.

3.5.2 The University recognizes that Members, subject to their obligations under this Agreement, have the right to attend open meetings of the Board and Senate, and to attend any open meetings of committees of these bodies.

3.5.3 The University recognizes that the Association has the right at any time to call upon the assistance of duly authorized representatives of the Canadian Association of University Teachers (CAUT) and of

the Ontario Confederation of University Faculty Associations (OCUFA). Such duly authorized representatives shall, subject to the provisions of the Act, have access to University premises to consult with Association officials and Members.

ARTICLE 4: GENERAL ADMINISTRATION

4.1 Working Environment:

4.1.1 The University acknowledges a continuing responsibility to maintain a working environment in which the academic functions of Members are effectively carried out, and undertakes, therefore, to provide a reasonable level of facilities, services and equipment required to meet the Members' contractual obligations, including library, telephone, photocopying, electronic mail, computing, secretarial and technical services.

4.1.2 To enable Members to fulfil their obligations under Articles 18 and 19, the University shall provide each Member for his/her exclusive use a furnished office equipped with a computer, and appropriate laboratory and studio space. In circumstances where there may be a shortage of office space, a Member may be required to share an office with another Member or Contract Academic Staff member. Such sharing of an office shall be for a specified limited period of time, and in any case shall not be for longer than one academic year. A Member sharing an office under this provision shall be entitled to the exclusive use of a desk, computer and telephone.

4.1.3 In support of Members' research and scholarly activities, and in order to assist Members in the fulfilment of their obligations under Article 18 and 19, the University shall provide a Professional Expense Reimbursement and Travel Funds in accordance with Article 38: Funding Support for Teaching, Research and Professional Activities.

4.1.4 The University recognizes a responsibility to provide for the security of Members on University premises, and to provide facilities, supplies, and services sufficient to protect the safety of Members as they carry out their duties.

4.1.5 The University agrees to adhere to health and safety standards as embodied in current government legislation. Members who have reason to believe that a work situation is likely to endanger them have the right to refuse unsafe work pursuant to and in accordance with the provisions of the Occupational Health and Safety Act.

4.2 University Rights:

4.2.1 The Association acknowledges that the University possesses and may exercise all powers conferred upon it under the Act, subject to the express provisions of this Agreement. In the implementation of the provisions of this Agreement,

the University shall act fairly, equitably, and ethically in its actions effecting Members.

4.2.2 The Association acknowledges that it is the right of the University to hire, appoint, promote, transfer and classify employees and it is the right of the University to dismiss, suspend or otherwise discipline any employee for just and sufficient cause, in a fair and equitable manner in accordance with the provisions and specifications of this Agreement.

ARTICLE 5: JOINT LIAISON COMMITTEE

5.1 A Joint Liaison Committee shall be established within 20 days of the ratification of this Agreement by the Parties.

5.2 The Joint Liaison Committee shall be composed of 4 representatives of the Association and 4 representatives of the University. A quorum shall be 4 members, provided that 2 representatives of each Party are present.

5.3 The Committee shall be chaired jointly by one of the representatives of the Association and one of the representatives of the University who shall together be responsible for preparing and distributing agenda and minutes of meetings.

5.4 The Joint Liaison Committee shall review matters of concern arising from the application of this Agreement, excluding any dispute which is at that time being resolved under the grievance and arbitration procedures set out in Article 27. This Committee shall attempt to foster effective communications and working relationships between the Parties and shall attempt to maintain a spirit of mutual co-operation and respect. In the light of this objective, this Article 5 does not preclude the occurrence of informal meetings between representatives of the Association and the University to attempt to resolve differences that may arise from time to time.

5.5 The Joint Liaison Committee shall meet once a month from September to June inclusive, and at other times as it decides. Regular meetings may be waived by agreement by both Parties.

5.6 The Joint Liaison Committee shall not have the power to add to or to modify the terms of this Agreement, but shall act in accordance with 5.4.

ARTICLE 6: CORRESPONDENCE & INFORMATION

6.1 Except where otherwise specified in this Agreement, correspondence between the Association and the University arising out of this Agreement or incidental thereto shall pass between the President and the President of the Association, or their designates.

6.2 Where written notice is specified in the Agreement, the University internal mail will be deemed adequate means.

6.3 The University shall provide the Association with the following information:

- (a) no later than 20 days after the first day of each Contract Year, a list containing the name, category of appointment, rank, year of appointment to current rank, birthdate, address, Reference Salary, sex, department, highest degree, year of highest degree, year of first degree, end University I.D. number of each Member;
- (b) the name, category of appointment, rank, birthdate, address and Reference Salary of each new Member, no later than 20 days following the appointment of such Member;
- (c) the names of all Members whose employment has been terminated, the dates of such terminations, and the categories of termination such as expiration of a contract, death, resignation, retirement and dismissal, within 30 days of termination;
- (d) the names and new ranks of Members who have received promotions, and the effective dates of such promotions, within 30 days after the Board has granted such promotions;
- (e) within 30 days after the first day of each Contract Year, a list of all Members granted leave for the present contract year or part thereof and the type of leave granted;
- (f) approved minutes of the Board Pensions and Fringe Benefits Committee, and the audited and other reports concerning the pension and benefit plans;
- (g) two copies of the latest University budget and budget report when circulated to the Board;
- (h) two copies of the annual audited statement of the University when presented to the Board of Governors;
- (i) notice of meetings, agenda and a copy of the public minutes of the Board at the time of distribution;
- (j) notice of meetings, agenda and a copy of the public minutes of the Senate at the time of distribution;
- (k) the names and addresses of all persons appointed or elected to positions on the Board or Senate, together with the names of persons appointed or elected to Board or Senate committees with any terms of reference of those committees at the time of their election or appointment;

- (l) the reports on Employment Equity listed in 22.5;
- (m) two copies of the latest Institutional Data and Statistics Book prepared by the Office of Institutional Research;
- (n) the Registrar's Report on student enrolment;
- (o) such other information as may be set out elsewhere in this Agreement that is required to be given.

6.4 The Association agrees to provide the University with the following information:

- (a) a copy of each WLUF A Newsletter;
- (b) an up-to-date copy of the Constitution and By-laws of the Association;
- (c) an up-to-date list of the Executive Committee of the Association;
- (d) such other information as may be set out elsewhere in this Agreement that is required to be given.

A 7: ACADEMIC FREEDOM

7.1 The common good of society depends upon the search for knowledge and its free expression. Academic freedom in universities is essential to both these purposes in the teaching function of the university as well as in its scholarship and research. Members shall not be hindered or impeded in any way by the University or the Association from exercising their legal rights nor shall they suffer any penalties because of the exercise of such legal rights. The Parties agree that they will not infringe or abridge the academic freedom of any Member. Members are entitled, regardless of prescribed doctrine, to freedom to practice their professions of teacher and scholar, or librarian, freedom in carrying out research and in publishing the results thereof, freedom of teaching and discussion, freedom of creative activity, freedom to select, acquire, disseminate, or use documents in the exercise of their professional responsibilities, freedom to criticize the University and the Association, and freedom from institutional censorship.

7.2 In exercising such freedom, Members have a responsibility to respect the academic freedom and rights of other members of the university community.

7.3 The censorship of information is inimical to the free pursuit of knowledge. The collection, organization, and dissemination of knowledge will be done freely and without bias in support of the research, teaching, and study needs of the university community. The Parties agree that no censorship based on moral, religious, or political values shall

be exercised or allowed against any material which a Member desires to be placed in the library collections of the University.

- 7.4 Academic freedom does not require neutrality on the part of the individual, rather, academic freedom makes commitment possible. Academic freedom does not confer legal immunity, nor does it diminish the obligations of Members to meet their duties and responsibilities. Members have a duty to exercise that freedom in a manner consistent with the academic obligations of teachers and scholars, and librarians.

ARTICLE 8: NON-DISCRIMINATION

- 8.1 The Parties agree that all Members have a right to equal treatment with respect to employment and that there shall be no discrimination exercised or practised with respect to any Member in regard to salary, rank, appointment, promotion, tenure, reappointment, dismissal, leaves, or benefits on the basis of race, ancestry, place of origin, colour, ethnic origin, citizenship, creed, sex, sexual orientation, age, record of offences, marital status, family status, handicap, political affiliation or belief, or membership or non-membership in the Association. Except as otherwise provided in this Agreement, the interpretation and application provisions of Part II of the Human Rights Code, RSO 1990, Chapter H.19, as amended, shall apply to the administration of this Article.
- 8.2 If candidates for appointment have been judged to be substantially equal in qualifications, priority will be given to those candidates who are Canadian citizens or permanent residents. This clause will be subject to amendment in accordance with changes in federal legislation.
- 8.3 This Article shall not preclude any employment equity or pay equity measures mandated by law or agreed to by the Parties, including any action that has as its object the increased representation of the four (4) designated groups for employment equity within the University, namely women, racial minorities, persons with disabilities, and aboriginal people as more particularly set out in Article 22.

ARTICLE 9: CONFLICT OF INTEREST

- 9.1 Members shall act fairly, justly, and impartially in their actions affecting students, Members and other employees of the University.
- 9.2 Peer assessment, review, appeals or other decision-making relating to appointment, tenure, promotion, reappointment, termination, salary, research grants or instructional development grants shall be performed in an objective manner and on objective grounds. It shall be subject to the provisions provided under 27.1.4, relating to the awarding of research grants but shall not be subject to the provisions of

a Member may appeal such a decision in accordance with Appendix B.

- 9.2.1 No Member shall:
- (a) knowingly participate in any decision that directly and preferentially benefits himself/herself or any individual with whom the Member has an immediate familial, marital, sexual or financial relationship; or
 - (b) knowingly participate in any academic decision directly affecting an individual with whom the Member has an immediate familial, marital, sexual, client, patient, or financial relationship.

- 9.2.2 The Vice-president: Academic, Deans and university Librarian shall not knowingly participate in any decision that directly and preferentially benefits a Member with whom the said administrator has an immediate familial, marital, sexual or financial relationship.

9.3 Relations with Students:

- 9.3.1 With respect to students, Members:
- (a) shall avoid all forms of discrimination as specified in Article 8;
 - (b) shall disclose the existence of any conflict of interest or of other circumstances known to them which may reasonably introduce or appear to introduce bias into their academic judgement or administrative decisions with respect to students by notifying their Dean in writing;
 - (c) shall not accept additional remuneration for tutoring students enrolled in the University;
 - (d) shall respect the confidentiality of information about a student gained through the exercise of academic or administrative duties or through participation in department or University committees: such information may be used or disclosed where such use or disclosure has the student's consent, or is required in the fulfillment of a Member's academic, administrative, or committee responsibilities.

- 9.3.2 Upon notification pursuant to 9.3.1(b), a Dean shall:

- (a) permit the student to remain in the Member's course and make arrangements for independent evaluation of the student's performance; or
- (b) with the Member's consent, permit the student to remain in the Member's course without special arrangements for an independent evaluation; or
- (c) require the student to be transferred from the Member's course.

9.4

Relations with Members:

Without limiting the generality of 9.1 and 9.2, a Member:

- (a) shall, with respect to Members, avoid all forms of discrimination as specified in Article 8;
- (b) have an obligation both to the University and to Members to be fair and objective when presenting a professional judgement on a Member at the request of an appropriate University committee or authority (e.g., a committee dealing with appointments, tenure, Continuing Appointment, promotion, dismissal or research and instructional development grants);
- (c) shall respect the confidentiality of information about a Member gained through the exercise of administrative duties or participation in a peer committee; such information may be used or disclosed where such use or disclosure is required by the terms of this Agreement;
- (d) shall not participate in or vote at more than one stage in the consideration of any application by a Member; the consideration of an application by a unit or sub-unit constitutes the first stage of an application;
- (e) shall not participate in the deliberations of a committee while it adjudicates applications which include his/her own application; however, in the case of grant applications, this prohibition applies only to the committee's consideration of applications in the same category as the Member's application.

9.5

Indication of Affiliation:

- (a) As a general rule Members in their scholarly publications or information for performance programs or recording notes should indicate their affiliation with the University.
- (b) Members shall not purport to represent the University or speak for it, or to have its approval, unless such authority has been given in writing.

9.6

Contractual and Financial Matters:

9.6.1

A Member who has any interest, directly or indirectly, in any contract, transaction, proposed contract or proposed transaction under consideration by the University and is part of the decision making process with respect to same, shall,

- (a) declare the nature and extent of the interest as soon as possible and no later than any meeting in which the Member participates and at which the matter is to be considered:
- (b) refrain from taking part in any discussion or decision-making vote in relation to the matter; and

- (c) withdraw from any meeting when the matter is being discussed if requested to do so by a majority of the members present at the meeting.

9.6.2

In particular, and without limiting the generality of the foregoing, unless specifically authorized by the Vice-President: Academic or designate after full written disclosure of the conflict, Members shall not:

- (a) with University funds or with funds administered by the University, knowingly authorize the purchase of equipment, supplies, services, or real property from a source with which the Member, or any individual with whom she/he has an immediate familial, marital, sexual or financial relationship, has a material financial interest;
- (b) engage any individual with whom the Member has an immediate familial, marital, sexual or financial relationship in any capacity for which remuneration comes from University funds or from funds administered by the University.

ARTICLE 10: EVALUATION OF A MEMBER'S PERFORMANCE

10.1

The University may review the performance of Members under this Article, once per year. Such an evaluation, if any, shall be in addition to any other assessments which may be required by other provisions of this Agreement. If the University wishes a Member to participate in any discussion or meeting as part of this review, the Member shall receive written notice of an evaluation under Article 10. The notice shall be given at least 5 days in advance of the meeting, and the Member shall have the right to be accompanied by a representative of his/her choice.

10.2

Failure of a Member to grieve the University's assessment of his/her performance shall not be deemed an admission of the validity of the assessment.

ARTICLE 11: BOARD OF GOVERNANCE

11.1

Board of Governors and Senate:

11.1.1

The Association acknowledges the rights, powers and responsibilities of the Board as established by statute, by-law, and practice, except as such rights, powers and responsibilities may have been specifically abridged, delegated, or modified by the Certification Order or this Agreement. The Board shall exercise those rights, powers, and responsibilities in a manner which is fair, reasonable and consistent with the provisions of this Agreement.

11.1.2

The Parties acknowledge the rights, powers and responsibilities of the Senate as established by statute, by-law, and practice, except as such rights,

powers and responsibilities may have been specifically abridged, delegated, or modified, by the Certification Order or this Agreement. The Senate shall exercise those rights, powers, and responsibilities in a manner which is fair, reasonable and consistent with the provisions of this Agreement.

11.1.3 Except where modified by this Agreement, existing Board and/or Senate policies relating to terms and conditions of employment which are reasonable, certain, and known, and which were in force at the date of the ratification of this Agreement or during the preceding academic year shall continue during the term of this Agreement. The onus of establishing an existing policy within the meaning of this clause shall rest on the party or person alleging the existence of such policy. Either party may seek interpretation of an existing policy relating to terms and conditions of employment by referring any such matter to the Joint Liaison Committee as established in Article 5 of this Agreement.

11.2 Collegiality:

11.2.1 The University acknowledges the rights and responsibilities of Members to participate in the formulation and/or recommendation of academic policies and procedures within the University through duly constituted collegial bodies and committees. The involvement and participation of Members in the selection of senior academic administrators is accepted and supported by the University.

11.2.2 Pursuant to 11.2.1, the composition and procedures of search committees of University officers who are ex-officio members of Senate, except for the chair of the Board and the Chancellor, shall be in accordance with the provisions set in 11.2.4, 11.2.5, and 11.2.6.

11.2.3 If during the term of this Agreement, the University creates new officers who are ex-officio members of Senate, the procedures for the search committee for such an officer shall be in accordance with 11.2.4 and 11.2.6, and the composition of the search committee shall be subject to the agreement of the Parties.

11.2.4 Procedures of Search Committees:

- (a) Meetings may be attended by members by telephone conference or video conference. When a vote is conducted a member attending by telephone conference or video conference will cast his/her ballot by personal and confidential fax. A quorum for the Search Committee shall be two-thirds of the voting members.
- (b) Subject to the provisions governing renewal of an appointment, all decisions of Search Committees shall be taken by majority vote. In voting on the renewal of an appointment or on any motion to recommend a candidate for

appointment, abstentions are not allowed and a Secret ballot shall be used. With the exception of the Search Committee for President, the chair of the Committee shall not participate in such voting, but shall cast a vote to confirm or veto the Committee's recommendation of a candidate for the office. Proxy votes shall not be used. In the event of a tie vote which means the Committee cannot recommend a single candidate as specified under 11.2.4 (g), the meeting shall be adjourned, and another meeting shall be scheduled at which another vote shall be held. If this second vote also results in a tie and no recommendation, then, to overcome the procedural impasse, the chair shall cast a vote. The chair retains the right to confirm or veto the recommendation of the Committee arrived at through this procedure.

- (c) Search Committees shall take appropriate steps to advertise the position and to invite nominations and applications.
- (d) Once appointed to the Search Committee, a member cannot apply or be considered for the position.
- (e) All nominations and applications shall be reviewed and considered under a set of criteria established by the Search Committee and a short list of candidates shall be interviewed.
- (f) The Search Committee shall provide opportunity for relevant groups and individuals, as determined by the Committee, to meet with the short-listed candidates.
- (g) The Search Committee shall recommend one candidate for appointment. In forwarding its recommendation to the President, Senate or Board as appropriate, the Committee shall include a report describing the procedures followed, the number of candidates considered and the recommendation.
- (h) At the conclusion of a five-year term of office, subject to (i) below, an incumbent may be recommended for a further five-year appointment. The Committee shall interview the incumbent and shall invite representations from members of the university community. A recommendation for renewal without competition requires the support of at least sixty percent of those voting. If there is not a positive recommendation for renewal, search procedures shall be instituted.
- (i) If the incumbent holds a Tenured or Continuing Appointment and has completed two terms of office, a search shall be undertaken and the incumbent may stand for a third term in competition with other candidates for the office, but the incumbent may not stand for a fourth term.

- (j) On those matters not set out above, the Search Committee shall establish its own procedures.

11.2.5 Search Committees for Senior Administrative Officers:

(a) President:

The membership of the Search Committee for President shall be composed of 15 voting members as follows:

- The chair of the Board who shall chair the committee;
- 3 external members of the Board of Governors;
- 1 staff member;
- 1 undergraduate student;
- 1 graduate student;
- 2 members holding the office of Vice-President or Dean or University Librarian;
- 6 Members with Tenured or Continuing Appointment elected by the University Faculty Council.

The procedures for recommendation and appointment of the President shall be in accordance with 11.2.6.

(b) Vice-President: Academic:

The membership of the Search Committee for the Vice-president: Academic shall be composed of 18 voting members as follows:

- The President who shall chair the committee;
- 2 external members of the Board of Governors;
- 2 members holding the office of Dean or University Librarian;
- 1 undergraduate student;
- 1 graduate student;
- 1 staff member;
- 8 Members with Tenured or Continuing Appointment elected by the University Faculty Council, with one representative from the Faculty of Arts, one representative from the Faculty of Science, one representative from the School of Business and Economics, one representative from the Faculty of Music, one representative from the Faculty of Social Work, one representative from the Brantford Campus, one representative from the Library, and one representative elected at large; and
- 2 Senate Members elected by Senate.

(c) Vice-President: Finance and Administration:

The membership of the Search Committee for the Vice-President: Finance and Administration shall be composed of 17 voting members as follows:

- The President who shall chair the committee;
- 3 external members of the Board of Governors;
- 2 members holding the office of Dean or University Librarian;
- 3 staff members;
- 1 undergraduate student;
- 1 graduate student;

- 4 Members with Tenured or Continuing Appointment elected by the University Faculty Council; and
- 2 Senate Members elected by Senate.

(d) Vice-President: University Advancement:
The membership of the Search Committee for the Vice-president: University Advancement shall be composed of 16 voting members as follows:

- The President who shall chair the committee;
- 2 external members of the Board of Governors;
- 1 member holding the office of Dean or University Librarian;
- 1 undergraduate student
- 1 graduate student
- 2 staff members;
- 1 Alumni representative;
- 5 Members with Tenured or Continuing Appointment elected by the University Faculty Council; and
- 2 Senate Members elected by Senate.

(e) Deans of Faculties:

(i) Dean of the School of Business and Economics:

The Search Committee for the Dean of the School of Business and Economics shall be composed of the following 14 voting members:

- The Vice-president: Academic who shall chair the committee;
- 1 external member of the Board of Governors;
- 1 Dean from another academic unit;
- 1 undergraduate student from the School of Business and Economics;
- 1 graduate student from the School of Business and Economics;
- 1 staff member;
- 6 Faculty Members as follows:
 - The Chair of the Department of Economics;
 - The Chair (or equivalent) of the Department of Business: i.e., one of the two Associate Deans, chosen by a means to be determined by a meeting of full-time Faculty Members of the Department chaired by the Vice-president: Academic;
 - 3 tenured Faculty Members from the Department of Business elected by the full-time Faculty Members of the Department at a meeting chaired by the Vice-president: Academic;
 - 1 tenured Faculty Member from the Department of Economics selected by the full-time Faculty Members of the Department at a meeting chaired by the Vice-president: Academic; and
- 2 Senate Members elected by Senate.
- In the event that the Chair (or equivalent) of the Department of Business or Economics is ineligible to serve on the Committee, the designate for the Department Chair shall be elected by the full-time Faculty Members of the

Department at a meeting chaired by the Vice-president: Academic.

(ii) **Dean of the Faculty of Music:**

The Search Committee for the Dean of the Faculty of Music shall be composed of the following 12 voting members:

- The Vice-president: Academic who shall chair the committee;
- 1 external member of the Board of Governors;
- 1 Dean from another academic unit;
- 1 student from the Faculty of Music;
- 1 staff member;
- 5 tenured Faculty Members elected from and by the full-time faculty of the Faculty of Music; and
- 2 Senate Members elected by Senate.

(iii) **Dean of the Faculty of Social Work**
The Search Committee for the Dean of the Faculty of Social Work shall be composed of the following 12 voting members:

- The Vice-president: Academic who shall chair the committee;
- 1 external member of the Board of Governors;
- 1 Dean from another academic unit;
- 1 student from the Faculty of Social Work;
- 1 staff member;
- 5 tenured Faculty Members elected from and by the full-time faculty of the Faculty of Social Work; and
- 2 Senate Members elected by Senate.

(iv) **Dean of the Faculty of Arts:**

The Search Committee for the Dean of the Faculty of Arts shall be composed of the following 14 voting members:

- The Vice-president: Academic who shall chair the committee;
- 1 external member of the Board of Governors;
- 1 Dean from another academic unit;
- 1 undergraduate student from the Faculty of Arts;
- 1 graduate student from the Faculty of Arts;
- 1 staff member;
- 6 tenured Faculty Members elected from and by the full-time faculty of the Faculty of Arts of whom two (2) and only two shall be Department Chairs. No more than one faculty representative shall be from any one department;
- 2 Senate Members elected by Senate.

(v) **Dean of the Faculty of Science:**

The Search Committee for the Dean of the Faculty of Science shall be composed of the following 14 voting members:

- The Vice-president: Academic who shall chair the committee;
- 1 external member of the Board of Governors;
- 1 Dean from another academic unit;

- 2 students from the Faculty of Science. Undergraduate and graduate students are eligible for these positions. No more than one student representative shall be from any one department;
- 1 staff member;
- 6 tenured Faculty Members elected from and by the full-time faculty of the Faculty of Science of whom two (2) and only two shall be Department Chairs. No more than one faculty representative shall be from any one department;
- 2 Senate Members elected by Senate.

(vi) **Dean of Graduate Studies and Research**

The Search Committee for the Dean of Graduate Studies and Research shall be composed of the following 12 voting members:

- The Vice-president: Academic who shall chair the committee;
- 1 external member of the Board of Governors;
- 1 Dean from another academic unit;
- 1 student from the Faculty of Graduate Studies;
- 1 staff member;
- 5 tenured Faculty Members elected by the University Faculty Council, with one representative from each of the Faculties of Arts, Science, Music, Social Work and the School of Business and Economics;
- 2 Senate Members elected by Senate.

(vii) **Dean of the Brantford Campus:**

The Search Committee for the Dean of the Brantford Campus shall be composed of the following 13 voting members:

- The Vice-president: Academic who shall chair the committee;
- 1 external member of the Board of Governors;
- 1 Dean from another academic unit;
- 1 undergraduate student enrolled at the Brantford Campus;
- 1 staff member;
- 6 tenured Faculty Members elected from and by the full-time faculty of the Brantford Campus;
- 2 Senate Members elected by Senate.

(9) **The University Librarian:**

The Search Committee for the University Librarian shall be composed of the following 16 voting members

- The Vice-President: Academic who shall chair the committee;
- 1 external member of the Board of Governors;
- 1 Dean;
- 1 undergraduate student;
- 1 graduate student;
- 1 staff member;
- 1 faculty member from the Waterloo Lutheran Seminary;
- 7 Librarian Members with Continuing Appointment elected by the Library Council. at

- least one of whom shall be a librarian responsible for the Brantford collection; and
- 2 Senate Members elected by Senate.

(g) The Registrar:

The Search committee for the Registrar shall be composed of the following 13 voting members:

- The Vice-president: Academic who shall chair the committee;
- 2 Deans;
- 1 student;
- 1 staff member;
- 6 tenured Faculty Members elected by the University Faculty Council, with one person elected from each of the Faculty of Arts, the Faculty of Science, the School of Business and Economics, the Faculty of Music, the Faculty of Social Work, and the Brantford Campus'; and
- 2 Senate Members elected by Senate

(h) **Assistant Vice-President Student Services/Dean of Students**

The Search Committee for the Assistant Vice-President Student Services/Dean of Students shall be composed of the following 16 voting members:

- the President who shall chair the Committee;
- 1 external member of the Board of Governors;
- 1 Dean of an undergraduate academic unit;
- 1 Director chosen from among the Directors reporting to the Assistant Vice-president Student Services/Dean of Students;
- 3 undergraduate students;
- 1 graduate student;
- 1 staff person from the units reporting to the Assistant Vice-president Student Services/Dean of Students;
- 5 tenured Faculty Members elected by the University Faculty Council including one from the Brantford Campus';
- 2 Senate Members elected by Senate.

(i) The **Director of information Technology Services:**

The Search Committee for the Director of Information Technology Services shall be composed of the following 18 voting members:

- The Vice-president: Academic who shall chair the committee;
- 1 external member of the Board of Governors;
- the Vice-president: Finance and Administration
- 1 Dean;
- the Registrar;
- the university Librarian;
- 2 student (1 undergraduate and 1 graduate);
- 4 staff members:
- 4 Members with Tenured or Continuing Appointment elected by the University Faculty Council; not more than one of these Members shall be from: the School of Business and Economics, the Faculty of Arts, the Faculty of Science, the Faculty of Music, the Faculty of Social Work, the Brantford Campus', the Library; and
- 2 Senate Members elected by Senate.

- (j) The Parties agree that for the life of this Agreement, Faculty Members holding Candidacy Appointments at the Brantford Campus are eligible for election by University Faculty Council to search committees requiring a faculty representative from the Brantford Campus.

11.2.6

Procedures for Senate Advice in the Selection of University Officers:

The President is appointed by the Board, following advice by the Senate. The Senate shall receive a report from the search committee, and meeting in camera as a committee of the whole, the Senate shall determine its advice which shall be transmitted to the **Board**.

in the case of all other appointments under 11.2.2, the Senate shall elect two Senate Members to serve on the relevant search committees. These two Members shall be full members of the committee.

In the case of appointment of the Vice-Presidents, the Registrar, the Assistant Vice-president Student Services/Dean of Students, and the Director of Information Technology Services, any Member who is a member of Senate is eligible to serve as a Senate representative. For committees appointed to search for the Dean of the Faculty of Arts, the Dean of the Faculty of Science, the Dean of the Faculty of Music, the Dean of the Faculty of Social Work, the Dean of the Brantford Campus, the Dean of the School of Business and Economics, and the University Librarian, the two elected Members from Senate shall be from an academic unit other than the one for which the Dean or University Librarian is being sought. In the case of the Dean of Graduate Studies and Research, at least one of the Faculty Members elected as a Senate representative shall be from an academic unit or sub-unit which does not have a graduate program.

When a Search Committee has completed its deliberations, it will submit a report to Senate. Senate will meet in camera as a committee of the whole, and shall determine its advice which shall be transmitted to the Board.

11.2.7

The Parties support the continued inclusion of Librarian Members as full members of the University Faculty Council in accordance with the Minute of the University Senate of May 10, 1990.

11.3

Library Council:

11.3.1

In fulfilment of the principle of collegial governance stated in 11.2.1, the Library Council shall establish its own policies and procedures subject to the bylaws and regulations approved by Senate.

- 11.3.2** The Library Council shall be composed of
- (a) the University Librarian, who shall be an ex-officio non-voting member and chair of the Council;
 - (b) the, full-time and part-time professional librarians who are employed in the library as librarians;
 - (c) other members as approved by Senate, subject to the proviso that the professional librarians who are Members of the two WLUFA bargaining units constitute a majority of more than 50% of the Council membership.

ARTICLE 12: MEMBERS OFFICIAL FILES

- 12.1.1** The University shall maintain only one official file (hereafter called the Member's Official File) relating to each Member. All documents maintained by the University with respect to any period of a Member's employment with the University as a full-time faculty member, or as a part-time contract academic staff member, or as a full-time or part-time professional librarian, or as a Member with a Special Academic Rank shall be placed in the Member's Official File. The University shall have regard to all the documents in a Member's Official File when considering the Member's employment status, or when evaluating the Member's performance.
- 12.1.2** The Members' Official Files shall be kept in the office of the Vice-President: Academic. Deans, the University Librarian, and Department Chairs may maintain certain records with respect to Members within their jurisdictions. All materials in such files must be copied to the Member's Official File, except documents of a purely non-evaluative internal administrative nature. Copies of documents from a Member's Official File may be used and filed elsewhere within the University (for example in the office of a Dean or the University Librarian), as may reasonably be required for normal University administrative purposes.
- 12.1.3** All documents and materials including copies of computer files, with the exception of copies of books, articles or other similar materials, used in any official proceeding or review concerning a Member shall be deposited in the Member's Official File. These proceedings and reviews include but are not limited to those concerning appointment, renewal of appointment, grant of tenure or Continuing Appointment, promotion, and merit award, but shall not include grievance and arbitration proceedings.
- 12.1.4** Documents which do not comply with the rules set out in this Agreement may not be used in reviews, assessments or other proceedings as referred to in 12.1.3, or elsewhere in this Agreement.
- 12.1.5** Where materials already deposited in the Official File are required for any proceeding, true official copies certified and dated by the President or his/her designate shall be made available to individuals directly involved.
- 12.2** Contents of the Official File:
- 12.2.1** The Official File shall contain records relating both to the employment status of and the evaluation of a Member. No anonymous material shall be placed in the Official File. Each item shall be signed and dated by its author or authors. Aggregated statistical information which is recorded in evaluations and official minutes of meetings are not considered to be anonymous within the meaning of this clause. No anonymous material, if maintained contrary to this Agreement, shall be submitted as evidence in any proceeding involving a Member. If such evidence is submitted, it shall be struck from the record and not considered part of the evidence. Failure to strike such material from the record shall be sufficient in and of itself to invalidate the deliberation, action, or proceeding. Any such anonymous material contained in the files at the time of ratification of this Agreement shall be destroyed by the University.
- 12.2.2** In accordance with the provisions of (a) and (b) below, confidential material shall be restricted to signed letters of reference which the Member has solicited, or for the soliciting of which he/she has given approval, or which are provided for in this Agreement. Assessments and evaluations by the Vice-president: Academic, Deans, the University Librarian, Department Chairs, Area Heads, or other administrative officers of the University, are not letters of reference, and shall not be subject to the provisions of (a) and (b) below.
- (a) Letters received in relation to the initial appointment of a Member at the University shall be *confidential* and shall not be shown to the said Member before or after his/her appointment. These letters of reference shall be used only for the purpose for which they were written, namely to evaluate the suitability of the candidate for the position. The name of the author and date of these letters shall be included in the inventory of the file pursuant to **12.2.5**.
 - (b) Letters of reference solicited by or with the approval of a Member who has applied for reappointment or promotion or tenure or Continuing Appointment shall be considered Confidential and shall be included only in the confidential portion of the Member's Official File. Upon request, a Member shall be provided with a copy of the body of the letter, excluding any references which would identify the author of the letter, his/her affiliation or address.

- 12.2.3** When confidential material is to be used by the University in the course of proceedings to resolve a grievance and where in the opinion of the arbitrator(s) the identity of the author is central to the resolution of the difference, the arbitrator(s) shall be supplied with the material and may make use of it as is essential to his/her/their decision, having due regard to its confidentiality.
- 12.2.4** The Member may challenge the inclusion of any document in the Official File. The Member has the right to include in the Official File at any time additional material including his/her written comments on the accuracy or meaning of any of the contents of his/her file.
- 12.2.5** All contents of the Official File, including confidential material, shall be listed and numbered in order of accession. The Member shall be informed in writing of any additions to or deletion of material from his/her Official File within five (5) working days of the addition or deletion.
- 12.2.6** The Official File shall contain a record indicating which individuals have consulted the Official File, on what date, and for what purpose.
- 12.3 Access to the Official File:**
- 12.3.1** Subject to 12.2.2, upon reasonable notice and upon the presentation of appropriate identification, the Member or the Member's duly authorized representative shall have access to his/her Official File. The Member or his/her representative shall not remove the Official File from the Office of the Vice-president: Academic.
- 12.3.2** Subject to 12.2.2, each Member or the Member's duly authorized representative shall have the right to obtain from the University, on reasonable notice in writing, at University expense, a copy, and at his/her own expense additional copies, of any or all of the contents of his/her Official File.
- 12.3.3** Neither the Official File nor any of its contents shall be made available to any person or institution, except at the written request of the Member or as part of established assessment procedures and other proceedings as specified in 12.1.3 and elsewhere in this Agreement. When information is released under law, the details of the release shall immediately be conveyed in writing to the Member.

ARTICLE 13: APPOINTMENT OF FACULTY

- 13.1.1** All Members are appointed by the Board upon the recommendation of the President, and in accordance with the provisions of Articles 7 and 8.
- 13.1.2** All Appointments of Members, with the exception of Special Academic Ranks specified in 13.8, shall be to one of the following ranks: Lecturer, Assistant professor, Associate Professor and Professor.

- 13.1.3** Appointment to a rank shall be in accordance with the appointee's experience and level of achievement. For purposes of Provisional or Candidacy or Tenure appointments and promotion, credit for years of service for Sabbatical Leave under 17.1.2 and 17.1.3, and credit for years in rank as a faculty member at another university, or equivalent experience elsewhere, shall be negotiated, and the agreed upon credit shall be stated in a letter of appointment.
- 13.1.4** Appointments of Members shall be of the following types: Provisional, Candidacy, Tenured, Limited Term.

CATEGORIES OF APPOINTMENT:

- 13.2 Provisional Appointment:**
- 13.2.1** A Provisional Appointment has a two-year term. During the first year of a Provisional Appointment, the Member is entitled to be considered for a Candidacy Appointment. By September 15 of the second year of a Provisional Appointment, the Dean shall notify the Member of the date and procedures for application for a Candidacy Appointment under 13.3, and for an extension of the Provisional Appointment under 13.2.2.
- 13.2.2** By September 30 of the second year of a Provisional Appointment, a Member may request a one-year extension of the Provisional Appointment. This request shall be made in writing, with a statement of reasons for the extension, to the chair of the relevant Appointment and Promotion committee with a copy to the Dean. The Appointment and Promotion Committee shall forward its recommendation on this request to the Dean and the Vice-president: Academic, with a copy to the Member, by October 15. The Vice-President: Academic shall inform the Member of his/her decision by November 1 with copies to the Dean and chair of the Appointment and Promotion Committee. If the extension is granted, the Dean shall notify the Member of the date and procedures for application for a Candidacy Appointment, pursuant to 13.2.1, by September 15 of the third year of the Provisional Appointment. If the extension is denied, the Vice-president: Academic shall provide a written statement of reasons for the denial.
- 13.3 Candidacy Appointment:**
- 13.3.1** A Candidacy Appointment has a three-year term and leads to consideration for tenure. Normally, a person would have completed a Provisional Appointment at the University prior to receiving a Candidacy Appointment.
- 13.3.2 Candidacy Appointment: Procedures and Criteria:**
- 13.3.2.1** To be considered for a Candidacy Appointment, a Member shall apply in writing by November 15 of the final year of a Provisional Appointment. The

application shall include a curriculum vitae, teaching dossier, and other such documentation as the Member considers relevant, and shall be sent to the Department Chair (or equivalent).

13.3.2.2 The Chair (or equivalent) shall forward the application, supporting documentation, and a copy of the Member's Official File to the appropriate Department (or equivalent) Appointment and Promotion committee by November 25. Constituted in accordance with 13.10.1, and under the procedures set out in 13.10.2, the Committee shall base its recommendation upon the information and documentation provided for in this clause and 13.3.2.1.

13.3.2.3 The Member shall be invited to appear before the Department (or equivalent) Appointment and Promotion Committee and to present any further evidence and/or supporting information, oral and/or written, he/she deems appropriate. The Department (or equivalent) Appointment and Promotion Committee shall request from the Member any further information it deems necessary or relevant to make a recommendation. The Member shall have the right to be accompanied by a representative of his/her choice. The Department (or equivalent) Appointment and Promotion committee shall assess the Member's overall record of performance using the appropriate conditions and criteria pursuant to this Article. In the event any negative information is presented to the Committee, the Member shall be provided with such information in writing and shall be provided (prior to any vote being taken by the Committee) with a reasonable opportunity of responding to such negative information. A recommendation of the Department (or equivalent) Appointment and Promotion Committee shall be based only on documentation presented pursuant to this clause and clauses 13.3.2.1 and 13.3.2.2, and in accordance with the criterion set out in 13.3.2.8. The report of the Department (or equivalent) Appointment and Promotion Committee shall include a numerical record of the vote upon which the recommendation is based.

13.3.2.4 The Department (or equivalent) Appointment and Promotion Committee, as set out in clauses 13.10.1 and 13.10.2, shall no later than December 15 make a recommendation to the Dean of the Faculty on the granting of a Candidacy Appointment, with a copy to the Member.

13.3.2.5 Upon the receipt of the recommendation pursuant to 13.3.2.4, the Dean shall forward his/her own recommendation along with the recommendation of the Department (or equivalent) Appointment and Promotion Committee to the Vice-president: Academic who shall forward these recommendations and his/her own recommendation to the President.

13.3.2.6 The President shall forward his/her recommendation, and the recommendations received pursuant to 13.3.2.5, to the Board, and the Board shall decide on the appointment.

13.3.2.7 By February 15 in the final year of a Provisional Appointment, a Member must be notified of the Board's decision to award or deny a Candidacy Appointment. A copy of this notification shall be sent to the Association. In the event that a Candidacy Appointment is denied, the University's notification to the Member shall give written reasons for the denial.

13.3.2.8 A Member holding a Provisional Appointment shall be granted a Candidacy Appointment unless the Member has an unsatisfactory record in teaching or scholarship as set out in Article 18.

13.4 Appointment with Tenure:

Initial Appointment with Tenure may be made in accordance with Article 15 of this Agreement.

13.5 Limited Term Appointment:

13.5.1 A Limited Term Appointment is a full-time position, and carries no implication of renewal or continuation beyond the contractually limited term. A person holding such an appointment may apply for a Provisional, Candidacy or Tenure Appointment if such a position is available.

13.5.2 Limited Term Appointments are made only for the purposes stated in this clause. When the Board makes a Limited Term Appointment, the Vice-President: Academic shall inform the Association in writing stating the reason for the appointment. The purposes are:

- (a) to meet temporary needs created when a Member is granted a leave of absence or temporarily transferred to another duty within the University;
- (b) to provide for specific teaching, research, or scholarly needs of limited duration, including the engagement of distinguished visiting professors or persons with special academic knowledge, expertise, or experience;
- (c) to provide for specific teaching and research needs which, for budgetary and/or academic reasons, the University does not wish to result in a continuing appointment;
- (d) to accommodate vacancies in the full-time academic staff until full-time qualified persons acceptable for appointment are available;
- (e) for appointment to programs with provisional funding or of a trial nature.

13.5.3 Limited Term Appointments of Members shall only be made for periods of six months, twelve months, eighteen months, or twenty-four months, except under pressing circumstances and with the consent of the Association and which consent shall not be unreasonably withheld. Under 13.5.2 (b) or (c), Members eligible for NSERC research grants may be appointed for thirty-six months.

- 13.5.4** When a subsequent Limited Term Appointment is granted, the Member shall not be assigned a rank lower than the rank of his/her previous appointment. Subject to 13.5.1, when a Member on Limited Term Appointment receives a new Limited Term Appointment for all or part of the next academic year, the Member shall receive adjustments in compensation pursuant to Article 30.
- 13.5.5** In making Limited Term Appointments, the University shall follow the procedures set out in clauses 13.1, 13.9, and 13.11.
- 13.5.6** Effective upon the ratification of this Agreement, a Member shall serve for no more than 4 consecutive years in Limited Term Appointments. When a Member is appointed for a period longer than 4 consecutive years, the Member shall be deemed to hold a Candidacy Appointment.
- 13.5.7** When Limited Term Appointments have been made in a particular subject area under 13.5.2 for four consecutive years, the Department Appointment and Promotion Committee shall meet by December 1 to review the position. If the position fulfills a continuing need in the department curriculum or program, the DAPC shall recommend that the Dean create a tenure-track position in this area. This recommendation shall be forwarded to the Dean who may authorize a tenure-track appointment pursuant to 13.11.1 and 13.11.2.
- 13.5.8** If a Member is in the third or subsequent year of service in Limited Term Appointment(s), and that position is terminated and advertised as a tenure-track appointment, the Member has the right to apply for the position, and if he/she applies, and has the academic degrees specified in the advertisement, the Member shall be placed on the short-list and be interviewed for the appointment.
- 13.6 Joint Appointment:**
- 13.6.1** A Joint Appointment is an appointment shared by two Faculty Members of the Bargaining Unit.
- 13.6.2** Where sound academic reasons exist for so doing a Faculty Member may request a Joint Appointment with another Faculty Member. After consultation with the Department Chair(s) and/or Dean, as appropriate, the Faculty Member(s) shall submit the application for the appointment to the Vice-President: Academic who shall have the final authority for making the appointment. A Member shall not receive a Joint Appointment without his/her consent in writing.
- 13.6.3** Before a Member agrees to a Joint Appointment, he/she shall meet with the Vice-president: Academic, and shall reach agreement on how the Members' work is to be shared between the Members who share the Appointment, and how the procedures used in assessing the Member for subsequent or Tenure Appointment, promotion, and salary increments are to be applied.
- 13.6.4** The terms and conditions of the Joint Appointment shall be in writing signed by the 2 Members and the Vice-president: Academic. Within 5 days of its signing the Vice-president: Academic shall send a copy of the agreement to the Association.
- 13.7 Cross-Appointment:**
- 13.7.1** Where sound academic reasons exist for so doing, a Member may receive as an initial or subsequent appointment a Cross-Appointment in two or more academic sub-units or units within the University. A Member shall not receive a Cross-Appointment without his/her consent in writing.
- 13.7.2 Initiating a Cross-Appointment:**
- 13.7.2.1** If a current Member wishes to be considered for a cross-appointment and the University agrees, it shall be treated as a transfer under 35.4, and subject to the terms of a cross-appointment under 13.7.3.
- 13.7.2.2** When the University has approved a new Cross-Appointment, the Department or equivalent Appointment and Promotion Committees of the relevant academic unit or sub-units shall agree upon the academic qualifications and experience for the appointment in accordance with 13.11.2, and shall each make a recommendation to the Dean(s) who shall institute the search. If a search is instituted, the Dean(s) shall strike an Appointment and Promotion Committee in accordance with 13.7.2.3.
- 13.7.2.3** An Appointment and Promotion Committee for a Cross-Appointment shall have no fewer than five members, and in all other respects shall be constituted in accordance with 13.10. The committee members shall be elected by each Department or equivalent Appointment and Promotion Committee from among its members so that the committee's composition reflects the distribution of the workload of the appointment between the academic units or sub-units. The Committee shall elect its chair from among its members.
- 13.7.2.4** The Appointment and Promotion Committee shall seek the approval of the respective department- or faculty-in-councils for the rank-ordered list of candidates to be recommended for appointment in accordance with 13.11.9 before the chair of the Committee forwards the list to the Dean under 13.11.10. If one of the academic units or sub-units involved does not approve of the Cross-Appointment, the candidate shall not be cross-appointed to that unit.
- 13.7.3 Terms of a Cross-Appointment:**
- 13.7.3.1** Before a Member or candidate agrees to a Cross-Appointment, he/she shall meet with the Deans(s), and there shall be an agreement on how the Member's work is to be shared between the

academic units or sub-units concerned and which academic unit or sub-unit is to have primary responsibility for the Member in administrative and academic matters. The Member shall retain residual rights in one of the academic units or sub-units to which he/she would return on a full-time basis should academic needs change.

13.7.3.2 A Member with a Cross-Appointment shall have voice on each department-in-council or equivalent. The Member shall have voting rights in the department-in-council and be eligible for membership in the Department or equivalent Appointment and Promotion Committee of the academic unit or subunit which has the primary responsibility for the Member's administrative and academic duties. The other department-in-council may grant the Member voting rights including eligibility to serve on the Department or equivalent Appointment and Promotion Committee.

13.7.3.3 For a Member holding a Cross-Appointment, his/her application for a subsequent Limited Term, or for a Provisional, Candidacy or Tenure Cross-Appointment, or for promotion shall be through an Appointment and Promotion Committee constituted in accordance with 13.7.2.3 above.

13.7.4 The terms and conditions of the Cross-Appointment shall be set out in a letter of appointment in accordance with 13.12. Within 5 days of the receipt of the signed letter of appointment, the Vice-president: Academic shall send a copy to the Association.

13.8 Special Academic Ranks:

13.8.1 The terms and conditions of employment of the following Special Academic Ranks shall be individually negotiated between the individual and the University:

(a) Visiting Professor, Visiting Associate Professor, Visiting Assistant Professor or Visiting Lecturer is a faculty member visiting the University for a limited period of one year or less who normally holds a rank of similar status at another university.

(b) In Residence Appointment (Artist in Residence, Accompanist in Residence, Composer in Residence, Conductor in Residence, Executive in Residence, Social Worker in Residence, etc.) is an appointment for a limited period of one year or less of a faculty member who is a specialist in an applied field who does not assume a normal teaching load and is not required to do basic academic research during the appointment.

13.8.2 Appointment to Special Academic Ranks under 13.8.1 shall be made only for the purposes and under the conditions stated above. When the University makes appointments to these ranks, the Vice-president: Academic shall inform the Association of the appointment and the category

(a) or (b) under which the appointment falls and provide a copy of the letter of appointment.

13.8.3 If an In Residence Appointment is for a period of more than 12 months, or when the renewal of an In Residence Appointment creates a period of continuous service of more than 12 months, the faculty member shall be a Member of the Bargaining Unit. The terms and conditions of the appointment shall be in accordance with the Collective agreement except for provisions suitable for the appointment agreed to by the University and the Association in a letter of understanding.

13.8.4 In light of the particular needs of the Faculty of Music, there shall be a Special Academic Rank of Musician in Residence as a Member of the Bargaining Unit. An appointment as a Musician in Residence shall be for a period of longer than 12 months to a maximum of five years. To hold such an appointment, the Member shall have an established record as a musician, and shall be expected to continue his/her artistic and creative activities during the term of the appointment. Consequently, the Member shall not assume a normal teaching load, but will be expected to assist with juries, auditions, student recitals and concerts, and other administrative duties that are part of the Faculty of Music program. The precise terms and conditions of the appointment shall be agreed upon by the individual and the Dean provided they are consistent with the collective agreement. The agreed upon terms and conditions of the appointment shall be subject to the approval of the Association prior to the issuance of a letter of appointment under 13.12.

13.9 Equity In Appointments:

The Parties agree to the principles of employment equity, and agree that appointment procedures shall be in accordance with Article 22.

13.10 Department (or equivalent) Appointment and Promotion Committee:

13.10.1 By September 15 of each academic year, each department-in-council, or faculty-in-council in the case of Music and Social Work, shall elect an Appointment and Promotion Committee. Academic Programs which have Members and which are not organised as a department or faculty (e.g. Cultural Studies, Women's Studies) shall select a Committee in accordance with (g) below. Appointment and Promotion Committees for the Brantford Campus shall be subject to this clause and to 13.10.4 below. The size of the Committee, quorum and method of election shall be determined by each such department-in-council, faculty-in-council, or Program Coordinating Committee provided that:

(a) all members of the Appointment and Promotion Committee shall be Members holding Provisional, Candidacy or Tenured Appointments:

- (b) the Appointment and Promotion Committee shall consist of at least five (5) Members of the academic unit or sub-unit;
- (c) subject to (a) and (b) above, academic units or sub-units may choose to sit as a committee of the whole;
- (d) the Committee shall include at least one female tenured Faculty Member. Academic units or sub-units with no such Member eligible to serve shall select a female tenured Faculty Member from a cognate unit or discipline to serve on the committee, following consultation with the Association pursuant to 22.3.1 (b). A quorum for the Committee shall not exist unless a tenured female Member is in attendance, as a voting member of the Committee;
- (e) to assist with the implementation of University employment policies under Article 22, the following shall apply:
 - (i) departments or faculties with no female tenured faculty Member, or those recognized as under-represented by gender according to the Employment Equity report under 22.3.2, and which do not have at least two tenured female faculty Members on the Appointment and Promotion Committee, shall select an additional female tenured faculty Member, following consultation with WLUFA pursuant to 22.3.1 (b), to serve as a non-voting member;
 - (ii) for departments with only one female tenured faculty Member on the Appointment and Promotion Committee, either that Member or the Appointment and Promotion Committee may require that a second female tenured faculty Member be appointed to serve as a non-voting member as described in (i) above;
 - (iii) by October 15 of each academic year, pursuant to 22.6.1, the University, in consultation with the Association, shall provide a workshop on employment equity policies and procedures for chairs (or designates) of Appointment and Promotion Committees and for Members serving under the terms of (i) and (ii) above.
- (f) Departments with fewer than five eligible Members shall choose Members from the academic unit to serve on the Committee;
- (g) Committees for Programs shall consist of at least 5 Members selected from and by the Program Coordinating Committee; if the Program Coordinating Committee does not include 5 eligible Members, the Program Coordinating Committee shall select additional Members from the academic unit, and these additional members shall be approved by the Joint Liaison Committee;
- (h) the Department Chair (or equivalent) shall preside ex-officio over the Appointment and Promotion Committee; when the Chair (or equivalent) is ineligible to serve, the Committee shall elect one of its members to serve as chair:
 - (i) in non-departmentalized academic units (Music, Social Work, and the Brantford Campus) the Temporary Chair shall preside ex-officio over the Appointment and Promotion committee;
 - (ii) in the event that an elected member is unable to carry out required Committee responsibilities, or has a declared conflict of interest, the Department or Faculty shall meet to elect a replacement for the remainder of the term of the office;
- (k) a Member applying for a Candidacy Appointment, Tenure, or Promotion to Assistant or Associate Professor shall not serve on the Department (or equivalent) Appointment and Promotion Committee for meetings concerning candidacy appointment, tenure, or promotion applications during the academic year when his/her own application is to be considered. Subject to the provisions on conflict of interest pursuant to Article 9, a Member applying for a Candidacy Appointment, Tenure, or Promotion to Assistant or Associate Professor is eligible to serve on the Appointment and Promotion committee for meetings concerning all other matters during the academic year when his/her own application is to be considered.
 - (l) A Member applying for Promotion to Professor shall not serve on the Department (or equivalent) Appointment and Promotion Committee for meetings concerning promotion applications to Professor during the academic year when his/her own application is to be considered. Subject to the provisions on conflict of interest pursuant to Article 9, a Member applying for Promotion to Professor is eligible to serve on the Appointment and Promotion Committee for meetings concerning all other matters during the academic year when his/her own application is to be considered.

13.10.2

The Appointment and Promotion Committee shall assess and recommend applicants for Provisional, Candidacy, Tenure and Limited Term Appointments, including applications for Joint or Cross Appointments, and candidates for promotion in rank. The Committee shall adhere to the procedures set out in 13.3, 13.11 and 15.4, as applicable, and to the principles and procedures on Employment Equity in Article 22.

- (a) in fulfilling its responsibilities pursuant to Article 13.3, recommendations for Candidacy Appointment, and Article 15: Promotion and Tenure, the Appointment and Promotion

Committee shall follow the voting procedures below:

- all voting members present at the meeting shall vote on any recommendation;
- all voters shall vote ye or nay;
- a secret ballot shall be used;
- the recommendation shall be framed in the affirmative;
- the Committee's recommendation shall be determined by a simple majority vote, and failure to obtain a majority on any motion results in the defeat of the motion;
- the ballots shall be the official record of the vote and shall not be destroyed until a final decision is made.

- (b) In matters not set out in this Agreement, the Appointment and Promotion Committee shall determine its own procedures, and these procedures along with a list of Committee members shall be communicated in writing to the Dean and the Association by September 15 of each year.

13.10.3 When a Member has applied for a Provisional, Candidacy, or Limited Term appointment, the Chair or Dean, as appropriate, shall request a copy of the Member's Official File. The Official File shall be forwarded to the relevant Appointment and Promotion Committee as part of the applicant's documentation.

13.10.4 Appointment and Promotion Committees for the Brantford Campus

13.10.4.1 Subject to 13.10.1 and 13.10.2, the Brantford Campus shall have the following Appointment and promotion Committees:

- (a) Tenure and Promotion Committees which review and make recommendations on Candidacy Appointments, Tenure and Promotion and are constituted in accordance with 13.10.4.2;
- (b) Appointment Committees which conduct searches and make recommendations on other appointments as follows:
- (i) each program offered exclusively at Brantford (namely, Contemporary Studies, Indigenous Studies, Journalism, Organizational Leadership, and Criminology) shall have a Program Coordinating Committee, and, subject to (ii) below, the Appointment Committee for the Program shall be constituted in accordance with 13.10.1 (g);

- (ii) in cases where the proposed teaching duties include courses offered by a Waterloo Department or Program, at least two Committee members shall be Members of that Department or Program.

13.10.4.2 Committees for the Brantford Campus under 13.10.4.1 (a), and (b)(ii) shall have at least five members elected by the Brantford faculty-in-council, and shall be chaired by a Member from the Brantford campus. Under 13.10.4.1 (a), a majority of committee members shall be from the same or cognate academic disciplines as the Member whose application is being considered.

13.10.5 Appointment and Promotion Committees for the Department of Business:

13.10.5.1 In the Department of Business, there shall be an Appointment Committee for each Area and a Department of Business Appointment and Promotion Committee. The membership and the procedures of the BDAP Committee and the Area Appointment Committees shall be in accordance with 13.10.1 and 13.10.2 above, subject to the following:

- (a) Area Appointment Committees shall be responsible for recommending the academic qualifications and experience for positions pursuant to 13.11.2, and for conducting searches and recommending appointments in accordance with 13.11, except that under 13.11.9 and 13.11.10 the BDAP Committee shall serve as the department-in-council;

- (b) the BDAP Committee shall be responsible for recommendations on Candidacy Appointments, Tenure and Promotion;

- (c) the BDAP Committee shall be chaired by the Associate Dean and shall have one representative from each Area as a permanent member of the committee for the contract year. When a Member's application for a Candidacy Appointment, Tenure or Promotion comes before BDAP, there shall be two additional voting representatives from the Member's Area on the Committee. By September 15 of each academic year, each Area shall elect the Area's permanent member and the two other members for service on the BDAP Committee. One of the three Area representatives shall be the Area Head. The Area Head shall be responsible for presenting the Member's application to the committee.

13.11 Initiating and Recommending Appointments:

13.11.1 The Dean of each Faculty shall establish procedures for consultation and shall consult with his/her academic unit in determining the allocation of positions within the academic unit, but the final decision in such allocation including rank shall be that of the Dean.

- 13.11.2** When it has been determined by the Dean that an appointment is to be made in a Department or Faculty or Program, the Appointment and Promotion Committee shall recommend to the Dean the academic qualifications and the experience required for the position. After having considered the Committee's recommendation concerning the above, the Dean shall authorize a search for a person to fill the allocated position, and the Department Chair shall institute the search in accordance with the terms of this Agreement and University policies and procedures. In non-departmentalized Faculties, the Dean, after having considered the Committee's recommendation, shall authorize, and the Dean, or his or her designate, shall institute the search.
- 13.11.3** Appointments of Members shall be made only after the University has advertised the positions internally by a posting in the academics sub-unit and on the University's web-page, and externally in appropriate publications which shall include **University Affairs** and the **CAUT Bulletin** so far as publication schedules and policies permit. The advertisements shall also be sent to the Employment Equity Coordinator.
- 13.11.4** Where appointments must be made urgently for sound academic reasons exceptions to **13.11.3** may be authorized by the Vice-president: Academic upon the recommendation of the Department and the Dean. When this exceptional practice is authorized, the Vice-president: Academic shall, within 5 days, inform the Association in writing giving reasons for the exception.
- 13.11.5** When a Limited Term Appointment is to be made under **13.5.2** and there is a fully qualified candidate currently in the employ of the University, the Department and Dean may recommend an appointment without a search to the Vice-President Academic. When the Vice-president: Academic authorizes or denies such an appointment, he/she shall inform the Dean and Department in writing giving reasons for the decision. If the Vice-president: Academic authorizes the appointment without a search, he/she shall, within 10 working days, inform the Association in writing giving reasons for this exception to **13.11.3**.
- 13.11.6** In exceptional circumstances, where there is a fully qualified Member on a Limited Term Appointment currently in the employ of the University, the Department and Dean may recommend a tenure-track appointment without a search to the Vice-President Academic. When the Vice-President: Academic authorizes or denies such an appointment, he/she shall inform the Dean and Department in writing giving reasons for the decision. If the Vice President: Academic authorizes the appointment without a search, he/she shall, within 10 working days, inform the Association in writing giving reasons for this exception to **13.11.3**. If a search is undertaken, the Member shall be placed on the short-list and interviewed for the appointment.
- 13.11.7** In assessing candidates, consideration shall be given to the nature of the duties to be performed as advertised, to the character and quality of the degrees held, to the record of and potential for teaching, research, and other scholarly, creative or professional work. The assessment shall be made objectively on sound academic grounds.
- 13.11.8** On or before the date of an interview with a candidate, the Chair shall provide the candidate with a WLUFAs information pamphlet for new appointees. Copies of this pamphlet will be supplied by the Association.
- 13.11.9** The Appointment and Promotion Committee shall recommend to a formal meeting of the faculty-in-council for Social Work, Music and the Brantford Campus, or departments-in-council or Coordinating Committees in other Faculties, a rank-ordered list of candidates recommended for appointment
- 13.11.10** in departmentalized faculties, the Department Chair or Program Coordinator shall forward to the Dean a rank-ordered list of candidates recommended for appointment, approved by the *department-in-council* or Coordinating Committee, together with his/her own recommendation. In non-departmentalized academic units, the recommendation to the Dean shall be made by the faculty-In-council chaired by the Temporary Chair. When a recommendation for a Limited Term Appointment needs to be made for urgent reasons in the Spring Term, and five Members are not available to constitute a Department (or equivalent) Appointment and Promotion Committee, the Chair in consultation with available Members may make the recommendation to the Dean.
- 13.11.11** Upon the receipt of the recommendation pursuant to **13.11.10**, the Dean shall forward his/her own recommendation along with the recommendation of the Department or Program or Faculty to the Vice-President: Academic who shall forward these recommendations and his/her own recommendation to the President.
- 13.11.12** The President shall forward his/her recommendation, and the recommendations received pursuant to **13.11.11**, to the Board, and the Board shall decide on the appointment.
- 13.12** Letter of Appointment:
- 13.12.1** The successful candidate shall receive a letter of appointment in duplicate from the President or his/her designate specifying the terms of employment, including:
- (a) department or unit in which the appointment is made;
 - (b) rank;

- (c) Reference Salary, and where applicable actual salary;
- (d) type of appointment;
- (e) date on which the appointment commences;
- (f) credited years of service for Sabbatical Leave, and credited years in rank, if any, pursuant to 13.1.3;
- (g) duration of appointment period, where applicable;
- (h) assigned teaching load pursuant to 18.2.4, and the teaching workload norm of the academic unit or sub-unit pursuant to 18.2.1.1;
- (i) pursuant to 17.8.1.3, the Member's vacation entitlement upon appointment;
- (j) such other terms and conditions of the appointment which have been agreed upon by the Member and the University provided they are not inconsistent with the terms of this Agreement;
- (k) a statement that the Wilfrid Laurier university Faculty Association is the sole and exclusive bargaining agent for full-time Faculty Members;
- (l) a statement that the appointment is subject to the terms of this Agreement.

13.12.2 A copy of this Agreement shall be included with the letter of appointment, and if the offer is acceptable to the candidate, the candidate shall sign and return one copy of the letter to the President or designate.

ARTICLE 14: APPOINTMENT OF LIBRARIANS

- 14.1** Academic Status and Appointment of Librarians:
- 14.1.1** As the nature of their work and the qualifications required to carry it out are essentially academic, librarians are partners with faculty in the support and promotion of the University's educational goals. All Members are appointed by the University in accordance with provisions of Articles 7 and 8.
- 14.1.2** The minimum academic qualifications for a librarian position shall be a first undergraduate degree and a professional degree from a recognized school of library and information studies or its equivalent. A second Masters degree in an academic subject area is preferred.
- 14.1.3** All appointments of Members are at one of the following ranks: Librarian I, Librarian II, Librarian III, or Librarian IV.
- 14.1.4** Initial appointments may be made to any rank, Librarian I, II, III or IV, depending on the appointee's experience and level of achievement.

Credit for years of service for Librarians' Academic and Professional Leave under 17.3.1 and 17.3.2, and credit for years in a rank at another university library, or equivalent experience elsewhere, shall be recognized, and the agreed upon credit, if any, shall be stated in a letter of appointment.

14.1.5 Appointments of Members shall be of the following types: Provisional, Candidacy, Continuing, or Limited Term.

CATEGORIES OF APPOINTMENT:

14.2 **Provisional Appointment:**

14.2.1 A Provisional Appointment has a 2 year term. A Member holding a Provisional Appointment shall be considered for a Candidacy Appointment in accordance with 14.3.

14.2.2 A Librarian I shall hold a Provisional Appointment, before being considered for a Candidacy Appointment.

14.2.3 After 6 and 12 months of service in a Provisional Appointment, a Member's performance shall be reviewed by the University Librarian. The Member shall be provided with the written performance review(s) within 5 days of each evaluation, and a copy of the review(s) shall be placed in the Member's Official File.

14.2.4 After 15 months service, the Member shall be notified by the University Librarian of the procedures for application for a Candidacy Appointment. The Member is entitled to be considered for a Candidacy Appointment, and within 40 days of the receipt of the notice above, the application including a curriculum vitae and other such documentation as the Member considers relevant, shall be made in writing to the Temporary Chair of the LAP Committee. At the same time, the Member shall forward a copy of the letter of application to the University Librarian for information.

14.2.5 Within 20 days of the Librarian Member's application, the Librarian Appointment and Promotion [LAP] Committee, as specified in 14.8, shall make a recommendation to the University Librarian on the granting of a Candidacy Appointment.

14.2.6 Within 20 days of receipt of the recommendation of the LAP Committee, the University Librarian shall make a recommendation on the suitability of the Member for a Candidacy Appointment, and shall forward his/her own recommendation along with the recommendation of the Librarian Appointment and Promotion Committee to the Vice-President: Academic.

14.2.7 Within 20 days of receipt of the recommendations, as per 14.2.6, the Vice-president: Academic shall notify the Librarian Member whether or not a Candidacy Appointment has been granted. In the event that a Candidacy Appointment is denied, the

Vice-president: Academic's notification to the Member shall give written reasons for the denial.

14.3 Candidacy Appointment:

14.3.1 A Candidacy Appointment has a two-year term. A Member holding a Candidacy Appointment shall be considered for a Continuing Appointment under the procedures set out in Article 16.

14.3.2 A Librarian who is appointed at the rank of Librarian I, III, or IV with appropriate academic qualifications and professional experience may be granted a Candidacy Appointment without serving a Provisional Appointment.

14.4 Continuing Appointment:

14.4.1 Continuing Appointment signifies the right of a Member to continuous and permanent appointment, which may be terminated only through resignation, or retirement, or financial exigency under the provisions of Article 24, or by dismissal for just cause under the provisions of Article 26.

14.4.2 A Librarian with appropriate academic qualifications and professional experience may be granted a Continuing Appointment without serving a Provisional Appointment or Candidacy Appointment, pursuant to 16.4.2.

14.4.3 An assessment for a Continuing Appointment shall occur under the procedures and criteria set out in Article 16. Notification of the awarding or denial of a Continuing Appointment shall occur no later than 3 months prior to the termination of the Candidacy Appointment. A copy of this notification shall be sent to the Association.

14.5 Department Heads:

14.5.1 Appointments to the position of Department Head shall follow the procedures set out in Article 21: Administration of Academic Sub-units.

14.6 Limited Term Appointment:

14.6.1 A Limited Term Appointment is a full-time position, and carries no implication of renewal or continuation beyond the contractually limited term. A person holding such an appointment may apply for a Provisional, Candidacy or Continuing Appointment if such a position is available.

14.6.2 When the University makes a Limited Term Appointment, the Vice-president: Academic shall inform the Association within 10 days of making the appointment stating the reason. The reasons for making Limited Term Appointments are as follows:

- (a) to meet temporary needs created when a Librarian Member is on leave or temporarily transferred to another duty within the University;

- (b) to appoint a librarian who holds a Continuing Appointment at another institution, and who is therefore designated as "Visiting";

- (c) to appoint a librarian for a specific project of fixed duration;

- (d) to provide for specific Library needs which, for budgetary or professional reasons, the University does not wish to result in a Continuing Appointment;

- (e) for appointments based upon provisional funding or activities of a trial nature.

14.6.3 Limited Term Appointments may be made for periods of up to 24 months.

14.6.4 When a subsequent Limited Term Appointment is granted, the Librarian Member shall not be assigned a rank lower than the rank of his/her previous appointment. Subject to 14.6.1, when a Librarian Member on Limited Term Appointment receives a new limited Term Appointment for all or part of the next academic year, the Member shall receive adjustments in compensation pursuant to Article 30.

14.6.5 Effective upon ratification of this Agreement, a Librarian Member shall serve for no more than four consecutive years in Limited Term Appointments. When a Librarian Member is appointed for a period longer than four consecutive years, the Librarian Member shall be deemed to hold a Candidacy Appointment.

14.6.6 When a Limited Term Appointment(s) has been made under 14.6.2 for three consecutive years, the Librarians' Appointment and Promotion Committee shall meet to review the position. If the position fulfills a continuing need, the LAP Committee shall recommend to the University Librarian that the university Librarian create a Provisional, Candidacy or Continuing Appointment. This recommendation shall be forwarded to the University Librarian, and the University Librarian may authorize a Provisional, Candidacy or Continuing Appointment.

14.6.7 Periods of Service in Limited Term Appointments shall be deemed periods of probationary service toward a Continuing Appointment, and periods of service for promotion in rank.

14.6.8 A Member who is serving his/her second year on Limited Term Appointments shall be informed by the University, no later than 6 months before the expiry of the Limited Term Appointment, whether or not he/she will be granted a Candidacy or Continuing Appointment pursuant to 14.3 and 14.4.

14.7 Other Categories of Appointment:

14.7.1 Librarian Joint Appointment:

14.7.1.1 A Librarian Joint Appointment is an appointment shared by two (2) Librarian Members.

- 14.7.1.2** Where sound academic reasons exist for so doing a librarian may request a Joint Appointment with another librarian. The application shall be made to the University Librarian and the authority for granting a Joint Appointment rests with the Vice-President: Academic. A Member shall not receive a Joint Appointment without his/her consent in writing.
- 14.7.1.3** Before a Member agrees to a Joint Appointment, he/she shall meet with the Vice-president: Academic and the University Librarian, and shall reach agreement on how the Members' work is to be shared between the Members who share the Appointment, and how the procedures used in assessing the Member for subsequent or Continuing Appointment, promotion, and salary increments are to be applied.
- 14.7.1.4** The terms and conditions of the Joint Appointment shall be in writing signed by the two Members and the Vice-president: Academic. Within 5 days of its signing the Vice-president: Academic shall send a copy of the agreement to the Association.
- 14.7.2 Cross-Appointment:**
- 14.7.2.1** Where sound academic reasons exist for so doing, a Member may receive as an initial or subsequent appointment a Cross-Appointment divided between a Librarian position and a Faculty position. A Member shall not receive a Cross-Appointment without his/her consent in writing.
- 14.7.2.2 Initiating a Cross-Appointment:**
- 14.7.2.2.1** If a current Member wishes to be considered for a Cross-Appointment and the University agrees, it shall be treated as a transfer under 35.4, and subject to the terms of a cross-appointment under 14.7.2.3.
- 14.7.2.2.2** When the University has approved of a new Cross-Appointment, the LAP Committee and the DAP Committee or equivalent of the academic sub-unit shall agree upon the academic qualifications and experience for the appointment in accordance with 14.9.2 and 13.11.2, and shall each make a recommendation to the University Librarian and the Dean who shall institute the search. If a search is instituted, the University Librarian and Dean shall strike an Appointment and Promotion Committee in accordance with 13.7.2.3 and 14.7.2.2.3, and the search shall be conducted in accordance with 13.11 and 14.9.
- 14.7.2.2.3** An Appointment and Promotion Committee for a Cross-Appointment shall have no fewer than five members. The committee members shall be elected by the LAP Committee and the DAP Committee or equivalent from among its members so that the committee's composition reflects the distribution of the workload of the appointment between the academic units or sub-units. The Committee shall elect its chair from among its members. In all other respects, it shall be constituted in accordance with 13.10 and 14.8.
- 14.7.2.2.4** The Appointment and Promotion Committee shall seek the approval of the respective faculty-in-council or department-in-council or equivalent and the LAP Committee for the rank-ordered list of candidates to be recommended for appointment in accordance with 13.11.7 and 14.9.9 before the chair of the Committee forwards the list to the Dean and University Librarian under 13.11.10 and 14.9.10. If one of the academic units or sub-units involved does not approve of the Cross-Appointment, the candidate shall not be cross-appointed to that unit.
- 14.7.2.3** Terms of a Cross-Appointment:
- 14.7.2.3.1** Before a Member or candidate agrees to a Cross-Appointment, he/she shall meet with the University Librarian and the Dean, and there shall be an agreement on how the Member's work is to be shared between the academic units or sub-units concerned and which academic unit or sub-unit is to have primary responsibility for the Member in administrative and academic matters. The Member shall retain residual rights in one of the academic units or sub-units to which he/she would return on a full-time basis should academic needs change.
- 14.7.2.3.2** A Member with a Cross-Appointment shall have voice on the librarians-in-council and on department-in-council or equivalent, and shall have voting rights and eligibility for membership in the LAP or DAP Committee or equivalent of the academic unit or sub-unit which has the primary responsibility for the Member's administrative and academic duties. The other department- or librarian-in-council may grant the Member voting rights including eligibility to serve on the LAP or DAP Committee or equivalent.
- 14.7.2.3.3** For a Member holding a Cross-Appointment, his/her application for a subsequent Limited Term, or for a Provisional, Candidacy or Tenured/Continuing Cross-Appointment, or for promotion shall be through an Appointment and Promotion committee constituted in accordance with 14.7.2.2.3 above.
- 14.7.2.4** The terms and conditions of the Cross-Appointment shall be set out in a letter of appointment in accordance with 13.12 and 14.10. Within 5 days of the receipt of the signed letter of appointment, the Vice-president: Academic shall send a copy to the Association.
- 14.8 Librarian Appointment and Promotion [LAP] Committee:**
- 14.8.1** By September 15 of each academic year, the librarians-in-council shall elect members to the Librarian Appointment and Promotion [LAP] Committee. The size of the Committee, quorum, the chair, and the method of election shall be determined by the librarians-in-council, provided that:

- (a) all members of the Committee shall be Librarian Members with Continuing Appointments except as provided for in 16.5.4;
- (b) the Committee shall consist of at least five (5) members;
- (c) Members on leave of absence of 4 months or more shall not be eligible for election to the LAP Committee. In the event that an elected member is unable to carry out required Committee responsibilities, or has a declared conflict of interest, the librarians-in-council shall meet to elect a replacement for the remainder of the term of the office.
- (d) A Librarian Member applying for Continuing Appointment or Promotion shall not serve on the LAP Committee for meetings concerning continuing appointment and promotion applications during the one year of his/her own application is to be considered. Subject to the provisions on conflict of interest pursuant to 9.2 and 9.2.1, such a Member is eligible to serve on the Committee for all other matters.
- (e) A Librarian Member of the University Library shall not serve on the LAP Committee for continuing appointment and promotion applications. Subject to the provisions on conflict of interest pursuant to 9.2 and 9.2.1, such a Member is eligible to serve on the LAP Committee for all other matters.

14.8.2

The Librarians-in-Council shall assess and recommend applicants for Continuing Appointment, Limited Term Appointment, and Joint or Cross Appointments, and candidates for promotion in rank in the University Library. The Committee shall adhere to the procedures set out in 14.8 and 16.5, and to the policies and procedures on Employment Equity Act 22.

- (a) In fulfilling these responsibilities the Committee shall follow the voting procedures below:
 - all members present at the meeting shall vote on any recommendation;
 - all members shall vote yeas or nays;
 - a two-thirds majority is required;
 - the recommendation shall be made in the affirmative;
 - the Committee's recommendation shall be determined by a simple majority vote. In the event of a tie, a majority vote by motion results in the defeat of the motion;

- the ballots shall be the official record of the vote and shall not be destroyed until a final decision is made.

- (b) In matters not set out in this Agreement, the Committee shall determine its own procedures, and these procedures along with a list of Committee members shall be communicated in writing to the University Librarian and the Association by September 15 of each year.

14.8.3

When a Librarian Member has applied for a Provisional, Candidacy, Continuing, Limited Term or Department Head Appointment, the University Librarian shall provide a copy of the Member's Official File to the Librarian Appointment and Promotion Committee within 5 days of receiving the application.

14.8.4

The LAP Committee's recommendations on applications for Continuing Appointment and on candidates for promotion in rank shall be made in writing to the University Librarians' Continuing Appointment and Promotion Committee pursuant to 16.5. The LAP Committee's recommendations on Provisional, Candidacy, Limited Term, and Department Head Appointments, including applications for Joint or Cross Appointments, shall be made in writing to the University Librarian pursuant to 14.9.

14.9

Initiating and Recommending Appointments:

14.9.1

In assessing staffing needs of the professional librarian component of the Library staff, the university Librarians shall consult with the librarians-in-council, but the final decision in the establishment of librarian positions shall be that of the Vice-president: Academic upon consideration of recommendations of the librarians-in-council and the University Librarian.

14.9.2

When it has been determined by the Vice-President: Academic that a librarian appointment is to be made, the librarians-in-council shall recommend to the University Librarian the qualifications and experience required for the position. The University Librarian, after having considered the librarians-in-council's recommendation, shall authorize and institute the search.

14.9.3

A copy of the approved description of the position shall be sent by internal mail to all Librarian Members, and to the Association for posting.

14.9.4

Appointments of Members shall be made only after the University has advertised the positions internally by a posting in the academic unit and on the University's web-page, and externally in appropriate publications which shall include CAUT Bulletin and the Canadian Library Association's Feliciter so far as publication schedules and policies permit. The advertisements shall also be sent to the Employment Equity Coordinator.

- 14.9.5** Applications shall be sent to the University Librarian, who shall forward them to the Chair of the LAP Committee.
- 14.9.6** Where appointments must be made urgently for sound academic reasons exceptions to 14.9.4 may be authorized by the Vice-president: Academic upon the recommendation of the LAP Committee and the University Librarian. When this exceptional practice is authorized, the Vice-president: Academic shall, within 5 days, inform the Association in writing giving reasons for the exception.
- 14.9.7** In exceptional circumstances, where there is a fully qualified Librarian Member on a Limited Term Appointment currently in the employ of the University, the LAP Committee and University Librarian may recommend a Provisional, Candidacy or Continuing Appointment without a search to the Vice-president: Academic. When the Vice-President: Academic authorizes or denies such an appointment, he/she shall inform the University Librarian and LAP Committee in writing giving reasons for the decision. If the Vice-president: Academic authorizes the appointment without a search, he/she shall, within 10 working days, inform the Association in writing giving reasons for this exception to 14.9.4. if a search is undertaken, the Member shall be placed on the short-list and interviewed for the appointment.
- 14.9.8** After consultation with the University Librarian, the LAP Committee shall assess applications and draw up a short list. Prospective candidates shall be interviewed by the Committee and the University Librarian. Each internal candidate shall be interviewed by the LAP Committee and the University Librarian.
- 14.9.9** In assessing candidates, consideration shall be given to the nature of the duties to be performed as advertised, to the character and quality of the degrees held, and to the record of professional and other relevant experience. The assessment shall be made objectively on sound academic grounds.
- 14.9.10** The LAP Committee shall submit its recommendation of a rank-ordered short list of candidates to the University Librarian, who shall forward his/her own recommendation along with the recommendation of the LAP Committee to the Vice-president: Academic who shall make the final decision. The Vice-president: Academic shall not make any appointment of a Librarian Member including renewal or extension of an appointment without the recommendation of the LAP Committee.
- 14.9.11** if appropriate procedures have not been followed, or if no suitable candidate is found, the Vice-President Academic shall direct the University Librarian to reinstitute the search in accordance with the provisions of this Article 14.

- 14.10** Letter of Appointment:
- 14.10.1** The successful candidate shall receive a letter of appointment in duplicate from the Vice-President: Academic specifying the precise terms of employment, including:
- (a) department or unit in which the appointment is made;
 - (b) rank;
 - (c) Reference Salary, and where applicable actual salary;
 - (d) type of appointment;
 - (e) date on which the appointment commences;
 - (f) credited years of service for Librarians' Academic and Professional Leave, and credited years in rank, if any, pursuant to 14.1.4;
 - (g) duration of probationary period, where applicable;
 - (h) data at which renewal and/or Continuing Appointment proceedings may commence, where applicable;
 - (i) pursuant to 17.8.1.3, the Member's vacation entitlement upon appointment;
 - (j) such other terms and conditions of the appointment as have been agreed upon by the candidate and the University provided they are not inconsistent with the terms of this Agreement;
 - (k) a statement that the Wilfrid Laurier University Faculty Association is the sole and exclusive bargaining agent for full-time Librarian Members;
 - (l) a statement that the appointment is subject to the terms of this Agreement.
- 14.10.2** A copy of this Agreement shall be included with the letter of appointment, and if the offer is acceptable to the candidate, the candidate shall sign and return one copy of the letter to the Vice-president: Academic.

**ARTICLE 15: PROMOTION AND TENURE
OF FACULTY**

- 15.1.1** Promotion in rank, from Lecturer to Assistant Professor, from Assistant Professor to Associate Professor, and from Associate Professor to Professor, is a recognition of the Member's growth and development as a teacher and scholar, and of his or her service to the University and the academic community.

- 15.1.2** Tenure signifies the right of a Member to permanency of appointment which may be terminated only through
- (a) resignation;
 - (b) retirement;
 - (c) reasons of program redundancy as provided for under Article 23 or financial exigency as provided for under Article 24;
 - (d) dismissal for just cause as provided under Article 26.
- 15.1.3** Decisions on the granting of tenure and the awarding of promotions in rank to Members shall be made by the Board upon the recommendation of the President who in making his/her recommendation shall consider, among other things, the recommendations of:
- (a) the Department (or equivalent) Appointment and Promotions Committee and,
 - (b) the Senate Promotion and Tenure Committee
- 15.2 Progression to Promotion:**
- 15.2.1** With the exception of 15.7.3 and 15.7.6, application for promotion is initiated by the individual Member through the chair of the relevant Appointment and Promotion Committee in accordance with clause 15.4.
- 15.2.2** With the exception of 15.7.3 and 15.7.6, a Member shall not be considered for promotion without his/her consent.
- 15.3 Progression to Tenure:**
- 15.3.1** A Member holding a Candidacy Appointment, as defined in clause 13.3, must be considered for tenure not later than the third year of his/her Candidacy Appointment. When a Member has been considered for tenure, he/she must be notified of the decision on or before December 15 of the academic year in which he/she was considered.
- 15.3.2** In particular cases, an Appointment with Tenure may be a Member's initial appointment. In such cases, the Department (or equivalent) Appointment and Promotion Committee and the Senate Promotion and Tenure Committee shall assess the candidate's qualifications, and make a recommendation to the President prior to his/her recommendation to the Board.
- 15.3.3** The Senate Promotion and Tenure Committee shall not consider a Member's application for tenure unless he/she has received a Candidacy Appointment, except as provided in 15.3.2. The normal time for tenure consideration is during the third year of a Candidacy Appointment, but a Member is entitled to be considered for tenure during any year of his/her Candidacy Appointment.
- The Member who chooses to be considered for tenure prior to the final year of his/her Candidacy Appointment shall not be required to adduce qualifications beyond those normally considered appropriate for tenure, nor shall the Senate Promotion and Tenure Committee lower its standards to accommodate such a candidate. A Member initiates the procedure towards early tenure consideration in accordance with clause 15.4.
- 15.3.4** At the beginning of the academic year, the Dean shall notify a Member in the third year of a Candidacy Appointment, and the Chair of his/her academic sub-unit or unit, of the forthcoming tenure hearing. The notification shall advise the Member of the date by which an application shall be submitted in accordance with clause 15.4.
- 15.3.5** A Member holding a Candidacy Appointment may apply and be considered for tenure only once.
- 15.4** Procedures of Department (or Equivalent) Appointment and Promotion Committee:
- 15.4.1** Application for promotion and/or tenure shall be made in writing by the Member, and shall be sent to the chair of the appropriate Appointment and Promotion Committee on or before the date specified in clause 15.6.6. The application shall be accompanied by a curriculum vitae, a copy of all scholarly publications listed in the curriculum vitae, a teaching dossier as described under 31.6, and such other documentation as the Member considers as evidence of fulfillment of the criteria. A Member applying for tenure does not need to file a separate application for promotion to Associate Professor. At the same time, the Member shall forward a copy of the letter of application to the Dean for information. The Member shall provide the Department (or equivalent) Appointment and Promotion Committee with sufficient information for the Committee to make an evaluation and recommendation with respect to the criteria.
- 15.4.2** The Chair or Dean, as appropriate, shall forward the application, supporting documentation, and a copy of the Member's Official File to the appropriate Department (or equivalent) Appointment and Promotion Committee within 5 days of receipt of an application. Applications for promotion to the rank of Professor shall include external reviews as specified in 15.4.4. Constituted in accordance with 13.10.1, the Committee shall base its recommendation upon the information and documentation provided for in clauses 15.4.1 and 15.4.2.
- 15.4.3** The Member shall be invited to appear before the Department (or equivalent) Appointment and Promotion Committee and to present any further evidence and/or supporting information, oral and/or written, he/she deems appropriate. The Department (or equivalent) Appointment and Promotion Committee shall request from the Member any further information it deems

necessary or relevant to make a recommendation. The Member shall have the right to be accompanied by a representative of his/her choice. The Department (Or equivalent) Appointment and Promotion Committee shall assess the Member's overall record of performance using the appropriate conditions and criteria pursuant to this Article. In the event any negative information is presented to the Committee, the Member shall be provided with such information in writing and shall be provided, (prior to any vote being taken by the Committee) with a reasonable opportunity of responding to such negative information. A recommendation of the Department (Or equivalent) Appointment and Promotion Committee shall be based only on documentation presented pursuant to this clause and clauses 15.4.1, and 15.4.2. The report of the Department (or equivalent) Appointment and Promotion Committee shall include a numerical record of the vote upon which the recommendation is based.

15.4.4 A recommendation for promotion from Associate Professor to Professor usually requires that a Member's scholarly or professional achievements be of sufficient significance to be recognized outside of as well as within the University community:

(a) Accordingly the Department (or equivalent) Appointment and Promotion Committee will solicit written appraisals of the candidate's scholarship or professional achievement from at least three (3) external referees who are recognized experts in the candidate's field of scholarly activity and who are able to conduct an arms-length assessment of the candidate's work. If referees hold an academic post at another university, they shall hold the rank of Professor (or equivalent). Two (2) of the referees shall be chosen from a list furnished by the candidate at the time of application for promotion to Professor. The candidate shall be informed of the names of referees selected, and if he/she has concerns about the referee not on the candidate's list, the candidate may add a written statement about those concerns to the application file. Letters requesting an assessment of the candidate shall be in accordance with the model letter attached as Appendix G, including confirmation by the assessor that he/she can conduct an arms-length assessment.

(b) By November 15, the Department Chair or equivalent shall have confirmed the availability of referees, and shall forward to each referee a copy of the Candidate's curriculum vitae and other relevant material. The referee shall be requested to respond within 4 weeks. Upon receipt, the references shall be placed in the confidential portion of the Member's Official File.

15.4.5 The Member shall be informed of the Appointment and Promotion Committee's recommendation by the same date that the recommendation is forwarded to the Senate Committee (specified in

15.6.6), and be provided with a numerical record of the vote upon which the recommendation is based, and a written statement of reasons for that recommendation. If the recommendation is not unanimous, the statement shall include basic supporting and opposing the recommendation. Such reasons shall relate only to the suitability and criteria for tenure and promotion. At the same time the Committee shall forward a copy of the information to the Dean for information.

15.4.6 By the date specified in clause 15.6.6, the chair of the Department and Promotion Committee shall forward to the application and supporting documentation, the Committee's report and recommendation as per 15.4.5 and copies of all correspondence with the applicant and referees to the Vice-President: Academic, the chair of the Senate Promotion and Tenure Committee. The chair of the Senate Promotion and Tenure Committee shall distribute all such materials to the Committee members within 5 working days of the date specified in 15.6.6.

15.5 The chair of the Senate Promotion and Tenure Committee:

15.5.1 The Senate Promotion and Tenure Committee shall have a Vice-President: Academic and reports to the President on special promotion and tenure matters to the President.

15.5.2 The Senate Promotion and Tenure Committee shall consist of seven (7) voting members and the Dean of Graduate Studies and Research as a non-voting member. The voting members are: the Vice-President: Academic, who shall chair the committee; the Dean of the Medicine Academic unit; and five (5) tenured Faculty Members to be elected for two-year terms by the University Faculty Council. An academic unit shall have no more than one (1) Faculty Member on the Committee. In addition, the University Faculty Council shall elect, on the same basis as the elected members, five (5) tenured Faculty Members who shall serve for the remainder of the academic year, in the event that an elected Faculty Member is unable to carry out committee responsibilities. No Faculty Member shall be a member of the Senate Promotion and Tenure Committee during the academic year in which he/she is to be considered for promotion.

In addition to (b), the Committee shall also include one voting member as an employment representative.

When the Vice-President: Academic is unable to carry out Committee responsibilities, the President shall designate a replacement.

15.5.3 The Senate Promotion and Tenure Committee's Chair shall be present for the Senate Promotion and Tenure Committee's discussion and shall provide any further information the Committee deems necessary to make a recommendation.

- 15.5.4** The Senate Promotion and Tenure Committee shall request from the Member any further information it deems necessary to make a recommendation. The Member shall be invited to appear before the Committee, or if the Member prefers, he/she shall be allowed to make written submissions to the Committee for the purpose of presenting any further information, oral and/or written, he/she deems appropriate. In the event any negative information is presented to the Committee, the Member shall be provided with such information in writing and shall be provided (prior to any vote being taken by the Committee) with a reasonable opportunity of responding to such negative information. In appearing before the Committee, the Member shall have the right to be accompanied by a representative of his/her choice.
- 15.5.5** The Senate Promotion and Tenure Committee's recommendation shall be based only on documentation presented and the evidence heard, and the recommendation of the Department (or equivalent) Appointment and Promotion Committee. The Senate Promotion and Tenure Committee's recommendation shall include a numerical record of the vote upon which the recommendation is based.
- 15.5.6** The Senate Promotion and Tenure Committee shall keep an Official Record of minutes. At the conclusion of a Committee's deliberations, the minutes shall be placed in a file in the Vice-President: Academic's office. Included in the minutes shall be records of all Senate Promotion and Tenure Committee's recommendations and the reasons for them as well as a numerical record of all votes.
- 15.5.7** Voting:
- (a) Nine (9) members constitute a quorum: all seven (7) voting members shall vote on any application.
 - (b) All voters shall vote yea or nay.
 - (c) A secret ballot shall be used.
 - (d) The motion shall be framed in the affirmative: That the candidate be granted promotion or tenure.
 - (e) The Committee's recommendation shall be determined by a simple majority and failure to obtain a majority on the motion results in the defeat of the motion and a negative recommendation shall go forward.
 - (9) The ballots shall be the Official record of the vote and shall not be destroyed until a final decision is made on the Member's application for promotion or tenure.
- 15.6** Action Subsequent to Voting:
- 15.6.1** By the date specified in clause 15.6.6, the Member, the Member's Dean, and Chair shall be informed of the Senate Promotion and Tenure Committee's recommendation, including a numerical record of the vote upon which the recommendation is based, and a written statement of reasons for that recommendation. If the recommendation is not unanimous, the statement shall include reasons supporting and opposing the recommendation. Such reasons shall relate only to the conditions and criteria for tenure and promotion.
- 15.6.2** By the date specified in clause 15.6.6, the Vice-President: Academic shall forward a report to the President which report shall include the application for promotion and/or tenure, as appropriate, together with documentation presented, the Department (or equivalent) Appointment and Promotion Committee's recommendation, as described in 15.4.5, and the Senate Promotion and Tenure Committee's recommendation as described in 15.6.1. If either or both of these recommendations are not unanimous, the material forwarded to the President shall include the statement(s) of the reasons supporting and opposing the recommendation.
- 15.6.3**
- (a) The President, after preparing and submitting his/her recommendation to the Board shall forward a copy to the Member together with reasons for the recommendation.
 - (b) The President shall submit his/her recommendation to the Board at the first reasonable opportunity following receipt of the recommendation of the Senate Tenure and Promotion Committee.
 - (c) The recommendation of the President or his/her failure to make a recommendation to the Board under this clause 15.6.3 shall be subject to the grievance and arbitration procedures set forth in Article 27 of this Agreement.
- 15.6.4** Within 5 working days of the Board's decision, or at the latest by the dates specified in clause 15.6.6, the President or his/her designate shall give the Member formal notice of the granting or denial of promotion and/or tenure. Tenure appointments and promotions for Members shall be effective July 1 following the Board's decision, except as provided under the provisions of 15.7.3.
- 15.6.5** If the Board denies tenure, the employment of the Member by the University shall terminate at the end of the Member's Candidacy Appointment.
- 15.6.6** With the exception of alternative dates established by the mutual consent of the applicant and the University, the final dates for application and for each step of the assessment process for promotion and tenure, including the final recommendations of each assessment level pursuant to the preceding

clauses of this Article, shall be as set out in the table below:

	Tenure & Promotion*	Promotion to Professor
Member's Application	Sept. 15	Nov. 1
Dept. Committee to Senate Committee	Oct. 15	Mar. 15
Senate Committee to	Nov. 15	May 15
Senate Committee to President	Nov. 15	May 15
Board decision	Dec. 15	June 1
*refers to Promotion from Lecturer to Assistant, and from Assistant to Associate Professor.		

15.7 Criteria for Tenure and Promotion:

15.7.1 With the exception of automatic promotion to Assistant Professor provided for in clause 15.7.3, candidates for tenure and promotion shall be assessed in each of the following 3 categories:

1. Teaching
2. Scholarship
3. Academic, Professional and University Community Service

15.7.2 The varied nature of the academic and professional disciplines within the University requires flexibility in the nature, assessment and weighting of the criteria for tenure and promotion. Boundaries between categories are not always clear-cut, and the following descriptions of categories are intended only as guidelines for the assessment of Members. Such considerations in the assessment of candidates include the principle of equity in tenure and promotion as set out in 22.3.3. Requirements for tenure and/or promotion of a Member who has taken a leave under the provisions of 32.1, 32.3, or 32.5, or extended an appointment under the provisions of 32.6.2, are the same as for a Member who has not done so.

(a) Teaching:

A necessary requirement for tenure or for promotion to any rank is demonstrated competence and responsibility in teaching and a commitment to the facilitation of student learning. Teaching performance which is superior to the necessary requirement counts additionally in the candidate's favour.

(b) Scholarship:

A necessary requirement for tenure or for promotion to any rank is evidence of scholarly activity and achievement, or creative work in the performing and fine arts, and recognition of one's

work by academic peers. Evidence of scholarship or its equivalent includes:

- (i) a commitment to continuing growth in the Member's academic discipline and to intellectual and/or artistic pursuits generally, receipt of research and publication grants and academic research activity which has resulted in the presentation or publication of findings in a credible academic forum.
 - (ii) imaginative and innovative contributions in the performing and creative arts such as commissioned works, publication of artistic and literary works and musical compositions, presentations, performances and shows presented in a credible artistic forum.
 - (iii) publications, including textbooks and case studies, which may not result from original research but which constitute valuable or creditable additions to the discipline.
 - (iv) scholarly activity derived from the Member's expertise and recognition by one's peers including: book reviews, principal editorship of a journal, the refereeing of manuscripts and proposals for publishers, periodicals, and research agencies, and service as external examiners on graduate theses.
- (c) Academic, Professional and University Community Service:**

A consideration for tenure or promotion to any rank is evidence of active participation in the corporate life of the University community. Such contributions include service on University and Association committees, assistance and leadership in departmental administration, and contributions to the intellectual and cultural life of the campus. In addition academic and professional service includes: contributions to professional or learned societies through service on the government or other commissions in a professional capacity, consulting work which involves more than the routine application of the existing body of knowledge, and contributions in a professional capacity to the community-at-large and to cultural, community and service organizations.

15.7.3

If a Member is appointed at the rank of Lecturer and is working to complete the requirements for a terminal degree at an academic institution approved by the University, the Member will automatically be promoted to the rank of Assistant Professor upon successful completion of these requirements and receipt by the Vice-president: Academic of official notice that said degree will be conferred, and will receive a Promotion Increment in accordance with 30.6.

15.7.4

Tenure shall be granted when there is consistent evidence of satisfactory academic performance, demonstrated professional growth, and the promise of future development. The criteria for tenure are:

- (a) a satisfactory record as a teacher;
- (b) a satisfactory record of scholarly activity and achievement, or creative work in the performing and fine arts, to be normally demonstrated by presentation or publication in a credible academic, artistic or professional forum;
- (c) a satisfactory record of academic, professional and university community service.

A demonstrated record of excellence in teaching may be used to lessen the usual standards required in scholarly or creative work. In the same way, an exceptional record of scholarly or creative work may be used to **lessen** the standards usually applied under criteria (a) and (c).

- 15.7.5** A Member holding the rank of Lecturer may apply for promotion to the rank of Assistant Professor, and shall be eligible for promotion upon the demonstration of a satisfactory record of scholarly, professional or creative work in lieu of an earned doctorate or equivalent professional qualification.
- 15.7.6** The criteria for promotion to Associate Professor are the same as those for granting tenure. Consequently, when a Member holding the rank of Assistant Professor is granted tenure, the individual shall be promoted to the rank of Associate Professor. However, promotion to the rank of Associate Professor does not result in the granting of tenure.
- 15.7.7** Members without tenure shall have completed at least 4 years of service at the rank of Assistant Professor before being eligible for promotion to the rank of Associate Professor. Candidates for the rank of Professor shall have completed at least 5 years at the rank of Associate Professor before being eligible for promotion to the rank of Professor. Previous service, and rank attained, at other universities shall be given due consideration when an individual applies for tenure or promotion at the University.
- 15.7.8** A recommendation for promotion from Associate Professor to Professor usually requires that a Member's scholarly or creative achievements be of sufficient significance to be recognized outside of as well as within the University Community, but notwithstanding the provisions above, sustained excellence in teaching and/or academic service, together with a **satisfactory** record of scholarly or creative work, shall make a Member eligible for promotion to Professor.

ARTICLE 16: PROMOTION AND CONTINUING APPOINTMENT OF LIBRARIANS

- 16.1** General:
- 16.1.1** Promotion in rank from Librarian I to Librarian II, Librarian II to Librarian III or Librarian III to Librarian

IV is a recognition of a Member's professional and academic growth and development, and of service to the University, the academic community, and the library profession.

- 16.1.2** Continuing Appointment signifies the right of a Librarian Member to continuous and permanent appointment as specified in **14.4.1**. A Continuing Appointment entitles the Librarian Member to fair consideration for increases of responsibility and salary, and for promotions in rank.
- 16.1.3** Decisions on the granting of Continuing Appointments and the awarding of promotions in rank to Members shall be made by the University, and shall be based on the recommendations of:
 - (a) the Librarian Appointment and Promotion [LAP] Committee as defined in clause **14.8**; and
 - (b) the University Librarians' Continuing Appointment and Promotion [ULCAP] Committee as defined in clause **16.2**; and
 - (c) the President.
- 16.2** The University Librarians' continuing Appointment and Promotion **Committee**:
- 16.2.1** The ULCAP Committee is chaired by the Vice-President: Academic, and reports its recommendations on specific Continuing Appointment and promotion cases through the President to the Board of Governors.
- 16.2.2** The ULCAP Committee shall be elected annually by the University Faculty Council, and it shall serve for the period commencing July 1, and shall have the following composition:
 - (a) the Vice-president: Academic who shall be chair;
 - (b) the University Librarian;
 - (c) two tenured Faculty Members elected by the University Faculty Council;
 - (d) subject to **14.8.1** (d) and (e), three Librarian Members holding Continuing Appointments elected by the University Faculty Council;
 - (e) alternative members to substitute for the particular case where a member of the Committee is unable to carry out required Committee responsibilities, or has a declared conflict of interest, shall be selected as follows:
 - (i) for faculty positions on the Committee, one tenured Faculty Member elected by the University Faculty Council;
 - (ii) for librarian positions on the Committee, one Librarian Member holding a

Continuing Appointment elected by the University Faculty Council.

16.2.3 The ULCAP Committee shall assess and recommend applicants for Continuing Appointments, and candidates for promotion in rank. The Committee's procedures shall be in accordance with the provisions of this Agreement, and shall include but not be limited to the provisions of 16.5. In matters not set out in this Agreement, the Committee shall determine its own procedures, and a copy of these procedures shall be sent to the Association by October 15.

16.3 Progression to Promotion:

16.3.1 With the exception of 16.3.3, application for promotion in rank is initiated by the individual Member through the University Librarian in accordance with 16.5. The University Librarian may advise individual Members to apply for promotion.

16.3.2 With the exception of 16.3.3, a Member shall not be considered for promotion without his/her consent.

16.3.3 When a Member holding the rank of Librarian I is granted a Continuing Appointment, he/she shall be promoted to the rank of Librarian II.

16.3.4 Librarian Members holding the rank of Librarian I shall be eligible for promotion to the rank of Librarian II after having completed 2 years of service as a professional librarian.

16.3.5 Librarian Members holding the rank of Librarian II shall be eligible for promotion to the rank of Librarian III after having completed 4 years of service in the rank of Librarian II including credit for years in rank under 14.1.4.

16.3.6 Librarian Members holding the rank of Librarian III shall be eligible for promotion to the rank of Librarian IV after having completed 6 years of service in the rank of Librarian III including credit for years in rank under 14.1.4.

16.4 Progression to Continuing Appointment:

16.4.1 A Member holding a Candidacy Appointment, as defined in clause 14.3, shall be notified by the President whether or not the Member has been granted a Continuing Appointment no later than 3 months before the end of the Candidacy Appointment.

16.4.2 In particular cases, pursuant to 14.4.2, an initial appointment may be a Continuing Appointment. In such a case pursuant to 16.1.3, the Librarian Appointment and Promotion Committee and the University Librarians' Continuing Appointment and Promotion Committee shall assess the candidate's qualifications, and shall make a recommendation to the President prior to his/her recommendation to the Board.

16.5 Procedures for Continuing Appointment and Promotion for Librarians:

16.5.1 No later than 5 months prior to the termination of the Candidacy Appointment, the Vice-president: Academic shall initiate the process by notifying the Member, the LAP Committee and the Association of the forthcoming Continuing Appointment hearing. The notification shall advise the Member of the date of application.

16.5.2 Applications for Continuing Appointment and promotion shall be made in writing by the Member, and sent to the University Librarian. The application shall be accompanied by a curriculum vitae, and such other documentation as the Member considers as evidence of fulfillment of the criteria specified in 16.6. The Member shall provide sufficient information for an evaluation to be made with respect to the criteria specified in 16.6. Within 5 working days of receipt of the application for Continuing Appointment or promotion, the University Librarian shall forward to the LAP Committee the application, supporting documentation, and a copy of the Member's Official File.

16.5.3 The LAP Committee shall meet promptly, in light of the time limits set out in 16.5.7, to consider all applications for Continuing Appointment and/or promotion.

16.5.4 For the assessment of each application for promotion to the rank of Librarian III and of each application for promotion to the rank of Librarian IV, the LAP Committee shall select an external member who shall be a voting member of the Committee. This external member shall be a qualified professional librarian not in the employ of the University.

16.5.5 A recommendation for promotion from Librarian III to Librarian IV usually requires that a Member's scholarly and/or professional achievements be of sufficient significance to be recognized outside of as well as within the University.

(a) Accordingly, the LAP Committee shall solicit written appraisals of the candidate's scholarly and/or professional achievements from at least two (2) external referees who shall be professional librarians holding the rank of Librarian IV (or equivalent) and who are able to conduct an arms-length assessment of the candidate's work. One referee shall be chosen from a list furnished by the candidate at the time of application for promotion to Librarian IV. The candidate shall be informed of the names of referees selected, and if he/she has concerns about the referee not on the candidate's list, the candidate may add a written statement about those concerns to the application file. Letters requesting an assessment of the candidate shall be in accordance with the model letter attached as Appendix G, including confirmation by the

assessor that he/she can conduct an arms-length assessment.

- (b) Within 10 working days of the receipt of the application, the LAP Committee Chair shall have confirmed the availability of the referees, and shall forward to each referee a copy of the candidate's curriculum vitae and other relevant material. The referee shall be requested to respond with 4 weeks. Upon receipt, the references shall be placed in the confidential portion of the Member's Official File and a copy provided to the LAP Committee as part of the supporting documentation to be considered.

16.5.6 The Member shall be invited to appear before the LAP committee and to present any further evidence and/or supporting information, oral and/or written, he/she deems appropriate. The LAP Committee shall request from the Member any further information it deems necessary or relevant to make a recommendation. The Member shall have the right to be accompanied by a representative of his/her choice. The LAP Committee shall assess the Member's overall record of performance using the appropriate conditions and criteria pursuant to this Article. In the event any negative information is presented to the committee, the Member shall be provided with such information in writing and shall be provided, prior to any vote being taken by the Committee, with a reasonable opportunity of responding to such negative information. A recommendation of the LAP Committee shall be based only on documentation presented pursuant to this clause and clause 16.5.2. The report of the LAP Committee shall include a numerical record of the vote upon which the recommendation is based.

16.5.7 Within 5 working days of taking a vote, and no later than 60 days (for applicants for promotion to Librarian (V) or no later than 30 days (for all other applicants) from the receipt of the application by the LAP Committee as per 16.5.2, the chair of the LAP Committee, shall inform the Member of the Committee's recommendation, including a numerical record of the vote upon which the recommendation is based, and a written statement of reasons for that recommendation. If the recommendation is not unanimous, the statement shall include reasons supporting and opposing the recommendation. Such reasons shall relate only to the conditions and criteria for Continuing Appointment and promotion listed in 16.6. At the same time, the chair shall forward a copy of the recommendation to the University Librarian for information.

16.5.8 Within 10 working days of the LAP Committee's vote, the chair of the Committee shall forward the application and supporting documentation, together with the LAP Committee's recommendation, as per 16.5.6 and 16.5.7, to the Vice-President: Academic, the chair of the ULCAP Committee.

16.5.9 Within 5 working days of its receipt, the Vice-President: Academic shall forward to members of the ULCAP Committee the recommendation of the LAP Committee along with supporting documentation, and a copy of the Member's Official File. The Committee shall meet to consider all applications for Continuing Appointment and/or promotion. No Member shall be a member of the ULCAP Committee during the academic year in which he/she is to be considered for promotion.

16.5.10 The Chair of the LAP Committee shall be present for the ULCAP Committee's discussion and shall provide any further information the Committee deems necessary to make a recommendation.

16.5.11 The ULCAP Committee shall keep an Official Record of minutes. At the conclusion of the Committee's deliberations, the minutes shall then be placed in a file in the Vice-president: Academic's office. Included in the minutes shall be records of all ULCAP Committee recommendations and the reasons for them, as well as a numerical record of all votes.

16.5.12 The Member being considered for Continuing Appointment or promotion shall be invited to appear before the ULCAP Committee and to present any further evidence and/or supporting information, oral and/or written, he/she deems appropriate. The ULCAP Committee may request from the Member any further information it deems necessary to make a recommendation. The Member shall have the right to be accompanied by a representative of his/her choice. The ULCAP Committee shall assess the applicant's overall record of performance based only upon the conditions and criteria pursuant to 16.6. In the event any negative information is presented to the Committee, the Member shall be provided with such information in writing and shall be provided, prior to any vote being taken by the Committee, with a reasonable opportunity of responding to such negative information. A recommendation of the ULCAP Committee shall be based only on documentation pursuant to this clause and clause 16.5.2. The ULCAP Committee's recommendation shall include a numerical record of the vote upon which the recommendation is based.

16.5.13 Voting:

- (a) Seven (7) members constitute a quorum and all seven members shall vote on any one application.
- (b) All seven (7) voters shall vote yea or nay.
- (c) A secret ballot shall be used.
- (d) The motion shall be framed in the affirmative: That the candidate be granted promotion and/or Continuing Appointment.
- (e) The Committee's recommendation shall be determined by a simple majority and failure to obtain a majority on the motion results in the

defeat of the motion and a negative recommendation shall go forward.

- (f) The ballots shall be the official record of the vote and shall not be destroyed until a final decision is made on the Member's application for promotion or Continuing Appointment.

16.5.14 Within 5 working days of taking a vote, the Member shall be informed of the ULCAP Committee's recommendation, including a numerical record of the vote upon which the recommendation is based, and a written statement of reasons for that recommendation. If the recommendation is not unanimous, the statement shall include reasons supporting and opposing the recommendation. Such reasons shall relate only to the conditions and criteria for Continuing Appointment and promotion listed in 16.6.

16.5.15 Within 10 working days of the ULCAP Committee's vote, the Vice-President Academic shall forward to the President the application for Continuing Appointment and/or promotion and supporting documentation, together with the LAP Committee's recommendation, as described in 16.5.7, and the ULCAP Committee's recommendation, as described in 16.5.14. If either or both of these recommendations are not unanimous, the material forwarded to the President shall include the statement(s) of the reasons supporting and opposing the recommendation.

16.5.16 (a) The President shall submit his/her recommendation, together with written reasons related only to the conditions and criteria specified in 16.6, to the Board with a copy to the Member. The President shall also inform the Board of the recommendations received by him/her from the LAP Committee and from the ULCAP Committee.

(b) The President shall submit his/her recommendation to the Board at the first reasonable opportunity following receipt of the recommendation of the ULCAP Committee.

(c) The recommendation of the President or his/her failure to make a recommendation to the Board under this clause 16.5.16 shall be subject to the grievance and arbitration procedures set forth in Article 27 of this Agreement.

16.5.17 Within 5 working days of the Board's decision, the President or his/her designate shall give the Librarian Member formal notice of the granting or denial of promotion or Continuing Appointment.

16.5.18 (a) If the Board decides to deny a Continuing Appointment, the Member may be given notice of termination of employment in the form of a Limited Term Appointment for a period of from 3 months up to one year.

(b) In the alternative to (a) above, the University may offer, or the Member may request severance pay in lieu of notice.

(c) The time served by the Member as an employee between the date of notification of a denial of a Continuing Appointment under 16.5.17 and the termination date of the Member's Candidacy Appointment shall count towards termination notice.

16.6 Criteria for Continuing Appointment and Promotion:

16.6.1 Criteria for Continuing Appointment and promotion shall be applied as nearly as possible in a consistent and uniform manner in accordance with the appointment and with the rank. Candidates for Continuing Appointment shall be assessed according to the criteria for a Continuing Appointment pursuant to 16.6.2; candidates for promotion to Librarian II shall be assessed according to the criteria for Librarian II, pursuant to 16.6.3; for Librarian III according to the criteria for Librarian III, pursuant to 16.6.4; and Librarian IV according to the criteria for Librarian IV, pursuant to 16.6.5. Requirements for Continuing Appointment and/or promotion of a Member who has taken a leave under the provisions of 32.1, 32.3, or 32.5, or extended an appointment under the provisions of 32.6.2, are the same as for a Member who has not done so.

16.6.2 Continuing Appointment shall be granted if there has been evidence of consistent and satisfactory performance of the appropriate duties and responsibilities, as described in 19.1.1 and 19.1.2, during the probationary period, and demonstrated professional growth and potential.

16.6.3 A Member holding the rank of Librarian I shall be promoted to the rank of Librarian II when he/she has:

(a) completed 2 years of full-time service as a professional librarian pursuant to 16.3.4; and

(b) met the criteria for satisfactory performance of his/her responsibilities as described in 19.1.1 and 19.1.2.

16.6.4 A Member holding the rank of Librarian II shall be promoted to the rank of Librarian III when he/she has:

(a) completed 4 years of full-time service in rank II pursuant to 16.3.5; and

(b) demonstrated a continuing effective performance of the responsibilities specified in 19.1.2, and shown satisfactory performance in academic and community service within the University as described in 19.1.3, and/or in scholarly and/or professional activity, as described in 19.1.4.

16.6.5 A Member holding the rank of Librarian III shall be promoted to the rank of Librarian IV when he/she has:

- (a) completed 6 years of full-time service in rank III pursuant to 16.3.6; and
- (b) demonstrated initiative and leadership in the performance of responsibilities specified in 19.1.2, and in academic and community service within the University specified in 19.1.3; and
- (c) demonstrated at this rank continuous scholarly and/or professional development specified in 19.1.4, with evidence of achievements of sufficient significance to be recognized outside of as well as within the Wilfrid Laurier University community.

ARTICLE 17: LEAVES

17.1 Sabbatical Leave:

17.1.1 Sabbatical Leaves are to serve the objects and goals of the University by providing tenured Faculty Members with a regular opportunity to maintain and enhance their academic and professional competence free from normal on-campus teaching/professional and service obligations. Sabbatical Leaves are intended to promote scholarly and professional activity by Faculty Members through sustained periods of concentrated study, contemplation, and creative work, and through the extension of the range of contacts of Faculty Members to other people, places, experiences, and ideas.

17.1.2 Faculty Members are entitled to apply for Sabbatical Leaves, and are eligible to be on Sabbatical Leave after the following periods of service. A Faculty Member first becomes eligible for a twelve-month or a six-month Sabbatical Leave after 6 years of full-time credited academic service at the University, including credited years of service upon appointment. Thereafter, a Faculty Member becomes eligible for a twelve-month Sabbatical Leave after the completion of each additional 6 years of full-time credited academic service at the University since the end of the last sabbatical Leave, or a six-month Sabbatical Leave after the completion of each additional 3 years of full-time credited academic service at the University since the end of the last Sabbatical Leave. Exceptions to the tenure requirement and to the service credit under 17.1.3 (b) may be made by the Vice-president: Academic after consultation with the Dean and Chair. The scheduling of leaves shall be subject to arrangements being made to cover the Faculty Member's absence that are satisfactory to the Department/Faculty and the Dean.

17.1.3 For the purposes of Sabbatical Leaves and pursuant to 17.1.2, full-time credited academic service means:

- (a) the Member's time of employment in a Provisional, Candidacy or Tenured Appointment at the University as a Faculty Member, or as an employee identified, in 3.1.2(a), unless a leave is negotiated as part of administrative service;
- (b) the Member's time of employment in Limited Term Appointments at the University, post-terminal degree or equivalent qualification satisfactory to the University, to a maximum of two (2) years;
- (c) such other credit as may be negotiated by the Member at the time of appointment to the first of a Provisional, Candidacy or Tenured Appointment to the University, and stated in the Member's letter of appointment;
- (d) credit for service as Chair of a Department pursuant to 21.4.4.

17.1.4 A Member retains any credited academic service time under 17.1.3 in excess of the requirements under 17.1.2, and may apply it to the service period required for a subsequent Sabbatical Leave. The scheduling of leaves shall be in accordance with 17.1.2.

17.1.5 in application for Sabbatical Leave, Faculty Members shall present a proposal that identifies the scholarly or creative purposes and activities of the leave being proposed, its potential benefit to the Faculty Member and to the University and the most likely outcome of the proposed activities. The application shall be presented to the Chair of the department or academic sub-unit, and to the Dean of the Member's Faculty. The Chair shall provide the Dean with a letter of appraisal of the proposed program of scholarly or creative activity. The application shall be made no later than November 1 for a leave commencing July 1, and no later than February 15 for a leave commencing January 1 of the following year.

17.1.6 The application shall be in writing and shall include:

- (a) the proposed starting date and length of the proposed Sabbatical Leave;
- (b) a statement of the purposes of the proposed leave and the scholarly, creative or professional activities to be undertaken during the leave, its potential benefit to the Faculty Member and to the University, and the location of the proposed project or projects;
- (c) a curriculum vitae;
- (d) any other information the Faculty Member wishes to provide.

17.1.7 Should the Dean decide, after consultation with the Department Chair or equivalent, to recommend that a Sabbatical Leave be denied, he/she shall write to the Faculty Member, with a copy to the

Association, giving reasons for this recommendation. The Dean shall give the Faculty Member an opportunity to respond in writing and/or in person, and the Faculty Member shall have the right to be accompanied by a Member of his/her choice. The Dean transmits his/her recommendation to the Vice-president: Academic for action. In all cases, the Dean shall make his/her recommendation to the Vice-president: Academic by December 1 for a leave commencing July 1, and by March 15 for a leave commencing January 1.

17.1.8 In arriving at a decision to grant, to defer, or to deny a Sabbatical Leave, the Vice-president: Academic shall base his/her decision on:

- (a) the application;
- (b) the reports and recommendations from the Chair and the Dean; and the Member's Official File, including the report filed after the previous sabbatical leave under 17.2.11, if applicable;
- (c) the merits of the proposed Sabbatical Leave project as it relates to the objectives set out in 17.1.1 and its value to the professional development of the Faculty Member.

17.1.9 The Faculty Member shall be notified of the granting, denial or deferral of a Sabbatical Leave by December 15 for a leave commencing July 1, and by April 1 for a leave commencing January 1. Should the Vice-president: Academic decide to deny or defer the Sabbatical Leave, the notification to the Faculty Member, with a copy to the Association, shall include reasons for the decision.

17.1.10 The Vice-President: Academic may defer a Faculty Member's Sabbatical Leave. When the Vice-President: Academic decides that the leave be deferred, such deferral may not exceed 1 year. Where the Sabbatical Leave is deferred the period of deferral shall be credited towards the Faculty Member's required time for service for his/her next application for Sabbatical Leave under 17.1.2.

17.1.11 The teaching load of a Member who will be taking a six-month Sabbatical Leave during the academic year shall be one-half the normal teaching load of the academic sub-unit or equivalent; when the normal teaching load is five one-term courses, such a Member's teaching load shall be three one-term courses.

17.1.12 A successful applicant for Sabbatical Leave shall obtain written approval from the Dean for any substantial change in the proposed scholarly activity set out in the application for Sabbatical Leaves submitted in accordance with clause 17.1.6.

17.2 Sabbatical Leave: Salary and Benefits:

17.2.1 Salaries for Members on Sabbatical Leave:

- (a) A Faculty Member with a tenure-track appointment commencing prior to January 1, 2003, shall receive 100% of his/her Reference Salary for a twelve-month Sabbatical Leave after an initial 6 years of full-time credited years of service;
- (b) a Faculty Member with a tenure-track appointment commencing on or after January 1, 2003, and who has not had a Sabbatical Leave in previous employment at a university, shall receive 100% of his/her Reference Salary for a twelve-month Sabbatical Leave after an initial 6 years of full-time credited years of service;
- (c) a Faculty Member who does not come under the terms of (a) and (b) above shall receive 85% of his/her Reference Salary for a twelve-month Sabbatical Leave or a six-month leave after 3 years of service, or 100% of his/her Reference Salary for a six-month leave after each additional 6 years of full-time credited service.

17.2.2

- (a) A Faculty Member may receive while on Sabbatical Leave, outside assistance in the form of grants or scholarships, and may engage in outside professional activities in accordance with Article 18.6.
- (b) If a Faculty Member accepts additional employment (excluding that governed by clause 17.2.2 (a)) for which he/she will receive remuneration, and if the sum of such remuneration plus the salary while on Sabbatical Leave, less verifiable travel, living, relocation and research costs, exceeds his/her Reference Salary, then the Sabbatical Leave salary while on leave may be reduced to maintain the Faculty Member's full-time Reference Salary for the period of the Sabbatical Leave.

17.2.3

While on Sabbatical Leave, Faculty Members, at their option, may continue coverage under the University benefit plans by paying their portion of the applicable premiums, in which event the University will continue to pay its portion. The Faculty Member has the option of making Pension contributions on the basis of either his/her actual salary or Reference Salary, and the University shall make its contributions on the same basis.

17.2.4

Upon returning from a Sabbatical Leave, the Faculty Member shall receive a Reference Salary which includes all applicable salary adjustments that would have applied had the individual not taken a Sabbatical Leave.

17.2.5

The foregoing salary provisions shall not be affected by amounts which Faculty Members may receive in the form of grants to cover the expense

of research and secretarial assistance, travel, publication and other research related expenses. To assist in Sabbatical Leave projects, Faculty Members may apply for research grants from the University.

17.2.6 Once a Sabbatical Leave has been granted, it is expected that the Faculty Member will take the leave unless unforeseen personal hardship will ensue or unless the proposed activity must be cancelled or delayed due to circumstances beyond the control of the Faculty Member.

17.2.7 At least two months prior to the commencement of the Sabbatical Leave, a Faculty Member whose leave has been approved, may, at his/her option, apply to the Director of Research to have a portion of his/her Reference Salary considered as a Sabbatical Leave Research Grant.

17.2.8 A Faculty Member will normally retain his/her assigned office for the period of a Sabbatical Leave, unless the said leave takes the Faculty Member away from the University. Upon return from a Sabbatical Leave, a Faculty Member shall be assigned an office.

17.2.9 During a Sabbatical Leave, a Faculty Member is entitled to the usual level of University secretarial and other support services.

17.2.10 A Sabbatical Leave shall not interfere with a Faculty Member's advancement toward promotion or tenure.

17.2.11 A Faculty Member, having completed a Sabbatical Leave, shall submit a written report on the work accomplished. This report shall be submitted to the Chair, with copies to the Dean, and the Vice-President: Academic, within 60 days following the Faculty Member's return to teaching.

17.2.12 A Faculty Member shall remain a full-time employee of the University during the period of the Sabbatical Leave and should return to the University for one year following the academic year in which the Sabbatical Leave was taken.

17.3 Librarians' Academic and Professional Leave:

17.3.1 Academic and Professional Leaves are to serve the objects and goals of the University by providing Librarian Members with a regular opportunity to engage in scholarly and professional activities away from regular duties, at intervals frequent enough to enable them to maintain and enhance their professional effectiveness. The purposes for which an Academic and Professional Leave may be granted are the following:

- (a) the acquisition of experience in an area related to his/her responsibilities;
- (b) the development of new areas of specialization;

(c) the enrichment of his/her academic or professional knowledge.

17.3.2 Librarian Members are entitled to apply for Academic and Professional Leave, and are eligible to be on Academic and Professional Leave after the following periods of service. A Librarian Member first becomes eligible for a twelve-month or a six-month Academic and Professional Leave after six years of full-time credited academic service at the University, including credited years of service upon appointment. Thereafter, a Librarian Member becomes eligible for a twelve-month Academic and Professional Leave after the completion of 6 years of full-time credited service at the University since the end of the last Academic and Professional Leave, or a six-month Academic and Professional Leave after the completion of 3 years of full-time credited service at the University since the end of the last Academic and Professional Leave. The scheduling of leaves shall be subject to agreement between the Librarian Member and the University Librarian and to the approval of the Vice-president: Academic.

17.3.3 For the purposes of Librarians' Academic and Professional Leaves and pursuant to 17.3.2, full-time credited academic service means:

- (a) the Librarian Member's time of employment in a Provisional, Candidacy or Continuing Appointment at the University as a Librarian, or as an employee identified in 3.1.2(a), unless a leave is negotiated as part of administrative service;
- (b) the Librarian Member's time of employment in Limited Term Appointments at the University, post-terminal degree or equivalent qualifications satisfactory to the University, to a maximum of two (2) years;
- (c) such other credit as may be negotiated by the Librarian Member at the time of appointment to the first of a Provisional, Candidacy or Continuing Appointment to the University, and stated in the Member's letter of appointment.

17.3.4 A Librarian Member retains any credited academic service time under 17.3.3 in excess of the requirements under 17.3.2, and may apply it to the service period required for a subsequent Academic and Professional Leave. The scheduling of leaves shall be in accordance with 17.3.2.

17.3.5 Any leaves must be taken in an orderly sequence to be determined by the University Librarian in order that adequate staffing requirements in the library will be met.

17.3.6 To apply for an Academic and Professional Leave, a Librarian Member shall submit an application to the University Librarian, at least 6 months before the proposed commencement of a leave.

- 17.3.7** Application for Academic and Professional Leave shall be made in writing and the applicant must present a proposal that identifies the scholarly and professional purposes and activities of the leave being proposed, its potential benefit to the Librarian Member, and the most likely outcome of the proposed activities. The application shall include:
- (a) the starting date and length of the proposed leave;
 - (b) an outline of the work or studies the applicant intends to undertake during the proposed leave;
 - (c) a statement of how the proposed scholarly or professional activity is likely to provide benefits to the applicant and to the University;
 - (d) a curriculum vitae;
 - (e) disclosure of any employment relationship which the applicant anticipates taking or entering into during the leave period
 - (f) any other information the applicant wishes to have considered.
- 17.3.8** Should the University Librarian decide to recommend that an Academic and Professional Leave be denied, he/she shall write to the Librarian Member, with a copy to the Association, giving reasons for this recommendation. The University Librarian shall give the Librarian Member an opportunity to respond in writing and/or in person, and the Librarian Member shall have the right to be accompanied by a Member of his/her choice. The University Librarian transmits his/her recommendation to the Vice-president: Academic for action.
- 17.3.9** The university Librarian shall submit the application for Academic and Professional Leave to the Vice-President: Academic together with a letter of appraisal from the University Librarian with a recommendation as to whether or not the proposed Academic and Professional Leave should be granted.
- 17.3.10** In arriving at a decision to approve or not to approve an Academic and Professional Leave application, the Vice-President: Academic should base his/her decision on:
- (a) the application;
 - (b) the report of the University Librarian as provided for under 17.3.9; and the Librarian Member's Official File including the report filed after the previous academic and professional leave under 17.3.22, if applicable;
 - (c) the merits of the proposed Academic and Professional Leave project as it relates to the objectives set out in 17.3.1 and its value to the professional development of the Librarian Member.
- 17.3.11** The Vice-president: Academic may defer a Librarian Member's Academic and Professional Leave. When the Vice-president: Academic decides that the leave be deferred, such deferral, subject to 17.3.5, may not exceed one year. Where the Academic and Professional Leave is deferred the period of deferral shall be credited towards the Librarian Member's required time for service for his/her next application for Academic and Professional Leave under 17.3.2.
- 17.3.12** The Librarian Member shall be notified of the granting, denial or deferral of an Academic and Professional Leave within two months of making the application for the leave to the University Librarian. Should the Vice-president: Academic decide to deny or defer the Academic and Professional Leave, the notification to the Librarian Member, with a copy to the Association, shall include reasons for the decision.
- 17.3.13** Once an Academic and Professional Leave has been granted, it is expected that the Librarian Member will take the leave unless unforeseen personal hardship will ensue or unless the proposed activity must be cancelled or delayed due to circumstances beyond the control of the Librarian Member.
- 17.3.14** A Librarian Member on Academic and Professional Leave shall receive 100% of his/her Reference Salary for a twelve-month Academic and Professional Leave after an initial 6 years of full-time credited years of service. Thereafter, a Librarian Member on Academic and Professional Leave shall receive 85% of his/her Reference Salary for a twelve-month Academic and Professional Leave or a six-month leave after 3 years of service, or 100% of his/her Reference Salary for a six-month leave after 6 years of full-time credited service.
- 17.3.15** The foregoing salary provisions shall not be affected by amounts which a Librarian Member may receive in the form of grants to cover the expense of research and secretarial assistance, travel, publication, and other research-related expenses. To assist in Academic and Professional Leave projects, Librarian Members may apply for research grants from the University.
- 17.3.16** Upon returning from an Academic and Professional Leave, the Librarian Member shall receive a Reference Salary which includes all applicable salary adjustments that would have applied had the Individual not taken an Academic and Professional Leave.
- 17.3.17** While on Academic and Professional Leave, Librarian Members, at their option, may continue coverage under the University benefit plans by paying their portion of the applicable premiums, in which event, the University will continue to pay its portion. The Librarian Member has the option of making pension contributions on the basis of either his/her actual salary or Reference Salary, and the

- University shall make its contributions on the same basis.
- 17.3.18** A Librarian Member on Academic and Professional Leave may accept a study grant but may not normally hold a paid position. If he/she is offered such a position, he/she shall not accept it without prior written approval of the University Librarian.
- 17.3.19** An Academic and Professional Leave shall not interfere with a Librarian Member's advancement towards promotion.
- 17.3.20** During an Academic and Professional Leave, a Librarian Member is entitled to the usual level of support services.
- 17.3.21** At least two months prior to the commencement of the leave, a Librarian Member whose leave has been approved, may, at his/her option, apply to the Director of Research to have a portion of his/her Reference Salary considered as a research grant.
- 17.3.22** A Librarian Member, having completed an Academic and Professional Leave, shall submit a written report on the work accomplished to the University Librarian, with a copy to the Vice-President: Academic within 60 days following the Librarian Member's return to library service.
- 17.3.23** A Librarian Member shall remain a full-time employee of the University during the period of the Academic and Professional Leave and should return to the University for one year following the academic year in which the Academic and Professional Leave was taken.
- 17.3.24** A Librarian Member may, subject to the approval of the University Librarian, have time free from library duties during normal working hours in order to enroll in or audit a course at the University for reasons of self-enrichment. The Librarian Member shall make up time released from library duties according to a schedule mutually agreed upon by the University Librarian and the Member.
- 17.3.25** A Librarian Member may apply to the University Librarian for release time from normally scheduled duties in order to take a course or courses of study, attend a conference, seminar or workshop for the benefit of improved library service. Release time to attend such meetings or courses shall be counted as part of the Librarian Member's normal workload. Librarian Members shall receive, subject to approval of the University Librarian, reimbursement for tuition fees, book costs, and travel expenses.
- 17.4** Compassionate Leave:
- 17.4.1** Members are entitled to Compassionate Leave with full pay for periods up to 5 days in the case of illness or death in the Member's immediate family.
- 17.4.2** Members shall give reasonable notice of need for such leave to the Dean, University Librarian, or equivalent administrative officer, through the Department Chair or Coordinator, where appropriate. Notification may be made by telephone, e-mail or fax, when it is not reasonable to otherwise discuss the matter with the Department Chair or equivalent in person.
- 17.4.3** Compassionate Leave with full pay and benefits for periods longer than 5 days may be granted by the Dean, University Librarian, or equivalent administrative officer.
- 17.4.4** Members who care for a terminally ill family member under the terms of the Employment Insurance Act and who apply and are approved for EI benefits are eligible for a supplementary employment benefit as follows: a Member shall receive 100% of his/her Reference Salary for two weeks, and for the period up to a maximum of 6 additional weeks, the Member shall receive an amount equal to the difference between the Employment Insurance benefits received and 95% of the Member's Reference Salary.
- 17.4.5** To receive the supplementary employment benefit in 17.4.4, the Member shall supply the University with proof of application to the Employment Insurance Commission, and the payment of the supplementary employment benefit shall be in accordance with 32.2.2.
- 17.5** Court Leave:
- 17.5.1** Members who are summoned to be witnesses or jurors by a court or any body with the power of subpoena, shall, if their attendance requires them to be absent from their scheduled responsibilities, notify their Chair (or equivalent) of the summons as soon as possible. Members shall supply the Chair (or equivalent) with a copy of the summons.
- 17.5.2** Members who have complied with the foregoing shall be granted leave of absence with full Reference Salary and benefits during the period of service to the court or summoning body.
- 17.6** Sick Leave:
- 17.6.1** General:
- 17.6.1.1** The University recognizes that unavoidable absences may occur because of illness or accident and for this reason provides a sick leave benefit which provides income protection during these situations.
- 17.6.1.2** If the cause of absence from work is illness or accident compensable under the Workers' Compensation Act, the Member shall apply for compensation under the provisions of the legislation, and if the Member receives such compensation, the University, for a maximum period of 4 months, shall pay the difference between 100% of the Member's Reference Salary and the compensation received under the Workers' Compensation Act. If the Member applies but does not receive compensation under the provisions of the legislation, the provisions of 17.6.2.1 apply.

- 17.6.1.3** A Member unable to attend to his/her duties because of illness or accident shall advise his/her Chair (or equivalent), or where appropriate, the University Librarian, promptly and the Member shall, upon request, produce medical evidence, satisfactory to the University, of such illness or accident.
- 17.6.2** Benefits:
- 17.6.2.1** Members who are on sick leave are entitled to receive 100% of their Reference Salary for a maximum of 120 calendar days, except as provided under 20.3.2.
- 17.6.2.2** During the first 120 calendar days of absence due to illness or accident, benefit coverages and applicable premium payments by the Member and the University will continue.
- 17.6.2.3** Should the sick leave period extend beyond 120 calendar days, a Member, or a person authorized to act on behalf of the Member, may apply for benefits under the Long Term Disability Plan. The University shall assist the Member in making application for benefits under the Long Term Disability Plan. After this initial 120 calendar days, a Member may remain on sick leave, but without salary and benefits.
- 17.6.2.4** While a Member is on sick leave without pay, the University will not contribute towards University benefits, but will permit and facilitate continuance of any coverage if desired by the Member with the Member paying the applicable premiums. The provisions of this clause shall not prevent the University from extending sick leave pay and benefits beyond the 120 calendar day period.
- 17.6.2.5** Sick leave benefits are not cumulative and are not reimbursed upon termination of employment or at any other time.
- 17.7** Leave of Absence:
- 17.7.1** The University may, upon request of a Member, grant a leave of absence without pay for a period not exceeding 12 consecutive months. Extension of a leave of absence without pay beyond 12 consecutive months may be granted with the approval of the Vice-president: Academic. Extension of a leave of absence without pay beyond 24 consecutive months may be granted with the approval of the Board.
- 17.7.2** Application for leave shall be made to the Vice-President: Academic. The Vice-President: Academic shall decide whether or not to grant the leave and shall notify the applicant within 2 months following the date on which the application for leave was made.
- 17.7.3** While a Member is on such leave without pay, the University will not contribute towards University benefits, but will permit and facilitate continuance of the coverage if desired with the Member paying the applicable premiums.
- 17.7.4** Upon return from such leave, the Member will be reinstated at the Member's previous rank and at his/her former salary plus scale increases applicable to that salary rank.
- 17.7.5** When leaves are taken to assume a full-time visiting appointment at another university, and upon evidence being adduced of the dates and responsibilities of the appointment to the satisfaction of the Vice-president: Academic, the period spent on the full-time visiting appointment shall be counted as time in service to the University. Upon return from such approved leave without pay, and after submission of the Annual Activity Report, a Member shall receive his/her former Reference Salary plus all across-the-board increases and Career Development Increments received by Members with the same rank during the period of the leave.
- 17.7.6** Three months prior to the commencement of such leave the University shall inform the Member in writing of all agreed terms and conditions upon which the granting of leave is based and specify a deadline for acceptance or rejection of the said terms and conditions.
- 17.7.7** The Member shall not be deemed to have accepted the terms of such leave of absence until he/she has so notified the University in writing. Failure to accept within the deadline specified in 17.7.6 shall be deemed to constitute non-acceptance.
- 17.8** Vacation Entitlement and Holidays:
- 17.8.1** Vacation Entitlement:
- 17.8.1.1** A Member's Vacation Entitlement Year shall be based on service during the contract year from July 1 to June 30 of the following year.
- 17.8.1.2** Each Member is entitled annually to 22 working days of vacation. Members accrue vacation at the rate of 1.83 days per month. After 20 years of continuous service, each Member is entitled annually to 25 working days of vacation. After 30 years of continuous service, each Member is entitled annually to 27 working days of vacation. The Member will be paid during such vacations but there shall be no additional remunerations should the Member choose to work through all or part of the vacation period.
- 17.8.1.3** A Member appointed for at least one year is entitled annually to 22 working days of vacation with the commencement of the appointment; a Member on a six-month appointment is entitled to 11 working days of vacation during the six-month contract term; vacation days do not have to be earned or accrued before they can be taken.
- 17.8.1.4** In the case where a Member has contracted to teach on an overload basis in the term in which he/she has no assigned teaching duties, the Member shall be considered to have chosen to work through all or part of the vacation period, and

no vacation entitlement shall be paid out under Article 17.

17.8.1.5 Members may take their vacation at any time provided that:

(a) in the case of Faculty Members, the period of vacation does not conflict with the Member's scheduled teaching duties as provided for under this Agreement: Members whose appointment terminates on June 30 shall not be assigned teaching duties for the Spring Term;

(b) in the case of Librarian Members, the Member has indicated the dates of vacation to the University Librarian in advance and has obtained the University Librarian's approval for same;

(c) vacations at other times shall be arranged only with the approval of the Dean, or where appropriate, the University Librarian, in advance.

17.8.1.6 In the case of a death of a Member, the University shall pay out any unused vacation entitlement accrued in the contract year in which the death occurs. For a Member with less than 20 years service, the amount of vacation entitlement to be paid out shall be at a rate of 1.83 days per month up to and including the month in which the death occurs. For a Member with 20 or more years service, the rate to be paid out shall be 2.08 days per month, and for the Member with 30 or more years service the rate shall be 2.25 days per month.

17.8.1.7 In the event of Members terminating their employment with the University by resignation or retirement before the end of the contract year or before the appointment comes to term, such Members shall be entitled to receive payment for any unused vacation entitlement accrued to date of termination. Except as provided for herein, there shall be no remuneration in lieu of vacation not taken.

17.8.1.8 Vacation Entitlement shall not be cumulative and shall expire at the end of the Vacation Entitlement Year for which the entitlement was earned. Exceptions may be approved by the Dean or, where appropriate, the University Librarian, whereby Members may carry over a maximum of 10 vacation days into the next Vacation Entitlement Year.

17.8.1.9 A period of certifiable illness occurring during a period of vacation leave shall, on request of the Member, be recorded as sick leave and the Member's Vacation Entitlement shall be adjusted accordingly.

17.8.2 **Holidays:**

17.8.2.1 Members are entitled to the following holidays: New Year's Day, Good Friday, Victoria Day, Canada Day, Civic Holiday, Labour Day, Thanksgiving Day, Christmas Day, Boxing Day, any other day declared as a holiday by the President or as a statutory holiday by the federal or provincial authorities, and any other day on which the University premises are declared closed by the President.

17.8.2.2 A Member will not receive additional remuneration should the Member choose to work on the holiday.

17.8.2.3 Librarian Members required by the University to work on any of the days listed in 17.8.2.1 shall, in addition to their holiday pay, receive:

(a) compensation at the rate of 2 times their regular salary rate for the hours worked. or

(b) where it is mutually agreeable, time off which is equivalent to 2 times the hours worked.

17.9 **General:**

In all cases leaves include all statutory holidays, other holidays declared by the President and Vacation Entitlement which falls during the said leave period.

ARTICLE 18: DUTIES, RESPONSIBILITIES & WORKLOAD OF FACULTY MEMBERS

18.1 **Duties and Responsibilities:**

18.1.1 The academic duties and responsibilities of Faculty Members involve the pursuit and the dissemination of knowledge through teaching, research, public lectures, conference communications, publications, artistic production and performance, professional and university service, and other similar activities. Members have the right and obligation to develop and maintain their scholarly competence and effectiveness, and to perform their duties in accordance with the clauses set out below.

18.1.2 The responsibilities of Faculty Members shall be an appropriate combination of:

(a) undergraduate and graduate teaching, counselling and supervision, as set out in 18.2.4;

(b) research, scholarly, and creative activities, as set out in 18.2.5; and

(c) academic, professional and University community service, as set out in 18.2.6.

Without minimizing the importance of (c), for the majority of Faculty Members the principal duties will be in teaching and scholarly activity listed in (a) and (b) above.

18.1.3 Deans shall ensure that the workload of Members shall be distributed in a fair and equitable manner. The variables to be considered when assigning workload include, but are not limited to the following:

- (a) the career stage of the Member;
- (b) the Member's area of expertise;
- (c) the Member's ongoing research, scholarly and creative activities;
- (d) the Member's academic, professional and University community service;
- (e) the Member's teaching duties in accordance with the criteria set out under **18.2.4.2**.

18.2 Workload:

18.2.1 Workload norms and variations:

18.2.1.1 For the duration of this Agreement, the teaching workload norms of academic units and sub-units shall be those in effect as of July 1, 2001

18.2.1.2 In order to ensure an equitable distribution of work and an appropriate combination of academic duties, under **18.2.1.3** and **18.2.1.4**, a Member's teaching workload may be reduced or increased from the norm under **18.2.1.1**

18.2.1.3 In order to maintain a balance in a Member's duties and responsibilities and to provide for an equitable distribution of work under **18.1**, a Member's teaching workload shall be reduced from the norm under **18.2.1.1** as follows:

- (e) when the university requests, and the Member consents to perform substantial administrative duties under **18.2.6**, and besides those positions specified in **21.4** and **21.5**, there shall be a reduction in the Member's teaching load commensurate with the additional administrative responsibilities;
- (b) a Member's assigned teaching workload shall be reduced by a one-term course equivalent under the following conditions:
 - (i) when the requirements of the assigned and other teaching duties to be performed by the Member under **18.2.4.2** are equivalent to a workload that is in excess of the norm under **18.2.1.1**;
 - (ii) when a Member is responsible for 350 or more students over two terms the Member shall have a full one-term course reduction or an equivalent reduction in classroom contact hours;
 - (iii) when the Dean approves a Member's written application requesting reduction in the assigned teaching workload in light of the factors listed in **18.2.4.2**. The

Member's written application to the Dean, copied to the Department Chair, shall be submitted by March 1. By April 1, the Dean shall reply to this application in writing indicating whether the request is approved, and giving reasons should the application be denied.

- (c) when the Dean approves a Member's written application requesting a reduction in the assigned teaching workload in light of the Member's on-going scholarly and research activities and contractual commitments for the forthcoming academic year in accordance with **18.1.2** and **18.2.5.1**. To be eligible for such a reduction, the Member applies by March 1 to the Dean, copied to the Department Chair, with information about these on-going scholarly and research commitments. By April 1, the Dean shall reply in writing to this application indicating whether the application is approved and giving reasons should the application be denied. Members serving on external research granting agencies may apply for a reduction in assigned teaching duties within the terms of the University guidelines.

- (d) in addition to the above, a Member's teaching workload may be reduced under the provisions of **18.2.5.2** and **18.2.5.4**.

18.2.1.4 A Member's assigned teaching workload may be larger than the teaching workload norm in his/her academic sub-unit, or academic unit in the Faculties of Music and Social Work and the Brantford Campus, when such an increase is justified by a Member's total contributions in teaching, research and scholarly activities, and academic, professional and University community service under **18.1**, **18.2.4.2**, **18.2.5**, and **18.2.6**. A Member whose teaching workload is increased under this clause **18.2.1.4** is still eligible for course reductions under the provisions of **18.2.1.3** as appropriate.

18.2.1.5 In cases where additional teaching duties are assigned under **18.2.1.4**, the Dean shall, by May 15, notify the Member in writing with a statement of reasons for the increase, with a copy to the Association. The Member's increased teaching workload shall be assigned for no longer than one academic year. The increase in the teaching workload shall be no more than one one-term course or equivalent per academic year unless due to exceptional circumstances the Joint Liaison Committee approves the assignment of a further one-term course or equivalent. In no event shall the Member's total teaching workload be more than 7 one-term courses or equivalent. Any assessment of a Member whose teaching load is in excess of the normal teaching load shall include credit for the additional teaching.

18.2.1.6 The assigned teaching workload for Members on six-month limited term appointments shall not exceed three (3) one-term course equivalents unless, due to exceptional circumstances, the Joint

Liaison Committee approves the assignment of a further one-term course or equivalent.

plus the total number of part-time student headcounts divided by 3.5;

18.2.2 Procedures for Assigning Workload

18.2.2.1 By April 15 of each academic year the Chair, upon consultation with each Member of the academic unit or sub-unit, and in accordance with 18.2.1.1, 18.2.1.3 and 18.2.4.2 shall submit to the Dean for approval a proposal for the teaching load and teaching schedule of each Member. The Dean shall ensure that teaching loads of Members in the academic unit or sub-unit are fair and equitable in accordance with 18.1.1 and 18.1.3.

18.2.2.2 Following approval of the Dean, the Chair shall, by May 15 of each academic year, inform the Member in writing of the details of the teaching assignment for the forthcoming academic year. Any change in a Member's workload after May 15 shall take place only when a significant change in circumstances occurs, and in consultation with the Member. For Members appointed after May 15, the notification of the Member's teaching assignment under the terms set out in 18.2.2.1, shall be sent to the Member as soon as possible and no later than 15 days following the appointment. By May 15 of each academic year, the Dean of each Faculty shall send to each Member of the Faculty and to the Association a list of Members of the Faculty and each Member's teaching load for the forthcoming academic year. When new Members are appointed after May 15, or when changes are made in a Member's teaching load, the Dean shall inform the Association in writing of the teaching loads of these Members.

18.2.3 Student/Faculty Ratio and Faculty Complement:

18.2.3.1 In recognition of the recent increase in the number of students, the changing profile of the University, and the Government of Ontario's objective of improving student/faculty ratios, the Parties agree to monitor the faculty complement:

- (a) the University agrees that the number of full-time appointments in the 2004-2005 contract year (365);
- (b) the University agrees to continue to use the FTE student/FTE faculty ratio of 23:1 in determining the faculty complement. During the life of this Agreement the University shall endeavour to lower the student/faculty ratio to 21:1;
- (c) the calculation of the student/faculty ratio shall be according to the following:
 - (i) the ratio of FTE students to the number of full-time equivalent (FTE) undergraduate and graduate students

- (ii) the number of FTE faculty equals the current full-time faculty as calculated for Statistics Canada, excluding seminary faculty and faculty on unpaid leaves of absence, plus the value of salaries paid to Contract Academic Staff divided by the average salary of full-time faculty;
- (d) the University agrees that the complement of full-time faculty members in 2005-06, and for the balance of the Agreement shall be in accordance with the ratio as set out in (b). In adding new full-time faculty positions, the University confirms that all Faculty Members who resign, retire or otherwise terminate their employment with the University will be replaced;
- (e) for each new additional full-time appointment made to reach the number in (b) above, plus any appointments in addition to those numbers, the university may add in the initial year of the appointment the equivalent of two one-term intramural courses to the number of courses not included in the limit of courses taught by non-members under 34.4(a);

(9) should revenues from tuition fees and government grants fail to provide sufficient funds to finance the additional full-time faculty appointments specified above, the University shall consult with the Association. In light of these changed circumstances, the Parties shall attempt to revise the schedule of appointments in such a way as to maintain the student/faculty ratio of 23:1, and to maintain the ratio of intramural courses taught by Members and non-members established under Article 34. If these twin objectives cannot be met, the Parties shall agree to revise the student/faculty ratio commensurate with the revenues available.

18.2.3.2

For monitoring student/faculty ratios and the effect of student enrolment on Members' workload, the University shall provide the following reports to the Joint Liaison Committee with a copy to the Association:

- (a) by December 1, an initial report on faculty complement and student/faculty ratios. The report shall include: the number of full-time faculty as reported to Statistics Canada; the number of full-time students and full-time equivalent (FTE) students in the November report to the Government of Ontario; the student/faculty ratio for the current academic year expressed as both full-time equivalent (FTE) students to full-time equivalent (FTE) faculty as defined under 18.2.3.1(c), and the student/faculty ratio (FTE students to FTE faculty) for the University and for each academic unit, namely the Brantford Campus, the Faculty of Arts, the Faculty of Music, the

Faculty of Science, the Faculty of Social Work, and the School of Business and Economics;

- (b) by February 15, a final report on faculty complement and student/faculty ratios shall include the information itemized in (a) above. For the report on student numbers, the FTE student enrolment shall be the average of the fall and winter term enrolments as reported to the Government of Ontario. For the report on faculty numbers, the number of FTE faculty shall be the average of the number reported under (a) above, and the number of FTE faculty in the winter term;
- (c) when such reports become available, the most recent report of COU and Ministry of Colleges and Universities report on student/faculty ratios for Ontario universities.

18.2.3.3 The University shall have met its obligations under 18.2.3.1(b) if the student/faculty ratio target is met by the report of February 15 under 18.2.3.2(b). If the University has not met the student/faculty ratio target, and no adjustment has been made under 18.2.3.1(f), the University, on or before April 18, shall pay the following:

An amount equal to the shortfall in the number of FTE faculty times the salary of the floor of the assistant professor divided by the number of Members of the Bargaining Unit shall be paid to each Member employed during some or all of the preceding contract year.

18.2.4 Teaching:

18.2.4.1 Teaching, Counselling and Supervision:

Members are obligated to develop and maintain their scholarly competence and effectiveness as teachers, and to perform the teaching duties assigned under this article. Members' teaching responsibilities include the following:

- (a) to present courses which reflect the current state of knowledge and the course description in the University Calendar;
- (b) to provide students with a written and/or electronic course outline during the first week of classes, with a written copy to the Chair or Dean as appropriate. The outline shall include at least the following information:
 - (i) the name, office address, office telephone number, and weekly office hours of the Member;
 - (ii) the subject matter to be explored in the course;
 - (iii) a list of all required assignments and examinations, the relative weight of assignments and examinations in the final assessment of student

performance, and the due dates for assignments and tests common to the entire class and worth more than 10% of the final grade; in classes in which students have individual projects or assignments due dates shall be arranged by consultation between the instructor and the student;

A Member may consult with the class about office hours, subject matter of the course and assignments, examinations and their weighting, and provide the class and the Chair or Dean copies of the course outline following this consultation;

- (c) to be fair and objective in relations with students and in grading of student assignments;
- (d) to be available for student consultations, including the posting and observance of reasonable office hours;
- (e) to meet at scheduled times with tutorial, seminar, laboratory, and lecture groups except for reasonable change with due notice where possible;
- (f) to be responsible for the preparation and grading of all examinations as required by their courses and to proctor final examinations not more than once per teaching term with the proctoring session to be during the examination period of one of their courses;
- (g) to submit final grades as required by departmental practice and the requirements of Senate;
- (h) to be available as academic advisors in the preparation and defence of theses or projects (both undergraduate and graduate) when such projects are within the Member's scholarly expertise;
- (i) to serve as external readers, chairs or members of graduate student comprehensive or thesis/dissertation oral examinations, when such service is within the Member's scholarly expertise.

18.2.4.2 The Chair and the Dean, when determining a Member's teaching load, shall take into account relevant factors including but not limited to the following:

- (a) the relationship of teaching duties to the Member's area of expertise;
- (b) the number of separate courses taught by the Member;
- (c) the number of scheduled contact hours per course;

- (d) the expected student enrolment in each class, and the total number of students in a Member's classes;
- (e) the level (introductory, upper year, graduate, et cetera) of each course;
- (f) the type (lecture, team-taught, laboratory, seminar, et cetera) of each course;
- (g) the number of hours of preparation, grading and administration per course;
- (h) additional hours of preparation for a new course, or for a course substantially revised;
- (i) the number of hours of academic counselling and consulting per course;
- (j) responsibility for laboratory or tutorial sessions;
- (k) academic and administrative responsibilities for large classes with team-taught or tutorial or lab sections;
- (l) the availability of markers or laboratory assistants or teaching assistants;
- (m) the amount of field, clinical, research, thesis, examination committee service, and other academic supervision of senior undergraduate and graduate students;
- (n) responsibility for unscheduled courses such as directed studies at the request of the Chair or Dean;
- (o) the location of the course (on or off-campus);
- (p) the additional time in travel, committee responsibilities, teaching, and student supervision in graduate and other programs in partnership with neighbouring universities; and
- (q) special factors such as filming or broadcasting of lectures, or the use of teleconferencing.

18.2.4.3 If a Member teaches assigned courses that have a total enrolment in excess of 125 students or more in a given term, the Member shall file a request and tests that will be marked and grading of the Member may be requested. The Member makes this request to the Department Chair in writing within two weeks of the commencement of the term. Upon this request and confirmation of the enrolment in the class, the University shall provide the Chair with a minimum of one hour of grading assistance for each student in excess of 125 to a total of 80 hours. When the Department Chair is unable to provide this assistance, the provision of grading/marking assistance shall be the responsibility of the Dean. If the Member requests and Departments have the resources, marking/grading assistance may be

allocated to the Member in addition to the provisions of this clause.

18.2.4.4 A Member is entitled to one non-teaching term in each academic year. The scheduled teaching duties shall normally be in the fall and winter terms of the academic year. Those Members who teach in the spring term shall be entitled to one non-teaching term in the fall or winter term. The Member shall be responsible for the Member and his/her Department Chair is scheduled to teach for three or more consecutive research terms free of scheduled teaching.

18.2.4.5 Subject to 18.2.4.4, assigned classes for an individual Member shall be scheduled in a way as to permit twelve hours to pass between the completion of teaching one day, in the continuation of same on the next day. No Member shall be assigned a class schedule which requires more than three consecutive days of teaching.

4.6 Subject to 18.2.4.4, the scheduling of courses shall permit every Member to have a leave one day per week for research during which he or she is not scheduled to teach.

18.2.4.7 A Member may arrange a schedule of teaching duties which does not conform to the provisions of 18.2.4.4, 18.2.4.5, and 18.2.4.6.

18.2.4.8 In recognition of its duty to accommodate employees with special needs, the University shall endeavour to schedule assigned teaching duties in accordance with Members' special needs. If a Member has special health needs or obligations to care for immediate family members, he/she may request, prior to April 15, that the Department Chair arrange a suitable scheduling of classes for the forthcoming academic year. If this schedule is not accommodated in the scheduling of assigned courses announced on or before May 15 pursuant to 18.2.2.1, the Member may request that the Dean provide an appropriate rescheduling of classes. The Dean shall make a reasonable effort to accommodate the Member's request.

18.2.4.9 In consultation with the Department Chair and subject to the approval of the Dean, and in addition to the provisions of 18.2.4.4 and 18.2.5.2, a Faculty Member may arrange his/her teaching duties so that by teaching additional courses, but no more than one such course per term, the Faculty Member may have a reduced teaching load in another term. As well as this form of "course banking", a Faculty Member in consultation with the Department Chair and subject to the approval of the Dean and the Vice-president: Academic, may plan a research term free of teaching duties by accumulating sufficient credit to be released from teaching for one term. A record of all such agreements under this clause shall be kept in the Member's Official File.

18.2.5 Research and Scholarly Activities:

18.2.5.1 Each Member shall be entitled to and expected to have time available for research, teaching and creative activities. Furthermore, it is the responsibility of the Member to make the results of such work accessible to the scholarly and general public through publication, conference presentations, lectures, public concerts or performances, and other appropriate means.

18.2.5.2 In fulfilment of its commitment to Members' research and scholarly activities under 18.1, and 18.2.5.1, Members appointed to provisional appointments effective July 1, 2000, or thereafter, shall have a teaching term free of assigned teaching duties once during the period of the provisional appointment. The scheduling of the term free of assigned teaching duties shall be subject to the agreement of the Member, the Department Chair or equivalent, and the Dean. If no agreement can be reached, the Dean shall assign the term free of teaching duties. The teaching load of the Member for the academic year in which the term of free or teaching will be taken will be one-half of the normal teaching load of the academic sub-unit or equivalent. When the normal teaching workload is five one-term courses, such a Member's teaching load shall be three one-term courses. During the term free of assigned teaching duties, the Member shall not be eligible to teach overload courses, except with the written permission of the Dean.

18.2.5.3 In fulfilment of its commitment to Members' research and scholarly activities under 18.1, and 18.2.5.1, the University shall provide funds for the support of research of Members appointed to Provisional or Candidacy Appointments. These start-up funds shall be awarded by the Vice-President: Academic on the recommendation from the Dean. By December 1 of each year, the Vice-President: Academic shall submit a report to the Joint Liaison Committee on the University's start-up grants. The report shall include the total amount of the funds, the names of recipients, and the amount of each award.

18.2.5.4 When a Member applies for research funding with the intention of receiving funds to pay for a replacement of some portion of his/her teaching load, the Member shall consult with his/her Department Chair or equivalent, and shall have the proposed alternative teaching arrangements approved by the Dean. Where a Member has followed these procedures, and then receives research funding to allow an academic sub-unit or unit to hire a replacement for some portion of his or her teaching load in a given year, release time from teaching shall not be denied.

18.2.6 Academic, Professional and University Community Service:

18.2.6.1 Faculty Members have the right and responsibility to undertake a fair and reasonable share of administrative responsibilities including

participation in the work of the University through membership on appropriate bodies; for example, Departmental or School, Faculty and Senate committees. Where participation in such bodies is by election or appointment, a Member shall be elected or appointed only with his/her consent. Those who have the responsibility to make such appointments shall make every effort to ensure that academic, professional and University community service commitments are equitably shared.

18.2.6.2 Members have the right to participate in the work of learned societies and professional organizations, including the Faculty Association, the Ontario Confederation of University Faculty Associations, and the Canadian Association of University Teachers. When a Member's service to such societies or associations conflicts with scheduled teaching or administrative duties, the Member shall make arrangements, subject to the approval of his/her Chair or equivalent, to make sure those duties and responsibilities are fulfilled. A Member's service to such societies and associations shall be considered in the assessment of the academic performance of the Member, and shall be treated in the same way as similar duties performed within the University.

18.2.7 Overload Teaching:

18.2.7.1 When regular intramural and Part-time Studies courses require staffing on a part-time basis paid by an overload stipend as specified in Article 30, the Dean or his/her designate shall first notify Members of the academic unit, or sub-unit as appropriate, of the availability of the position at least five days before it is posted or advertised. Upon application in accordance with 18.2.7.2, a Member shall be given first consideration for the position and shall be offered the position if the Member has a full-time appointment during the term(s) in which the course is scheduled, has a satisfactory record as a teacher, and if the course is within his/her area of expertise. If the Member's application is denied, the Dean shall provide a written statement of reasons. A Member on Sabbatical Leave under 17.1 or on leave under 32.2.1 and 32.4.4 will not be eligible to teach overload courses except with the written permission of the Dean.

18.2.7.2 To exercise this right of first consideration, a Member shall inform the Department Chair or equivalent in writing of his/her interest in teaching a course on overload. Written notices submitted annually by March 15 are valid for courses offered in the fall, winter and spring terms of the next academic year. Otherwise, to exercise the right of first consideration, Members shall inform the Department Chair or equivalent within five days of the notification to the Members of the availability of the course under 18.2.7.1. A Member who applies to teach a course on overload after the course has been advertised or posted shall be considered along with other applicants, Subject to the seniority rights of Contract Academic Staff.

- 18.2.7.3** Should a course become available within two weeks of the beginning of the term or after the term commences, the Dean or his/her designate shall first notify Members of the academic unit, or sub-units appropriate, of the availability of the course. To exercise the right of first consideration, a Member shall apply to teach the course within one day of the notification being sent. and if the Member has a satisfactory record as a teacher, and if the course is within his/her area of expertise, the Department Chair may recommend to the Dean that the Member be appointed to teach the course without advertising or posting the position.
- 18.2.7.4** In any one academic year (September 1 to August 31). a Member's additional teaching on overload stipends shall not exceed the equivalent of 3 one-term courses (or equivalent). Both intramural courses and special types of teaching, including off-campus and distance education courses, shall count as overload courses. In exceptional circumstances and upon the request of the Member, this limit may be exceeded with the approval of the Chair, Dean, and Vice-president: Academic.
- 18.2.7.5** In recognition of their contribution to the University community as teachers. the provisions for retired Members to teach courses on a part-time basis are set out in Appendix F.
- 18.2.7.6** Members on the Special Voluntary Exit Plan (SVEP) who teach courses while on this Plan shall be subject to the conditions for overload teaching under 18.2.7 and 30.11.
- 18.3 Information Technology:**
- 18.3.1** A course developed by anyone or any organization may only be developed and/or offered at Wilfrid Laurier University through information technologies if it does not have the consequence of eliminating or reducing a Member's or Members' position(s).
- 18.3.2** Members teaching courses dependent on information technologies which involve the broadcast, transmission, re-transmission, publication, recording or storage of contents of the course shall exercise copyright and intellectual property rights under Article 36 regardless of the medium used to broadcast, transmit, retransmit, publish, record or store the course.
- 18.3.3** A Member shall not be required to introduce information technology as a component of a course unless the technology is specifically related to the subject matter, or the mode of delivery of the course has been approved by the Department, Area or equivalent academic sub-unit. or Faculty, as appropriate.
- 18.3.4** When a course includes an Information Technology requirement, once a Member has been assigned to teach a course, he/she shall not be required to change the course to an alternate mode of delivery in that academic year.
- 18.3.5** When the University requires computer technology for the delivery of a course, the University shall ensure that the Member teaching the course has in his/her office and in the classroom computer equipment capable of handling the required mode of delivery.
- 18.3.6** Nothing in the provisions of 18.3 shall prevent a Member from introducing or using Information Technology as part of a course.
- 18.3.7** To assist Members and to facilitate technological innovation within the University community the University shall inform Members of training programs, and shall make these programs available to Members.
- 18.4 Distance Education and Other Special Types of Teaching:**
- 18.4.1** The following provisions on Distance Education courses and Special Types of Teaching apply to courses Members teach as part of their assigned teaching workload or on paid overload.
- 18.4.2** Special Types of Teaching include courses which:
- (a) are taught by correspondence, by teleconferencing, or at off-campus locations:
 - (b) are videotaped, recorded, broadcast, televised, or offered through the Internet.
- 18.4.3** Distance Education courses or Special Types of courses may be included in a Faculty Member's assigned workload only with his/her consent. The University shall fully reimburse the Faculty Member for any costs incurred in teaching these courses in accordance with the provisions of Article 28. If these courses are taught on an overload basis. Faculty Members shall receive an overload stipend as set out in Article 30. All such courses must comply to the regulations outlined in 18.2.2.2.
- 18.4.4** The introduction of an on-line credit course in a Faculty or Department shall be subject to 18.3 above, and to the recommendation of the Department or equivalent academic sub-unit and the curriculum approval of the Faculty.
- 18.4.5** Courses taught through Distance Education and Special Types of Teaching shall be subject to Senate policies on computers and information technology, and shall be in accordance with 18.3 above.
- 18.4.6** The Parties agree to the following specific provisions for Distance Education:
- (a) Members shall provide course information, such as textbook requirements, requisite additional supplies. and methods of student assessment, as requested by the Office of Part-Time, Distance and Continuing Education in order to meet publication and other administrative deadlines;

- (b) during the first week of the teaching term, Members shall inform students of the preferred method and timing of student/instructor communications;
- (c) Members shall inform students of any significant periods of time during the term when they will be unavailable, and shall make appropriate arrangements with the Chair, Area Head or Course Coordinator to accommodate student needs in such absences;
- (d) if the Member requests, responsibility for the receipt and return of student assignments and midterm tests shall rest with the Office of Part-Time, Distance and Continuing Education;
- (e) Members shall grade assignments and examinations in a timely fashion, and counsel students about their performance;
- (f) there shall be a teaching evaluation form for Distance Education courses as set out in Article 31.

18.4.7 .In accordance with University Policy on the Use of Information Technology, the Office of Part-Time, Distance and Continuing Education shall only access electronic sites for courses with the permission of the instructor. The instructor may request technical assistance from the Office of Part-Time, Distance and Continuing Education, but is not obliged to give open access to communications between the Member and the students in the course.

18.4.8 Any changes in information Technology proposed by Senate and its committees, or by the Office of Part-time, Distance and Continuing Education shall be consistent with the terms and conditions of work of Members under this Article 18.

18.5 Annual Report of Activities:

18.5.1 Each Member shall submit a copy of an Annual Report of Activities to his/her Department Chair (or equivalent) and Dean by May 5 of each year. The Annual Report shall include a statement of activities for the previous May 1 to April 30 period.

18.5.2 The Annual Report, which shall be completed on a standardized form supplied by the Dean, shall include the following information:

- (a) teaching responsibilities including courses taught and supervision of graduate and undergraduate theses;
- (b) publications;
- (c) conference papers given;
- (d) research and other scholarly work in progress;
- (e) research grants and contracts awarded, name of granting body, research title, amount awarded and the date awarded;

- (f) graduate degrees awarded or graduate studies in progress, and the expected date of completion, university and title of thesis;
- (g) awards and other honours received;
- (h) Departmental, Faculty Senate, Board, Association and other University activities;
- (i) contributions to the Member's profession;
- (j) contributions to the Member's community.

18.6

Outside Professional Activities:

18.6.1

The nature of the professional competence of many Members affords opportunities for the exercise of that competence outside the Member's regular university duties, on both remunerative and non-remunerative bases. Recognizing that such professional activities can bring benefits to and enhance the reputation of the University and the capacity of Members, the University agrees that Members have the right to engage in part-time professional activities, paid or unpaid, provided that such activities do not conflict or interfere with the Member's obligations, duties and responsibilities to the University as defined in this Agreement, except as provided in clause 18.6.2 and subject also to the following conditions:

- (a) When a Member's outside activities involve the use of the University's facilities, supplies or services, their use shall be subject to the prior approval of the University. Costs for such facilities, supplies or services shall be borne by the outside group at prevailing rates set by the University, unless the University agrees, in writing, to waive all or part of such costs.
- (b) The name of the University shall not be used in any related professional activity unless agreed, in writing, by the Vice-president: Academic, although nothing shall prevent the Member from stating the nature and place of his/her employment, rank and title(s) in connection with related professional activities, provided that he/she shall not purport to represent the University or speak for it, or to have its approval unless that approval has been given in writing.
- (c) A Member shall, upon written request from his/her Dean, provide all information on the nature and scope of related professional activities of a substantial nature, in so far as the information relates to a Member's duties and responsibilities as specified in this Article 18.

18.6.2

If the participation in activities described in clause 18.6.1 conflicts or interferes with the obligations, duties and responsibilities of the Member as defined in this Article 18, mutually satisfactory arrangements shall be made in advance between the Member and the Vice-president: Academic. Should the Member and the Vice-president: Academic fail to reach

agreement, the Member is obliged to fulfil the duties and responsibilities set out in this Article 18.

ARTICLE 19: LIBRARIAN MEMBERS' DUTIES, RESPONSIBILITIES AND WORKLOAD

19.1 Duties and Responsibilities:

19.1.1 The rights, duties and responsibilities of Librarian Members derive from the academic, professional and collegial nature of their work in the Library and in the University, and from their position as members of the academic community. Librarians' duties and responsibilities shall be an appropriate combination of:

- (a) professional practice in the University Library;
- (b) academic and community service within the University;
- (c) scholarly and/or professional activity

The exact distribution of individual duties and responsibilities may vary from time to time and from individual to individual. Without minimizing the importance of (b) and (c), for the majority of Librarian Members the principal duties shall be those noted in (a) above.

19.1.2 Professional Practice In the University Library

- (a) Librarian Members concern themselves primarily with the academic needs of the University community. Through the collection, organization, and dissemination of informational materials, they facilitate access to and expansion of the world of knowledge. They perform an instructional, consultative, and research role through formal and informal instruction in the methods and sources of bibliography; advice on library research techniques; direction towards appropriate resources of information; and the search and retrieval of specific information requested by the Library's users.
- (b) Librarian Members' principal responsibilities shall consist of one or more of the following activities: public service, information service, collection development, acquisition of informational materials, cataloguing, bibliographical control, systems development, and any other recognized Library function performed by professional librarians.
- (c) Librarian Members' responsibilities include participation in assigned Library administrative and committee work and keeping informed of trends in library and information science applicable to their duties and responsibilities.

19.1.3 Academic Service within the University

Academic and community service within the University includes the performance of administrative duties and membership on University or Association committees. Such academic and community service may be recognized as part of the Member's workload. Where participation on University committees or such other bodies is by election or appointment, a Member shall be elected or appointed only with his/her consent.

19.1.4 Scholarly and/or Professional Activity

Librarian Members shall be entitled to and expected to engage in scholarly and/or professional activities. Scholarly activity includes but is not limited to bibliographical work; research in librarianship or other subject areas; creative work, completed course work, degrees, or programs of study; and the dissemination of such scholarship in publications, conference papers, lectures and other credible forums. Professional activity includes but is not limited to the planning, implementation, and participation in workshops or conferences; participation in scholarly, library and professional associations including the Ontario Confederation of University Faculty Associations, and the Canadian Association of University Teachers; co-operative work with other libraries; and professional expertise used in service to the community at large.

19.1.5 The University agrees that Library functions commonly associated with the exclusive duties and responsibilities of professional librarians in Canadian universities should be performed by professional librarians, and the University will endeavour to assign responsibilities and workload accordingly.

19.1.6 Adjustments to the normal work load may be made when a Member, with his/her consent, undertakes a special assignment requested by the University Librarian.

19.1.7 Members engaged in research projects or scholarly studies have the right to apply for University support in the form of financial assistance, use of University facilities, and/or leaves of absence.

19.1.8 In support of Librarians' Scholarly and Professional Activity, the University shall enable Librarian Members, who hold Provisional, Candidacy or Continuing Appointments, on full salary and within their regular workload, to pursue approved research projects or professional development opportunities.

19.1.9 To apply for time for a research or professional development project a Librarian Member shall submit to the University Librarian a written proposal describing the project and the time required for it. Within twenty (20) working days, the University Librarian shall respond to the Member in writing stating whether the application is approved or denied. In the case of denial, there shall be a written statement of reasons.

19.1.10 When such a proposal is approved, the University shall provide release from normal responsibilities. Such release from normal responsibilities shall be scheduled by mutual agreement between the Librarian Member and the University Librarian. Within a contract year, the maximum release time for such projects shall be four (4) weeks.

19.2 Librarians' Workload:

19.2.1 A Library Member's normal workload shall consist of duties and responsibilities specified in Article 18 and 19, and shall be performed within an average work week of 35 hours which includes evening and/or weekend service.

19.2.2 Hours of work shall be scheduled equitably, after consultation between the University Librarian and Members. One evening every two weeks and two weekend days per term shall be the limit of an individual Member's service outside of the regularly scheduled hours, unless otherwise stated in the letter of appointment, or agreed to by the University Librarian and the Member.

19.2.3 For hours worked in excess of the normal 35 hour work period, and when such excess work has been approved by the University Librarian, Members shall be compensated by the equivalent time off.

19.3 Complement of Librarian Members:

19.3.1 The University recognizes the impact of the growth in the number of students on the workload of librarians and the importance of professional librarians in the academic mission of the University. Accordingly, the University agrees to the following:

- (a) during the term of this Agreement, any Librarian Members employed in Provisional, Candidacy or Continuing Appointments, who retire, resign, or for other reasons leave the employ of the University shall be replaced by Provisional, Candidacy or Continuing Appointments;
- (b) the complement of Librarian Members shall be increased by two (2) Members in 2005-2006, by two (2) additional Members in 2006-2007, and by one (1) additional Member in 2007-2008;
- (c) the allocation of these appointments shall be in accordance with Article 14.9.

19.4 Annual Report of Activities

Each Librarian Member shall submit to the University Librarian a copy of an Annual Report of Activities by May 5 of each year. The Annual Report shall include a statement of activities for the period from the previous May 1 to April 30. The Annual Report which shall be completed on a standardized form supplied by the University Librarian, shall include the following information:

- (a) library responsibilities;
- (b) academic and community service within the University;
- (c) scholarly and/or professional activity.

ARTICLE 20: APPOINTMENT WITH REDUCED LOAD

20.1 Application and Conditions for Reduced Load:

20.1.1 An Appointment with Reduced Load is an appointment in which a Member at his/her request, and subject to the University's approval, carries a reduced workload for a specified period of time

20.1.2 A Reduced Load shall normally constitute the same proportional reduction in each of the components of the Member's workload as specified in Article 18 or 19 as appropriate, except where the Member and the University agree to a variation. It may constitute a reduction throughout the academic year or a release from workload for a portion of the academic year or any combination thereof. It shall normally not involve a reduction of more than two-thirds of normal workload or a release from all workload for more than two-thirds of the academic year. The Reduced Load shall continue for a specific period of time, and shall normally begin on any July 1 or January 1 and end on any June 30 or December 31

20.1.3 A Member initiates the application for Appointment with Reduced Load in writing to the Vice-president: Academic by requesting a change from full-time to reduced-load. A copy of the application will be sent by the Member to the Association. A request from a Member for Reduced Load shall not unreasonably be denied, and the application shall be dealt with within 30 days of application.

20.1.4 The application should include proposals for:

- (a) the period of time for the Reduced Load Appointment;
- (b) a detailed plan of the nature of the reduction;
- (c) any other conditions the applicant deems relevant.

20.1.5 The University shall negotiate the terms of a Reduced Load with a Member, and the Member is entitled to have a Grievance Officer of the Association or a Member of his/her choice attend the negotiating sessions.

20.1.6 No Reduced Load Appointment shall take effect unless and until the Member and the University agree in writing to all the terms and conditions of the Reduced Load. When a Reduced Load is negotiated, the duration of the agreement must be specified. When the agreement has been signed,

the University shall send a copy of the agreement to the Association.

20.2 Rights of Member with Reduced Load:

20.2.1 A Member with Reduced Load has all the rights under this Agreement of a Member on full load except as specifically excluded in the Reduced Load Agreement. A reduced workload shall not change the Member's rights to security of employment. The Member may negotiate with the University that the time spent on reduced workload shall count as a full period of service for the accumulation of Sabbatical Leave or Academic and Professional Leave credit. Failing such agreement, time spent on reduced load shall count no less than the proportion of the reduced load as a period of service for Sabbatical Leave or Academic and Professional Leave credit.

20.2.2 A Member with a Tenure or Continuing Appointment with Reduced Load has all the rights of tenure or of a Continuing Appointment as defined, respectively, in Article 15 or 16.

20.2.3 When a Member moves from a full load to a Reduced Load Appointment, the Members of the academic unit or sub-unit shall recommend to the Dean or university Librarian, as appropriate, how every part of the unassigned teaching, library and other duties should be assigned. The Dean or University Librarian shall include the Members' recommendation with his/her recommendation to the Vice-president: Academic, who shall take the said recommendations into account before making a decision. The decision shall be communicated in writing, with reasons, to the Members of the unit or sub-unit. Every part of the assignable workload of a Member on Reduced Load shall be made available to Members as overload; failing its acceptance as overload by a Member or Members, the assignable workload may be offered to non-Members. Alternatively, it may be included in the planned workload of a new appointment to the Bargaining Unit.

20.3 Salary and Benefits:

20.3.1 For an Appointment with Reduced Load the Member's Reference Salary shall be subject to all salary adjustments which would be applicable to that Member's salary had he/she been on full load. During the negotiated period of service under the reduced workload, the actual salary received by the Member shall be a negotiated proportion of the Reference Salary.

20.3.2 Except as provided for in this Article 20, or as may be negotiated between the parties, a Member with Reduced Load is entitled to full benefits related to his/her Reference Salary. For non-salary related benefits during a period of reduced workload the university shall continue to pay its portion of the premiums for the Member's benefits. The Member has the option of making pension contributions on

the basis of either his/her actual or Reference Salary and the University shall make its contributions on the same basis. A Member on Reduced Load who is on sick leave under 17.6 is entitled to receive 100% of his/her Actual Salary during the period of the Reduced Load Appointment.

20.3.3 While on Reduced Load, the Member's Professional Expense Allowance under 38.2 shall be prorated on the basis of the Member's reduced salary. There shall be no reduction in the allocation of travel funds to the Member's academic unit or sub-unit, as provided for under 38.3.1

20.3.4 The contributions and coverage under the Long Term Disability Plan shall be based on the Member's actual salary

20.4 Members of the Bargaining Unit already on Reduced Load when this Agreement takes effect shall be covered by all the terms and conditions of this Article, but nothing in this Article shall be deemed to prejudice the terms and conditions of employment of such individuals.

ARTICLE 21: ADMINISTRATION OF ACADEMIC SUB-UNITS

21.1 Administration of Departments:

21.1.1 Each Department in the Faculties of Arts and Science and the Department of Economics in the School of Business and Economics shall have a Chair. For purposes of this Agreement the Associate Deans of Business shall be considered as Chairs. The Chairs shall be responsible to the University and to the members of the Department for its orderly, effective and efficient operation. When representing the Department on a committee or in an official capacity the Chairs shall present the Department's position.

21.1.2 Each Chair shall be responsible for holding and chairing meetings of the department-in-council, and for reporting its recommendations to the Dean. The membership of the department-in-council shall include all Members of the Bargaining Unit in the academic sub-unit as voting members; Contract Academic Staff in accordance with Article 11.2.2(e) of the part-time collective agreement, September 1, 2004 - August 31, 2007, with the elected representatives serving as the voting members; and other representatives as designated by department and Faculty policies. While a department-in-council may wish to recommend that particular administrative responsibilities be delegated to individual members of the department-in-council or to sub-committees, the department-in-council formulates recommendations concerning policy or the matters of interest to the Department, and such recommendations shall be directed to the Dean through the Chair.

21.2 Administration **Within** the Department of Business:

21.2.1 The Department of Business in the School of Business and Economics shall be subdivided into Areas and each Area shall have an Area Head. The Area Head shall be responsible to the University, through the Associate Dean(s) of Business, and to the Members of the Area for its orderly, effective and efficient operation. When representing the Area on Departmental Committees, the Area Head shall present the Area's position.

21.2.2 Area Heads shall be responsible for holding and chairing meetings of their Areas and for reporting the Areas' recommendations to the appropriate Associate Dean of Business.

21.3 Administration **Within** Other Academic Units:

The Faculty of Music, the Faculty of Social Work, the Brantford Campus and the Library shall each elect a Temporary Chair. The Temporary Chair shall serve only as required under the provisions of Articles 13, 14, 15 and 16 as chair of the relevant Appointment and Promotion Committee. By September 15 of each academic year, the Temporary Chair shall, in accordance with procedures agreed to by the Dean or University Librarian as appropriate, and the faculty-in-council or librarians-in-council, as appropriate, be elected for a one-year term.

21.4 **Chairs: Appointment and Responsibilities:**

21.4.1 The term of office of a Chair shall be a maximum of 3 years, and the term of office may be renewed.

21.4.2 Prior to the expiry of the term of the Chair, the Dean of the Faculty shall convene a meeting of the department-in-council, and shall conduct an election for the position of Chair. The election procedures shall include the following provisions:

- (a) should there be more than two candidates for the position of Chair, on each required ballot, the candidate with fewest votes shall withdraw until two candidates remain on the ballot;
- (b) when there are two candidates, a successful candidate needs to have majority support from the Members in the academic subunit and majority support from the department-in-council;
- (c) if under (b), no candidate has sufficient support, the Dean shall select which of the two candidates shall serve as Chair;
- (d) if there is one candidate, the Dean shall conduct a referendum (a yes/no ballot), and the candidate requires a simple majority vote of the department-in-council to be elected chair;

(e) if the candidate fails to receive a majority under (d) or if there is no candidate willing to stand for election, the Dean shall appoint the Chair:

(f) any other procedures shall be agreed to by the Dean and the department-in-council. The Dean shall send department-in-council members and the Association copies of these procedures and any subsequent amendments prior to their coming into effect.

21.4.3 The duties of a Chair are:

- (a) to call and preside over meetings of the department-in-council as required;
- (b) to represent the Department in administrative matters;
- (c) to bring to the attention of the department-in-council for discussion and action matters pertaining to the work and efficiency of the Department;
- (d) after consultation with the department-in-council, to ensure that proposals requiring approval are brought forward;
- (e) in consultation with Members of the Department, to recommend course and teaching assignments to the Dean;
- (g) to submit to the Dean, in writing, after consultation with the department-in-council, an estimate of the Department's budgetary needs for the ensuing year;
- (g) to bring to the attention of the department-in-council for discussion and action matters referred to it by the Dean;
- (h) to be available for consultation by individual Members of the Department, and to convey and present recommendations to the Dean concerning any issues, including any advancements in salary, pursuant to the provisions of Article 30;
- (i) and such duties as are specified in this Agreement.

21.4.4 In recognition of departmental, administrative and other duties, a Member who at the ratification of this Agreement, or who during its term, is a Chair of a Department shall receive:

- (a) a stipend as specified in Article 30 of this Agreement;
- (b) in each academic year, a minimum teaching load reduction of 2 one-term courses: the Chair of a Department with 17 or more Members shall have a teaching load reduction of 3 one-term courses;
- (c) a credit equivalent to one additional year of service towards a Sabbatical Leave entitlement for each 3 years of service as Chair.

- 21.4.5** For the Department Chair's vacation period, or other absence from campus of less than one month, the Chair shall recommend and the Dean shall appoint an Acting Chair. No Member shall be so appointed without his/her consent.
- 21.4.6** If the Department Chair is on leave of absence or otherwise unable to fulfil the duties of Chair for a period of longer than one month and less than or equal to 12 months, the Department-in-Council shall elect an Acting Chair. The Acting Chair shall receive an administrative stipend for the period of service based pro rata on the administrative stipend of the Department Chair. If the Acting Chair serves for a period of one term or more, he/she shall receive course release(s) on a pro rata basis in accordance with 21.4.4 (b). If the Department Chair is on leave of absence or otherwise unable to fulfil the duties of Chair for a period of longer than 12 months, he/she shall resign as Chair, and the Dean will conduct an election for a new Department Chair.
- 21.4.7** In recognition of the administrative and other duties by interdisciplinary programs, where warranted by the number of students registered and/or the extent of the administrative duties, a Member who at the date of ratification of this Agreement, or who during its term, is a Coordinator of an interdisciplinary program, shall be granted appropriate course relief and/or an administrative stipend. When the total number of undergraduate students registered as honours and general students in an interdisciplinary program is equal to or greater than the total number of undergraduate students registered as honours and general students in any department within the academic unit, the program coordinator shall receive a teaching reduction of 2 one-term courses and a stipend under 30.12.1. Brantford programs will be compared to departments in the Faculty of Arts. The number of students shall be based on Table A6 of the Registrar's Office Reports for the Fall and Winter Terms of the previous academic year.
- 21.5** Area Heads: **Appointment and Responsibilities:**
- 21.5.1** The term of office of an Area Head shall be a maximum of 3 years, and the term of office may be renewed.
- 21.5.2** Prior to the expiry of the term of the Area Head, the Associate Dean of Business shall conduct an election for the position of Area Head in accordance with procedures agreed to by the Dean and the Members of the Department.
- 21.5.3** The duties of an Area Head are:
- (a) to call and preside over meetings of the Area as required;
 - (b) to bring to the attention of Members of the Area for discussion and action matters pertaining to the work and efficiency of the Area;
- (c) in consultation with members of the Area to recommend course and teaching assignments to the Associate Dean;
 - (d) after consultation with Members of the Area to ensure advice concerning curriculum changes, promotion, tenure, Sabbatical Leaves, and appointments is brought forward;
 - (e) to assist the Associate Dean of Business in the recruitment of new faculty;
 - (f) to represent the Area in administrative matters within the Department.
- 21.5.4** In recognition of Area, administrative and other duties, a Member who at the ratification of this Agreement, or who during its term, is an Area Head shall receive:
- (a) a stipend as specified in Article 30 of this Agreement;
 - (b) in each academic year, a minimum teaching load reduction of one (1) one-term course.
- In addition, in each academic year, at least three (3) one-term course reliefs shall be assigned among the Area Heads by the Dean in consultation with the Associate Dean(s).
- 21.6** Department Heads in the Library
- 21.6.1** Department Heads in the Library have administrative responsibilities, coordinating functions, and supervisory responsibilities for non-academic staff in the University Library. Subject to 21.6.2 below, each department in the Library shall have a Department Head.
- 21.6.2** Any changes to the administrative organization of the University Library involving changes to the number or allocation of Department Head positions, or alternative arrangements for the administration of departments, shall be subject to the agreement of the University Librarian and the librarians-in-council.
- 21.6.3** Subject to 21.6.9, Librarian Members serving as Department Heads on July 1, 2004 shall continue to serve in those positions. If one of these Members resigns as Department Head or ceases to be Department Head for other reasons, the Member retains his/her Continuing Appointment and Rank.
- 21.6.4** To be eligible for consideration for a Department Head position, a Librarian Member must hold a Candidacy or Continuing Appointment.
- 21.6.5** The appointment procedure for Department Heads in the Library shall be in accordance with 14.9, subject to the following:

- (a) under 14.9.3 and 14.9.8, the LAP Committee shall first conduct an internal search and interview internal candidates;
 - (b) should no internal candidate apply, or should no internal applicant meet the requirements of the position, the LAP Committee shall conduct an external search under 14.9.4.
- 21.6.6** The term of a Department Head shall normally be for a five year period, and may be renewed. Sixty days prior to the appointment coming to term, a Member holding a Department Head position shall inform the university Librarian in writing if he/she wishes to seek renewal. If the Department Head does seek renewal, the University Librarian shall advise the LAP Committee to review the performance of the Department Head. If the Member's performance as Department Head is satisfactory, the LAP Committee shall recommend to the University Librarian that the appointment be renewed for another term. If the Member does not seek a renewal of the position, the LAP Committee shall conduct a search pursuant to 21.6.5.
- 21.6.7** If the University Librarian accepts a positive recommendation for the renewal of a Department Head appointment, he/she shall inform the Member and the LAP Committee that the appointment is renewed. If the LAP committee makes a recommendation against renewal and the University Librarian accepts this recommendation, or if the University Librarian denies a positive recommendation from the LAP Committee, the University Librarian shall inform the Member and provide the Member and the LAP Committee with a written statement of reasons.
- 21.6.8** A Member whose position as Department Head is not renewed retains his/her appointment and Rank.
- 21.6.9** The term of Department Heads appointed prior to July 1, 2004 shall conclude on June 30, 2008. These Members may apply for renewal of the Department Head appointment under 21.6.6 and 21.6.7.
- 21.6.10** When a Member who is a Department Head goes on leave, a Member shall be appointed Temporary Department Head. The period of leave of a Department Head shall not be for a period of longer than 12 months. If the Member's leave is for longer than 12 months, the Member shall resign as Department Head and a new Department Head shall be appointed.
- 21.6.11** Department Heads appointed to the position after July 1, 2005 shall receive an administrative stipend under 30.12.3. Department Heads appointed prior to July 1, 2004 shall not receive an administrative stipend until their appointment is renewed under 21.6.9. Once the Department Head appointment has been renewed, the Member shall receive an administrative stipend under 30.12.3.

- 21.6.12** A Department Head on leave shall relinquish the administrative stipend for the period of the leave. The Temporary Department Head shall receive an administrative stipend on a pro rata basis for the period of service as Department Head.
- 21.7** Department Undergraduate Program Officers and Graduate Program Officers
- 21.7.1** in departmentalized Faculties, each department, excluding the Department of Business in the School of Business and Economics, shall have an undergraduate officer. This officer assists the chair and the department-in-council in the administration of the department, provides academic counselling to students in the program, and performs other duties as appropriate.
- 21.7.2** Each academic unit or sub-unit with a graduate program shall have at least one graduate officer. This officer assists the department-in-council in the development, planning and administration of the graduate program including the recruitment of students, administration of applications, academic counselling of students, administration of graduate committees, thesis and other examinations, and serves as the department liaison with the Dean of Graduate Studies and Graduate Faculty Council.
- 21.7.3** Each undergraduate officer and each graduate officer shall have at least a teaching reduction of a one-term course. In the light of the number of students in the program, and/or the variety and complexity of degrees and programs of studies to be administered, the Dean may provide an additional course release and/or an administrative stipend. The minimum stipend shall be one-half of the stipend provided to the Department Chair.

ARTICLE 22: EMPLOYMENT EQUITY

- 22.1** General
- In accordance with the University's general commitment to non-discrimination, as contained in Article 8, and to the principles of employment equity, the Parties recognize that particular measures are required to promote equity in the employment of women, aboriginal peoples, persons with disabilities, and persons who are in a visible minority in Canada, hereinafter collectively referred to as "the designated groups".
- 22.2** Equity In Employment
- 22.2.1** Consistent with the principles of employment equity, the Parties are committed to eliminating or modifying those employment policies, practices, and systems, whether formal or informal, shown to have an unfavourable effect on the appointment, retention, remuneration, and promotion of members of the designated groups

22.2.2 The university agrees to maintain search procedures in academic units and sub-units which require an active search for qualified persons from the designated groups, Including:

- (a) advertisements which include the statement that the University is committed to employment equity and welcomes applications from all qualified women and men, including persons in a visible minority, persons with disabilities, and aboriginal people;
- (b) other such measures as authorized by the Dean or university Librarian in consultation with the Chair or equivalent representative of Members of the academic unit or sub-unit, and the Employment Equity Coordinator.

22.2.3 The Parties agree that it is desirable for the University's employee complement to change over time to reflect the evolving composition of Canadian society, including appropriate representation of the designated groups.

- (a) Based on a process of self-identification, the University shall maintain an ongoing employee data base to identify membership in the designated groups.
- (b) "Under-representation" by gender shall be deemed to exist when:
 - (i) the number of female faculty Members of an academic unit or sub-unit is two (2) standard deviations below the five-year running mean of the number of female doctoral candidates in the discipline (as reported by Statistics Canada).
 - (ii) Librarian Members of one gender constitute a smaller proportion of the membership than exists in the pool of students (as reported by Statistics Canada) in graduate degree programs of librarianship in Canada.
- (c) "Under-representation" of the other designated groups (i.e., aboriginal peoples, persons with disabilities, persons in a visible minority) shall be deemed to exist when:
 - (i) Faculty Members of one of these designated groups constitute a smaller proportion of the membership than exists in the national Canadian Accessibility Pool, as reported by Statistics Canada.
 - (ii) Librarian Members of one of these designated groups constitute a smaller proportion of the membership than exists in the national Canadian

Accessibility Pool, as reported by Statistics Canada.

(d) Where there are no applicants from any of the designated groups for a position, or where the Department Appointment and Promotion Committee or equivalent recommends a short-list for Interview which does not include a candidate from one of the designated groups, the Dean or University Librarian shall review the process and the recommendation of the Department Appointment and Promotion Committee and may, in light of the Employment Equity Plan, decide to continue with the existing short-list, to extend the competition deadline, to undertake additional advertising, or to take other measures needed to widen the applicant pool

(e) Subject to Article 8.2, the best qualified person shall always be recommended for appointment. However, where the qualifications of the leading candidates for appointment are substantially equal, and one or more is from a designated group or groups for which under-representation has been found to exist, the most qualified candidate from an under-represented group shall be deemed the best qualified and shall be recommended for appointment. If the candidates from the under-represented groups are equally qualified, the Department Appointment and Promotion committee or equivalent shall forward the names of the equally qualified candidates to the Dean, and the Dean shall select the candidate for appointment in accordance with University Employment Equity Plan.

In order to ensure that the final stages of any appointment competition adequately reflect the diversity of Canadian society, appointment committees shall take special care not to eliminate at early stages potentially strong candidates who are women, visible minorities, aboriginal people, or persons with disability. In selecting applicants for the final stage of competition, committees shall include the names of candidates from these groups who are potentially equal to other candidates at the final stage.

(f) At the time of making a recommendation to the Dean/University Librarian, the Department Appointment and Promotion Committee or equivalent shall make a report on the search process which includes:

- (i) the total number of applicants and the number with doctorates or appropriate professional qualifications, the numbers of male and female applicants, where known, and the numbers with doctorates or appropriate professional qualifications, and, where known, the

same information for applicants from the other designated groups;

- (ii) a rank-ordered short-list which formally presents the qualifications of each candidate and the reasons for the ranking.

The Dean or University Librarian shall review this report prior to recommending any formal offer of appointment.

22.3 Gender Equity:

22.3.1 In keeping with the principle expressed in 22.2.3, and to address "under-representation" by gender in academic units and sub-units, the Parties agree to the following measures:

- (a) Where an academic unit or sub-unit is under-represented by gender under 22.2.3 (b), and the Department (or equivalent) Appointment and Promotion Committee recommends a short-list for interview which does not include a female candidate, the Dean or University Librarian shall review the process and the recommendation of the Department Appointment and Promotion Committee and may, in light of the Employment Equity Plan, decide to continue, with the existing short-list, to extend the competition deadline, to undertake additional advertising, or to take other measures needed to widen the applicant pool;
(b) pursuant to 13.10.1 (d), every Department (or equivalent) Appointment and Promotion Committee shall include at least one female tenured Faculty Member. In those instances where an academic unit or sub-unit must appoint such a member from outside the department (or equivalent), it shall consult with the Association before making the appointment. Members appointed to Serve in this capacity shall be invited to participate in the Employment Equity workshop under 22.6.1.
(c) pursuant to 13.10.1 (e) (iii) the chair or designate of the Department (or equivalent) Appointment and Promotion committee shall participate in the Employment Equity Workshop under 22.6.1.

22.3.2 To assist with appointment procedures, the Vice-President: Academic by September 30th of each academic year shall provide the Deans, the University Librarian, and the Chairs or equivalents with the following information for each academic unit or sub-unit:

- (a) the number of searches for Member positions in the previous Contract Year; for each search, where known, the numbers of female and male applicants, the numbers of

female and male applicants with doctorates or appropriate professional qualifications, and, where known, the gender of the appointee;

- (b) the composition by gender of the Members in each academic unit and sub-unit by rank and status of appointment;
(c) the percentage of women and men, by discipline, in doctoral programs in Canada and in graduate degree programs in librarianship in Canada, as reported by Statistics Canada;
(d) the percentage of doctoral degrees, by discipline, and graduate degrees in library science held in Canada by men and women, as reported by Statistics Canada;
(e) in so far as such information is known and available, information under (a), (b), (c), and (d) relating to aboriginal peoples, persons with disabilities, and persons in a visible minority;
(f) a statement whether the unit or sub-unit is subject to the definition(s) of under-representation provided for in this Article.

22.3.3 Equity in Recruitment and Promotion

The Parties recognize that there may be differences between the needs of men and women. These differences include but are not limited to the effects of primary responsibility for family or care related career interruptions, family education, and life history. The following measures shall be implemented to protect against family or care related discrimination which are a product of these career differences:

- (a) the University is committed to creating an environment where the effects of career history and family responsibilities do not bias appointment decisions, the evaluation of candidates for promotion processes, University grants, merit awards, and salary adjustments. Where such barriers are proven to exist, the University, in consultation with the Association, shall eliminate such barriers to equal opportunity and career advancement.
(b) an employment equity representative shall sit as a non-voting member of the Senate Promotion and Tenure Committee. This representative shall be selected by agreement between the President and the President of the Association from a list of Members approved annually by the Joint Liaison Committee. This representative shall act as a resource to the Committee on equity issues, and shall submit an annual report to the President and the President of the

Association with a copy to the chair of the Senate Promotion and Tenure Committee.

22.4 Employment Equity Coordinator

The University agrees to continue to staff the position of Employment Equity Coordinator, reporting to the President or designate, to assist the University in fulfilling its Commitment to non-discrimination, as stated in 8.1, and its commitment to promote employment equity. as stated in this Article.

22.5 Joint University-Association Employment Equity Advisory **Committee**

22.5.1 To assist with the implementation of the provisions of this Article. the Parties agree to continue the Joint University-Association Employment Equity Advisory Committee which shall consist of:

- (a) three (3) representatives appointed by the Association, at least one of whom shall be a member of one of the designated groups;
- (b) three (3) representatives appointed by the President, at least one of whom shall be a member of one of the designated groups;
- (c) the Employment Equity Coordinator, who shall be a non-voting member.

One of the Association representatives and one of the University representatives shall serve as co-chairs of the Committee.

22.5.2 The Joint University-Association Employment Equity Advisory Committee shall, with respect to Members:

- (a) at the call of the co-chairs, meet at least once in each of the Fall and the Winter Terms;
- (b) assist the Employment Equity Coordinator with the planning and preparation of the annual workshop on employment equity policies and procedures under 22.6.1, and consider requests for exemption from the workshop under 22.3.1 (b).
- (c) receive and review reports listed under 22.3.2, the report which the University submits to the federal government under the Federal Contractors Program and Employment Equity Regulations, and the reports of the Employment Equity Coordinator;
- (d) identify any systemic barriers in recruitment, employment and promotion policies and procedures that discriminate against aboriginal peoples, people with disabilities, persons in a visible minority, and women;

(e) review on an on-going basis employment equity plans at other universities in Canada;

(f) provide advice to the President and the Association concerning the realization of the University's commitment to non-discrimination and equity in the employment of members of the designated groups;

(g) provide copies of all Committee reports and recommendations to the President and the Association.

22.6 Employment Equity Workshop and Information:

22.6.1 Before October 15 of each academic year, the University, in consultation with the Association, shall provide an Employment Equity Workshop for chairs or designates of Appointment and Promotion Committees, and for Members who are designated to serve on Appointment and Promotion Committees or on the Senate Promotion and Tenure Committee under the provisions of this Article 22.

22.6.2 The University shall provide the following information to the Association.

- (a) by September 30th of each academic year, the reports listed in 22.3.2;
- (b) the reports of the Employment Equity Coordinator relating to Members;
- (c) the reports which the University submits to the federal government under the Federal Contractors Program and Employment Equity Regulations when those reports are submitted.

22.7 Pay Equity:

Factors which differentiate on the grounds of gender shall not be used to justify any salary differential among Members. On or before October 1, 2006, the Parties agree to constitute a Joint University-Association Pay Equity Committee composed of two representatives of the University and two representatives of the Association. The Committee shall undertake its review and report to the University and the Association by May 1, 2007. The Committee shall review the methods and procedures used in the 2003-2004 Pay Equity Review. In light of this review, the Committee shall determine its own methods and procedures for the identification of salary differentials based on gender. Any salary differential which has resulted from gender discrimination shall be addressed, and the remedy shall be such that no Member's Reference Salary shall be lowered. Any adjustment in the Member's Reference Salary shall be effective July 1, 2007.

22.8 Accommodations for Members with Disabilities:

If funds are required to pay for services, equipment or other accommodations for a Member with disabilities, the Department Chair, or equivalent shall consult with the Member and shall make a written request to the Dean or University Librarian. This request shall list the type of accommodation required, and its intended purpose. The University shall review such requests, and these requests shall not be unreasonably denied.

ARTICLE 23: PROGRAM REDUNDANCY

23.1 The university may implement a program redundancy, as defined in 23.3, only on the recommendation of Senate, and only for academic reasons under 23.5.

23.2 Subject to 11.1.2 of this Agreement, and the provisions of this Article, the Parties recognize the authority of Senate to restructure the University's academic programs by introducing new programs, by changing existing programs, or by cancelling programs.

No Member shall either:

- (a) be transferred except in accordance with Article 35.4 or this Article; or
- (b) be laid-off, terminated, or otherwise penalized with respect to terms and conditions of employment and/or rights or privileges relating to employment for academic reasons except in accordance with this Article.

23.3 Program Redundancy refers to the cancellation of an academic program when such cancellation results in the transfer (except in accordance with 35.4), lay-off, termination, or other detrimental change in the terms and conditions of employment of a Member. An academic program is one or more of:

- (a) a group of courses approved by Senate which may lead to a diploma, certificate, or degree;
- (b) an academic unit or sub-unit which delivers such a group of courses;
- (c) a research program;
- (d) an academic unit or sub-unit which is responsible for a research program; or
- (e) any other academic unit or sub-unit to which Members are assigned.

23.4 If the University proposes to declare a program redundancy, it shall inform Senate and the Association in writing, and provide a copy of the plan for the program redundancy, a detailed

statement of the academic reasons for such a proposal, and its reasons for believing that the transfer or lay-off of Members of the academic unit or sub-unit affected may be required

23.5 Program redundancy may be declared only for bona fide academic reasons as determined by Senate. If low student enrolment is argued as a bona fide academic reason, it must be demonstrable that a major decline has occurred which has produced a condition of low enrolments for at least three consecutive years, and there is no reasonable probability of an increase in enrolment over the next three years.

23.6 As of the date of the notice given in 23.4, in the academic unit or sub-unit in which the redundancy is proposed and in related units and sub-units, Limited Term Appointments shall be allowed to expire, and the University shall impose a moratorium on the hiring of new Members in those academic units and sub-units until a negative finding of the Redundancy Committee or Senate under 23.14, or until the transfers and lay offs under 23.17 have taken effect. During the same period, the University shall not create any new administrative positions which would be excluded from other collective agreements to which the University is bound.

23.7 Upon receipt of the notification in writing under 23.4, Senate shall institute a Redundancy Committee, as provided for under 23.8, with the mandate to determine if bona fide academic reasons exist for the declaration of a program redundancy under 23.13.

23.8 The Redundancy Committee shall consist of the following:

- (a) two (2) members appointed by the University;
- (b) two (2) members appointed by the Association;
- (c) an independent non-voting chair selected by the other four members of the Committee.

In the event that no agreement can be reached on an independent chair, then the Committee shall include three representatives from the University and three representatives from the Association, with the Committee chaired jointly by one representative of the Association and one representative of the University. No member of the Redundancy Committee shall belong to the academic unit or sub-unit affected by the proposed redundancy, nor shall any member of the Committee have participated in the preparation of the University's proposal under 23.4.

23.9 The Redundancy Committee shall meet within 10 days of its appointment and shall establish its own procedures.

- 23.10 The University shall cooperate with the Redundancy Committee in its deliberations and shall provide all documentation necessary to establish to the satisfaction of the Committee whether bona fide academic reasons exist for a declaration of program redundancy.
- 23.11 The Redundancy Committee shall provide all interested persons or groups with a full opportunity to make submissions prior to formulating its report to Senate.
- 23.12 Within 40 working days of its first meeting, the Redundancy Committee shall submit a written report to Senate with a copy to the Association,
- 23.13 The Redundancy Committee shall determine whether:
- (a) bona fide academic reasons exist for the declaration of a program redundancy; or
 - (b) bona fide academic reasons do not exist for the declaration of a program redundancy.
- 23.14 If the Redundancy Committee reports to Senate that bona fide academic reasons do not exist for a declaration of program redundancy, no further action shall be taken. If the Redundancy Committee reports that bona fide academic reasons exist for a program redundancy, Senate may confirm or reject the finding of the Committee.
- 23.15 If the Redundancy Committee and Senate declare that bona fide academic reasons exist for a declaration of program redundancy, the President or designate shall prepare a detailed plan for the implementation of the program redundancy proposed under 23.4. This plan shall be in accordance with the terms of this collective agreement, shall affect Members' terms and conditions of employment only to the extent necessary to alleviate the academic problem identified under 23.4, and shall be based on sound academic reasons. The plan shall include:
- (a) a list of Members affected by the redundancy;
 - (b) a list of academic and administrative positions to which each such Member could be transferred with or without retraining, considering his/her academic and professional qualifications;
 - (c) a list of all other options other than lay-off, including but not limited to research/study leaves, voluntary early retirement, voluntary resignation, voluntary transfer to Reduced Load status, and redeployment;
 - (d) a statement whether the options under (b) and (c) above satisfy the requirements of the redundancy plan: and,
- (e) if the options under (b) and (c) do not meet the requirements of the redundancy plan, a list of Members to be laid-off, with a statement of the academic and professional reasons why each individual Member is selected for lay-off. Where a Member consents in writing to the lay-off a statement of academic and professional reasons need not be given.
- 23.16 Within 20 days of the Senate recommendation under 23.14, the redundancy plan under 23.15 shall be sent to the Association for comment. The Association shall make its comments in writing to the President within 20 days of receipt of the redundancy plan.
- 23.17 Within 20 days of receipt of the Association's comments, and with due consideration of these comments, the President shall present to both the individual Members concerned and the Association the plan for the transfer, retraining, or lay off of Members. Members may be transferred, retrained, or laid-off only in accordance with the provisions of this collective agreement.
- 23.18 Members made redundant by a program redundancy shall be transferred to or retrained for other academic or administrative positions in the University. Such transfer shall be subject to the provisions of 23.19 and 23.20. Lay off of Members for academic program reasons may occur only if no suitable positions are available through transfer or retraining considering their academic and professional qualifications.
- 23.19 The Member or Members may be transferred to another unit or sub-unit in the University for which he/she is qualified only with his/her written consent and with the consent of the Members in the unit or sub-unit to which the redundant Member is to be transferred. The consent of this academic unit or sub-unit shall not be unreasonably withheld. Rank, Reference Salary, benefits and seniority shall be transferred with the Member or Members. Any transfer of a Member to an administrative position outside of the Bargaining Unit shall be on terms and conditions satisfactory to the Member and the University. A Member transferred under this Article shall retain recall rights pursuant to 24.18, 24.19 and 24.20. If recalled to a position in the Bargaining Unit, the Member's category of appointment and rank shall be reinstated. The Member shall receive credit for years of service, and the Member's Reference Salary shall be restored including all increments and adjustments which would have accrued while the individual was excluded from the Bargaining Unit.
- 23.20 When retraining is approved by the University, and the Member and Members in the unit or sub-unit to which the Member is to be transferred have agreed on the transfer, a position shall be reserved for the Member until the training period is complete and the Member assumes his/her position in the new unit or sub-unit. If the retraining is approved by the

University. the University shall pay all reasonable costs relating to the plan of retraining.

23.21 If no transfer is available or if a proposed transfer is refused, the University shall provide each such Member who is to be laid off or who resigns with the same provisions as under Article 24, specifically under 24.17, 24.18, 24.19, and 24.20.

23.22 Members who are laid off shall enjoy full access to University facilities, including office and laboratory space, as and when available, and reasonable access to library and computer services until alternative academic employment is secured, or their recall rights expire or recall is refused, whichever first occurs. In addition, laid off Members, their spouses and their dependants shall receive full tuition waivers for any courses taken at the University during the same period.

23.23 While a Member is on lay off under the provisions of this Article, the University will not contribute towards benefits but will permit and facilitate continuance of any coverage if desired by the Member who will pay the applicable premiums,

23.24 The cost of the Redundancy Committee established under this Article shall be borne by the University.

ARTICLE 24: FINANCIAL EXIGENCY

2. An employee shall be terminated, dismissed or laid off in accordance with this Article if a state of financial exigency has been declared by the Board according to the procedures contained in this Article. A state of financial exigency is defined as a situation in which the University faces substantial and potentially chronic financial losses which threaten the continued functioning of the University and the budgetary allocation for salaries and benefits of the University is reduced.

24.2 If a state of financial exigency exists under Article 24.1, it shall give notice to the Association within 5 days that it intends to follow the procedures set out below. As of the date of such notice, Members may have contracts renewed, but no new appointments may be made, that is, no person shall be appointed to a position in the Bargaining Unit covered by this Agreement. As of the date of such notice, the University may make no additional appointments to the administrative complement.

24.3 Within 10 days of giving notice that it is in a financial exigency exists the University shall advise the Association in full of the nature and extent of the proposed state of financial exigency. The documentation shall be sufficiently detailed that by

usual accounting principles a state of financial exigency can be evaluated.

24.4 Within 15 days of the notice specified in clause 24.2 above, the Board shall establish a Financial Commission which shall review the material on the state of financial exigency and either

- (a) verify to the Board that it confirms the existence of such a financial exigency; or
- (b) report to the Board that such a financial exigency does not exist.

24.5 The Financial Commission shall consist of five (5) members, two (2) of whom shall be appointed by the Board, and two (2) of whom shall be appointed by the Association. An independent chair shall be selected by the other four (4) members of the Commission, and in the event the other members of the Commission cannot agree on a chair, the chair shall be named by the Senior Ontario Court (General Division) Judge presiding in Kitchener. No member of the Financial Commission shall be a government official.

24.6 The University shall cooperate with the Financial Commission in its deliberations and shall provide all documentation necessary to establish to the satisfaction of the Financial Commission whether a state of financial exigency exists within the meaning of this Article.

24.7 The Financial Commission shall establish its own procedures.

24.8 The Financial Commission shall invite and consider submissions on the University's financial condition. It shall consider:

- (a) whether the University's financial position constitutes a genuine financial crisis that involves a deficit for at least one financial year which is projected by generally accepted accounting principles to continue and constitutes a problem sufficiently grave that the University's continued functioning would be endangered unless the budgetary allocation for salaries and benefits of Members is reduced;
- (b) whether the reduction of the number of Members and/or the reduction in the salaries and benefits of Members is a reasonable way to effect a cost saving given the primacy of academic goals within the University;
- (c) whether other means of achieving savings have been explored and utilized;
- (d) whether every reasonable effort has been made to secure further assistance from the provincial government and to improve the University's revenue position by any other means including borrowing and the disposal of assets not essential to the functioning of the University;

- (e) whether enrolment projections are consistent with the intended reduction in the complement of Members;
- (f) whether all other means of reducing the complement of Members including voluntary early retirement, voluntary resignation, voluntary transfer to Reduced Load status, and redeployment have been considered and utilized; and,
- (g) any other matters that it considers relevant to the proposed financial exigency.

The Financial Commission shall answer each of (a) to (g) above, as well as any other specific questions that arise under (g).

24.9 The Financial Commission shall make its report to the Board within 3 months of its appointment. If the Financial Commission verifies that there is a state of financial exigency, it shall recommend the amount of reduction in expenditure that is required. It shall also recommend the proportion of that reduction that will be achieved by laying off Members, or by other means of reduction in expenditures on Members' salaries and benefits.

24.10 When the report of the Financial Commission verifying that a financial exigency exists is made known to the Association, the Association shall invite Members to recommend proposals for the use of voluntary measures to bring about savings in expenditures for Members' salaries and benefits.

24.11 If the Financial Commission verifies that a financial exigency exists, a 30 day period shall elapse before any procedures for lay offs are invoked. During that period, the Parties shall meet and consider the recommendations of the Commission with respect to the implications of the financial exigency. It shall be open to the Parties, notwithstanding any provisions to the contrary of this Agreement, to renegotiate provisions of this Agreement bearing directly on salaries and benefits, or to reach other mutually acceptable emergency methods of reducing expenditures that could avert lay offs or decrease the number of lay offs. Reductions in salaries and benefits of Members shall not exceed the amount of such reductions in salaries and benefits recommended by the Financial Commission pursuant to 24.9.

24.12 If, pursuant to 24.11, the Parties fail to reach agreement on measures to reduce salaries and benefits within 30 days of the report of the Financial Commission, the University may reduce the budgetary allocation for salaries and benefits of Members in accordance with the procedures set out below. Reductions in salaries and benefits of Members shall not exceed the amount of such reductions in salaries and benefits specified by the Financial Commission pursuant to 24.9.

24.13 In the event that the Financial Commission has found that no financial exigency exists in the sense of 24.8, the Board shall be precluded from invoking the provisions of this Article for the lay off or reduction in the Salaries and benefits of Members for 12 months from the date of the report of the Commission.

24.14 Seniority shall be established by the date upon which continuous employment with the University commenced. Seniority shall not be affected by leave taken in accordance with this Agreement or leave taken under any previous terms and conditions of employment.

24.15 Members who are to be laid off under this Article shall be provided with written notice of the reasons. Layoffs under this Article shall not be treated or recorded as dismissals for cause. Members shall be laid off in the following order.

- (1) Members who are on Limited Term Appointments:
- (2) Members holding Provisional Appointments:
- (3) Members holding Candidacy, Continuing, and Tenured Appointments.

Within the above categories, the order of lay off shall be based on reverse seniority. If two (2) or more Members have equal seniority, the order of seniority will be decided by lot. Under category (3) Members holding Candidacy, Continuing, and Tenure Appointments, an exception to the order of reverse seniority may be made under the following conditions:

- (a) where the continued existence of an academic program requires the retention of the services of a Member who would otherwise be chosen for lay off under this provision; or
- (b) where designated groups, as defined under 22.2.3, in an academic unit or sub-unit, are under-represented or would become under-represented.

24.16 After the selection of the Members who are to be laid off, but prior to the implementation of such lay offs, the University shall make every reasonable effort to secure positions elsewhere in the University, including administrative positions, for those individuals who are to be laid off. Individuals who accept such alternative employment shall be given the opportunity to retrain for their new duties, and the University shall pay any necessary and related tuition fees. Any transfer to another academic unit or sub-unit shall require the written consent of the Member and the consent of Members in the receiving unit or sub-unit. The consent of this academic unit or sub-unit shall not be unreasonably withheld. Rank, Reference Salary, benefits and seniority shall be transferred with the Member or Members. Any transfer of a

Member to an administrative position outside of the Bargaining Unit shall be on terms and conditions satisfactory to the Member and the University, and the Member shall retain recall rights pursuant to 24.19, 24.20 and 24.21

- 24.17** (a) For each Member serving or having contracted to serve on a Limited Term or a Provisional Appointment who is selected for lay off, the University shall provide the lesser of 6 months' written notice of the proposed date of lay off or 6 months' salary in lieu of notice, or notice that the University will honour all contractual obligations to the Member but that no subsequent appointment will be offered.
- (b) For each Member who is serving or has contracted to serve in a Candidacy, Tenured, or Continuing Appointment who is selected for lay off, the University shall provide:
- (i) 15 months' written notice of the proposed date of lay off or 15 months' salary in lieu thereof or a combination of salary and notice totalling 15 months; and,
- (ii) one month's salary for each year of service in the University, which shall be no less than 6 months' salary for Members with Tenure or Continuing Appointments. to a maximum of 24 months.

Pursuant to the above, all payments shall be based on the individual's annual Reference Salary at the date of lay off.

- 24.18** Members who are laid off, or who voluntarily accept Reduced Load appointments, or who are transferred to a position outside of the Bargaining Unit shall have, for a period of 4 years from the date of lay off, a right of first refusal for any post in their former academic unit or sub-unit, unless the University can substantiate that the post is so specialized that it cannot be filled by the candidate or by a re-arrangement of the duties of other Members of the same academic unit. The University shall be entitled to send any such notice to the Member's last known address by registered mail. It shall be the Member's obligation to inform the University of his/her then current address. In addition, each Member who is laid off shall have a right of first refusal for any other vacant post in the University for which he/she is qualified.

- 24.19** Individuals who are recalled pursuant to 24.18 shall have up to 2 months following receipt of notice to accept the offer, a reasonable period, not exceeding 12 months, to terminate alternative employment and take up the offered post. Failure to accept will be deemed a refusal. Members on lay off who are subsequently recalled shall repay any portion of the allowance pursuant to 24.17 which exceeds the salary they would have

received had they continued to occupy their normal positions in the University.

- 24.20** Each Member who is recalled to an area or post which is not within his/her original discipline retains a full right of first refusal for any opening in his/her original discipline.
- 24.21** Members who are laid off shall enjoy full access to University facilities, including office and laboratory space, as and when available, and reasonable access to library and computer services until alternative academic employment is secured, or their recall rights expire or recall is refused, whichever first occurs. In addition, laid off Members, their spouses and their dependants shall receive full tuition waivers for any courses taken at the University during the same period.
- 24.22** While a Member is on lay off under the provisions of this Article, the University will not contribute towards pensions and benefits but will permit and facilitate continuance of any coverage if available and if desired by the Member who will pay the applicable premiums.
- 24.23** The cost of the Financial Commission established under this Article shall be borne by the University.

(ARTICLE 25: HARASSMENT)

- 25.1** Harassment:
- 25.1.1** The Parties to this Agreement are committed to creating and maintaining a working and learning environment that is supportive of scholarship and founded on the fair treatment of all members of the University community. Consequently the Parties do not condone behaviour that is contrary to the Human Rights Code or to Article 8, and which may undermine work relationships or academic achievement of any Member, staff member, student, or University administrator.
- 25.1.2** Harassment means engaging in a course of vexatious comments or conduct, related to one or more of the prohibited grounds under the Human Rights Code and under Article 8 of this Agreement, that is known or might reasonably be known to be unwelcome. Harassment includes sexual harassment as defined under 25.1.3.
- 25.1.3** Sexual Harassment:
- Sexual harassment includes conduct of a sexual nature such as, but not limited to, sexual assault, verbal or threats, sexual invitations or requests, demands for sexual favours, or unwelcome and repeated innuendos or taunting about a person's body, physical or sexual orientation, and sexual harassment.

- (a) submission to or rejection of such conduct is made either explicitly or implicitly a term or condition of an individual's employment, academic status or academic accreditation; or
- (b) submission to or rejection of such conduct by an individual is used as the basis for employment, or for academic performance, status or accreditation decisions affecting such individual; or
- (c) such conduct interferes with an individual's work or academic performance; or
- (d) such conduct creates an intimidating, hostile or offensive working or academic environment.
- 25.1.4** Subject to 25.1.1, harassment does not include matters of fair and free expression provided for under Article 7: Academic Freedom.
- 25.2** Fundamental Principles:
- 25.2.1** Member(s) continue to have the right to seek assistance from the Ontario Human Rights Commission even when steps are being undertaken under this Article. Members shall be permitted to file a grievance alleging harassment under Article 27 only in the following circumstances:
- (a) once the steps under this Article 25 have been exhausted; or
- (b) if the Member alleges that there has been non-compliance with the procedures set out in this Article.
- 25.2.2** All procedures under this Article shall be guided by the paramount need to ensure that complainants, respondents, and witnesses are treated fairly. Every effort will be made to safeguard the rights of both complainant(s) and respondent(s). Both complainant(s) and respondent(s) have the right to be represented by a representative of his/her choice.
- 25.2.3** Wherever possible, complaints of harassment will be resolved informally or by mediation. Disciplinary measures under this Article will be initiated only after an informal resolution or mediation of the complaint has been attempted and has failed.
- 25.2.4** A Member who is a participant in these procedures may consult with the Association.
- 25.2.5** Except for disclosure provided for in 25.5.5, all statements and disclosures made, information furnished and documents and exhibits provided or presented by the complainant, the respondent, or other persons to the Harassment Coordinator, as described in 25.7, shall be treated as confidential and without prejudice, and shall not be publicly disclosed by the Coordinator without the consent of the complainant and respondent. However, there may be special circumstances where the physical safety of members of the University community is in jeopardy. In such circumstances, the Harassment Coordinator may disclose information to the President. The President can only use the information for the purpose of the physical safety of the University community, disclose no more of the information than is necessary to protect the public, and under no circumstances shall the President place the information in a Member's Official File, or use it in any assessment of a Member or for any other purpose under the terms of the Agreement,
- 25.2.6** Reprisals, retaliation or threats of reprisals against anyone for pursuing his/her rights under this Article, for having participated in the procedures, or for acting in any role under these procedures are prohibited.
- 25.3** Complaint Procedures:
- 25.3.1** General Provisions:
- (a) A Member may seek advice and support of the Harassment Coordinator or a representative of the Association in order to clarify or discuss possible situations which may or may not constitute harassment.
- (b) The complainant shall decide whether the complaint goes forward and may withdraw the complaint at any stage.
- (c) In the absence of exceptional circumstances, a complaint must be filed with the Harassment Coordinator within four months of the latest incident of the alleged harassment occurring. When the complaint has been made, the Harassment Coordinator shall consult with the complainant with regard to the circumstances of the complaint.
- (d) Should the complainant commence proceedings before the Human Rights Commission or in the courts or should any criminal prosecution be commenced concerning the circumstances of a complaint of harassment under this Article, proceedings under this Article shall be suspended until those other proceedings are concluded
- 25.3.2** Initiating the Complaint:
- 25.3.2.1** Following the consultation with the Harassment Coordinator, the complainant shall indicate whether he/she elects to:
- (a) take no further action; or
- (b) proceed to file a complaint;

- 25.3.2.2** If the complainant elects to file a complaint, the complainant shall make a written statement, signed and dated, of the circumstances of the alleged harassment, and shall provide written authorization for the Harassment Coordinator to proceed with an informal resolution of the complaint.
- 25.4** Informal Resolution:
- 25.4.1** The Harassment Coordinator assists the complainant in clarifying the allegations and in considering possible means of resolution of the complaint.
- 25.4.2** Upon receipt of a written statement of complaint, the Harassment Coordinator will provide the respondent with a written summary of the same, and will invite the respondent to reply in writing. The Harassment Coordinator will discuss the complaint with both parties and attempt to resolve the complaint fairly and acceptably to both parties.
- 25.4.3** If a fair and acceptable resolution is reached with the Harassment Coordinator both parties will sign a statement to that effect which will be filed with the Harassment Coordinator. No further action on the complaint so resolved will be taken unless the parties fail to comply with the terms on which the complaint is resolved.
- 25.4.4** If a fair and acceptable resolution is not reached by the Harassment Coordinator within 20 working days of receipt of the written statement of complaint, the Coordinator will so inform the parties in writing and the complainant may then elect to:
- (a) withdraw the complaint; or
 - (b) request that a resolution be sought through a mediator agreed upon by the complainant and respondent for such resolution; or
 - (c) request that the complaint be referred to the President for a Formal Investigation.
- 25.4.5** If the complainant fails to make an election under 25.4.4 within 10 working days of the expiry of the 20 working day period allowed for informal resolution under that clause, the complaint shall be deemed to be withdrawn by the complainant and no further action will be taken by the Harassment Coordinator.
- 25.5** Mediation:
- 25.5.1** In the event that no informal resolution under 25.4 is reached, the complainant and the respondent have agreed to seek a resolution through mediation, an independent mediator shall be selected by the Harassment Coordinator from a list of mediators agreed to by the University and the Association. The mediator shall agree to complete the mediation within 20 working days of accepting the invitation to mediate the complaint.
- 25.5.2** If the mediator succeeds in assisting the complainant and the respondent in reaching a settlement of the complaint, the terms of the settlement shall be stated in writing, signed by the complainant, the respondent and the mediator, and copied to the University and the Association. If a Settlement entails action on the part of the University, the settlement shall also require the agreement of the University which shall signify its agreement by signing the settlement prepared by the mediator.
- 25.5.3** No record of the complaint or the mediated settlement shall be placed by the University in a Member's Official File.
- 25.5.4** In the event that mediation fails, the mediator shall make a report to that effect to the Harassment Coordinator within 20 working days of accepting the invitation to mediate. The mediator's report shall be copied to the complainant and the respondent.
- 25.5.5** Within 10 working days of receipt of this report, the complainant may request or the Harassment Coordinator may recommend that the President undertake a Formal Investigation. If such a request or recommendation is made, the respondent shall be notified in writing. The request for a Formal Investigation shall include a written statement of the complaint, the respondent's written response, if any, the mediator's report and other documents considered by the Harassment Coordinator and mediator in their efforts to resolve the complaint.
- 25.5.6** If no request or recommendation for a Formal Investigation is made within 10 working days of the receipt of the mediator's report, the complaint shall be considered to have been withdrawn, and no record of the complaint shall be placed by the University in a Member's Official File
- 25.6** Formal Investigation:
- 25.6.1** Within 10 working days following the receipt of the request or recommendation for a Formal Investigation under 25.5.4 and 25.5.5, the President shall appoint an investigator to report on the complaint. The investigator shall not be the Harassment Coordinator or the Vice-president: Academic. The University shall notify the Association of the name of the investigator and the name of the Member who has made the complaint and/or the name of the Member against whom the complaint has been made.
- 25.6.2** Within 20 working days of appointment, the investigator shall make a written report to the President. The report shall include a copy of the signed complaint, the written response, if any, of the respondent, and a finding as to whether the complaint has been upheld or not with a Statement of reasons for that finding.
- 25.6.3** Within 10 working days following the receipt of this report, the President shall notify the respondent in writing, with a copy to the Association. Of the outcome of the investigation, including any actions

or sanctions he/she proposes to impose on the respondent. The President shall also inform the complainant in writing of the outcome of the investigation.

25.6.4 A statement from the President that a Member was guilty of harassment with or without any formal sanctions constitutes discipline under Article 26, and may be grieved. Any disciplinary action imposed on a Member for harassment shall be subject to the grievance and arbitration procedures of Article 27 except that the Parties agree that such cases will proceed directly to Stage II of the grievance procedure (Article 27.6.2).

25.6.5 If the University decides after Formal Investigation not to take disciplinary action against the respondent or if an arbitration decides in favour of the respondent, the University shall remove all documentation concerning the allegation from the respondent's Official File. The University agrees to take such steps as may be necessary and reasonable to protect the reputation and credibility of such a respondent.

25.6.6 The University agrees that it will take disciplinary action against those who make allegations of harassment which are reckless, malicious and not in good faith.

25.7 Harassment Coordinator:

25.7.1 The University shall appoint an Harassment Coordinator with responsibility for receiving complaints and implementing Harassment policies and procedures. The university shall provide the person appointed with training in the resolution of disputes involving accusations of harassment.

25.7.2 In the event that the Harassment Coordinator has a conflict of interest, or knows of any other circumstance which would inhibit fulfilling his/her role in a fair and impartial manner, the Coordinator shall report the existence of such circumstances to the President who shall appoint a designate to serve in place of the Harassment coordinator.

25.7.3 By June 1st each year, the Harassment Coordinator shall make an annual report to the President with a copy to the Association. This report shall provide a statistical record of complaints, informal resolutions, mediations, and formal investigations, and shall include any observations and recommendations the Harassment Coordinator may have with respect to this Article.

ARTICLE 26: DISCIPLINE

26.1 General:

26.1.1 A Member may be disciplined only for just and reasonable cause. Such disciplinary action shall be reasonable and commensurate with the seriousness of the violations.

26.1.2 The only disciplinary measures that may be taken by the University are the following:

(a) a letter of warning or reprimand;

(b) suspension with pay;

(c) suspension without pay;

(d) dismissal for cause.

26.1.3 Except for action taken under Article 26.3, all disciplinary action shall be initiated within 30 days of the date the University knew, or ought reasonably to have known, of the occurrence of the matter giving rise to the discipline.

26.1.4 Medical disability shall not be cause for reprimand, suspension or dismissal. When the University judges a Member's performance to be inadequate and believes this inadequacy may be the result of illness, the University may require that he/she undergo a medical examination. If there is then evidence that the inadequate performance is the result of illness, the Member shall be placed on sick leave. If the Member in such a case challenges the determination, the advice of a second physician of the Member's choice shall be obtained. If the two (2) physicians disagree, they shall agree on a third who shall adjudicate and decide on the matter.

26.1.5 If a Member is relieved from duties pending the outcome of the procedures of 26.1.4, the Member shall not be deemed to be on sick leave and shall receive full salary and benefits. If pursuant to 26.1.4, it is determined that the Member's inadequate performance is due to medical reasons, then the Member shall receive benefits in accordance with 17.6.2.

26.1.6 Letters of warning or reprimand must be clearly identified as being disciplinary measures, must contain a clear statement of the reasons for taking this action and shall be delivered by registered mail.

26.1.7 Failure of the Member to grieve a letter of reprimand or warning at the time of receipt of the letter shall not be deemed an admission of the validity of the reprimand or the warning.

26.2 Suspension:

26.2.1 Suspension is the act of the University in relieving a Member of all University duties for cause without his/her consent

26.2.2 When the University suspends a Member with or without pay, the University shall give written notification by receipted registered mail to the Member's last known address of the dates of commencement and termination of the suspension together with a written statement of reasons. The University shall notify the Association of the Member's suspension.

- 26.3 Dismissal for Cause:**
- 26.3.1** Dismissal for cause means the termination of an appointment by the University without the consent of the Member. The Member shall continue to receive his/her then current salary, salary increases and benefits while grievance and arbitration proceedings are pending in accordance with the provisions of 26.3.3(b).
- 26.3.2** When the President and the Dean of the Member's Faculty or the University Librarian, where appropriate, are satisfied that there is cause to justify that a Member be dismissed, they shall forthwith notify the Member by receipted registered mail to the Member's last known address of their intention to proceed with dismissal with a detailed written statement of reasons. A copy of the notification of dismissal shall be sent to the Association.
- 26.3.3** If, within 20 days of receipt of the written dismissal notice, the Member grieves, and the grievance proceeds to arbitration, the following procedures shall apply:
- (a) pursuant to 27.6.3, the Parties agree that a single arbitrator shall be utilized, and that both Parties shall expedite the hearing of the matter so that a decision shall be rendered within at most 4 months from the appointment of the arbitrator:
 - (b) the University shall pay the Member's salary and benefits until the decision of the arbitrator is received or for the period of 4 months from the appointment of the arbitrator whichever is the lesser.
- 26.3.4** The Parties agree that in order to expedite the hearing, the arbitrator shall be chosen according to the rota in Article 27.6.3 and must agree to render the decision within a period of 4 months.
- 26.4 Criminal Charges and Conviction:**
- 26.4.1** The Parties recognize that action of a Member may result in disciplinary action or criminal action or both. The Parties further recognize that a criminal charge or conviction is not in itself grounds for discipline or dismissal. Any disciplinary action which follows from the events that give rise to the charge or conviction shall be subject to all the protection of this Agreement.
- 26.4.2** In the event that a Member is accused of an offence which requires a court appearance, he/she shall be granted leave of absence without loss of benefits and pay, to which he/she would otherwise be entitled, for the actual time of the appearance. In the event that the accused Member is jailed awaiting a court appearance, he/she shall receive leave without pay. The Member shall have the option of taking annual vacation leave to which he/she is entitled in lieu of all or part of the leave without pay,
- 26.4.3** If a Member is incarcerated following a conviction, and the University does not elect to discipline the Member, he/she shall be granted leave of absence without pay for a maximum period of 2 years. The Member shall have the option of taking annual vacation leave to which he/she is entitled in lieu of all or part of the leave without pay,
- 26.4.4** As far as circumstances allow, a Member who has been charged or convicted shall continue to pursue his/her normal University duties.
- 26.4.5** The University shall encourage and participate in a rehabilitation program for a Member who has been convicted.
- 26.5 Sexual Harassment:**
- Any disciplinary actions taken by the University against a Member following from an allegation of sexual harassment pursuant to Article 25 shall be subject to Article 26.1 of this Agreement, and may be grieved under Article 27.

ARTICLE 27: GRIEVANCES AND ARBITRATION

- 27.1 General:**
- 27.1.1** The parties agree to use every reasonable effort to encourage the informal, amicable, and prompt resolution of grievances arising from the administration, interpretation or application of this Agreement. The only matters that may be grieved are Grievances (27.3.1) and no other matters may be grieved.
- 27.1.2** All written communications pursuant to this Article shall be by registered mail or receipted hand delivery.
- 27.1.3** Unless the parties expressly agree otherwise, exchanges of information and offers of settlement at a pre-grievance or Informal Stage meeting shall be kept confidential by the participants and shall be deemed to have been made without prejudice, and as such in any subsequent proceedings related to that grievance information shall be presented de novo.
- 27.1.4** The contents of Article 1 (Preamble) shall not be made the subject of a grievance but may be referred to by either Party to this Agreement to demonstrate the declared intentions of the Parties at the time this Agreement was entered into. It is further provided that all recommendations and decisions made pursuant to the Research Grant Programs, Instructional Development Grant Programs and the Academic Development Program shall not be subject to grievance.
- 27.1.5** In order to provide for the orderly and timely settlement of grievances and to fulfil the provisions of 27.1.1 there shall be both an informal and a formal resolution procedure. The informal procedure is set out in 27.5. The formal procedure

is set out in 27.6 and shall, with the exception of those grievances initiated at Step II, be a sequential three step process as follows:

STEP I: is set out in 27.6.1;

STEP II: is set out in 27.6.2;

STEP III: ARBITRATION is set out in 27.6.3;

with the possibility for final resolution at any step.

27.2 Time Limits and Technical Irregularities:

27.2.1 Time Limits:

- (a) Where no action is taken to submit the matter to the next step within the time limits set out in this Article, the grievance shall be deemed to have been withdrawn or settled, as the case may be.
- (b) In the event a party fails to reply in writing within the time limits prescribed in this Article, the other party may submit the ~~it~~ to the next step as if a negative reply or denial had been received on the last day for the forwarding of such reply
- (c) The parties may agree to extend any time limits specified in either the grievance or arbitration procedures. In addition, the arbitrator or the arbitration board may extend the time for the taking of any step in the grievance procedure under the Agreement, notwithstanding the expiration of such time, where the arbitrator or the arbitration board is satisfied that there are reasonable grounds for the extension and that the opposite party will not be substantially prejudiced by the extension.

27.2.2 Technical Irregularities:

No minor technical violation or irregularity occasioned by clerical, typographical or similar technical error in the grievance and arbitration procedures shall prevent the substance of a grievance being heard and judged on its merits, nor shall it affect the jurisdiction of the arbitrator.

27.3 Definitions:

27.3.1 Grievance:

A Grievance shall be any dispute or difference arising out of the application, interpretation, administration, or alleged violation of the provisions of this Agreement.

27.3.2 Types of Grievance:

- (a) Individual Grievance is a grievance initiated by a single Member. Where two or more Members have a common grievance, each

such Member is entitled to initiate a grievance with respect thereto.

- (b) Group Grievance is a grievance initiated by two or more Members involving the same dispute against the University. The grievance shall name the Members involved and shall only be initiated with the written consent of all such named Members,
- (c) Association Grievance is a grievance initiated by the Association which may but need not relate to an actual dispute involving an individual Member or group of Members.
- (d) University Grievance is a grievance initiated by the University against the Association

27.3.3 No Individual or Group Grievance shall proceed beyond Step II of the grievance procedure pursuant to 27.6.2 without the written consent of the Association.

27.3.4 Nothing in this Article shall be deemed to preclude the Association from initiating a grievance which also is the subject of an Individual or Group Grievance, nor shall the initiation of an Association Grievance preclude an Individual or Group Grievance. Where grievances are similar the parties agree to make the necessary arrangements to hear the grievances jointly

27.3.5 In the event that a Member settles or withdraws a grievance with the University, such settlement or withdrawal shall be without prejudice to the Association and shall not constitute a precedent for the purpose of grievances involving similar circumstances. In the event that the Association is not a signatory to the settlement, the Vice-President: Academic shall, within 2 working days of the date upon which the settlement is countersigned, forward a copy of the settlement to the Association.

27.3.6 There shall be no discrimination, harassment or coercion, of any kind, practised against any person involved in these procedures.

27.4 Grievances to be filed at Step II:

27.4.1 The following grievances shall be filed at Step II of this procedure.

- (a) Association Grievances;
- (b) University Grievances;
- (c) Grievances filed under Article 13, 14, 15, or 16;
- (d) Individual Grievances that involve the suspension or termination of a Member under Article 26, or the termination of a Member under Article 24, or that involve

allegations of infringement of academic freedom under Article 7, or allegations of discrimination under Article 8, or allegations of research misconduct under Article 37.

27.4.2 The grievance shall specify the matter(s) in dispute, the Article(s) alleged to have been violated, and the remedy sought.

27.5 Informal Stage:

A Member may discuss informally a grievance with the appropriate Dean/University Librarian. If the grievance is resolved at this stage, the agreed resolution shall be put in writing and countersigned by the Member and the Dean/University Librarian.

27.6 Steps in the Formal Grievance and Arbitration Procedures:

27.6.1 Step I:

27.6.1.1 If the Informal Stage is unsuccessful in resolving the dispute or difference or the grievor did not use the Informal Stage, the grievor may present a formal grievance to the Dean/University Librarian.

27.6.1.2 The grievor shall within 20 working days of the date on which the events giving rise to the grievance occurred, or within 20 working days of the date upon which the grievor knew of the events giving rise to the grievance, whichever is later, present a formal grievance to either the grievor's Dean, or the university Librarian. A formal grievance shall be in writing signed by the grievor(s), and shall specify the matter(s) in dispute, the Article(s) alleged to have been violated, and the remedy sought.

27.6.1.3 No later than 10 working days following the receipt of the grievance, the Dean/University Librarian or representative shall meet with the grievor, and shall make every reasonable attempt to resolve the grievance. At the meeting with the Dean/University Librarian or representative, the grievor shall have the right to be accompanied and officially represented by another Member.

27.6.1.4 If the grievance is resolved at this step, such settlement shall be reduced to writing and countersigned by the grievor and the Dean, or the University Librarian or representative within 7 working days after the date of the first meeting specified in 27.6.1.3. The Dean or University Librarian shall, within 3 working days after the date on which the settlement was countersigned, forward a copy of the settlement to the Association. Such settlement shall not constitute a precedent to be used against the University, the Association, or any other Member.

27.6.1.5 In the event that the grievor and the Dean or University Librarian, as the case may be, cannot resolve the grievance within 10 working days after the date of the first meeting specified in 27.6.1.3, then the Dean or University Librarian, as the case may be, shall within 3 working days after the

expiration of this period, forward in writing to the grievor reasons for denying the grievance with a copy to the Association.

27.6.2 Step II:

27.6.2.1 Failing a resolution at Step I, or in the event the grievance is filed initially at Step II, pursuant to 27.4, the grievor shall, in consultation with the Association, reduce the grievance to writing and shall specify the article or articles alleged to have been violated and the remedy sought. The grievor shall forward the written report on the grievance to the Vice-president: Academic, with a copy to the Association:

(a) for grievances initiated at Step II, within 20 working days of the date the events giving rise to the grievance occurred, or within 20 working days of the date upon which the grievor knew of the events giving rise to the grievance, whichever is later: or

(b) for grievances not resolved at Step I, within 10 working days of receipt of the decision from the Dean or University Librarian.

27.6.2.2 No later than 5 working days following receipt of the grievance, both Parties shall provide to each other all documents upon which they rely in respect of the grievance. Either Party may request from the other copies of any other document(s) it considers to be relevant to the grievance, and such requests shall not unreasonably be denied. In the event that the Party from which production has been requested refuses to produce the requested document(s), it shall provide its reasons for its refusal in writing within 5 working days of the request.

27.6.2.3 No later than 10 working days following receipt of the grievance, the Vice-president Academic or representative shall meet with one or more Association representative(s), and shall make every reasonable attempt to resolve the grievance. In the event that a Settlement is reached, it shall be reduced to writing and countersigned by the Vice-President: Academic or representative and the grievor.

27.6.2.4 In the event that an individual Member proceeds with a grievance independent of the Association, the provisions of 27.6.2.3 apply to the meeting between the grievor and the Vice-president: Academic. In the event that a settlement is reached, the Vice-President: Academic shall, within 3 working days of the date on which the settlement was countersigned, send a copy to the Association.

27.6.2.5 In the event that no settlement is reached within 10 working days after the date of the first meeting under 27.6.2.3, the Vice-president: Academic shall within 3 working days after this 10 day period, forward in writing to the grievor and the Association reasons for denying the grievance

27.6.2.6 Step II: University Grievances:

A University Grievance shall be in writing and shall specify the article or articles alleged to have been violated and the remedy sought. The grievance shall be forwarded to the President of the Association within 20 working days of the date the events giving rise to the grievance occurred, or within 20 working days of the date upon which the University knew of the events giving rise to the grievance, whichever is later. No later than 10 working days following receipt of the grievance, a representative of the Association shall meet with a representative of the University and shall make every reasonable attempt to resolve the grievance. In the event that a settlement is reached, it shall be reduced to writing and countersigned by the representatives of the Association and the University. In the event that no settlement is reached within 20 working days of the date of the first meeting hereunder, the representative of the Association within 3 working days thereafter shall forward in writing to the University reasons for denying the grievance.

27.6.3 Step III: Arbitration:

27.6.3.1 Notice to Arbitrate:

Either party shall be entitled, within 40 working days of the date upon which denial of the grievance is received by the grievor under 27.6.2, to forward written notice to the opposite party that it intends to proceed to final and binding arbitration with the grievance.

27.6.3.2 Appointment of Arbitrator:

The notice referring the matter to arbitration under 27.6.3.1 shall specify whether the party referring the matter to arbitration desires a single arbitrator or a board of arbitration, and if the latter, shall specify the party's appointee to the board of arbitration and shall be delivered to the other party in writing. The other party shall, within 15 days of the receipt of the notice, advise the party referring the matter to arbitration if the party does not wish a single arbitrator, and, if applicable, the name of its appointee to the board of arbitration. The party referring the matter to arbitration shall appoint its nominee within 10 working days of being advised of the appointee of the other party. It is the right of the University or the Association to have any grievance referred to arbitration heard by a board of arbitration rather than by a single arbitrator.

27.6.3.3 Where either party chooses to have a three-person board of arbitration, it shall consist of an appointee of each of the parties and a chair to be chosen jointly by the appointees within 15 days after receipt of appointment of the second of them. If either party fails to name an appointee within the time specified above, or if the 2 appointees fail to agree upon a chair within the time specified above, the appointment may be made by the Minister of Labour of the Province of Ontario upon the request of either party. Unless exceptional circumstances

dictate to the contrary, the arbitration hearing shall be held within 3 months of the date of the selection of the chair,

27.6.3.4 Where a single arbitrator is selected to hear the grievance, the following shall apply:

(a) the parties agree that the following persons will be asked to serve as a single arbitrator, on a rotating basis, so long as this Agreement continues to operate'

Louisa Davie
Pamela Picher
Howard Snow
Russell Goodfellow
Mary Lou Tims
Paula Knopf
Gail Brent

(b) the persons specified in (a) above shall serve as single arbitrators in rotation according to the order in which they are listed. If an arbitrator is not available or agreeable to commence hearings within 45 days of being notified of the requested appointment, the next person on the list shall be selected, and so on, until one of those on the list is available. For the next arbitration thereafter, the person who appears on the list immediately after the arbitrator last selected shall be next in the sequence of selection. However, by mutual consent in writing, the parties may select a listed arbitrator out of turn or select an arbitrator not on the list;

(c) if none of the persons on the list specified in (a) above can or will act within the required time, and if the parties do not agree on another arbitrator in accordance with (b) above, the parties within 15 days shall ask the Ontario Minister of Labour to appoint a single Arbitrator.

27.6.3.5 The Parties agree that no person who is an employee or student of the University, a member of the Board, the Senate or the Association, or was so at the time the grievance was initiated, or who has been involved with the negotiation of this Agreement shall be appointed an arbitrator, or be a member of the board of arbitration

27.6.3.6 In any arbitration involving a matter in dispute under Articles 7, 13, 14, 15, 16, 17, 18, or 19, the appointees shall select a chair who has held a faculty or librarian appointment in a Canadian university for at least 5 out of the last 10 years.

27.6.3.7 Duties and Powers of the Arbitrator or the Arbitration Board:

(a) The arbitrator or arbitration board shall make a final and binding Settlement of the differences between the Parties and for that purpose, has all the duties and powers of an arbitrator or arbitration board as stated in

the Ontario Labour Relations Act, 1995, as amended from time to time and, in addition has the following duties and powers:

- (i) to determine all questions of fact or law that arise;
 - (ii) effective upon the ratification of this Agreement, to grant such interim orders as the arbitrator or arbitration board considers appropriate, including the continuation or reinstatement in employment of a Member who has been denied Appointment with Tenure under Article 15, or Continuing Appointment under Article 16, and whose appointment terminates before the grievance is settled;
 - (iii) to make such orders or give such directions in proceedings as he/she or it considers appropriate to expedite the proceeding or to prevent the abuse of the arbitration process.
- (b) An arbitrator or arbitration board shall not have jurisdiction to amend, modify, or act inconsistently with this Agreement.
 - (c) A board of arbitration shall determine its own rules of procedure and evidence which shall be fair, just and equitable.
 - (d) Where an arbitrator or arbitration board determines that a Member has been discharged or otherwise disciplined by the University for cause and the Agreement does not contain a specific penalty for the infraction that is the subject matter of the arbitration, the arbitrator or arbitration board may substitute such other penalty for the discharge or discipline as to the arbitrator or arbitration board seems just and reasonable in all the circumstances.

27.6.3.8 costs:

Each Party shall bear the costs of its appointee to a board of arbitration and the costs of the chair shall be shared equally. The costs of a single arbitrator shall be shared equally by the Parties. If so requested by the arbitrator(s) and if such space is available, the University shall provide meeting space on the University campus.

ARTICLE 28: BENEFITS

28.1 Definition:

For the purpose of benefits described in this Article 28, "spouse" means either:

- (i) a man or a woman who is married to an employee; or

- (ii) a person who has been cohabiting with an employee continuously for a period of not less than one year.

28.2 Tuition Benefits:

28.2.1 The Parties agree that the tuition waiver or scholarship benefit shall continue to be available for graduate and undergraduate programs offered on the Waterloo and Brantford campuses with the exception of the Waterloo executive style MBA program should one be offered on campus. A Member and a Member's Dependant Children and Spouse are eligible for a tuition waiver benefit as follows:

- (a) Tuition Waiver: Members, and with the Member's written permission, a Member's Dependant Children and Spouse are eligible for a tuition waiver equal to the tuition fees charged for undergraduate and graduate courses taken at Wilfrid Laurier University on the Waterloo and Brantford campuses and at the Waterloo Lutheran Seminary with the exception of the Waterloo executive style MBA program should one be offered on campus

- (b) Tuition Scholarship: The Parties further agree to review the existing Tuition Scholarship Plan in the light of recent Revenue Canada rulings. The purpose of this review will be to ascertain how regulations defining a "scholarship" might be applied to a revised Tuition Scholarship Plan for a Member's Dependant Children and Spouse. This review shall be completed and the Tuition Scholarship Plan shall be in effect by September 1, 2006

For the purpose of this section, "Dependant Children" means sons or daughters who are under 26 years of age and either live at home or are financially supported by the Member.

28.2.2 Members receive benefits under the University Term Disability Plan, and Spouse, Dependant Children, the Spouses and Dependant Children of Members who die in service, and Members who retire from Wilfrid Laurier University and their Spouses and Dependant Children shall be entitled to Tuition Benefits under 28.2.1 (a) or (b).

28.2.3 Day Care:

The University agree to continue to make available to Members a daycare program at the current location or at another appropriate on-campus location and to increase the number of day care facilities. In light of the increased demand for places by Members, other employee groups and students, the University agrees to establish a advisory committee with representatives from all user group to review current day care arrangements and to recommend by July 1, 2006

- ways and means of implementing the ~~above~~ commitment. The University will undertake to have an improved facility operational by a target date of July 1, 2007.
- 28.3** Athletic Facility Use and Parking:
- 28.3.1** Members shall have the right to use the University's athletic facilities upon payment of an annual fee of \$187.50 plus taxes, or a per term fee of \$62.50 plus taxes, to be effective January 1, 2006
- 28.3.2** In each contract year, Members shall have the right to park in the University's parking lots upon payment of an annual fee of \$215.00 plus taxes. The University shall maintain at least the number of available parking places for Members, exclusive of reserved parking places, that were available on July 1, 2005. The parking lots designated for the use of faculty and staff shall be reserved for their use Monday to Thursday, 8:30 a.m. to 10:00 p.m., and Friday 8:30 a.m. to 5:00 p.m. Annually on May 1, the University shall provide a statement to the Association of the total number of parking spaces available to Members on the Waterloo campus and on the Brantford campus, and the total number of parking permits purchased by Members.
- 28.4** General Liability Insurance
- 28.4.1** The University shall maintain General Liability Insurance protection for Members under the policy in effect on January 1, 2005.
- 28.4.2** When a Member is involved or is likely to be involved in circumstances giving rise to legal action against the University or the Member which flows from the Member's performance of duties as an employee, the University shall:
- (a) notify the Member within 30 days of a formal notification of a potential adverse situation, circumstance, investigation, inquiry or complaint which might lead to legal action against the Member;
 - (b) provide the Member with full disclosure of all information relating to the case;
 - (c) compensate the Member for time off in attending the court case or formal hearing related to a potential or actual case.
- 28.5** Benefits for Retirees:
- 28.5.1** Subject to 28.5.2, Members who have retired according to the provisions of this Agreement or who are receiving benefits from the Long Term Disability Plan will continue to be members of the Extended Health Care Plan and the Dental Care Plan on the same terms as Members, except that the benefit amount available to retirees under the Extended Health Care Plan will be limited to a maximum of \$30,000 per calendar year.
- 28.5.2** Members must have completed at least five (5) years of continuous, full-time service at the University immediately prior to retirement in order to be eligible to continue as members of the Extended Health Care Plan and the Dental Care Plan as per 28.5.1 above.
- 28.5.3** Current retirees, retired Members, Members on the Special Voluntary Exit Plan, and those receiving benefits from the Long Term Disability Plan shall have access to research granting agencies through the Office of the Dean of Graduate Studies and Research, and access to the University Library, University computing facilities, the athletic facilities and to parking on the same basis as Members.
- 28.5.4** For Members who are eligible for post-retirement benefits and who retire early and have an alternate benefit plan through employment elsewhere, the alternate plan will be the first payer on benefit claims and the University shall serve as the second payer. In no case shall a retired Member be denied benefits under this provision
- 28.6** Member Benefit Plans:
- 28.6.1** The terms and levels of benefits in effect as of the ratification of this Agreement are defined by legislation and by the respective Benefit Plans. During the term of this Agreement, the University agrees to maintain the existing Benefit Plans listed in 28.6.2, except as they are modified by this Agreement, or except as, with the consent of the Association, changes are made to the benefits provided to Members under these plans. All changes will be extended to Members as of the effective date of the change.
- 28.6.2** For the purposes of this Agreement the Benefit Plans, in addition to the Ontario Health Insurance Plan, are those in effect as of June 30, 2005 as follows:
- (a) Extended Health Care Plan;
 - (b) Dental Care Plan;
 - (c) Basic Group Life Insurance Plan,
 - (d) Long Term Disability Plan;
 - (e) Optional Group Life Insurance Plan,
 - (f) Optional Accidental Death, Dismemberment and Loss of Sight Plan.
- 28.6.3** The parties agree that the following improvements shall be implemented in the Benefit Plans.
- (a) Extended Health:
 - (i) improve the supplementary health care benefit for services that are prescribed by a physician to increase a maximum benefit to \$450 per calendar year each of for the following services: speech therapist.

massage therapist, charges for orthotics, and orthopaedic shoes;

(ii) improve the maximum benefit to \$450 per calendar year for the following expenses which do not require a physician's referral: services of a physiotherapist, of a chiropractor, osteopath, podiatrist, naturopath and Christian Science Practitioner;

(b) Dental Plan:
(i) for Level I and Level II increase the maximum for the calendar year to \$2500;

(ii) for Level III (major restorative) increase the maximum for the calendar year to \$2500.

28.6.4 The University shall pay 100% of the costs for the plans listed in 28.6.2, except for (d) Long Term Disability Plan, (e) Optional Group Life Insurance, and (9) Optional Accidental Death, Dismemberment and Loss of Sight Plan.

28.6.5 The Parties agree that representatives of the Association shall participate in the selection and recommendation of the carrier(s) of (d) Long Term Disability Plan, (e) Optional Life Insurance, and (f) Optional Accidental Death, Dismemberment and Loss of Sight Plan. These plans shall be put out to tender unless the insurer can match rates in place at other comparable institutions.

28.7 Information and Reporting:

28.7.1 The University agrees to supply the Association with:

(a) a copy of the master policy of each of the plans specified in clause 28.6.2;

(b) copies of all correspondence between the University and the carriers of the respective plans which pertains to dividends or other performance rebates.

28.7.2 The University agrees to report to the Association (in such a way as to not breach confidentiality of individuals) all problems arising with respect to the application of these plans to Members.

28.7.3 The University shall provide all Members with information with respect to the benefit plans in force. Such information shall be provided each year on July 1, and on the effective date of any changes in those plans.

28.8 Reimbursement for Relocation Expenses:

On the presentation of the appropriate vouchers, each new Member shall be reimbursed for 90% of relocation expenses, up to a maximum of \$5000 for moving to the Waterloo Region or another location approved by the Vice-president: Academic. Relocation expenses for moving to Brant County

are eligible for reimbursement as outlined above for Members appointed to the Brantford campus. Vouchers must be presented within six months of the commencement of the new Member's initial appointment. Eligible expenses shall be in accordance with the University's policy on relocation expenses. The University's policy on relocation expenses shall be amended to include the cost of insurance on household and personal effects during the move.

28.9 University Loans:

28.9.1 On application to the Vice-president: Academic, University loans of up to \$10,000 shall be available at a rate of interest equivalent to the prime rate, plus one (1) percent, established by Canadian chartered banks. Such loans shall be secured and repayable on terms satisfactory to the University but not to exceed the length of the appointment of the Member or two years, whichever is shorter. Such loans are for Members in need of funds for the publication of dissertations, travel costs in connection with the academic betterment of the individual Member (e.g. presentation of dissertations for degrees), purchase of microcomputers or related equipment, or for any other endeavour that would be beneficial to the Member and the University.

28.9.2 Any software acquired with or used on a microcomputer purchased under the provisions of 28.11.1, and any files on the hard disk of a microcomputer purchased under the provisions of 28.11.1 belong to the Member.

ARTICLE 29: PENSIONS

29.1 The Pension Plan:

29.1.1 (a) The Parties agree to continue the Wilfrid Laurier University Pension Plan, in effect on June 30, 2005, or as the same may be amended by the Board from time to time during the term of this Agreement. Any amendment to the Plan during the term of this Agreement shall be subject to the agreement of the Association. For the purposes of any dispute arising under Article 27, the terms and conditions of the Pension Plan shall be those described in the copy of the Plan filed with the Pension Commission.

(b) The Parties agree to amend the Pension Plan in accordance with the Memorandum of Agreement entered into by the Parties on June 21, 2005.

29.1.2 A Member who is eligible to transfer funds from a previous employer's pension plan directly to the WLU Pension Plan may choose to have such funds placed as additional voluntary contributions or placed in the Money Purchase

Plan with service credit for the funds transferred. In the case of service credit, the Member shall pay \$350 for the administration costs and shall receive from the University the actuary's report which shall include a statement of the years of service credit and an estimate of the pension income resulting from the proposed transfer.

29.1.3 All full-time employees of the University are eligible to become enrolled in the WLU Pension Plan on the first day of the month coinciding with or following their first day of employment with the University. Full-time employees who are 30 years of age or more are automatically enrolled. Full-time employees under 30 years of age may postpone enrolment until age 30, at which time enrolment becomes automatic.

29.1.4 Supplemental Pension Arrangement:

Members of the Bargaining Unit whose pension contributions equal or exceed the maximum annual amount prescribed by the Income Tax Act (Canada) or the minimum Guarantee Ben accrued on behalf of the Member exceeds the maximum annual pension benefit permitted under the Income Tax Act (Canada) shall be members of the Wilfrid Laurier Supplemental Pension Arrangement for all service on or after July 1, 2003.

29.2 Retirement:

29.2.1 Normal Retirement Date:

29.2.1.1 The Normal Retirement Date for a member of the WLU Pension Plan shall be the first day of the month coincident with or next following the Member's 65th birthday. A Member may opt to defer retirement up to the first day of July next following the Member's 65th birthday. During the period of deferment, the Member will continue to make contributions to the WLU Pension Plan and, by so doing, will receive matching University contributions and additional pensionable service for the retirement.

29.2.1.2 Subject to 29.2.2.2 pension payments are paid monthly on the 1 of the month following retirement

29.2.1.3 In view of the fact that the Ontario Government has introduced legislation that would, if passed, end mandatory retirement the Parties agree that within 30 days of Royal Assent to such legislation, a Joint Committee shall be established to review the provisions of the legislation, and to negotiate appropriate changes to the retirement and benefit provisions of Articles 28, 29 and 35 and other relevant articles of this agreement. The Committee shall be comprised of representatives of the Association and representatives of the University. The Committee's negotiated agreement shall be subject to approval by the

Parties, and shall come into effect on the date the legislation comes into effect

29.2.2 Postponed Retirement Date:

29.2.2.1 Until the provincial legislation ending mandatory retirement comes into effect, the University agrees to approve Members' applications for Postponed Retirement under the WLU Pension Plan. Members whose Normal Retirement Date falls within the 2005-2006 contract year and who wish to postpone their retirement, must notify their Dean or University Librarian and the Vice-President: Academic by December 1, 2005. Thereafter, Members must notify their Dean or University Librarian and Vice-President, Academic by June of the contract year preceding the contract year in which they reach their Normal Retirement Date if they wish to postpone their retirement.

29.2.2.2 Should retirement be postponed beyond the Normal Retirement Date or deferred date under 29.2.1.1, the Member will be required to either

- (a) commence receiving pension payments at the Normal Retirement Date or deferred date under 29.2.1.1, in which event both the Member and the University will cease contributions to the WLU Pension Plan and the period of service will not be counted as pensionable service for the calculation of pension benefits; or
- (b) continue to make contributions to the WLU Pension Plan and, by so doing, for the purposes of pension benefit calculations at the Postponed Retirement Date, receive matching University contributions and additional pensionable service for the period worked.

A Member who has postponed retirement, in accordance with 29.2.2.1, and who has elected to continue to make contributions during the postponed period, will have pension benefits calculated in accordance with the Pension Plan provisions governing Postponed Retirement.

29.2.3 Early Retirement

A Member may retire on the first day of any month following the attainment of age 55. A retirement after age 55 and before 65 is considered an early retirement ("Early Retirement"). For reasons of orderly planning, it is expected that Faculty Members will normally retire on July 1 or at the end of an academic term rather than in the middle of an academic term in which the Member has teaching duties.

29.2.4 Phased-In Retirement Option:

29.2.4.1 A Member over age 55 with a combination of age and years of service equal to or greater than 70 may opt for a Phased-in Retirement option. This

- option provides for a reduced load appointment under the terms of Article 20 plus enhancements of the Member's actual salary. The period of the Phased-in Retirement shall be for three years prior to the Member's retirement. Once having taken up this option, the Member is committed to retire on the date specified in the Phased-in Retirement agreement. The latest date on which a Member may complete the Phased-in Retirement option shall be June 30 following the Member's 69th birthday.
- 29.2.4.2** The benefits which accompany the Phased-in Retirement Option after the legislation ending mandatory retirement comes into effect will be determined by the Committee established under 29.2.1.3. In the interim, Members on Phased-in Retirement shall continue to participate in University benefit plans.
- 29.2.4.3** During the phased-in retirement period, a Faculty Member shall have a reduced teaching load agreed upon by the Member and the Dean. This reduced teaching load may vary in each year of the phased-in retirement, and salaries and benefits in each year shall be adjusted according to the agreed upon teaching load. Over the three year period, this teaching load shall be at least 140% and not more than 180% of the Faculty Member's normal teaching load, defined as the annual teaching load norm under 18.2.1.1.
- 29.2.4.4** During the phased-in retirement period, a Librarian Member shall have a reduced workload agreed upon by the Member and the University Librarian. This reduced workload may vary in each year of the phased-in retirement, and salaries and benefits in each year shall be adjusted according to the agreed upon workload. Over the three year period, this workload shall be at least 140% and not more than 180% of the Librarian Member's normal workload, defined as the annualized average workweek under 19.2.1.
- 29.2.4.5** During the phased-in retirement period, the Member's Reference Salary shall be subject to all the adjustments provided for under Article 30, and any salary-related benefits shall be based on the Member's Reference Salary. As a reduced load appointment, the Member shall have an actual annual salary determined as follows:
- (a) an amount equal to the Member's Reference Salary reduced on a pro rata basis commensurate with the reduced teaching load under 29.2.4.3 or workload under 29.2.4.4; plus
 - (b) 25% of the Member's Reference Salary.
- 29.2.4.6** The Member may opt to make pension contributions based on his/her Reference Salary or his/her actual salary, and the University shall make matching contributions.
- 29.2.4.7** Members apply for the Phased-in Retirement Option by writing to the Vice-president: Academic, copied to the Dean/University Librarian and Department Chair, by December 1 prior to the contract year in which the Phased-in Retirement commences
- 29.2.4.8** In all other matters, the provisions of Article 20 shall apply to this Phased-In Retirement Option.
- 29.2.5** **Special Voluntary Exit Plan (SVEP):**
The Parties agree to the continuation of the Special Voluntary Exit Plan (SVEP), as revised, and as set out in Appendix C of this Agreement.
- 29.2.6** Benefits for Early Retirees:

Members electing Early Retirement as set forth in 29.2.3 shall be entitled to the benefits set forth in 28.5.
- 29.2.7** Retirement Counselling:

The University shall make available annually group retirement counselling services to Members 55 years of age or older. Counselling shall include (a) retirement planning; and (b) personal aspects of retirement.
- 29.3** Information:

29.3.1 Annually, the University shall distribute to all Members and to the Association a WLU Pension Plan Annual Information Brochure, including a summary of the WLU Pension Plan, a statement of the Minimum Guarantee Formula including any limits which may apply, and a listing of all actuarial assumptions. This brochure shall include information on the annual pension adjustments and investment performance. A table on annual pension adjustments shall include: Plan Year, Pension Fund Interest, Fund Interest on Four Year Rolling Average, Consumer Price Index, Annual Pension Adjustment for MPP and MGP, and a table on investment performance shall be for the total fund listing the Asset Mix by percentage, and Market Return by Index and rate of change (%) for one year and over four years.
- 29.3.2** The University shall provide the following information about the WLU Pension Plan.
- (a) the University shall include in the WLU Pension Plan a statement that upon retirement a member of the plan may withdraw all funds in his/her account from the Money Purchase component of the plan, and this statement shall be included in the Annual Information Brochure;
 - (b) the annual pension statement shall include the estimate of the value of the pension with joint and last survivor life guaranteed 5 years;

- (c) a copy of the WLU Pension Plan shall be available on the University Website including amendments to the plan. Any time an amendment is approved, Members shall be notified within 30 days of its approval. Upon a Member's request, the University shall supply the Member a copy of the WLU Pension Plan and its amendments;
- (d) a copy of the Supplemental Pension Arrangement shall be provided to each Member when he/she becomes eligible for the Arrangement.

- 29.3.3 Annually, the University shall provide the Association with three (3) copies of the WLU Pension Plan as filed with the Pension Commission, and three (3) copies of the Supplemental Pension Arrangement.
- 29.3.4 The University shall provide to the Association actuarial reports and other information concerning the funding, liabilities, terms and conditions of operations of the WLU Pension Plan as soon as reasonably possible after such information is available.

ARTICLE 30: COMPENSATION

- 30.1 Reference Salary:
- 30.1.1 Reference Salary is the salary rate of a Member excluding any stipends and/or payments for overload teaching. The salary of a Member employed for less than an academic year shall be pro-rated on the basis of his/her Reference Salary. The salary of a Member who is on leave pursuant to Article 17 shall be pro-rated on the basis of his/her Reference Salary.
- 30.1.2 When a Member on a Limited Term Appointment receives a Provisional, Candidacy, or Tenure Appointment, the initial Reference Salary shall be negotiated and shall not be less than the Member's previous Reference Salary plus adjustments in compensation in accord with this Article 30. When a Member on a Limited Term Appointment receives a new Limited Term Appointment for all or part of the next academic year, the Member shall receive adjustments in compensation in accord with this Article 30.
- 30.1.3 Reference Salaries shall be adjusted as specified in this Article, and the adjusted salaries shall take effect as of July 1, unless otherwise specified in this Article. Salary adjustments for individual Members shall include one or more of the following components applied in the following order:
 - (a) Market Disparity Adjustment
 - (b) a Scale Adjustment;
 - (c) a Career Development Increment;

- (d) a Promotion Increment;
- (e) Ontario System Adjustment;
- (f) a Salary Anomaly Adjustment,

30.2 Market Disparity

The University recognizes that there is a disparity in the salaries paid to junior faculty relative to the system. In order to adjust this disparity, the 2004-2005 Reference Salaries of Faculty Members shall be adjusted on July 1, 2005 as follows:

- (a) Faculty Members with a 2004-2005 Reference Salary of less than \$75,000 shall have \$2,000 added to their Reference Salary on July 1, 2005;
- (b) Faculty Members with a 2004-2005 Reference Salary of more than \$75,000 and less than \$85,000 shall have an adjustment on July 1, 2005 of the following amount:

$$\frac{(\$85,000 - \text{Reference Salary}) \times \$2,000}{\$10,000}$$

30.3 Scale Adjustment:

30.3.1 The Scale Adjustment shall be an increase applied on July 1st each year to the Reference Salary of each Member.

30.3.2 Effective July 1, 2005, the Scale Adjustment for the 2005-2006 contract year shall be 3.5%. Effective July 1, 2006, the Scale Adjustment for the 2006-2007 contract year shall be 3.5%. Effective July 1, 2007, the Scale Adjustment for the 2007-2008 contract year shall be 3.5%.

30.4 Salary Floors:

30.4.1 The Reference Salary of each Member shall be at least the floor of his/her rank. If after the Scale Adjustment under 30.3 has been applied to a Member's Reference Salary, the adjusted salary is below the floor, then the Member's Reference Salary shall be adjusted upward to the floor of his/her rank, except in the case of Members receiving Promotion Increments under 30.6.

30.4.2 The Salary Floors for Faculty Members shall be as follows:

Rank	July 1, 2005	July 1, 2006	July 1, 2007
Professor	\$87,000	\$90,045	\$93,197
Associate	\$71,000	\$73,485	\$76,057
Assistant	\$55,000	\$56,925	\$58,917
Lecturer	\$47,600	\$49,266	\$50,990

30.4.3 The Salary Floors for Librarian Members shall be as follows:

Rank	July 1, 2005	July 1, 2006	July 1, 2007
Librarian IV	\$65,000	\$67,275	\$69,630
Librarian III	\$57,000	\$58,995	\$61,060
Librarian II	\$49,000	\$50,715	\$52,490
Librarian I	\$44,000	\$45,540	\$47,134

30.5 Career Development Increment:

30.5.1 The purpose of the Career Development plan is to provide orderly progression within rank in the career of a Member through a series of annual financial increments. This program of Career Development increments, like others at other Universities, is intended to provide more rapid career progress for Members in the early stages of their careers, and significantly less career progress, once their salaries reach higher levels.

30.5.2 The value of the Career Development Increment (CDI) for Faculty and Librarian Members shall be \$2,400 effective July 1, 2005, \$2,500 effective July 1, 2006, and \$2,600 effective July 1, 2007. The CDI shall be applied each year to each Member's Reference Salary, subject to 30.5.3.

30.5.3 The application of the CDI system shall be as follows:

(a) Lecturer, **Assistant** Professor, Librarian I and II:

For the ranks of Lecturer, Assistant Professor, and Librarians I and II for a salary level below 1.8 times the Assistant Professor floor or Librarian II floor, respectively, the lesser of the full value of the CDI, or the amount needed to raise the Member's Reference Salary to 1.8 times the relevant floor will be applied; for a salary above 1.8 times the Assistant Professorial or Librarian II salary floor level, respectively, no CDI will be applied;

(b) Associate Professor and Librarian III:

For the ranks of Associate Professor and Librarian III, for a salary level below 2.0 times the Assistant Professorial floor or Librarian II floor, respectively, the lesser of the full value of the CDI, or the amount needed to raise the Member's Reference Salary to 2.0 times the relevant floor will be applied; for a salary above 2.0 times the Assistant Professor salary floor or Librarian II floor, respectively, no CDI will be applied;

(c) Notwithstanding (a) and (b) above, and subject to (e) the Career Development Increment Ceiling below, in the ranks of Lecturer, Assistant Professor, and Librarian

I and II, a Member shall be entitled to eight (8) CDIs since June 30, 1996; and in the ranks of Associate Professor and Librarian III, a Member shall be entitled to ten (10) CDIs since June 30, 1996;

(d) Professor and Librarian IV:
Subject to the Career Development increment Ceiling (e) below, the salary of a Member with the rank of Professor or Librarian IV shall have the full value of the CDI applied:

(e) Career Development Increment Ceiling:
Notwithstanding (c) above, the following Career Development Increment Ceiling applies to the salaries of all Members:

In each year of the Agreement, for a salary below 2.0 times the Assistant Professorial floor, or Librarian II floor, respectively, the lesser of the full value of the CDI, or the amount needed to raise the Member's Reference Salary to 2.0 times the relevant floor will be applied, provided that the adjustment is not less than 0.6 of the value of the CDI; for a salary between 2.0 and 2.25 times the Assistant Professorial floor, or Librarian II floor, respectively, the lesser of 0.6 of the value of the CDI, or the amount needed to raise the Member's Reference Salary to 2.25 times the relevant floor will be applied, provided that the adjustment is not less than 0.3 of the value of the CDI; for a salary between 2.25 and 2.4 times the Assistant Professorial floor, or Librarian II floor, respectively, the lesser of 0.3 of the value of the CDI, or the amount needed to raise the Member's Reference Salary to 2.4 times the relevant floor will be applied; for a salary above 2.4 times the Assistant Professorial salary floor level, or Librarian II salary floor level, respectively, no CDI will be applied.

30.6 Promotion Increment:

30.6.1 When a Member is promoted to a higher rank, his/her Promotion Increment shall be the greater of:

(a) the increment required to raise the Member's Reference Salary to the floor of the new rank; or

(b) an increment equal to one additional CDI

30.6.2 The Promotion Increment shall become effective on July 1 following the awarding of the promotion except in the case of promotions under 15.7.3. When a Member is promoted under 15.7.3, the Promotion Increment shall be added to the Member's Reference Salary effective the month following receipt by the Vice-president: Academic of official notification that all degree requirements have been met.

- 30.7** Ontario System Adjustment:
- 30.7.1** In light of the need for salaries paid to Faculty Members to catch up to salaries paid at other Ontario universities, and in light of the need to keep faculty salaries competitive within the Ontario system, there shall be an Ontario System Adjustment.
- 30.7.2** This adjustment shall be added to the Reference Salary of each Faculty Member as follows: \$850 on July 1, 2005; \$950 on July 1, 2006; and \$1050 on July 1, 2007.
- 30.8** Salary Anomaly Adjustment:
- 30.8.1** The Parties agree to establish a bilateral committee composed of two representatives of the University and two representatives of the Association to review salary anomalies within the Bargaining Unit. The committee shall be constituted within thirty (30) days of the ratification of the agreement. The committee shall base its review on the Reference Salaries of Members as of July 1, 2005, and shall establish its own method for conducting the review. The committee shall report to the University and the Association by March 1, 2006, and the report shall identify Members whose salaries are anomalous, the amount of the recommended adjustment in each case, and the total expenditure for the Anomaly Adjustments. The University shall make the recommended salary anomaly adjustments in the April, 2006 pay.
- 30.8.2** The Anomalies Adjustments to Members' Reference Salaries shall be retroactive to July 1, 2005. For this purpose, there shall be a fund of \$25,000. Any moneys in this fund which are not allocated for anomaly adjustments shall be placed in the Vice-president: Academic's academic development fund. If the committee finds that the fund is inadequate to rectify all the anomalies identified, it shall report to the Joint Liaison Committee giving the names and salaries of Members whose salaries are identified as anomalous, its recommendations for adjustments, and the amount of money required to meet all the identified anomalies.
- 30.9** Merit Award:
- 30.9.1** A Merit Award may be awarded for outstanding or superior performance of a Member's responsibilities including: teaching, research or other scholarly activities, or academic, professional or University community service. The Dean or University Librarian, as appropriate, shall assess each Member of the academic unit for a Merit Award. The assessment of a Member's performance shall be based on accomplishments since the Member last received a Merit Award/Adjustment, or since appointment at the University.
- 30.9.2** Members holding Provisional, Candidacy, Tenured and Continuing Appointments are eligible for Merit Awards.
- 30.9.3** The value of a full Merit Award unit will be a one-time payment of \$3,000. Members may be awarded a full Merit Award unit or one-half of a Merit Award unit. Members may receive the Merit Award as a one-time payment of a full unit (\$3,000) or a half unit (\$1,500) as applicable, or they may opt to have all or part of the Merit Award allocated to a research account under 30.13.
- 30.9.4** Merit Award decisions will be made by the Vice-President: Academic upon the recommendation of the Dean(s) or the University Librarian in accordance with 30.9.5, 30.9.6, 30.9.7, and 30.9.8.
- 30.9.5** The number of Merit Awards shall be determined and distributed on the following basis:
- (a) each academic unit shall be assigned two Merit Awards (the academic units are the Brantford Campus, and the Faculties of Arts, Music, School of Business and Economics, Science, Social Work, and the Library,
 - (b) the Brantford Campus, the Faculty of Arts, the Faculty of Science, and the School of Business and Economics shall each receive additional Merit Awards equivalent to 10% (rounded up) of the eligible Members in each of these academic units;
 - (c) each Dean/University Librarian shall make recommendations to the Vice-president Academic for Merit Awards in his/her academic unit;
 - (d) in addition the Vice-president: Academic shall have six (6) Merit Awards to be awarded following the report of the Deans/University Librarian under (c) above; at least three (3) of these Merit Awards shall be awarded for outstanding contributions in teaching and/or service.
- 30.9.6** For the 2005-2006 contract year, Merit Awards effective July 1, 2005 shall be awarded in accordance with the assessment of the performance of Members under the 2002-2005 Agreement.
- 30.9.7** By September 15, 2005 and September 15, 2006, and before any merit assessments are undertaken, the Vice-president: Academic, pursuant to 30.9.5, shall calculate the number of Merit Awards for each academic unit, and this allocation shall be subject to the agreement of the Association. Once agreement is reached each Dean/University Librarian shall be informed of the number of Merit Awards available in his/her academic unit. For Merit Awards to be awarded in 2005, the Vice-president: Academic and the Association shall agree on the number

and distribution of Merit Awards within 22 days of the ratification of the Agreement

shall be based on the University's official count date

30.9.8 The Vice-president: Academic will, within 10 days of awarding the Merit Awards, publish (a) the number of Members eligible for merit, and (b) the names of the recipients of Merit Awards. The Vice-president: Academic will also circulate the list of names to all Members, and send a copy to the Association.

30.11.2.3 For a 1.0 credit Distance Education Course when the number of students enrolled in the course exceeds 25, the Member shall receive an additional \$120 per student for each student in excess of 25. The number of students per course shall be based on the University's official count date. For full-year Distance Education courses which fall over two official count dates, the Member shall receive an additional \$60 per student for each student in excess of 25 enrolled in the course on the first term count date, and \$60 for each student in excess of 25 enrolled in the course on the second term count date.

30.10 Market Fund:

A market fund of up to \$50,000 will be created in order to adjust the Reference Salaries of individual Members where the demand for an individual's expertise or accomplishment makes such an adjustment necessary. This fund will be distributed to individual Members by the President on the recommendation of the Vice-President: Academic, Deans and University Librarian.

30.11.3 Special Overload Stipends:

The Special Stipends provided for Members teaching in community-based programs at off-campus locations shall be at least the value of Overload Stipends under 30.11.1

30.11 Overload Stipends:

30.11.1 The Overload Stipend for regular undergraduate or graduate credit courses, excluding Distance Education Courses and courses taught under 30.11.3 below, per one-term course or equivalent shall be:

30.12 Stipends for Academic Department Chairs, Area Heads in the Department of Business and Department Heads in the Library:

30.12.1 Effective July 1, 2005, the minimum stipend for a Chair shall be as follows:

Effective date	Undergraduate course	Graduate course
Sept. 1, 2005	\$5,800	\$6,079
Sept. 1, 2006	\$6,003	\$6,292
Sept. 1, 2007	\$6,213	\$6,512

If the number of full-time faculty in the Department is:

- (a) greater than or equal to 15: \$5,500;
- (b) greater than 5 and less than 15: \$4,500;
- (c) less than or equal to 5: \$3,500.

30.11.2 Distance Education Courses:

30.12.2 Effective July 1, 2005, the minimum stipend for an Area Head shall be \$3,500.

30.11.2.1 Distance Education courses are those taught using delivery modes such as the internet, correspondence and videotape. The compensation for teaching Distance Education Courses shall be:

30.12.3 Effective July 1, 2005, the minimum stipend for a Department Head in the Library shall be \$2,500

Effective date	For a 0.5 credit weight	For a 1.0 credit weight
Sept. 1, 2005	\$3,366	\$6,732
Sept. 1, 2006	\$3,484	\$6,968
Sept. 1, 2007	\$3,606	\$7,212

30.13 Research Accounts in Lieu of Stipends and Merit Awards:

30.13.1 A Member who receives one or more stipends under 30.11 and/or 30.12, or who receives a stipend for administrative duties for an academic unit or sub-unit, including administrative duties under Article 21, or who receives a merit award under 30.9, may opt to have all or part of the amount placed in a research account to be used for the purposes set out in 30.13.2.

30.11.2.2 For a 0.5 credit Distance Education Course, when the number of students enrolled in the course exceeds 25, the Member shall receive an additional \$60 per student for each student in excess of 25. The number of students per course

30.13.2 Under the research account established under 30.13.1, a Member shall be reimbursed for expenditures resulting from the Member's academic activities, including such items as the following:

- (a) books, manuscripts, photocopies, microfilm, computer software, subscriptions.

equipment, instruments, materials, or supplies;

- (b) travel expenses:
- (c) membership dues in professional associations or learned societies:
- (d) costs in the preparation of manuscripts for publication:
- (e) travel expenses incurred for research associates;
- (f) expenditures for research assistants.

30.13.3 The minimum amount that a Member may designate as a research account shall be \$500.00. Those Members who elect not to place the full stipend(s) into the research account shall receive the balance as remuneration.

30.13.4 Research accounts shall be closed 24 months from the date of last deposit, or upon termination of employment, whichever comes first. Retiring Members may elect to extend the research account for a period of 12 months from the date of last deposit, or 12 months from their date of retirement

30.13.5 The Parties agree that the University does not warrant that money placed in a research account will be subject to favourable tax treatment by Canada Customs and Revenue Agency.

30.14 Reference Salaries of Administrators returning to the Bargaining Unit:
Pursuant to 3.1.3, each administrative officer who also is a full-time faculty member or a full-time librarian shall have a Reference Salary. When such an officer enters or returns to the Bargaining Unit, the Reference Salary of that Member shall not include his/her administrative stipend.

ARTICLE 31: TEACHING EVALUATIONS

31.1 Course Evaluations:

In order to improve course design or teaching effectiveness, a Faculty Member may conduct a written evaluation of his/her teaching performance in his/her classes provided that the students consent to participate in the survey, and provided that the procedures of the survey protect student confidentiality.

31.2 Evaluation of Teaching Performance:

31.2.1 The University may conduct evaluations in order to assess a Faculty Member's teaching performance. Whenever this Agreement calls for an evaluation of the teaching performance of a Member in relation to contract renewal, tenure, promotion, or discipline for deficient performance

of workload duties, the evaluation, recommendations and decisions shall be in accord with this article.

31.2.2

For the purposes of this article, teaching includes the following activities performed by Members either in the classroom, through correspondence, or from a distance through the use of technologically assisted instruction:

- (a) giving courses: conducting seminars, guiding tutorials, laboratories and studio work; supervising fieldwork and individual study projects;
- (b) preparing and correcting assignments, tests and examinations;
- (c) guiding the work of teaching assistants, markers and laboratory instructors;
- (d) guiding and evaluating individual student's work such as theses, papers and research projects;
- (e) consulting with students individually outside of class or laboratory meetings;
- (f) participating in the development of teaching methods, programs or course content;
- (g) preparing instructional material, laboratory exercises and course readers and notes;
- (h) all other activities in which the Member engages for the purpose of preparing for courses and seminars, including those undertaken to ensure that his/her teaching is in keeping with the current state of knowledge in the subject(s) being taught

31.2.3

An evaluation of a Member's teaching performance may take place only when:

- (a) in the course of an application for contract renewal, tenure or promotion;
- (b) a review of his/her performance is undertaken under the provisions of Articles 10 or 26;
- (c) when a Member requests an evaluation, or consents to an evaluation for the purposes of merit, a teaching award, or other recognition.

Except in the case of contract renewal, no evaluation of teaching performance may consider a period of less than three years.

31.2.4

Any evaluation of a Member's teaching performance shall seek to balance all aspects of teaching as well as the department and/or faculty context within which the Member works. Assessments of teaching performance shall recognize that:

- (a) a Member's strong performance in some aspects of teaching may compensate for a weaker performance in other aspects of teaching;
- (b) if a Member's performance is good in several kinds of teaching activities, a Member's teaching shall be rated more highly;
- (c) teaching performance may differ significantly in different departments or disciplines, and a Member shall only be assessed according to the standards in his/her department or discipline.

31.2.5 Any assessment of a Member's teaching performance shall review all relevant information including but not limited to:

- (a) the size, type and nature and level of courses taught;
- (b) the nature of the subject matter;
- (c) the experience of the instructor with the course, and the number of new preparations assigned to the instructor;
- (d) the role of the instructor and the method of course delivery
- (e) the quality and utility of instructional materials prepared by the Member;
- (f) the Member's contributions in the areas of instructional development and innovation, and the complexity and risk such innovation entails;
- (g) the opinions of students, including quantitative data gathered through the student questionnaires set out under 31.3.

31.2.6 Any Member whose teaching performance is being evaluated has the right to submit additional information about his/her teaching.

31.2.7 Although student opinions provide important information about teaching performance, such opinions do not in themselves constitute an evaluation of teaching performance. No evaluation of teaching performance may rely exclusively or primarily on student questionnaires or student opinions.

31.2.8 Any assessment of a Member's teaching performance shall make due allowance for any special circumstances which may effect the Member's teaching Performance.

31.2.9 If the Dean or designate is assessing a Member's teaching performance for deficit performance of duties under Article 10 or 26, or at the Member's request, the Dean or designate shall meet with the Member to establish relevant

facts about the Member's teaching. The Member may request that the Dean or designate attend one of the Member's classes as part of the assessment. The report on a Member's teaching performance shall be in writing, sent to the Member, and shall include:

- (a) a statement of the reasons for the assessment, of its scope and the sources of information on which the assessment depended;
- (b) a summary and analysis of the information gathered;
- (c) a statement of the results of the assessment which shall conclude that the Member's teaching performance was "excellent," "satisfactory." or "unsatisfactory."

31.3 University Teaching Evaluations from Student Questionnaires:

31.3.1 The University may conduct evaluations in order to assess a Faculty Member's teaching performance. The teaching evaluations and their administration shall be in accordance with the regulations below and with other provisions of this Agreement.

31.3.2 Teaching evaluations intended for the University's assessment of Faculty Members shall be supervised by individual departments or equivalent academic sub-units. The original evaluation forms shall be retained by the Dean for at least one year, and during such time shall be available to the Member. Before any decision is taken to dispose of them, the Member must be advised in writing by the appropriate Dean

31.3.3 There shall be a uniform University questionnaire for all credit courses except Music Studio Instruction evaluated under 31.4 and Distance Education courses evaluated under 31.5. For the term of this Agreement, the questionnaire shall be that used in the Winter Term 2002. Any changes to this questionnaire shall only be made with the agreement of both parties. The University shall receive the consent of the Association before it takes any recommended changes to Senate for ratification.

31.3.4 Student evaluations shall be obtained through the questionnaire administered by the University in such a way as to afford all the students in a given course or class a reasonable chance to respond. Such questionnaires shall be constructed so as to obtain a fair and reasonable assessment of teaching effectiveness, within the limitations of current knowledge. All questionnaires shall be constructed so as to give roughly equal weight to each of the questions. and all questions shall conform to the requirements of Article 7: Academic Freedom and Article 8: Non-Discrimination.

31.3.5 All questions shall be constructed so that the answers may be aggregated by simple statistical procedures.

31.3.6 Up to 20 minutes of scheduled class time, in the last 2 weeks of a course, or of a Member's involvement in a course where such involvement is less than a full term or academic year, may be used for filling out questionnaires. The scheduling of the evaluation shall be by the mutual agreement of the Faculty Member and the Dean. Questionnaires shall be administered by the Dean or his/her designate(s) in cooperation with departments, or areas. The Faculty Member shall not be present while questionnaires are being filled out in his/her classes. After questionnaires have been completed, they shall be placed in a sealed envelope, which shall not be opened until final grades for the course have been submitted to the Registrar. Course instructor(s) shall not receive any information which would disclose the identity of students who completed the questionnaire. For this reason, the University will not conduct evaluations in a class of fewer than 5 students.

31.3.7 Student responses to the University's questionnaire shall be aggregated by the Dean or his/her designate in such a way as to present a fair and accurate picture of the opinions of the respondents. All responses to questions 1 to 9 shall be aggregated, and the mean, median, standard deviation, frequency distribution and number of eligible respondents shall be calculated. A copy of this aggregated data shall be sent to the Faculty Member. The responses to the final question on overall instructor rating will only be used by the University to assess student responses within the institution as a whole, and will not be part of the record of the teaching evaluation of an individual Faculty Member, will not be placed in the Member's Official File, and will not be used in the assessment procedures under Articles 10, 13, 15, and 26.

31.3.8 Only aggregated data under 31.3.7 which conform to the provisions of this Article, and which have been placed in the Member's Official File can be submitted by the University in its assessment of a Faculty Member's teaching performance. A Member may include course evaluations under 31.1, student testimonials and other forms of student opinion in his/her Teaching Dossier, and submit this dossier as part of an application for contract renewal, tenure, or promotion, or as information for any other assessment of the Member's teaching performance.

31.4 Teaching Evaluations for Studio Instruction in Music

31.4.1 In light of the one-on-one instruction in studio courses in the Faculty of Music, there shall be a specific teaching evaluation form for studio instructors. Using the same format as the

University Teaching Evaluations under 31.3, the statements that constitute the basis for the student's evaluation of the instructor shall be the following:

1. This course contributed to my development as a musician.
 2. The instructor assigns appropriate repertoire that is suited to my level and needs.
 3. The instructor is well-prepared for each lesson.
 4. The instructor gives clear explanations.
 5. The instructor stimulates my interest in the subject matter.
 6. The instructor assists the student in the development of technical skills.
 7. The instructor encourages the student's expressive and artistic development.
 8. The instructor gives a clear idea of requirements and standards in this course.
 9. The instructor displays an interest in and concern for the student.
- Overall, the instructor is an effective university teacher.

NOTE: This last question will only be used by the University for assessing student responses within the institution as a whole, and will not be part of the record of the teaching evaluation of an individual Faculty Member

31.4.2 Evaluations for studio instructors in music shall not be on the basis of a course but upon the instructor's studio. In accordance with 31.3.6, the evaluation shall take place in the Master Class of an instructor's studio. The University will not conduct an evaluation using the teaching evaluation form in Master Classes with fewer than five (5) students.

31.4.3 When an evaluation of teaching is required for the purposes of contract renewal, tenure or promotion for instructors with fewer than five students in their studio, the University shall conduct an evaluation under 31.2: Evaluation of Teaching Performance. The Dean shall advise the Member in writing that the evaluation is not for reasons of deficiency of performance but because the Member's Master Class has fewer than five students. Any evaluation shall be at a time mutually agreed upon by the Dean and the Member. The first evaluation shall occur during the first contract year of the Member's employment, and thereafter there shall be no more than one evaluation in a contract year. Members with tenure who teach studios with

fewer than 5 students per year shall be evaluated under 31.2 every three years.

31.5 Distance Education Teaching Evaluations:

31.5.1 In light of the mode of delivery of Distance Education courses, there shall be a separate teaching evaluation form for these courses. With the exception of the questions listed under 31.5.2, and the procedures under 31.5.3 this questionnaire shall conform to provisions for the University Teaching Evaluations under 31.3.

31.5.2 The Distance Education Teaching Evaluation Form questionnaire shall be based on the following statements:

- (1) The instructor provides clear explanations.
- (2) The instructor stimulates my interest in the subject matter of the course.
- (3) The instructor assists students in dealing with course material and concepts.
- (4) The instructor encourages on-line participation and interactivity among students.
- (5) The instructor gives a clear idea of requirements in this course.
- (6) The instructor clearly specified his/her communication policy and timing with respect to responses to student inquiries and the return of assignments and/or tests.
- (7) The instructor provides responses to tests, assignments, and student inquiries in sufficient time to assist with the student's learning in the course.
- (8) The instructor displays an interest and concern for students.

(*)Overall, the instructor is an effective university teacher.

Note: This last question will be used only by the University for assessing student responses within the institution as a whole, and will not be part of the record of the teaching evaluation of an individual instructor.

31.5.3 The evaluation form will be sent to the student electronically within the last 15 days of the course with a request that the form be returned electronically to the Office of Distance Education at the conclusion of the course. Only forms returned directly from the student to the Office of Distance Education will be used in the assessment of a Member's teaching. The University will not conduct evaluations in a class of fewer than 5 students, and evaluations for classes in which there are fewer than 5 student

responses shall not be placed in the Member's Official File.

31.5.4 Only data derived from teaching evaluations which conform to the provisions of this Article, and which have been placed in the Member's Official File can be used in the University's assessment of a Faculty Member's teaching performance.

31.6 Teaching Dossier

31.6.1 A Teaching Dossier provides a record of a Faculty Member's teaching accomplishments, strengths and activities. It contains documents, statements, and materials that demonstrate the scope and quality of a Faculty Member's teaching performance.

31.6.2 Contents of a Teaching Dossier:

A Teaching Dossier shall contain those items listed under (a) and a Member may include items such as those listed under (b)

(a) **Items** that must be included:

For applications for tenure and promotion, the Dossier shall provide a record of teaching with accompanying documents for a minimum of three (3) years and normally not more than seven (7) years preceding the date of application. For an applicant with fewer than three years teaching at the University, the record shall be for the Member's period of employment;

- (i) List of courses taught, including the course number and title, credit value, and enrolment;
- (ii) The outline for each course listed above, as per 18.2.4.1 (b) of the Collective Agreement;
- (iii) List of individual student projects supervised, if any (e.g. honours theses or similar individually-supervised projects, master's or doctoral theses), whether completed or in progress, and the nature of the faculty member's involvement (principal advisor, second reader, external examiner, etc.) at Laurier or elsewhere;
- (iv) The student teaching evaluations deposited in a Member's Official File by the University under 31.3 of the Collective Agreement shall be considered as part of the Teaching Dossier. A Member may wish to Place additional copies of the teaching evaluations in the Dossier, but there is no requirement to do so.

(b) **Items** that may be included:

- (i) In addition to the course outlines provided above, instructions for assignments, reading lists, final examinations, or other course-related materials, and information about the programs of study of students enrolled in the courses;
- (ii) Course evaluations conducted by the Member; any comments the Member may wish to make about these evaluations, or about the University teaching evaluations under item (a) (iv) above;
- (iii) Information from students, including informal student evaluations, letters, and testimonials;
- (iv) A statement of the Member's pedagogical goals and objectives;
- (v) A statement of the Member's involvement in professional development in the pedagogical area. Here one might describe steps taken to improve one's own teaching, such as
 - participating in seminars, workshops, or professional meetings concerned with the improvement of teaching
 - publishing articles, commentaries or reviews related to teaching
 - receiving instructional development grants
 - attempting instructional innovations and evaluating their effectiveness
 - evidence of special assistance given to colleagues in the area of improvement of teaching (e.g. through the Mentorship program), or activities connected with the training and orientation of teaching assistants
- (vi) Description of duties connected with the coordination of multi-sectioned, sequenced, or otherwise inter-related courses, and with the direction and coordination of programs of studies including the academic Counselling of students;
- (vii) Evidence of contribution to course, program, or general curriculum development. Here one might list membership on committees concerned with teaching or curriculum matters, and describe one's involvement in the

design of new courses, development of new programs, etc.;

- (viii) Information on a professor's contribution to the academic and cultural life of students in addition to activities normally associated with course instruction or research supervision (e.g., assistance with student clubs, with special events, with student conferences and exchanges, or with off-campus trips, etc.);
- (ix) Evidence of outstanding achievement by one's students (for example, bibliographical information pertaining to publications by students on course-related work);
- (x) Description of honours received as a result of teaching excellence (e.g. the awarding of or nomination for distinguished teaching awards at the university, provincial, or national level, invitations to teach for outside agencies or to act as advisor for development of educational programs);
- (xi) Description of activities concerned with high school liaison;
- (xii) Other material that the Member deems relevant.

31.6.3

The Member shall provide a copy of the Teaching Dossier to the Appointment and Promotion Committee with any application for tenure, promotion, or subsequent appointment.

31.6.4

The Teaching Dossier may be used, where appropriate, in an evaluation of a Member for merit under Article 30, or as part of an evaluation and review under Article 10. The Dean's request for a copy of the Teaching Dossier shall include a written statement of reasons, and the Member shall forward the Teaching Dossier within 20 days of the receipt of such a request.

ARTICLE 32: PREGNANCY & PARENTAL LEAVE

32.1

Pregnancy Leave:

32.1.1

The University shall, upon the request of a pregnant Member and upon receipt of a medical certificate indicating the expected birth date, grant the Member 17 weeks unpaid Pregnancy Leave, provided that the Member has been employed by the University for at least 13 weeks before the expected birth date. The Member shall give written notice of the commencement of the Pregnancy Leave to her Chair and Dean/University Librarian at least 2 weeks prior to the commencement of the leave. Provisions of the Pregnancy Leave and of conditions for seniority, continuation of benefits, and the

reinstatement of the Member shall be in accordance with the Employment Standards Act, 2000, S.O. 2000, c.41 and as further amended.

32.1.2 The two weeks notice required in Article 32.1.1 shall not apply if the Member stops working because of complications caused by her pregnancy or because of a birth, still birth or miscarriage that happens earlier than the Member was expected to give birth. In such circumstance, the Member shall provide the University as much notice as is reasonably practical of the commencement of her leave.

32.2 Pregnancy Leave
Supplementary Benefits

32.2.1 During the period of Pregnancy Leave, the Member who has been employed by the University for 12 months immediately preceding the expected birth date, is entitled to supplementary benefits as follows:

- (a) for the first 2 weeks the Member shall receive 100% of her Reference Salary;
- (b) for up to a maximum of 15 additional weeks, the Member shall receive an amount equal to the difference between the Employment Insurance benefits received and 95% of the Member's Reference Salary;
- (c) in the event of a miscarriage or a still birth, the Member shall be entitled to Compassionate Leave under Article 17.4.1 and for special consideration for an extension of that leave as provided for in Article 17.4.3.

32.2.2 To receive the supplementary employment benefit defined in 32.2.1(b), the Member shall supply the University with proof of application to the Employment Insurance Commission. The payment of the supplementary employment benefit shall be as follows:

- (a) the University shall estimate the amount of the EIC payment and provide a supplementary payment to the Member on the usual salary payment schedule and this supplementary payment will be regarded as an advance;
- (b) upon receipt of that information, the Member shall provide evidence of the actual payments received from the Employment Insurance Commission;
- (c) the subsequent payments to the Member shall be adjusted, up or down, to reflect the actual Employment Insurance payment.

32.2.3 If a Member on Pregnancy Leave wishes to take less than 17 weeks Pregnancy Leave the Member shall give written notice to her Chair and Dean/University Librarian of her intention to

return to work at least 4 weeks prior to her expected date of return.

32.2.4 Post-Natal Leave

(a) On the occasion of the birth of a child, the child's parent who is not taking a Pregnancy Leave shall be entitled to a leave with full salary and benefits of up to 5 days, to be taken at the discretion of the Member within 4 weeks of the birth. A Member taking such leave shall give the Chair and Dean/University Librarian as much advance written notice as possible.

(b) In the event of the death, serious illness, or incapacity of the child's mother, the provisions of Post-Natal Leave shall be those specified for the primary caregiver in 32.4.4.

32.3 Parental Leave

32.3.1 A Member who is a parent and who has been employed by the University for at least 13 weeks before the birth of a child or 13 weeks before a child comes into the parent's custody, care and control for the first time is entitled to an unpaid Parental Leave of up to 35 weeks in the case of the birth mother and 37 weeks for other parents. The Parental Leave of a mother who has taken Pregnancy Leave shall begin when the Pregnancy Leave ends or when the baby first comes into custody, care and control of the parent. For other parents, including adoptive parents, Parental Leave shall commence within 52 weeks of the birth or after the child first comes into the custody, care and control of a parent. The provisions of the Parental Leave shall be in accordance with the Employment Standards Act, 2000, S.O. 2000, c.41, and as further amended.

32.3.2 A Member shall give written notice to his/her Chair and Dean/University Librarian of his/her intention to take a Parental Leave at least 2 weeks prior to the commencement of such leave. Where a Member qualifies for such leave as a result of adoption and where the child comes into the Member's custody, care, and control earlier than expected the Member shall give reasonable written notice.

32.3.3 If a Member on Parental Leave wishes to take less than 35 weeks Parental Leave, the Member shall give written notice to his/her Chair and Dean/University Librarian of her/his intention to return to work at least 4 weeks prior to the expected date of return.

32.4 Parental Leave – Supplementary Benefits

32.4.1 During the period of Parental Leave, a Member who has been employed by the University for at least 12 months immediately preceding the birth of a child or 12 months immediately preceding the child coming into the parent's custody, care

and control for the first time, shall be entitled to supplementary benefits as follows:

- (a) a Member who has received supplementary benefits for a pregnancy leave under 32.2.1 shall receive an amount equal to the difference between the Employment Insurance benefits received and 95% of the Member's Reference Salary for up to twelve (12) weeks;
- (b) a Member who has not received supplementary benefits for a pregnancy leave under 32.2.1 shall be eligible to receive
 - (i) 100% of his/her Reference Salary for the first two (2) weeks of Parental Leave, and
 - (ii) an amount equal to the difference between the Employment Insurance benefits received and 95% of the Member's Reference Salary for the next ten (10) weeks of Parental Leave.

32.4.2 To receive the supplementary employment benefit defined in 32.4.1, the Member shall supply the University with proof of application to the Employment Insurance Commission, and payment shall be in accordance with 32.2.2.

32.4.3 If both parents are Members, the supplementary employment benefit defined in 32.4.1, may be taken by either parent, or may be shared between the parents of the child.

32.4.4 Subject to the provisions of 32.2.1, 32.2.2, 32.6.5 and 32.6.6, a Member on Parental Leave, who is the primary caregiver for a newly adopted child, shall be entitled to supplementary benefits as follows:

- (a) for the first 2 weeks the Member shall receive 100% of his/her Reference Salary, and
- (b) for the next 10 weeks of the Parental Leave, the Member shall receive an amount equal to the difference between the Employment Insurance benefits received and 95% of the Member's Reference Salary.

32.5 Extended Parental Leave

32.5.1 An Extended Parental Leave without pay, up to a maximum of 52 weeks, shall be given to any Member who has been employed by the University for at least 12 months immediately preceding the commencement of a Parental Leave. An Extended Parental leave shall commence within 36 weeks of the commencement of a Parental Leave. The Members shall give written notice of the Extended Parental Leave to the Chair and Dean/University Librarian normally at least 3 months prior to the commencement of the

Extended Parental Leave. When an Extended Parental Leave is taken, the Member may return to full-time employment only on September 1, January 1, May 1, or at another date with the prior approval of the Vice-president: Academic. At least 3 months prior to the intended date of return, the Member shall notify the Chair and Dean/University Librarian of the date of his/her intended return

32.5.2 During an Extended Parental Leave the University will permit and facilitate continuance of any coverage under the pension and benefit plans if desired by the Member and if the Member pays the full applicable contributions and/or premiums.

32.5.3 A Member on a Limited Term, Provisional or Candidacy Appointment who has not been granted a further appointment shall be entitled to a leave under 32.5 that may extend up to but not beyond the expiry of the Member's specified term of employment with the University as a Member of the Bargaining Unit.

32.5.4 Upon return to work from an Extended Parental Leave, the Member shall resume her/his former position, with full Reference Salary and benefits and, subject to the approval of the Vice-President: Academic, service accrued during the Extended Parental Leave.

32.6 Other

32.6.1 The provisions of this Article 32 shall not preclude the making of alternative arrangements acceptable to the Member and the Vice-President: Academic. The Vice-president: Academic shall give particulars of such arrangements to the Association.

32.6.2 While on leave or within six months of completing a leave under the provisions of 32.1, 32.3, or 32.5, a Member who is the primary caregiver may elect to have his/her appointment extended by one year. Notice of such extension shall be given one month prior to the application date for Candidacy, tenure or Continuing Appointment, as appropriate. This clause does not apply to Members on Limited Term Appointment.

32.6.3 During a Pregnancy Leave or a Parental Leave the University shall continue to make employer contributions to pension and benefit plans unless the Member has advised the University, in writing, that the Member does not wish to continue to make the employee contributions to such plans.

32.6.4 Upon return to work from a Pregnancy Leave or a Parental Leave a Member shall resume the Member's former position, with full Reference Salary and benefits, and service accrued during the leave(s).

- 32.6.5** Subject to 32.6.6, supplementary benefits under 32.2 and 32.4 are granted on the understanding that the Member shall return to employment at the University upon the expiry of any leaves taken under this Article. A Member who chooses not to return to employment at the University following *these* leaves *or* who does not make application to the Employment Insurance Commission under 32.2.2 or 32.4.2 shall not be eligible for supplementary benefits. Should such Member not comply with the foregoing provisions, the Member must repay, to the University, the full amount of supplementary benefits he/she has received, except when the Member provides satisfactory evidence of the illness of the Member or the child.
- 32.6.6** A Member on a Limited Term, Provisional or Candidacy Appointment who has not been granted a further appointment is entitled to receive supplementary benefits under 32.2 and 32.4 up to but not beyond the expiry of the Member's specified term of employment with the University as a Member of the Bargaining Unit.
- 32.6.7** During a Pregnancy Leave, Parental Leave, and/or Extended Parental Leave, provisions for alternative arrangements for teaching and/or other duties shall be the responsibility of the University and shall not be the responsibility of the Member concerned.
- 32.6.8** Service accrued under leaves in this Article 32 shall not count in total for more than one credited academic year of service toward eligibility for a sabbatical leave.
- 32.6.9** In the event that a Member's Pregnancy and/or Parental Leaves coincide with a Sabbatical Leave, the Sabbatical Leave shall be postponed until the Member returns to work. In the event that a Member requires Pregnancy and/or Parental Leave while on sabbatical, the Member is entitled to interrupt the Sabbatical Leave. Sabbatical Leave shall then resume when the Member returns to work as though there had been no interruption. Reasonable notice of such interruption shall be given by the Member in writing to the Dean or University Librarian.
- 32.6.10** In the event that the commencement of a Member's Pregnancy or Parental Leave will occur during a term normally designated as a teaching term, and in clarification of 18.2.2.2, the Member's designated teaching term shall not be changed by the Dean. However, the Member may request in writing that the designated teaching term be rescheduled in light of the Pregnancy or Parental Leave.

ARTICLE 33: IC SERVICE LEAVES

33.1 The University recognizes and supports the right of Members to participate in Public affairs through acceptance of candidacy for and service in political office.

33.2 Public Office at Federal **and** Provincial Levels:

33.2.1 In connection with the exercise of a Member's right to participate in public affairs through acceptance of candidacy for and service in political office at these levels, the University shall provide the following arrangements:

(a) Where a Member has been nominated, the individual shall be entitled, upon request to the University, to a leave of absence with full pay for the period from the issuance of the election writ to the day following the election. The Member shall be expected to make all reasonable efforts to ensure that during the period of the active campaign, the effects of his/her absence upon teaching and/or other duties may be minimized, or be compensated for by alternative provisions or arrangements

(b) Where a Member has been elected to a seat in the Federal parliament or Provincial legislature:

the individual shall be entitled to leave of absence without pay for the duration of the electoral mandate or mandates, except that any extension of leave beyond five full years, whether continuous or discontinuous, shall be subject to consent by the University.

33.2.2 While a Member is on leave without pay under the provisions of 33.2.1(b), the University will not contribute towards fringe benefits, but will permit and facilitate continuance of any coverage if desired by the Member and with the Member paying the applicable premiums.

33.2.3 Upon return from such leave, the Member will be reinstated at his/her previous rank and at his/her former salary plus across-the-board increases, as specified in Article 30, which have accrued during the period of the leave of absence.

33.3 **Public Office at Local or Regional Levels:**

Where a Member has been nominated for and/or elected to a position in a local or regional government, or board of education, the Member shall negotiate with the University terms of leave and remuneration consistent with the nature and scope of his/her public duties,

ARTICLE 34: EMPLOYMENT OF NON-MEMBERS

34.1 The University agrees not to employ persons who are not members of the Bargaining Unit to perform any of the duties normally performed by Members with the exception of part-time librarians, as provided in 34.3, and part-time faculty as provided in 34.4, administrators as provided in 3.1.2(a), and persons holding visiting or In-Residence appointments for one year or less as provided in 3.1.2(b).

34.2 A part-time faculty member means a person who is not a full-time Faculty Member and who teaches courses on contract under the terms of the Collective Agreement between Wilfrid Laurier University and Wilfrid Laurier Faculty Association for Part-time Contract Academic Staff and Part-time Librarians, 2004-2007. A part-time librarian is a professional librarian who performs the duties of a professional librarian on average for less than 24 hours per week during the period of his/her employment, and whose terms and conditions of employment are established under the terms of the Collective Agreement between Wilfrid Laurier University and Wilfrid Laurier Faculty Association for Part-time Contract Academic Staff and Part-time Librarians, 2004-2007.

34.3 With respect to work by part-time professional librarians, the Parties agree that:

- (a) in each year the number of hours worked in the library by professional librarians who are non-members of the Bargaining Unit and are not retired Librarian Members shall not constitute more than 30% of the total number of hours worked by librarians:
- (b) within 30 days of the end of the contract year, the University agrees to provide the Association with the names and the number of hours worked by non-member professional librarians in the library.

34.4 With respect to the number of intramural courses taught by part-time faculty, the Parties agree that:

- (a) in each academic year, subject to the exemptions in 18.2.3.1(e) and Appendix E, the number of intramural courses taught by part-time faculty, who are not retired Faculty Members, shall not constitute more than 33% of the total number of intramural courses offered:
- (b) for the course count under (a) above, the tutorial/lab sections taught by Members and by Contract Academic Staff (calculated as one-term course equivalents) shall be added to the total of intramural courses taught. The one-term course equivalents of tutorial/lab sections taught by Contract Academic Staff shall be added to the total of intramural courses taught by nonmembers. The number of one-term course equivalents for tutorial/lab teaching by non-members shall be determined by the total compensation paid to Contract Academic Staff for teaching tutorial/lab sections divided by the value of the salary, for an undergraduate one-term course under 24.2.1 of the Part-time Collective Agreement. The number of one-term course equivalents for tutorial/lab teaching by Members shall be determined on the basis of 36 classroom contact hours being equivalent to a one-term course;

- (c) within 30 days of the end of the contract year, the University agrees to provide the Association with the names, by department, of nonmembers appointed and the number of intramural courses taught by each non-member.

34.5 If the University contracts with non-Members to perform the work of professional librarians and/or faculty in excess of the limits defined under 34.4 (a) and/or 34.4 (b), the university shall pay to Members an amount equal to the value of the work in excess of the limits according to the following:

- (a) for excess work of librarians, the Librarian Members shall be paid in equal portions an amount equal to the number of hours of excess work times the hourly rate of the floor of the Librarian II;
- (b) for the excess work of faculty, the Faculty Members shall be paid in equal portions an amount equal to the number of courses in excess of the limit times the value of the overload stipend for an undergraduate course under 30.11.1

<p>ARTICLE 35: TERMINATION AND ALTERATION OF EMPLOYMENT</p>

35.1 Resignation:

35.1.1 Members shall give notice of intention to resign as early as possible, and usually at least one academic term in advance of the planned date of resignation.

35.1.2 Letters of resignation, stating the intended date of resignation, shall be addressed to the Vice-President: Academic, with copies sent to the Chair or equivalent, and the Dean or equivalent administrative officer.

35.1.3 Resignations shall take effect and employment with the University shall terminate on June 30 of the contract year in question, unless otherwise agreed in writing by the Member and the University.

35.2 Retirement:

35.2.1 Members may retire at the Normal Retirement Date or deferred retirement date (as defined under 29.2.1.1) with pension and other benefits as provided in Article 29, or a Member may postpone retirement in accordance with 29.2.2.1, or opt for the Phased-in Retirement Option under 29.2.4.

35.2.2 Retired Members, including those who retired before October 3, 1988, and those receiving benefits from the Long Term Disability Plan shall be entitled to the benefits set out in 28.5.

35.2.3 Consistent with 29.2.1.3, this clause (35.2) shall be subject to negotiation by the Bilateral Committee.

- 35.3 Early Retirement:**
- 35.3.1** During the contract year in which a Member reaches the age of 55 years, or any subsequent academic year prior to the year in which normal retirement age is reached, he or she may apply in writing to the Vice-president: Academic for Early Retirement under the terms and conditions specified in Article 29.2.3. Such a request shall not be denied.
- 35.3.2** A Member opting for Early Retirement shall qualify for the benefits provided in clause 28.5. A Member opting for Early Retirement shall not be eligible to apply for full-time Limited Term appointments.
- 35.4 Transfers:**
- 35.4.1** Members may be transferred to units or sub-units of the University other than those to which they were originally appointed, subject to the mutual consent of the Member and the Members in the unit or sub-unit, whichever is smaller, to which the Member is being transferred.
- 35.4.2** Members who are transferred shall suffer no loss in rank, Reference Salary benefits or seniority.
- 35.5 Security of Employment:**
- No Member shall be terminated, dismissed, laid off, or suspended except in accordance with one of the following:
- (a) voluntary resignation or retirement;
 - (b) expiration of a Limited Term appointment, in accordance with the provisions of Article 13 or Article 14, as appropriate;
 - (c) expiration of a Provisional or Candidacy appointment following denial of Candidacy, Tenure or Continuing appointment according to the provisions of Article 13, 14, 15, or 16, as appropriate;
 - (d) upon lay off in accordance with the provisions of Article 24;
 - (e) dismissal for cause, in accordance with the provisions of Article 26;
 - (f) upon suspension, in accordance with the provisions of Article 26.

<p>ARTICLE 36: INTELLECTUAL PROPERTY, PATENTS AND COPYRIGHT</p>

- 36.1 General:**
- 36.1.1** The first consideration of the University in this Article 36 is to promote the teaching, research and other scholarly and creative activities of Members. The University also recognizes that the community it serves may also benefit from inventive and creative advancements in artistic, creative, technical and scientific knowledge which have been achieved by Members.

- 36.1.2** Each Member has the right to publish or otherwise disseminate the results of his/her research, scholarship or creative activities.
- 36.1.3** Intellectual property means any result of intellectual or artistic activity, created by a Member, that can be owned by a person. Intellectual property includes but is not limited to.
- (a) inventions, publications, computer software, works of art, industrial and artistic designs, as well as all other creations that can be protected under patent, copyright, trademark or similar laws; and
 - (b) data bases, audio visual and computer material or equivalent circuitry, biotechnology and genetic engineering products (including plant cultivars and germ plasm), computer software, inventions, discoveries and all other products of research or discovery which are protected by a statutory regime through a registration system (such as patent or trademark registration), which may be licensable or otherwise protected by law; and
 - (c) computer software and lecture notes, laboratory manuals, articles, books, artifacts, works of visual art and music (including any software which expresses the said notes, manuals, articles, books, artifacts, or works). The terms "works or visual art and music" include productions (including sound, video, film, and hypertext multimedia).
- 36.1.4** Any provisions of this Article shall apply to joint creators of a piece of intellectual property, on a pro rata basis.
- 36.2 Ownership and Rights of All Intellectual Property**
- 36.2.1** All intellectual property is owned by the Members who create it, except in those cases:
- (a) where there is a written contract to the contrary between the creator, the University, and/or a third party which assigns the ownership rights of the intellectual property to the University or the third party; or
 - (b) where the University provides funds, resources, and facilities to the Member beyond those required for the payment of the Member's salary and benefits, for the provision of a normal academic environment in which to work, and for the performance of a regular workload by the Member, in which case, the Member shall agree to share ownership rights to the intellectual property with the University.
- 36.2.2** The University shall not enter into any agreement with a third party which alters or abridges, or has the effect of altering or abridging, the intellectual

- property rights of a Member without the Member's written consent.
- 36.2.3 In recognition of the University's commitment to scholarship, including teaching, research and publication activities:
- (a) the University agrees that Members have complete intellectual and artistic freedom in the creation of intellectual property and the unqualified right to disseminate by any means whatsoever the intellectual property which they own; and
- (b) the Member shall grant to the University a non-exclusive, royalty free, irrevocable, indivisible, and non-transferable right to use, solely for internal, non-commercial educational and research purposes, all intellectual property developed by Members with the use of the University's time, facilities, and resources.
- 36.3 Patents:
- 36.3.1 Where a Member is a party to a research contract and an invention is made by the Member in the course of research supported by that contract which has explicit provisions for patents and revenue sharing from such patents, the provisions of that contract take precedence over this Agreement.
- 36.3.2 The University acknowledges that it has no claim or interest in any Member's invention which does not arise from University supported activities. The Parties agree that the University has an interest in any Member's invention which does arise from University supported activities. For the purpose of this Article 36, University supported activities do not include the payment of salary to the Member, the provision of a normal academic environment in which to work, and the performance of regular workload by the Member, but do include the use of University funds, designated research facilities, or its support or technical personnel.
- 36.3.3 It is to the benefit of both the University and Members that potentially patentable discoveries or creations be disclosed to the University prior to public disclosure.
- 36.3.4 When potentially patentable discoveries or creations are disclosed to the University by a Member(s) and the University agrees to pursue a patent application, this protection shall be pursued in the name of the Member(s) who is the inventor(s), discoverer(s), or creator(s). The cost involved in this process shall be paid by the University. Where the inventor(s), discoverer(s), or creator(s) and the University agree to pursue the feasibility of patenting an invention, the Member(s) agrees to provide full co-operation and assistance in the preparation of the patent application, including disclosure of information containing potentially patentable discoveries which have not yet been protected. Such disclosures shall only be made within agreements of confidentiality. The University shall notify the Member(s) of its decision to file or not to file within 3 months of the disclosure.
- 36.3.5 If the University decides the potentially patentable discovery arose from University supported activities, and decides not to pursue patent protection, the Member(s) shall be so advised in writing within 3 months of disclosure to the University and may pursue patent protection at his/her own expense.
- 36.3.6 If the University decides that the potentially patentable discovery was unrelated to University supported activities, the Member may deal with the patent as he/she deems appropriate. This latter situation shall not preclude a joint development agreement between the Member and the University.
- 36.3.7 If, pursuant to 36.3.4, a Member does not disclose a potentially patentable discovery and the Member makes an application for a patent, then the Member shall disclose the patent application to the University within 3 months of the application, and shall affirm in writing at the time of disclosure to the University whether or not the discovery has been made and developed as a result of University supported activities. If the Member(s) fails to disclose the existence of patent applications within 3 months, it shall be understood that the University maintains its rights under this Article until such disclosure is made. The University shall decide if the patent application arose from University supported activities, and shall notify the Member of its decision within one month of disclosure.
- 36.3.8 Members shall share in any royalties derived from the commercialization of patents which they have assigned to the University.
- 36.3.9 If the University pursues patent protection, then the royalties to be shared shall be those remaining after the recovery of the University's costs incurred in all the activities specifically involved in the patenting process, including the cost of development, but not including overhead. If the patentable discovery arose from University supported activities, and the Member decides to pursue patent protection without the University's aid, then the royalties to be shared shall be those remaining after the recovery of the Member's costs incurred in all the activities specifically involved in the patenting process, including the cost of development, but not including overhead. The sharing of the remaining royalties after the disbursements for costs shall be negotiated between the University and the Member(s).
- 36.3.10 In the event that the University elects not to proceed with an application for patent for an invention arising from University supported activities, and the Member subsequently obtains such a patent, the Member shall grant to the University a non-exclusive, royalty-free, irrevocable, indivisible and non-transferable

licence to the use of the invention for the University's purposes.

36.3.11 The University's share of royalties shall be used to support research and scholarly activity.

36.3.12 The University shall not enter into any agreement with a third party which alters the patent rights of Members stated in this Article without their written consent.

36.4 Copyrights:

36.4.1 The copyright on all literary works, dramatic works, musical works, artistic works, computer programs, or other forms of intellectual property produced or created by Members is vested in the Members who created the works. The benefits that may accrue to Members may be limited by the terms of external contracts and licencing agreements.

36.4.2 Notwithstanding clause 36.4.1, where the University **specifically** commissions the preparation of a particular work, at the time the commission is made the **Member(s)** who is the **creator(s)** and the University may negotiate specific conditions which may vest the copyright in the University, and the **Member(s)** as a minimum shall provide the University with a non-exclusive, royalty-free, irrevocable, indivisible and non-transferable licence to use the material for University purposes.

36.4.3 The University **shall** make no claim to the proceeds of publication for which it has provided no more than normal academic facilities, including research grants.

36.4.4 When the University has subsidized publication by a grant for that purpose, it may negotiate specific conditions with the **Member(s)** who is the **creator(s)** to participate in royalties.

36.4.5 Whenever a publication subsidy is made, the University shall stipulate at the time it offers the subsidy if it wishes to negotiate a claim to royalties that may accrue from publication thus supported; and if it does not, it shall be deemed to have waived any claim to royalties or other income.

36.4.6 Any funds which accrue to the University for royalties from copyrights in which it participates shall be used to support research and publication.

ARTICLE 37: FRAUD AND MISCONDUCT IN ACADEMIC RESEARCH AND SCHOLARLY ACTIVITY

37.1 **Definition:**

37.1.1 Research misconduct does not include those factors intrinsic to the process of academic research, such as honest error, conflicting data,

or differences in interpretation or judgment of data or of experimental design.

37.1.2 Subject to 37.1.1, research misconduct is defined as:

- (a) fabrication and falsification of credentials, research findings or scholarly material;
- (b) plagiarism, which includes but is not limited to:
 - (i) the unacknowledged presentation, in whole or in part, of the work of others as one's own;
 - (ii) the failure to acknowledge the substantive contributions of academic colleagues, including students, or others;
 - (iii) the use of unpublished material of other researchers or authors, including students or staff, without their permission;
- (c) failure to obtain the permission of the author before making significant use in any publication of new information, concepts or data obtained through access to manuscripts or grant applications during the peer review process;
- (d) attribution of authorship to persons other than those who have participated sufficiently in the work to take public responsibility for its intellectual content;
- (e) the use of archival material in violation of the rules of the archival source;
- (f) submission for publication of articles originally published elsewhere except where it is clearly indicated in the published work that the publication is intended to be a republication;
- (g) the intentional misuse or wrongful diversion of funds designated for research purposes;
- (h) material failure to comply with relevant federal or provincial statutes or regulations for the protection of researchers, human subjects, or the health and safety of the public, or for the welfare of laboratory animals;
- (i) material failure to meet other relevant legal requirements that relate to the conduct or reporting of research;
- (j) failure to reveal any material conflict of interest to the sponsors or to those who commission work or when asked to undertake reviews of research grant applications or manuscripts for publication, or to test products for sale or distribution to the public;

- (k) failure to reveal to the University any material financial interest in a company that contracts with the University to undertake research, particularly research involving the company's products. Material financial interest includes ownership, substantial stock holding, a directorship, significant honoraria or consulting fees but does not include minor stock holding in a large publicly traded company; or
- (l) other conduct defined as a form of research misconduct by the Joint Liaison Committee.
- 37.2 Retention of Research and Scholarly Activity Materials**
- 37.2.1** Members shall only be responsible for providing an arbitration board access to research and scholarly activity materials which are in their possession and not for research materials which may be stored in archives, libraries or other institutions which the University may consult at its expense and according to the rules of the host institution.
- 37.2.2** Normally, Members shall retain research and scholarly activity materials that are within their personal control for five years. No disciplinary action may be taken in respect of any research or scholarly activity if such disciplinary action is initiated more than five years after the date upon which such activity was completed.
- 37.2.3** If there are non-trivial financial costs involved in its retention, these costs shall be borne by the University. The Member shall be indemnified by the University for any material loss resulting from the search or seizure, change of supervisory personnel, or access by third parties to or the use of his/her research and scholarly activity materials in the course of any investigation, inquiry or arbitration.
- 37.2.4** Ownership of research and scholarly activity materials collected, created or otherwise assembled by a Member shall be vested in that Member unless ownership of such materials had been vested in a person other than the Member or the University prior to such creation, collection or assembly.
- 37.3 Report of Allegations:**
- 37.3.1** All allegations of misconduct in research shall be in writing, with documented evidence, signed, dated, and directed to the Dean of Graduate Studies and Research.
- 37.3.2** In order to determine if a formal investigation is warranted, the Dean of Graduate Studies and Research or designate shall request in writing a meeting with the respondent (the person against whom the allegation is made). The notice of this meeting shall inform the respondent of the purpose of the meeting, and shall inform the respondent of his/her right to be accompanied by a representative of the Association. Any statements made during these discussions shall be strictly without prejudice, and as such in any subsequent proceedings related to the allegation shall be presented de novo.
- 37.3.3** Within 15 working days of the receipt of the allegation, the Dean of Graduate Studies and Research shall advise the respondent in writing whether or not a formal investigation is warranted.
- 37.3.4** If the Dean of Graduate Studies and Research finds that a formal investigation is not warranted, the allegation shall be dismissed and no action taken. The Dean of Graduate Studies and Research shall inform the respondent and the complainant (the person who made the allegation) of this decision in writing in this event, no reference to the complaint shall be placed or retained in the Official File of the respondent.
- 37.3.5** If the Dean of Graduate Studies and Research finds that a formal investigation is warranted, he/she shall give written notice to the respondent, the Association, and complainant that a Formal Investigation is to be initiated. The written notice shall include a copy of the signed allegations to allow the respondent an opportunity to respond, and shall inform the respondent in writing of his/her right to be represented by the Association.
- 37.4 The Formal Investigation:**
- 37.4.1** The Formal Investigation process commences when the respondent has received the written notice specified in 37.3.5. A Member, who is an authorized representative of the Association, shall be present at any meeting involving the respondent during the course of the Formal Investigation. Any statements made during these discussions or meetings shall be strictly without prejudice, and as such in any subsequent proceedings related to the allegation shall be presented de novo.
- 37.4.2** The Dean of Graduate Studies and Research or designate shall investigate the allegations promptly, fairly, judiciously, and in a confidential manner, ensuring that the respondent has adequate opportunity to know any evidence presented and to respond to that evidence if he/she chooses to do so.
- 37.4.3** No person consulted by the University administration concerning the case shall be appointed an arbitrator in any subsequent arbitration proceedings dealing with the allegations against the respondent.
- 37.5 Outcome of the Investigation:**
- 37.5.1** Within 15 working days following the commencement of the Formal Investigation, the Dean of Graduate Studies and Research or designate shall make a written report to the President. The report shall include a copy of the signed allegation, the written response, if any, of the respondent, and the finding as to whether the

allegation has been upheld or not with a statement of reasons for that finding. Copies of this report shall be sent to the respondent and to the Association.

37.5.2 Within 10 working days following the receipt of this report, the President shall notify the respondent in writing, with a copy to the Association, of the outcome of the inquiry, including any actions or sanctions he/she proposes to impose on the respondent. The President shall also inform the complainant in writing of the outcome of the inquiry.

37.5.3 A statement from the President that a Member was guilty of misconduct in research with or without any formal sanctions constitutes discipline under Article 26, and may be arbitrated. Any disciplinary action imposed on a Member for research misconduct shall be subject to the grievance and arbitration procedures of Article 27 except that the Parties agree that cases involving accusations of research misconduct will proceed directly to Stage II of the grievance procedure (Article 27.6.2).

37.5.4 If the University decides after Formal investigation not to take disciplinary action against the respondent or if an arbitration decides in favour of the respondent, the University shall remove all documentation concerning the allegation from the respondent's Official File, except that it shall retain any arbitration report which shall be a public document. The University agrees to take such steps as may be necessary and reasonable to protect the reputation and credibility of Members wrongfully accused of misconduct in research.

37.5.5 The University agrees to take such steps as may be necessary and reasonable to protect the rights, positions and reputations of Members who in good faith make allegations of research misconduct, or whom it calls as witnesses in the formal investigation undertaken by the Dean of Graduate Studies and Research or designate,

37.5.6 The University agrees that it will take disciplinary action against those who make allegations of misconduct in research which are reckless, malicious and not in good faith.

37.5.7 The Parties agree that if an accusation of misconduct in research is sustained in relation to research that is funded by an outside agency, the President shall inform the agency concerned of the decision. If the outside agency has been informed of the proceedings before a judgement has been rendered, the President shall send a copy of the decision of the University or the arbitration board to the agency concerned.

37.6 Conflict of Interest:

In the event that the Dean of Graduate Studies and Research, the Assistant Dean of Graduate Studies and Research, or a staff member of the Office of Graduate Studies and Research is the complainant, the President shall appoint a

designate other than the Vice-president: Academic to serve in the place of the Dean of Graduate Studies and Research for the purposes of this Article on Fraud and Misconduct in Academic and Scholarly Activity.

**ARTICLE 38: FUNDING SUPPORT FOR
TEACHING, RESEARCH AND
PROFESSIONAL ACTIVITIES**

38.1 In support of Members' teaching, research and professional activities, the University shall provide a professional expense reimbursement and travel funds as outlined below.

38.2 Professional Expense Reimbursement:

38.2.1 The University shall make available to each Member a Professional Expense Reimbursement of \$1,000 annually for the period from July 1 to June 30. Professional Expense Reimbursement is authorized for the purchase of items related to the performance of the Member's University related professional and/or teaching duties. Expenditures that can be classified as University career-related include, but are not limited to, the purchase of books, subscriptions, memberships in professional associations, equipment directly related to teaching or research activities, and travel-related expenses not covered by or in lieu of other travel grants. Subject to documentation in accord with University requirements, the University shall reimburse Members up to the maximum sum available for eligible expenses.

38.2.2 Unspent eligible Professional Expense Reimbursement for an academic year shall be added to the Member's allowance for the next academic year. The amount of such carry-over shall not exceed \$1,000.

38 Requests for reimbursement may be made at any time for amounts in excess of \$100.00. Otherwise, requests for reimbursement for expenses incurred during the period ending June 30 must be submitted no later than July 15, and cannot be carried forward for submission in the subsequent year. By May 1st of each year, the Dean or University Librarian shall notify the Member of the amount of the remaining Professional Expense Reimbursement, and of the need to file for reimbursement by July 15.

38.2.4 Montes Montessori in a Member's Professional Expense Reimbursement at the end of the second year pursuant to 38.2.2, shall be allocated to a special account under the jurisdiction of the Dean or Librarian of the unit as appropriate, to be administered for Members in addition to the provisions of 38.3.1.

38.3 Travel Funds:

38.3.1 Effective May 1, the University shall make available to Members in each Department, School, Faculty or Library, as appropriate, an annual travel fund at least equal to the number of Members in each Department, School, Faculty or Library, as appropriate, multiplied by: \$700 effective May 1, 2005, \$750 effective May 1, 2006, and \$800 effective May 1, 2007. Subject to the authorization of the Dean, University Librarian or designate, these funds shall provide for payment of Members' costs for travel, accommodations and other related expenses incurred for attendance at learned or professional conferences, symposia or for other academic or professional purposes.

38.3.2 During each Fall term, and not later than November 15th. the Chair of the academic sub-unit or equivalent, or the Dean in the case of the Faculties of Music and Social Work, and the Brantford Campus, or the University Librarian in the case of Librarian Members, shall provide Members of the academic sub-unit or unit, as appropriate, with a statement of travel expenditures during the current fiscal year listing the names of recipients, amounts granted, and the balance remaining of travel monies unspent. Within 22 days of the end of the fiscal year, Chairs or equivalent shall provide Members with an annual statement of travel expenditures listing the items identified above. Copies of these statements shall be sent to the Association.

38.4 Travel Reimbursement Rates

38.4.1 Requests for travel advances and payment of travel claims must be submitted on the appropriate University forms in accordance with the University's accounting procedures. Any change to the University forms shall only be made with the consent of the Association.

38.4.2 The following specific limits are set for all University travel expenses:

- (a) the car allowance is \$.37/km; parking charges are also included for reimbursement;
- (b) airline, bus, taxi, and railway fares, and hotel accommodations shall be reimbursed upon submission of the appropriate documentation;
- (c) the amounts allowed for per diem expenses (in Canadian dollars for travel in Canada, and in U.S. dollars for travel outside Canada) without receipts are:

- \$10 - breakfast
- \$15 - lunch
- \$25 - dinner
- \$10 - incidentals
- \$60

**ARTICLE 40: AMALGAMATION,
CONSOLIDATION, MERGER, OR
EXPANSION OF THE UNIVERSITY**

(ARTICLE 41: TRANSITION TO THE AGREEMENT)

41.1 Any grievance filed after ratification of this Agreement shall be dealt with according to the provisions of Article 27, and the action or actions being grieved shall be judged according to the procedures, practices and criteria prevailing on the day on which the events giving rise to the grievance occurred.

41.2 The Joint Liaison Committee shall be responsible for recommending to the Parties such arrangements as may be necessary to ensure an orderly transition to the provisions of this Agreement.

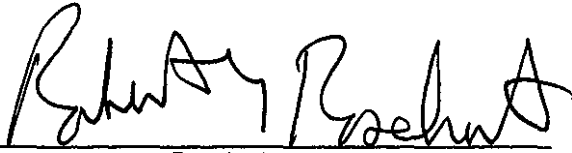
**ARTICLE 42: TERM OF THE AGREEMENT -
DURATION**

The Agreement shall be binding on both Parties and shall come into effect upon ratification by the Parties hereto, and shall remain in force until June 30, 2008. This Agreement shall automatically renew itself on June 30, 2008 for a period of one year, and for successive one year periods thereafter, unless either Party notifies the other in writing within the period of ninety (90) days prior to June 30, 2008, and any subsequent expiry date thereafter, that it desires to bargain with a view to the renewal, with or without modifications, of this Agreement, or that it desires to bargain with a view to the making of a new Agreement.

This Collective Agreement signed at Waterloo, Ontario, this 7th day of March, 2006.

On behalf of
Wilfrid Laurier University

On behalf of
Wilfrid Laurier University
Faculty Association



Robert Rosehart, President
and Vice-Chancellor



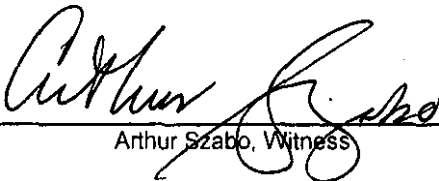
Michael Skelton, President



Leo Groarke, Chief Negotiator



Douglas A. Lorimer, Chief Negotiator



Arthur Szabo, Witness



Stephen Stack, Witness

Wilfrid Laurier University
75 University Avenue West
Waterloo, Ontario
N2L 3C5
(519) 884-1970
Fax (519) 746-2472

Wilfrid Laurier University Faculty Association
c/o Wilfrid Laurier University
75 University Avenue West
Waterloo, Ontario N2L 3C5
(519) 884-1970, ext. 3721
Fax (519) 888-9721

APPENDIX A

The Labour Relations Act

Before The Ontario Labour Relations Board

Between: Wilfrid Laurier University Faculty Association,

Applicant.

-and-

Wilfrid Laurier University,

Respondent.

Certificate

Upon the application of the applicant and in accordance with the provisions of the Labour Relations Act, THIS BOARD DOETH CERTIFY Wilfrid Laurier University Faculty Association as the bargaining agent of all full-time faculty and professional librarians employed by Wilfrid Laurier University in the Regional Municipality of Waterloo, save and except the President, Vice-presidents, Deans, Director of Computing Services and the University Librarian and Archivist.

This certificate is to be read subject to the terms of the Board's decision(s) in this matter and, accordingly, the bargaining unit described herein is to be read subject to any qualifications referred to in the said decision(s) of the Board.

DATED at Toronto this 3rd day of October, 1988.

ONTARIO LABOUR RELATIONS BOARD

(SEAL)

T. A. INNISS
REGISTRAR

ONTARIO LABOUR RELATIONS BOARD

0477-88-R Wilfrid Laurier University Faculty Association,
Applicant v. Wilfrid Laurier University, Respondent v. Group
of Employees, Objectors.

BEFORE: S. A. Tacon, Vice-Chair, and Board Members
M. Rozenberg and H. Peacock.

DECISION of THE BOARD; October 3, 1988

1. By decision dated August 17, 1988, the Board found that the applicant was a trade union within the meaning of section 1(1)(p) of the Act, set out the partial agreement of the parties with respect to the bargaining unit description, appointed a Board Officer to inquire into and report back to the Board on the matters set out in paragraph 17 of that decision and, pursuant to the Board's discretion under section 6(2) of the Act and pending the final resolution of the composition of the bargaining unit, certified the applicant as bargaining agent for the unit described in paragraph 20 of that decision.

2. The Board Officer convened a meeting of the parties pursuant to the Board appointment. All parties were invited to attend; only the applicant and respondent appeared. Following discussions, the applicant and respondent reached the following Minutes of Settlement:

FILE NO. 0477-88-R

BETWEEN :

WILFRID LAURIER UNIVERSITY FACULTY
ASSOCIATION

Applicant

-and -

WILFRID LAURIER UNIVERSITY

Respondent

MINUTES OF SETTLEMENT

IN ORDER TO RESOLVE their differences in the aforementioned matter the parties have met with Board Officer J. Greenberg, appointed in paragraph 17 of the Board decision dated August 17th, and have settled the matter in full and final as follows:

1. The parties agree to the following bargaining unit description and clarity note for a final certificate subject to the Board's determination of same:

All full-time faculty and professional librarians employed by the respondent in the Regional Municipality of Waterloo, save and except the President, Vice-Presidents, Deans, Director of Computing Services and the University Librarian and Archivist.

Clarity Note:

For purpose of clarity, the parties agree that persons holding visiting or In-Residence appointments for one (1) year or less are not included in the bargaining unit.

2. The parties agree that the Systems Specialist position in the Library is not included in the bargaining unit because of lack of community of interest with the groups properly included.

3. The parties agree that the library heads will be included in the bargaining unit as a result of their community of interest. The parties agree that the above agreement is without prejudice to the right of the respondent Wilfrid Laurier University to bring a s. 106(2) application to the Ontario Labour Relations Board at any time to determine whether certain persons should be excluded on a managerial basis.

4. The parties further agree that In-Residence appointments may only be given to specialists in an applied field who are not qualified for a regular faculty position and do not assume a normal teaching load and are not required to do basic academic research during their appointment.

5. The parties recognize that the negotiations and subsequent collective agreement covering this bargaining unit may contain "items which accord different rights or benefits or terms of employment to Librarians," as distinct from Faculty members. Those "items" shall be included in the agreement as a separate section or article(s).

6. The parties waive a formal Labour Relations Officer Report.

DATED at Waterloo this 28th day of September, 1988

"Joyce Lorimer"
For the Applicant

"Russell W. Muncaster"
For the Respondent

3. Having regard to that settlement, the Board finds the following to constitute a unit of employees appropriate for collective bargaining:

all full-time faculty and professional librarians employed by the respondent in the Regional Municipality of Waterloo, save and except the President, Vice-presidents, Deans, Director of Computing Services and the University Librarian and Archivist.

Clarity Note:

For purpose of clarity, it is understood that persons holding Visiting or In-Residence appointments for one (1) year or less are not included in the bargaining unit. Further, for purpose of clarity, it is understood that the Systems Specialist position in the library is not included in the bargaining unit.

4. A formal certificate shall issue in respect of the above-noted bargaining unit.

"S. A. Tacon"
for the Board

APPENDIX B:
APPEAL OF RESEARCH GRANTS

shall inform the Member, with a statement of reasons, of his decision on the appeal. The President's decision shall be copied to the Association.

Within two months of the ratification of the Agreement, the Joint Liaison Committee shall appoint a mutually agreed upon panel of eight Members to be available for service on a Research Grants Appeal Committee.

Before initiating an appeal of the denial of a research grant, the Member shall write to the Dean of Graduate Studies and Research requesting a written statement of reasons for the denial of the grant. The Dean of Graduate Studies and Research or designate shall respond to this request within 5 days of receipt of the request. If the Member wishes to proceed with the appeal of the denial of an internal research grant or instructional development grant, the Member shall make a request for an appeal in writing to the President within 10 days of receipt of this written statement of reasons. If no written statement of reasons is provided by the Dean of Graduate Studies and Research or designate, the Member shall make a request for an appeal in writing to the President within 15 days of receipt of the notice of denial of the grant application.

The President shall notify the Association of the appeal and shall convene a Research Grant Appeals Committee, comprised of three members chosen from the panel appointed by the Joint Liaison Committee. One member shall be first appointed by the University, and then one member appointed by the appellant. A third member shall be selected from the panel by these two representatives, and shall chair the committee. No one shall serve on the Committee who has a conflict of interest as defined under Article 9.

Within 15 days of the Member's request for an appeal, the Research Grants Appeal Committee shall commence its hearings. The appellant shall provide a written statement of reasons for the appeal including matters relevant to policy and procedure as well as to the academic grounds for the appeal. Upon the request of the Committee, the University shall provide the information which the Committee deems relevant to the appeal. The Member and the Dean of Graduate Studies and Research or designate shall be invited to appear before the Committee. The Member may be accompanied by a representative of the Member's choice. The Member may choose not to appear before the Committee.

Within 25 days of the Member's request for an appeal, the Committee shall report its findings with a written Statement of reasons to the Member and to the President, with a copy to the Association. If the Committee finds in favour of the appellant, the Committee shall recommend to the President the award of a research or instructional development grant, or other forms of remedy it deems appropriate. Within five (5) days of receiving the Committee's report, the President

APPENDIX C:
SPECIAL VOLUNTARY EXIT PLAN

This Special Voluntary Exit Plan will be available to June 30, 2008.

The Parties agree to the continuance of the Special Voluntary Exit Plan under the following provisions:

- 1) to be eligible for Special Voluntary Exit, the Member must (a) be sixty years of age, and (b) have completed at least 15 years of pensionable service at Wilfrid Laurier University, as of the proposed date of commencement of Special Voluntary Exit, and (c) agree to retire on the first day of the month coincident with or next following the Member's 65th birthday, or upon the completion of three years (36 months) on the Plan, whichever comes first;

- 2) an eligible Member may choose the Special Voluntary Exit Plan effective on June 30 of any year. To do so, the Member shall apply in writing to the Vice-president: Academic no later than the previous October 15.

- 3) during each year on the Special Voluntary Exit, the Member shall receive 50% of his/her Reference Salary of the last contract year prior to the commencement of employment under SVEP. During the Special Voluntary Exit Plan, the Member has the option of making pension contributions on the basis of either his/her actual or Reference Salary, and the University shall make its contributions on the same basis. During the period of Special Voluntary Exit, the Reference Salary of the Member will be maintained at the Reference Salary level of the last year of active service before the Special Voluntary Exit began. During the years of Special Voluntary Exit, years of service credit will be granted to the Member. Members who have opted for the Special Voluntary Exit Plan will continue to be members of the following plans on the same terms and conditions as other Members:
 - (a) the Extended Health Care Plan,
 - (b) the Dental Care Plan, and
 - (c) the Basic Group Life Insurance Plan.

At the end of the Special Voluntary Exit period. i.e., at the retirement date established under 1 (c) above, the Member will receive the pension as provided in Article 29. The calculation of the Minimum Guaranteed Pension Benefit shall be based on the Reference Salary defined above.

A decision to opt for Special Voluntary Exit is final, and the Member may not return to full-time employment after Special Voluntary Exit is granted, unless requested and agreed to by the University. Under this plan a Member is eligible for overload teaching under the provisions of 18.2.7.

APPENDIX D:

CANADA RESEARCH CHAIRS (CRC)

1. All faculty appointed to Canada Research Chairs at the University shall be Members of the Bargaining Unit of full-time faculty and professional librarians represented by WLUFA, and shall be subject to the terms of the Collective Agreement. In clarification of specific conditions that apply to the Canada Research Chairs, the Parties agree to the provisions set out below.
2. All Canada Research Chairs shall be appointed with tenure in one of the two following categories: Tier 1, a seven year renewable appointment, or Tier 2, a five year renewable appointment.
3. All applications/nominations for Canada Research Chairs shall be reviewed by the Department Appointment and Promotion Committee (or equivalent) which shall make a recommendation to the Dean and the University CRC Review Committee.
4. When a CRC appointment is an initial appointment with tenure, Articles 15.4, 15.5, 15.6 and 15.7 shall apply.
5. A Member with a Tier 1 or Tier 2 CRC appointment shall be eligible to take a Sabbatical Leave during the term of the appointment on the same basis as other Members under the sabbatical leave provisions in 17.2. A Member on a Tier 1 CRC appointment who opts to defer a Sabbatical Leave until the completion of the initial CRC appointment shall be eligible for a 12-month Sabbatical Leave at 100% of his/her Reference Salary at the conclusion of the seven-year appointment term. If the Member has received a subsequent CRC appointment, the Sabbatical Leave shall be taken in the first year of the subsequent appointment, and the Member is entitled to a further 12-month Sabbatical Leave at 100% of his/her Reference Salary at the end of the subsequent seven-year appointment term, 6 years later. Members who take a Sabbatical Leave during the term of their CRC appointment will continue to receive their stipend during the leave period. The stipend ceases to be paid once the Member ceases to hold a CRC appointment.
6. Under Article 18, the normal teaching load for a Member with a CRC shall be one course per term (one credit per academic year). A Member with a CRC shall not be eligible for overload teaching under 18.2.7.
7. A Member with a CRC shall have a Reference Salary. This Reference Salary shall be subject to the increments and adjustments under Article 30. This Reference Salary shall also be the basis for the provision of benefits under Article 28 and for pension contributions under Article 29. A Member who is employed by the University when he/she receives an appointment to a CRC position may have his/her Reference Salary adjusted. Any such adjustment to a Member's Reference Salary shall be reported to the Association.
8. In addition to the Reference Salary, a Member with a CRC shall receive a stipend. The value of the stipend shall be stated in the letter of appointment. When the CRC appointment terminates, the stipend shall end.
9. Under 28.8, a CRC Member, if eligible, shall receive a relocation allowance plus any additional allowance to cover costs as agreed to by the Vice-president: Academic.
10. When a CRC appointment terminates on or before the expiration of its term, the conditions above no longer apply, and the Member shall be subject to the terms and conditions of the Collective Agreement.

APPENDIX E:

PHASED-IN RETIREMENT OPTION, SVEP AND COURSES TAUGHT BY NON-MEMBERS UNDER ARTICLE 34

The Parties agree that for the duration of this Agreement, there shall be an addition of intramural courses exempt from the limitation of 34.4 (a) in each academic year equivalent to two one-term courses for each Member on SVEP during any part of that academic year.

The Parties also agree that for the duration of this Agreement, there shall be an addition of intramural courses exempt from the limitation of 34.4 (a) in each academic year equivalent to the number of course reductions for Members on Phased-in Retirement under Article 29 during any part of that academic year.

APPENDIX F:

RETIRED MEMBERS TEACHING COURSES UNDER THE PART-TIME COLLECTIVE AGREEMENT

Whereas retired faculty members of the full-time bargaining unit who teach courses under part-time contract are Contract Academic Staff and Members of the Part-time Bargaining Unit, and

whereas those retired faculty members enjoyed rights of first consideration for such teaching under the 1999-2002 Full-time Agreement, and in negotiations the Parties agreed to amend that provision to harmonize it with the Part-time Agreement,

the Parties agree that the terms of clause 13.6.4 of the Collective Agreement for Part-time Contract Academic Staff and Part-time Librarians, 2004-2007, as reproduced below, apply to Faculty Members who retire under the terms of this Agreement and to full-time Faculty Members who are within 12 months of retirement.

Excerpt from the Collective Agreement for Part-time Contract Academic Staff and Part-time Librarians, 2004-2007

13.6.4 Retired Faculty Members:

13.6.4.1 Retired faculty members of the full-time bargaining unit who teach courses under part-time contract are Contract Academic Staff and Members of the Part-time Bargaining Unit.

13.6.4.2 Retired **faculty** members with or without seniority status in a **course(s)** may apply to teach courses for which they are qualified under 13.4 and 13.5 of this Agreement, and such applications shall be considered under the same terms as other applications for those courses.

13.6.4.3 Full-time **Faculty** Members within 12 months of retirement and retired faculty members may apply to be **placed** on the **roster** of part-time instructors of the academic unit or **sub-unit** as appropriate in accordance with 13.4.3.

13.6.4.4 Retired faculty members and full-time Faculty Members within 12 months of retirement who make an application to teach **course(s)** as CAS Members shall be granted seniority status in any course they have **taught** since **September**

1, 1996 unless the Dean can demonstrate the individual has failed to maintain a satisfactory teaching performance in accordance with 13.6.2.8.

- 13.6.4.5** If the applicant under 13.6.4.4 has a satisfactory record as a teacher. the Part-time Appointment Committee shall recommend to the Dean that the applicant be granted seniority status. If the Part-time Appointment Committee recommends that seniority status be denied, it shall forward that recommendation in writing with reasons to the Dean, copied to the applicant. The Part-time Appointment Committee shall forward its recommendation to the Dean within 10 days of receipt of the application.
- 13.6.4.6** The Dean's decision about granting seniority status shall be in accordance with 13.6.2.8. If a full-time Faculty Member within twelve months of retirement is denied seniority status, the Dean's assessment of the Member's teaching performance as unsatisfactory may be grieved under Article 27 of the Full-time Agreement. If the Dean denies an application for seniority status by a retired faculty retirement, the Association may file an Association grievance under Article 22 of this Agreement.
- 13.6.4.7** Retired members shall accrue seniority points for courses(s) in accordance with 13.6.1. Retired members with Seniority status shall be subject to 13.6.3, but they shall not have access to full-time positions under 13.6.3.6. The provisions of this Agreement shall not exclude a retired member from applying for or being considered for full-time employment with the University.

APPENDIX G:

MODEL LETTER SOLICITING LETTERS OF REFERENCE

In accordance with 15.4.4 (a) and 16.5.5(a), the Parties agree that requests for letters of reference from assessors of Members' applications of promotion to the rank of Professor or Librarian IV shall be in the following *form*:

Dear _____

(*Title and name of the candidate*) is being assessed at *Wilfrid Laurier* University for promotion to the rank of *Professor/Librarian IV*. You have been suggested as a possible assessor of the applicant's scholarly or professional achievement. If you are willing to undertake this work for us, and if you can do it by (date), we would be most grateful. Since academic decisions are the most important that a university can make, we would certainly value your assistance in this process.

If, however, there are reasons why you cannot conduct an arms-length assessment we would wish that you excuse yourself from this undertaking. Merely knowing the person in question does not constitute a reason for not providing an assessment. A reviewer is considered to be at arms-length if they have not: been a research supervisor or graduate student of the candidate, or have not collaborated with the candidate within the past six years or have plans to collaborate in the immediate future. A reviewer cannot be in any other conflict of interest (e.g., personal, financial).

I am writing to ask if you are able to act as an arms-length reviewer, and will agree to provide an assessment of the candidate's record of scholarship and professional achievement. If you are willing to serve, I shall immediately forward you (candidate's name) curriculum vitae that includes a list of *his/her* publications, scholarly achievements, and major professional activities. I will also send you the criteria for evaluating Scholarship and Academic, Professional, and University Community Service that are used to evaluate promotion to *Professor/Librarian IV* under the terms of the Collective Agreement.

If you agree to provide an assessment of (the candidate's name), I shall need a response (letter or e-mail) from you by (date).

Yours sincerely,

Chair, Department of.

cc: The candidate

**FULL-TIME WLUFU COLLECTIVE AGREEMENT 2005-2008
LETTERS OF UNDERSTANDING**

Text of letter of understanding signed by the University and WLUFU with regard to the 2005-2008 Full-Time Collective Agreement as of July 1, 2006:

#	Letter (dates signed by the Parties are indicated in brackets)
1	Full-time Appointment (December 8,2005) Special contract arrangement,
2	Extension of Deadlines (February 23,2006) The Parties agree to the following amendments to the deadlines affecting Article 18.2.1, which amendments shall apply only for the 2005-2006 academic year: Article 18.2.1.3(a)(iii) The reference to "March 1" for the Member's written application shall be amended to <u>March 15, 2006</u> . The reference to "April 1" for the Dean's reply shall be amended to <u>April 15, 2006</u> . Article 18.2.2.1 The reference to "April 15" for submitting a proposal for the teaching load and teaching schedule for each Member shall be amended to <u>May 1, 2006</u> . Article 18.2.2.2 All references to "May 15" for assigning workload shall be amended to <u>May 22, 2006</u> .

3

Restructure of the position of the Dean of graduate Studies and Research (May 18, 2006 & May 16, 2006)

In light of the restructure of the position of the Dean of Graduate Studies and Research to create the offices of Associate Vice-president: Research and the Dean of the Faculty of Graduate Studies, and

In light of recommendations of Senate to create the offices of Associate Vice-president: Research and Dean of the Faculty of Graduate Studies,

The Parties agree that for the purposes of the Full-time Collective Agreement and the Collective Agreement for Contract Academic Staff, the Associate Vice-president: Research shall have the standing of a Dean.

As a consequence of the creation of these two new offices, the Parties agree to amendments to Article 23.7.4 of the Collective Agreement for Contract Academic Staff and to Articles 11.2.5, 11.2.6, 15.5.2, 28.5.3, 37.3, 37.4.2, 37.5.1, 37.5.5, 37.6 and Appendix B of the Full-time Collective Agreement.

Article 11.2.5 (e) shall be amended to:

(e) Deans of Faculties:

(vi) Dean of Graduate Studies:

The Search Committee for the Dean of Graduate Studies shall be composed of the following 14 voting members

The Vice-president: Academic who shall chair the committee;

1 external member of the Board of Governors;

2 Deans;

1 graduate student;

1 staff member;

6 tenured Faculty Members elected by the University Faculty Council with one representative from each of the Faculties of Arts, Science, Music, Social Work, the School of Business and Economics, and the Brantford Campus*;

2 Senate Members elected by Senate.

Article 11.2.5 shall be amended to add (k):

(k) Associate Vice-president: Research

The Search Committee for the Associate Vice-president: Research shall be composed of the following 14 voting members:

The Vice-president: Academic who shall chair the committee:

1 external member of the Board of Governors;

2 Deans, one of whom would normally be the Dean of Graduate Studies;

1 graduate student;

1 staff member;

6 tenured Faculty Members elected by the University Faculty Council with one representative from each of the Faculties of Arts, Science, Music, Social Work, the School of Business and Economics, and the Brantford Campus*;

2 Senate Members elected by Senate.

The Parties agree that Faculty Members holding Candidacy Appointments at the Brantford Campus are eligible for election by University Faculty Council to these search committees as the faculty representatives from the Brantford Campus.

Continued:

Article 11.2.6 shall be amended to:

11.2.6 Procedures for Senate Advice in the **Selection of University Officers:**

The President is appointed by the Board, following advice by the Senate. The Senate *shall* receive a report from the search committee, and meeting *in camera* as a committee of the whole, the Senate *shall* determine its advice which shall be transmitted to the Board.

In the case of **all** other appointments under 11.2.2, the Senate shall elect two Senate Members to serve on the relevant search committees. These two Members shall be full members of the committee.

In the case of appointment of the Vice-presidents, the Registrar, the Associate Vice-president: Research, the Assistant Vice-president **Services/Dean** of Students, and the Director of **Information Technology Services**, any Member who is a member of Senate is eligible to serve as a Senate representative. For committees appointed to search for the Dean of the Faculty of Arts, the Dean of the Faculty of Science, the Dean of the Faculty of Music, the Dean of the Faculty of Social Work, the Dean of the **Brantford Campus**, the Dean of the School of Business and Economics, and the University Librarian, the two elected Members from Senate shall be from an academic unit other than the one for which the Dean or University Librarian is being sought. In the case of the Dean of Graduate Studies, at least one of the Faculty Members elected as a Senate representative shall be from an academic unit or **sub-unit** which does not have a graduate program.

When a Search Committee has completed its deliberations, it **will** submit a report to Senate. Senate will meet *in camera* as a committee of the whole, and **shall** determine its advice which shall be transmitted to the Board

Article 15.5.2 shall **be** amended to:

15.5.2 The Senate Promotion and Tenure Committee shall consist of seven (7) voting members and the Associate Vice-president: Research as a non-voting member. The voting members are: the Vice-president: Academic, who shall chair the committee; the Dean of the Member's academic unit; and five (5) tenured Faculty Members to be elected for two-year terms by the University Faculty Council. An academic unit shall have no more than one elected Faculty Member on the Committee. In addition, the University Faculty Council shall elect, on the same basis as the **elected** members, five (5) tenured Faculty Members as alternates, to serve for the remainder of the academic year, in the event that an elected Faculty Member is unable to carry out required Committee responsibilities. No Faculty Member shall be a member of the Senate Promotion and Tenure Committee during the academic year in which **he/she** is to be considered for promotion.

Pursuant to 22.3.3 (b), the Committee shall also include one non-voting member as an employment equity representative.

When the Vice-president: Academic is unable to carry out Committee **responsibilities**, the President shall designate a replacement.

Article 28.5.3 shall **be** amended to:

8.5.3 Current retirees, retired Members, Members on the Special Voluntary Exit Plan, and those receiving benefits from the Long Term Disability Plan shall have access to research granting agencies through the Office of the Associate Vice-president: Research, and access to the University Library, University computing facilities, the athletic facilities, and to parking on the same basis as Members.

Continued:

Article 37.3 shall be amended to:

37.3 Report of Allegations:

37.3.1 All allegations of misconduct in research shall be in writing, with documented evidence, signed, dated, and directed to the Associate Vice-president: Research.

37.3.2 In order to determine if a formal investigation is warranted, the Associate Vice-president: Research or designate shall request in writing a meeting with the respondent (the person against whom the allegation is made). The notice of this meeting shall inform the respondent of the purpose of the meeting, and shall inform the respondent of his/her right to be accompanied by a representative of the Association. Any statements made during these discussions shall be strictly without prejudice, and as such in any subsequent proceedings related to the allegation shall be presented de novo.

37.3.3 Within 15 working days of the receipt of the allegation, the Associate Vice-president: Research shall advise the respondent in writing whether or not a formal investigation is warranted.

37.3.4 If the Associate Vice-president: Research finds that a formal investigation is not warranted, the allegation shall be dismissed and no action taken. The Associate Vice-president: Research shall inform the respondent and the complainant (the person who made the allegation) of this decision in writing. In this event, no reference to the complaint shall be placed or retained in the Official File of the respondent,

37.3.5 If the Associate Vice-president: Research finds that a formal investigation is warranted, he/she shall give written notice to the respondent, the Association, and complainant that a Formal Investigation is to be initiated. The written notice shall include a copy of the signed allegations to allow the respondent an opportunity to respond, and shall inform the respondent in writing of his/her right to be represented by the Association.

Article 37.4.2 shall be amended to:

7.4.2 The Associate Vice-president: Research or designate shall investigate the allegations promptly, fairly, judiciously, and in a confidential manner, ensuring that the respondent has adequate opportunity to know any evidence presented and to respond to that evidence if he/she chooses to do so.

Article 37.5.1 shall be amended to:

7.5.1 Within 15 working days following the commencement of the Formal Investigation, the Associate Vice-president: Research or designate shall make a written report to the President. The report shall include a copy of the signed allegation, the written response, if any, of the respondent, and the finding as to whether the allegation has been upheld or not with a statement of reasons for that finding. Copies of this report shall be sent to the respondent and to the Association.

Article 37.5.5 shall be amended to:

7.5.5 The University agrees to take such steps as may be necessary and reasonable to protect the rights, positions and reputations of Members who in good faith make allegations of research misconduct, or whom it calls as witnesses in the formal investigation undertaken by the Associate Vice-president: Research or designate.

Article 37.6 shall be amended to:

7.6 Conflict of Interest:

in the event that the Associate Vice-president: Research, or a staff member of the Office of Research is the complainant, the President shall appoint a designate other than the Vice-President: Academic to serve in the place of the Associate Vice-president: Research for the purposes of this Article on Fraud and Misconduct in Academic Research and Scholarly Activity

Continued:

Appendix B: Appeal of Research Grants shall be amended to:

Within two months of the ratification of the Agreement, the Joint Liaison Committee shall appoint a mutually agreed upon panel of eight Members to be available for service on a Research Grants Appeal Committee.

Before initiating an appeal of the denial of a research grant, the Member shall write to the Associate Vice-President: Research requesting a written statement of reasons for the denial of the grant. The Associate Vice-President: Research or designate shall respond to this request within 5 days of receipt of the request. If the Member wishes to proceed with the appeal of the denial of an internal research grant or instructional development grant, the Member shall make a request for an appeal in writing to the President within 10 days of receipt of this written statement of reasons. If no written statement of reasons is provided by the Associate Vice-President: Research or designate, the Member shall make a request for an appeal in writing to the President within 15 days of receipt of the notice of denial of the grant application.

The President shall notify the Association of the appeal and shall convene a Research Grant Appeals Committee, comprised of three members chosen from the panel appointed by the Joint Liaison Committee. One member shall be first appointed by the University, and then one member appointed by the appellant. A third member shall be selected from the panel by these two representatives, and shall chair the committee. No one shall serve on the Committee who has a conflict of interest as defined under Article 9.

Within 15 days of the Member's request for an appeal, the Research Grants Appeal Committee shall commence its hearings. The appellant shall provide a written statement of reasons for the appeal including matters relevant to policy and procedure as well as to the academic grounds for the appeal. Upon the request of the Committee, the University shall provide the information which the Committee deems relevant to the appeal. The Member and the Associate Vice-President: Research or designate shall be invited to appear before the Committee. The Member may be accompanied by a representative of the Member's choice. The Member may choose not to appear before the Committee.

Within 25 days of the Member's request for an appeal, the Committee shall report its findings with a written Statement of reasons to the Member and to the President, with a copy to the Association. If the Committee finds in favour of the appellant, the Committee shall recommend to the President the award of a research or instructional development grant, or other forms of remedy it deems appropriate. Within five (5) days of receiving the Committee's report, the President shall inform the Member, with a statement of reasons, of his decision on the appeal. The President's decision shall be copied to the Association.

Article 23.7.4 of the Collective Agreement for Contract Academic Staff shall be amended to:

23.7.4 The Dean or University Librarian shall make a recommendation to the Vice-president: Academic on the application, and the Vice-president: Academic may consult with the Associate Vice-President: Research. The Vice-president: Academic makes the decision whether or not to award the grant, and shall inform the Member in writing within one month of the application.

Renovation of the Dr. Alvin Woods Building (April 6, 2006 & April 7, 2006)

Whereas the University intends to renovate the Dr. Alvin Woods Building, with plans for the renovations to commence on 1 May 2006 and be completed by 1 September 2007; and

whereas in his memo of 5 December 2005, Dr. David Docherty (Dean of Arts), informed the President of WLUF that 'in order to minimize the time for renovations, and to provide as safe a working environment as possible, it is clear that occupants of that building should all be removed for the period of renovation'; and

whereas those full-time Members and CAS Members in the following academic sub-units of the Faculty of Arts located in the Dr. Alvin Woods Building, namely Anthropology, Canadian Studies, Communication Studies, English and Film Studies, Global Studies, History, Philosophy, Political Science, Religion and Culture, Sociology and Women's Studies, are to be relocated to various temporarily available quarters across campus; and

whereas the University has indicated that in order to accommodate displaced members in the existing buildings on the Waterloo campus it may be necessary for full-time faculty Members to share office space with at least one and in some cases two or three other full-time Members for the period above, and that CAS Members will have only limited access to office space and will have to share with other CAS Members, and sabbaticants in the above-named academic sub-units will be required to give up their offices during the period May 1 2006 to September 1 2007; and

whereas full-time Members and CAS Members in the above-named academic sub-units and having offices in the Dr. Alvin Woods Building will not, for at least 16 months, have adequate office space for their individual research and scholarly activity, teaching preparation, grading of student assignments, and consultation with students,

the Parties agree that from 1 May 2006 until 1 September 2007, the following provisions shall apply only and exclusively to Members of both Bargaining Units of WLUF in the affected academic sub-units and having offices in the Dr. Alvin Woods building which they have shall have vacated at the start of renovations:

- 1) those provisions of article 4.1.2 of the full-time Collective Agreement which specifically establish that full-time Members of WLUF may only be required to share their office with one other Member (who may be from either of the two bargaining units) and for no longer than one academic year shall be suspended;
- 2) Article 17.2.8 of the full-time Collective agreement which provides for a sabbaticant Member to retain their office if not intending to be away from the University shall be suspended, and those Members who will be on sabbatical during the contract year 2006-2007 shall vacate their office from 1 May 2006 to 1 September 2007 unless other individual specific arrangements have been made. Those Members on sabbatical in the affected academic sub-units whose right to office space has been suspended shall be issued with a T2200 tax form. They shall also, upon request, be given permission to install the PC currently in their respective offices in the Dr. Alvin Woods Building in their home office for the period 1 May 2006 to 1 September 2007. The PC remains the property of the University, and shall be serviced and maintained on campus by Information Technology Services. When the Member's renovated office in the Dr. Alvin Woods Building becomes available, the Member shall return the PC to his/her office.
- 3) since the need to increase the number of CAS Members sharing an office means that those office facilities do not meet the requirement to provide a 'reasonable level' of office space and work areas under article 4.2.1 and 4.2.2 of the Part-time Collective Agreement, the Association agrees not to file grievances under these clauses in relation to these temporary office arrangements.
- 4) for its part, the University shall ensure that the temporary offices meet health and safety standards
- 5) in offices shared by full-time Members the University **will** provide for each individual Member, a desk, desk chair, phone, computer, two filing cabinets, two side chairs in each office and sufficient book shelves to accommodate 20 boxes of books. The said storage boxes shall be provided by the University.
- 6) the University will provide storage for a maximum of 80 boxes of books and papers for each individual full-time Member. The said storage boxes shall be provided by the University. The boxes which full-time Members choose to put in storage shall not be accessible during the renovation period. The University undertakes to ensure that the conditions of storage of Members' boxes are such as to make it reasonably likely that no **loss** or damage to their contents may occur.

Continued:

7) in furnishing and assigning CAS shared office space, in August and December of 2006, the Dean of Arts and Chairs of the affected academic sub-units shall pay particular attention to individual CAS Member's course schedules so as to ensure that a Member shall have access to a desk, desk chair, side chair for students, computer and telephone during office hours.

8) since the loss of individual office space for 16 months, including two non-teaching terms, constitutes a serious deprivation of private research and writing space for full-time Members in the affected academic sub-units and may have impact on a Member's progression to tenure: (1) Members who are entering the second year of a Provisional

Appointment on 1 July 2006 or 1 July 2007 shall be reminded by letter from the Dean of Arts by no later than 1 August 2006 or 1 August 2007 of their right to request a one-year extension of their Provisional Appointment under article 13.2.2 of the full-time Collective Agreement; (2) Members holding Candidacy Appointments at any time during the period of the renovation 1 May 2006 to 1 September 2007 and scheduled to teach during the 2006-2007 academic year may request a one-year extension of the Candidacy Appointment. The request shall be made in writing, with a statement of reasons for the extension, to the Dean of Arts, with a copy to the Chair of the Member's DAPC or equivalent, by July 15 of the Member's third year of Candidacy Appointment. The Dean, after consultation with the appropriate Chair and the Member, shall forward a recommendation for extension of the Candidacy Appointment to the Vice-President: Academic with a written copy to the Member and the Chair of the DAPC or equivalent. Within 10 working days of receipt the Vice-president: Academic shall approve a one-year extension of the Member's Candidacy Appointment and provide the Member with a written notice of the approval, copied to the Dean, the Chair of the DAPC or equivalent and the Association. Members in the affected academic sub-units holding a Provisional or Candidacy Appointment during the period of the renovation 1 May 2006 to 1 September 2006 shall be entitled to apply for only one one-year extension based on the Dr. Alvin Woods Building renovations during either their Provisional Appointment or Candidacy Appointment. A Member taking such an extension retains the option, if eligible, for an extension of his/her appointment under 32.6.2. All other provisions of Article 15.3 shall apply, as amended accordingly by this letter of understanding.

9) Since the relocation of classrooms and office space for the affected academic sub-units in the Dr. Alvin Woods building will adversely affect teaching and learning conditions, the Parties agree that:

(i) under Article 31.3 of the full-time Collective Agreement and under Article 19.2 of the CAS Collective Agreement a Member's intramural courses taught between 1 May 2006 and 1 September 2007 may be evaluated. A Member may request that the evaluation not be placed in the Member's Official File, which request shall be made in writing to the Dean and shall not be denied. At the end of each academic term between 1 May 2006 and 1 September 2007, the University will provide to all Members in the affected academic sub-units notice by e-mail confirming the entitlement of the Member to request that an evaluation not be placed in the Member's Official File and the process to follow to make such a request;

(ii) when, under Article 13.6.1 of the CAS Collective Agreement, a CAS Member has earned 2 seniority points by 1 May 2006 and teaches the same or a substantially similar course in the period from 1 May 2006 to 31 August 2007 and the Member does not choose to place the teaching evaluation for that period in his/her Official File, the evaluation for Seniority Status shall be made under Article 13.6.2 using only the teaching evaluations in the Member's Official File. The absence of the teaching evaluations for the academic year 2006 -2007 shall not be grounds for an adverse evaluation.

0) The University shall update the Association on the progress of the renovation of the Dr. Alvin Woods building bi-monthly.

5

Dean of the School of Business and Economics (June 1, 2006)

Whereas the University wishes to offer a limited term appointment for five years beginning November 1, 2006 and terminating October 31, 2011 to Ginny Dybenko for the position of Dean of the School of Business and Economics (the "Dean"), and

Whereas the University wishes to make an academic appointment for the Dean such that the Dean shall have no right to any other category of appointment except a limited term appointment, and shall have no right to become a Member of the Bargaining Unit upon the termination of her appointment as Dean on or before October 31, 2011, and

Whereas the Dean shall have a limited term appointment with the academic rank of Associate Professor, and

Whereas the University intends to enter into an agreement with the Dean setting out the terms and conditions of her appointment as Dean,

For the sake of clarity, the Parties agree to the following:

Articles 3.1.2 and 3.1.3

Under 3.1.2 the Dean is excluded from membership in the Bargaining Unit, and has no right to become a Member of the Bargaining Unit upon termination of the appointment as Dean under 3.1.3;

Article 11.2.4(h) and (i)

Since the Dean holds a Limited Term Appointment, and since the University intends the appointment to terminate on or before October 31, 2011, article 11.2.4(h) and (i) do not apply to this appointment. When this appointment(s) is terminated or has come to term, the University agrees it will conduct a search for the Dean of the School of Business and Economics under 11.2.4 and 11.2.5(e)(i); and

Article 13.5

The exceptional appointment comes under the terms of 13.5.1 and in light of the appointee's professional experience for the purposes provided for under 13.5.2(b). Since this is a decanal appointment excluded from the Bargaining Unit, clauses 13.5.3, 13.5.4, 13.5.5, 13.5.6, 13.5.7, and 13.5.8 do not apply to this appointment.

The Parties further agree that the provisions above for this exceptional decanal appointment are for this appointment only and are without precedent or prejudice in regard to the terms and conditions of the Collective Agreement or future agreement between the Parties.

6

Conflict of Interest (May 31, 2006)

Whereas the Parties recognize and encourage Members' development of the academic curricula and innovative approaches to teaching, and

Whereas Members who are the authors of textbooks and other course materials assigned for students to purchase may be in a conflict of interest,

The Parties agree to the following addition of clause 9.3.3 to Article 9.3: Relations with Students in both the full-time and CAS Collective Agreements:

9.3 Relations with Students:

new

9.3.3 When a Member intends to assign course materials to be purchased by students and from which the Member or any individual with whom she/he has an immediate familial, marital, sexual or financial relation) derives a direct financial benefit, the Member shall write to the Dean requesting approval of the proposed course materials. If requested by the Dean, the Member shall provide further information on the course materials and/or the financial benefit. Within 10 days of the receipt of the Member's written request, the Dean or his/her designate shall respond in writing, and if the request is denied, the Dean shall provide a statement of reasons. In the case of course materials not published or produced by a third party at an arms-length relationship and not readily available in the commercial marketplace except by purchase from the author, or an agent of the author, the means of sale of the course materials requires the Dean's approval. Under this clause, course materials include printed works, and non-print media including but not limited to CD's, DVD's, audio tapes, and material accessible via the World Wide Web.

Search Committees for Senior Administrative Officers (June 7, 2006)

Whereas the University has emphasized the urgency of constituting search committees for the new office of Principal/Vice-President of Laurier Brantford and for the Dean of Laurier Brantford, and

Whereas the restructuring of governance at Laurier Brantford, including the creation of these two offices and their respective position description, have been approved by Senate and the Board of Governors

The Parties agree to the composition of the Search Committees for the initial searches for these two offices during the 2006-2007 academic year, as follows:

Principal and Vice-President:

The Search Committee for the Principal/ Vice-president: Laurier Brantford shall be composed of the following 18 voting members:

The President who shall chair the committee;

2 external member of the Board of Governors, one of whom shall be the Chair of the Brantford Advisory Board;

The Dean of Laurier Brantford, or if the Dean cannot serve, one member holding the office of Dean or University Librarian;

1 external member representing the City of Brantford;

2 students enrolled at the Brantford Campus;

1 staff member from the Brantford Campus;

6 Members with Tenured or Continuing Appointments elected from and by the full-time faculty and professional librarians at Brantford;*

2 Members with Tenured or Continuing Appointments from Waterloo Campus, elected by the University Faculty Council;

2 Senate Members elected by Senate.

Dean of Laurier Brantford:

The Search Committee for the Dean of Laurier Brantford shall be composed of the following 15 voting members:

The Principal/Vice-President: Laurier Brantford who shall chair the committee;

The Vice-president: Academic;

1 external member of the Board of Governors;

1 Dean from another academic unit;

1 student enrolled at the Brantford Campus;

1 staff member from the Brantford Campus;

7 Members with Tenured or Continuing Appointments elected from and by the full-time faculty and professional librarians at Brantford;

2 Senate Members elected by Senate.

The Parties agree that for searches for these two offices conducted in the 2006-2007 academic year Members holding Candidacy Appointments at the Brantford Campus are eligible for election to the search committees.

The Association's agreement to the composition of these two search committees for these two senior administrative offices is without prejudice to the Association's position on the role of these offices in relation to the terms and conditions of employment of Members of the Bargaining Unit

The University shall review the relevant articles of the full-time collective agreement and the part-time collective agreement with the view to examine how the creation of the offices of Principal and Dean at Laurier Brantford may affect governance and procedures under the collective agreements for Members as Laurier Brantford. This review shall clarify the relationship of the Dean to the Principal/Vice-President: Laurier Brantford and to the Vice-president: Academic, shall define the responsibilities of the Associate Dean, identify any administrative or other tasks that may become responsibilities of Members as a consequence of this restructuring, and ensure that Members continue to receive the level of support services they have received in the past under 4.1.1. The University shall report the results of its review to the Joint Liaison Committee. Any clarifications or modifications of terms and conditions of employment as set out in the collective agreements following from this review shall be subject to the agreement of the Parties in a letter of understanding.

Until such a letter of understanding is approved by the Parties, where either collective agreement refers to "the Dean" or the administration of the collective agreements at Laurier Brantford, that officer is the Dean of Laurier Brantford.

7

Continued:

The Association's agreement to the composition **of** the two interim search committees **for** the offices of Principal/Vice-President: Laurier Brantford and Dean of Laurier Brantford is without prejudice to its position on the composition of these search committees for subsequent searches as will be set out under Article 11.2.5 upon the agreement *of* the Parties.

RJ