

THIS AGREEMENT made this 1st day of July A.D., 1999

BETWEEN:

THE GOVERNORS OF THE UNIVERSITY OF CALGARY

a body corporate operating the University of Calgary
(hereinafter called "the Governors")

OF THE FIRST PART

and

THE UNIVERSITY OF CALGARY FACULTY ASSOCIATION

(hereinafter called "the Association")

OF THE SECOND PART

**Collective Agreement between
the Governors of the University of Calgary and
The University of Calgary Faculty Association**

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the Governors of the University of Calgary and
The University of Calgary Faculty Association**

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Definitions

For the purposes of this Agreement, the following definitions shall apply:

- (a) "Service" means continuous employment as an academic staff member pursuant to Article 1, Clause 1.6 (a), (b), or (c). Except as may be otherwise provided herein, service shall be lost when an academic staff member:
- (i) resigns or otherwise terminates employment by voluntary act;
 - (ii) is dismissed;
 - (iii) is laid off;
 - (iv) retires.
- Service is interrupted and is not accumulated during periods of unpaid leave beyond an accumulated maximum of thirteen (13) weeks unless otherwise specified elsewhere in this Agreement.
- (b) "Rank Salary" or "Academic Rank Salary" means:
- (i) in the case of academic staff (teaching and research), the salary paid to an individual as determined by the staff member's rank;
 - (ii) in the case of academic staff (administrative and professional), the salary paid to an individual as determined by the staff member's professional / administrative position;
- and does not include honoraria or other salary modifiers.
- (c) "Day" or "days" means day or days excluding Saturdays, Sundays, and paid holidays that are observed by the University, except where specifically defined otherwise in this Agreement.
- (d) "Senior administrative officer" means a person appointed by the Governors as a Dean of a Faculty (or equivalent in the case of an academic unit other than a Faculty), an Associate Vice-President, a Vice-President, or the President, including a person appointed as "acting" in any of those positions.

Article 1

Bargaining Unit

- 1.1 In accordance with the *Universities Act*, all members of the academic staff of the University of Calgary shall be members of the Association.
- 1.2 For purposes of this Agreement, persons in the following categories are designated members of the academic staff by the Governors and are members of the bargaining unit:
- (a) Professors, Associate Professors, Assistant Professors, Senior Instructors, Instructors II, Instructors I, Lecturers, and Sessional Instructors, and any employee of the Governors, other than a Dean or other senior administrative officer, who is the instructor of record for a course offered for degree credit;
 - (b) Professional Librarians in the University Libraries;
 - (c) Counsellors in the Counselling and Student Development Centre (or any successor organizational unit);

- (d) The Director and Curators of the Nickle Arts Museum;
- (e) Heads of Academic Departments and Associate Deans and Assistant Deans of Faculties and any other employee of the Governors, other than a Dean or other senior administrative officer, who directs or supervises the work of members of the academic staff.

1.3 For the purposes of this Agreement, persons in ranks and positions not included in Article 1, Clause 1.2, but listed in Schedule "A" are designated academic staff by the Governors and are members of the bargaining unit for as long as such persons continue in their positions.

1.4 The Governors shall, notify the Association three (3) months in advance of any proposal to designate or change the designation of categories of employees or individual employees as academic staff members at the University. This notification does not substitute for the consultation required under the *Universities Act*. The Governors acknowledge that academic freedom, as defined in Article 6 of this Agreement, is an important factor to be considered in relation to the designation of academic staff.

1.5 The Governors agree that any change to designation shall not be made as an alternative to termination of academic staff members in accordance with Article 21: Redundancy, or Article 22: Financial Exigency.

1.6 Academic Staff Appointments

All academic staff appointments shall be made to one of the following appointment types:

- (a) "Continuing appointments" of more than twelve months' duration having a unique position number assigned within the maximum complement authorized by the Governors and conferring on the academic staff member either:
 - (i) an *Initial Term* status, implying that the appointment may be continued for a further term, or may be continued as an appointment *With Tenure*, or may be allowed to lapse; or
 - (ii) an appointment *With Tenure*.
- (b) "Contingent Term appointments" of a specified term of more than twelve months' duration having a unique position number assigned within the maximum complement authorized by the Governors and funded 50% or more from outside the base operating budget of the University, and carrying no implication of renewal or continuation beyond the specified term.
- (c) "Limited Term appointments" of a specified term of more than twelve months' duration having a unique position number assigned within the maximum complement authorized by the Governors and made in lieu of Continuing appointments in one or more of the following specified circumstances:
 - (i) when the appointment is to replace a Continuing staff member who is on leave or on another assignment of duties for more than twelve months;
 - (ii) when the appointment is as Instructor I, Lecturer (Medicine), Instructor II, or Senior Instructor;

- (iii) when a person with the desired qualifications for the Continuing appointment is not available at the time;
- (iv) when the duties connected with the appointment are for a limited period and are expected to be no longer required after the specified date;
- (v) when an individual states a preference, in writing, for a Limited Term appointment;
- (vi) when the appointment is for a pilot or developmental project.

Limited Term appointments carry no implication of renewal or continuation beyond the specified term.

- (d) "Term Certain appointments" of a specified term made in circumstances more particularly defined in Article 23 of this Agreement. Term Certain appointments carry no implication of renewal or continuation beyond the specified term.

Article 2 ***Recognition of the Association***

- 2.1 The Governors recognize The University of Calgary Faculty Association (the Association) as having the exclusive authority, on behalf of the academic staff members, to negotiate and enter into an Agreement as provided for in the *Universities Act*.

Article 3 ***Management Rights***

- 3.1 The Association recognizes the power, authority, right and responsibility of the Governors to manage the operations of the University of Calgary in all respects, except as specifically abridged or modified by this Agreement. The Governors agree that it will exercise its management functions in a manner which is not inconsistent with the provisions of this Agreement.

Article 4 ***Recognition of the General Faculties Council***

- 4.1 The Governors and the Association recognize the power, authority, right and responsibility of the General Faculties Council pursuant to the provisions of the *Universities Act*, as amended.

Article 5 ***Technical Clauses***

- 5.1 Legislation and the Collective Agreement
 - 5.1.1 Where this Agreement confers a right or benefit which is superior to that provided by a statute passed by the Government of Canada or Alberta, such superior right or benefit shall prevail.
 - 5.1.2 In the event that any statute passed by the Government of Canada or Alberta renders null and void, or alters, any provision of this Agreement, the remaining provisions shall remain in effect for the term of the Agreement and the Parties hereto shall negotiate, in accordance with the bargaining procedures of this Agreement, a mutually agreed upon provision to be substituted for the provision thus affected.

- 5.2 Publication of the Collective Agreement
- 5.2.1 The Governors and the Association agree to bear equally the cost of preparing and printing a sufficient number of copies of the Collective Agreement for distribution to members of the academic staff.
- 5.2.2 Copies of the Agreement required by the Parties for purposes other than distribution to members of the academic staff shall be paid for by the respective Parties.
- 5.2.3 The Association shall distribute a copy of the Agreement to each member of the academic staff within two (2) months of ratification of the Agreement.
- 5.2.4 The Governors shall, at the time of appointment, provide a copy of the Agreement to each new member of the academic staff whose effective date of appointment is after the date of ratification of the Agreement.

5.3 Notices

- 5.3.1 Any notice under this Agreement required to be given shall be deemed to have been sufficiently served if delivered or mailed to:

Vice-President (Finance and Services)
University of Calgary
2500 University Drive N.W.
Calgary, Alberta T2N 1N4

and, in the case of the Association, to:

President
The University of Calgary Faculty Association
University of Calgary
2500 University Drive N.W.
Calgary, Alberta T2N 1N4

Article 6

Academic Freedom

- 6.1 The University is committed to the pursuit of truth and the advancement of learning as well as to the dissemination of knowledge. The Parties to this Agreement subscribe to the principles of academic freedom, that is, the right of the academic staff to examine, to question, to teach, to learn, to investigate, to speculate, to comment and to criticize without deference to prescribed doctrines, and recognize the right of academic staff to engage in these activities. Academic freedom includes the duty to use that freedom in a manner consistent with the responsibility to base research and teaching on an honest search for knowledge.

Article 7

Non-Discrimination

- 7.1 The Parties agree that the Governors, the Association, and the members of the Association shall not discriminate against any member of the academic staff by reason of race, political or religious affiliation or beliefs, colour, sex, sexual orientation, physical characteristics, marital status, family relationships, age, ancestry or place of origin, or membership or activity in the Association as provided under the terms of this Agreement.

The foregoing does not apply with respect to a refusal, limitation, specification, or preference based on a bona fide occupational qualification.

- 7.2 The Parties agree that a member of the Association or a person acting as an officer of the University shall not participate in the determination of any matter covered under this Agreement in respect of a member of the staff member's immediate family.

Article 8

Harassment

- 8.1 The Parties agree that they are opposed to harassment at this University. No Party to this Agreement, member of the academic staff, or officer or representative of the Governors shall be subjected to harassment by the Governors, officer or representative of the Governors, the Association, or any member of the Association.
- 8.2 Harassment is:
- (a) oral, written, or physical behaviour or visual display that, when viewed objectively, is of an abusive nature, or
 - (b) oral, written, or physical behaviour or visual display that, when viewed objectively, is persistent and annoying, and which the instigator knows, or ought reasonably to know, creates an intimidating, hostile, or offensive working or learning environment.
- Harassment can also be a pattern of such actions. The reasonable exercise of administrative authority does not of itself constitute harassment.
- 8.3 Allegations concerning sexual harassment shall be dealt with in accordance with the procedures established by the President's Sexual Harassment Advisory Committee and approved by the Governors. Nothing in those procedures shall preclude or diminish the right of respondents to be advised of their rights to representation prior to and during any discussions, meetings, hearings or other process undertaken pursuant to those procedures.
- 8.4 No member of the academic staff shall be subjected to harassment, intimidation, or coercion by either the Governors or the Association by reason of participation in the legitimate activities of the Association or by virtue of criticism of, or refusal to participate in, the Association and/or its activities.

Article 9

Dues Check-Off

- 9.1 The Governors agree to deduct an amount equal to the regular monthly membership dues as assessed by the Association from the rank salaries payable to all academic staff members who are covered by this Agreement.
- 9.2 The amounts deducted under the above paragraph shall be remitted to the Association no later than the fifteenth (15th) day of the month following the month in which the deduction is made. The Association shall ensure that the Payroll Manager receives written notice of any change in the amount of regular monthly dues to be deducted no later than one week prior to the first day of the month in which the change is to be effected. A change in the amount of dues to be deducted will not be implemented retroactively.

- 9.3 Academic staff members who have conscientious or religious objections to membership in the Association may make a declaration to that effect in accordance with the by-laws of the Association. Association dues paid by such members shall be transferred by the Association to the University Scholarship Fund, or to such other general charitable or educational funds as the Association from time to time may select under its by-laws.

Article 10

Rights and Privileges of the Association

- 10.1 The Governors agree to provide the Association with the following in connection with the conduct of the business of the Association and at a cost to be agreed upon by the Parties: office space, telephone service, electronic mail service, internet service, and electronic mail distribution service.
- 10.2 The Governors agree that the Association shall be entitled to use meeting rooms on the University premises for the conduct of Association business subject to availability, normal scheduling requirements, and rates and regulations established for similar University users.
- 10.3 Members of the Board of Directors and Departmental Representatives shall be permitted to transact official business of the Association on the premises of the University provided that such business shall not interfere with normal University operations.
- 10.3.1 An employee of the Association may represent an academic staff member in respect of matters covered by this Agreement. However, an Association employee may not serve as a substitute for an academic staff member in respect of any provision of this Agreement, which specifies the involvement of the latter.
- 10.3.2 Where this Agreement recognizes the right of the Association to have a representative or observer serve on a University committee, that representative or observer must be a member of the academic staff.
- 10.4 The Governors recognize the right of academic staff members to participate in meetings of the Association provided that such participation does not interfere with the performance of their duty to the University. Changes in teaching schedules and/or other assigned duties are subject to the approval of the Dean or administrative equivalent.
- 10.5 The Governors agree that the Association shall be entitled to use photocopying, printing and other reproduction services, computing facilities, audio-visual equipment and postal services of the University subject to availability and rates and regulations established for similar University users.
- 10.6 Members named by the Association on any University committee shall receive the notices, data, and materials given to other members of the committee to which the members have been named.
- 10.7 Members named by the Association on any University committee shall be bound by the ordinary rules of confidentiality that apply to all other committee members, except that they may consult in confidence with the officers and staff of the Association on a need-to-know basis with respect to the business before the committee that affects the Association's ability to adequately represent academic staff members.
- 10.8 The Association shall be entitled to appoint two (2) non-voting members to The University Budget Committee and to any successor committee with a like function.

- 10.9 Release Time for Officers
- 10.9.1 The Governors have an interest in maintaining the Association's ability to adequately represent academic staff members in matters affecting the mutual interest of the Governors and the academic staff. To this end, the Governors acknowledge the right of the Association to secure release time for academic staff members in order to further the work of the Association in accordance with this Article 10.9.
- 10.9.2 The Association may determine which of its officers shall be released from regular academic duties, and for what period of time.
- 10.9.3 Normally, the officers who shall be provided with release time shall be the President of the Association, the Grievance Advisor and the Principal Negotiator. The Association may also from time to time secure the release of other officers, or of members elected or appointed to positions in the Canadian Association of University Teachers.
- 10.9.4 The Association may secure the release of other members of the Association on a short-term basis for specific purposes. Release time for such members shall be granted provided that satisfactory arrangements can be made to cover the member's assigned duties during the period of release time.
- 10.9.5 The Association will inform the Governors of the names of the officers for whom release time shall be granted as soon as those officers are elected or appointed, normally not later than May 1 of any year for a term of office that begins on July 1. When this is not possible, the Association shall give as much notice as possible of the effective date of appointment or election of an officer for whom release time shall be provided.
- 10.9.6 Release time provided shall be without any loss of salary or benefits, and shall count as qualifying service toward sabbatical or professional fellowship as set forth in Article 16 and Article 17.
- 10.9.7 In order to provide for staff replacement during the period of release, the Association shall provide the officer's Faculty an annual amount on a term by term basis. The annual amount shall be \$18,000 for half-time release, and 2 x \$18,000 for full-time release for officers who are members of the academic staff (teaching and research), and \$36,000 for half-time release, and 2 x \$36,000 for full-time release for officers who are members of the academic staff (administrative and professional).
- 10.9.8 If an officer resigns from a position for which release time was purchased, the Association shall pay the Faculty a pro-rated amount for the term or terms in which time was released.
- 10.9.9 The Governors agree to provide the Association an annual amount of \$60,000 in order to assist the Association to purchase release time under these provisions.
- 10.9.10 Officers for whom release time is purchased shall be awarded a 1.2 merit increment with respect to the time released for service to the Association. This merit increment shall be pro-rated in accordance with the fraction of time released for service to the Association, and shall not be funded from the merit increment pool of the officer's Faculty. For the portion of time not released for service to the Association, the normal assessment and merit increment processes will apply.
- 10.10 In assessments of members' performance, service to the Association shall be considered as Service within the meaning of Section 3.4 of the *Procedures Pertaining to Appointment, Promotion, and Dismissal of Academic Staff*.

- 10.11 Leave with pay shall be granted to Association members to permit their attendance at meetings and conferences as delegates or representatives of the Association. The normal approval processes set forth in Article 18, Clause 18.2, shall apply to such leaves.
- 10.12 Multi-Term Service as President
- 10.12.1 A staff member who has served for three consecutive years as President of the Association shall be granted a six-month special sabbatical fellowship at 100% of the staff member's academic rank salary for the purpose of assisting the staff member to reconnect with the staff member's discipline.
- 10.12.2 The provisions of Article 16 apply to this special sabbatical fellowship except as noted in Article 10, Clause 10.12 and sub-clauses.
- 10.12.3 The special sabbatical fellowship will commence on July 1 immediately following completion of the term of office as President.
- 10.12.4 The special sabbatical fellowship shall be subject to the provision to the Dean and the Vice-President (Academic) of an application outlining the proposed utilization of the fellowship and the arrangements for the staff member's academic duties and responsibilities during the period of the fellowship.
- 10.12.5 Notwithstanding the provisions of Article 16, Clause 16.3.1, only the qualifying service earned while President of the Association will be considered cancelled on account of the granting of the special sabbatical fellowship.
- 10.12.6 Notwithstanding the provisions of Article 16, Clause 16.6 and sub-clauses, the special sabbatical fellowship granted cannot be deferred without the express agreement of the Parties.
- 10.12.7 Notwithstanding the provisions of Article 16, Clause 16.13, completion of the special sabbatical fellowship in accordance with the proposal will be recognized with a merit increment of 0.5 (i.e. 1.0 pro-rated for the six-month period of the fellowship).
- 10.12.8 At the request of the staff member, the special sabbatical fellowship may be combined with a regular six-month sabbatical fellowship, subject to qualifying service and an application approved in accordance with the provisions of Article 16.
- 10.12.9 Where the President of the Association is a member of the academic staff (administrative and professional), references in the foregoing sub-clauses to "sabbatical fellowship" and "Article 16" shall be interpreted to mean "professional fellowship" and "Article 17".

Article 11

Information

- 11.1 The Governors shall provide the Association with access through the "data warehouse" on an ongoing basis to the following information for each member of the bargaining unit holding a Continuing, Contingent Term, or Limited Term appointment:
- (a) name
 - (b) UCID number
 - (c) date of birth
 - (d) gender

- (e) date of appointment
- (f) appointment category (Continuing, Contingent Term, Limited Term)
- (g) rank / position
- (h) Department
- (i) extent of duties (full-time, fraction of full-time)
- (j) appointment status (*Initial Term, With Tenure*) and term
- (k) approved sabbatical / professional fellowship and leaves
- (l) salary
- (m) market supplement, overload stipend, and any other remuneration, excluding administrative honoraria and research stipends
- (n) merit increment awarded in the promotions committee process
- (o) hospital address (for members of the Faculty of Medicine)

11.2 The Governors shall provide the Association with access through the “data warehouse” on an ongoing basis to the following information for each member of the bargaining unit holding a Term Certain appointment:

- (a) name
- (b) UCID number
- (c) date of birth
- (d) gender
- (e) term of appointment
- (f) Department
- (g) extent of duties (expressed in half-course equivalents)
- (h) approved leaves
- (i) salary
- (j) salary step
- (k) any other remuneration, excluding administrative honoraria and research stipends
- (l) circumstances for the appointment (as specified in Article 23, Clause 23.2)
- (m) home address

11.3 The Governors shall provide the Association on an annual basis with a listing of all courses taught for degree credit at the University and the corresponding instructor of record of each section of each course, as recorded in the timetable database.

11.4 The Governors shall provide the Association with the following lists each month showing the name, rank, and Department of academic staff members subject to dues check-off pursuant to Article 9, Clause 9.1:

- (a) a complete list of academic staff for that month, and
- (b) the changes (additions and terminations) that have occurred during the month and the reasons therefore.

11.5 The Governors shall report to the Association on the reductions in duties approved pursuant to Clause 2.21 of Schedule “A”, and on the arrangements proposed for reassigning the staff member’s duties prior to the date of retirement. Reports will be made case-by-case within thirty (30) days of approval by the Vice-President (Academic).

- 11.6 The Association agrees to respect the confidentiality of personal information and the privacy of individuals and undertakes that information provided pursuant to this Article 11 shall not be published or otherwise used in ways that could result in the identification of individual staff members.
- 11.7 The Governors agree to advise the Association annually as to the number of bargaining unit members covered and the cost (by class, where applicable) to the Governors for each of the following benefits:
- Group Accidental Death and Dismemberment Insurance
 - Alberta Health Care Insurance
 - Dental Insurance
 - Extended Health Insurance
 - Long-Term Disability Insurance
 - Group Life Insurance
 - Adoption Leave
 - Death Benefit
 - Maternity Leave
 - Professional Expense Allowance
 - Sick Leave
- and for such other benefits as may be subsequently negotiated pursuant to Schedules “A” and “B”: Salaries and Economic Benefits.
- 11.8 The Association shall provide the Governors with the following information:
- (a) a copy of each general mailing from the Association to its members that is not deemed to be confidential by the Association - to be sent to the Governors at the same time as the general mailing; and
 - (b) a copy of each public statement made by, or on behalf of, the Association - to be provided to the Governors not later than the time the statement is made public; and
 - (c) lists of the members of the Board of Directors of the Association, the Departmental representatives, and all other persons authorized to represent the Association - to be provided to the Governors on execution of this Agreement; the Association shall advise the Governors of any subsequent changes in the lists as they occur.

Article 12

Assignment of Duties

- 12.1 All academic staff members are expected to undertake activities appropriate to the responsibilities of their rank or position as outlined in the *Procedures Pertaining to Appointment, Promotion, and Dismissal of Academic Staff* approved by General Faculties Council and the terms of their appointment. Any specific duties required of an academic staff member shall be assigned in accordance with this Article 12.
- 12.2 Duties shall be assigned by the Department or Unit Head following consultation in good faith, with the academic staff member, subject to the approval of the Dean or administrative equivalent.
- 12.3 The assignment of duties to academic staff members shall take into consideration all relevant factors, including the equitable distribution of the overall workload of the

Department or Unit and the full range of institutional responsibilities and workload of the academic staff members, as well as their individual preferences.

- 12.4 While the duties of academic staff members will necessarily vary, such duties shall be assigned in a reasonable and non-arbitrary manner.
- 12.5 Each Department or Unit Head shall make available to the members of the Department or Unit information on the process and factors taken into consideration in respect of the assignment of duties.
- 12.6 In order to promote scholarship and effective teaching within the University, the duties of an academic staff member may be adjusted by the Head (or Dean, in the case of non-departmentalized faculties), in consultation with, or at the request of, the academic staff member.
- 12.7 Teaching duties in the Spring or Summer Session may be assigned as part of regular assigned duties for academic staff in the Instructor ranks, but not for academic staff in the Professor ranks, unless voluntarily agreed to by the staff member.
- 12.8 A staff member who teaches in Spring and Summer Sessions in addition to regular assigned duties shall receive extra compensation for such teaching in accordance with Schedule "A".
- 12.9 All Continuing, Contingent Term, and Limited Term academic staff (teaching and research) and (administrative and professional), whether full-time or part-time, are required to perform their duties on a 12-month basis, inclusive of the vacation period. However, if the terms of the appointment specify a shorter period of continuing part-time employment, the vacation period shall be prorated and included within the period of employment.
- 12.10 An academic staff member shall not be required to teach:
- (a) non-credit courses, or
 - (b) credit courses which require the presence of the academic staff member at locations outside the City of Calgary

unless the staff member's terms of appointment provide for such assignments. When such duties are assumed on a voluntary basis, the academic staff member will normally be paid extra compensation unless the staff member has agreed to perform the duties without extra compensation.

Article 13

Outside Professional Activity

- 13.1 "Outside Professional Activity" (O.P.A.) refers to those activities which the academic staff member performs as a community service unless otherwise contractually arranged with the Governors or those for which the academic staff member may receive remuneration. O.P.A. is normally restricted to activities associated with the academic staff member's major academic interests as an employee of the University of Calgary.
- 13.2 The Governors acknowledge the importance of O.P.A. to the professional development of academic staff members and to the exercise of their University responsibilities. In recognition that O.P.A. offers valuable opportunities to enrich teaching and research, and

to share the knowledge, skills, know-how and other resources of the institution with the community at large, the Governors encourage the involvement of academic staff members in O.P.A.

13.3 O.P.A. must not detract from or interfere with the staff member's ability to render full service to the University in other areas of responsibility. Responsibility for ensuring compliance with this requirement rests with the Dean of the Faculty concerned.

13.4 The Governors expect academic staff members will adhere to high standards of professional conduct and ethics. Academic staff members shall not use the University, its resources or the privileges of their appointment to compete unfairly with professionals outside the University.

13.5 An academic staff member shall disclose in advance to the Dean, or Department Head if delegated, all proposed major O.P.A. The academic staff member shall further disclose annually a record of all O.P.A. including a specific accounting of the time commitment as may be stipulated under Faculty guidelines.

No academic staff member shall be required to violate ethical requirements of the member's profession or such legal constraints as may apply including the disclosure of the names of clients except as required pursuant to Article 13, Clauses 13.7 and 13.7.1.

The academic staff member may, in the member's discretion, include the annual O.P.A. report in the Academic Annual Report to the President which is required under GPC procedures.

13.5.1 For the purposes of this Article, major O.P.A. is defined to be any O.P.A. which involves any of the following:

(a) a leave, as defined in Article 18 (Leaves), or

(b) the re-assignment or rescheduling of the academic staff member's normal duties, or

(c) the use of university space, resources, facilities, equipment, personnel, or

(d) the employment of other academic staff members, other employees of the University, or students qua students, under any form of contract of employment whatever, or

(e) any O.P.A. which will occur during a period of leave pursuant to Articles 16, 17, or Article 18, Clause 18.6.

13.5.2 Compensation for O.P.A. authorized as part of the activities during a sabbatical or professional leave shall not be considered "compensation" for the purposes of Article 16, Clause 16.19.1 or Article 17, Clause 17.12.1.

13.5.3 Compensation for O.P.A. authorized as part of the activities during an Assisted Study Leave shall not be considered "outside aid" for the purposes of Article 18, Clauses 18.6.10.1 and 18.6.10.2.

13.5.4 Documentation related to the disclosure of O.P.A. shall be treated with the strictest confidence and shall be made available only to those required to have access to such information pursuant to the provisions of this Article.

- 13.5.5 Administrative decisions made by a Dean under this Article shall be communicated to the academic staff member in writing and shall state the reasons for each such decision.
- 13.6 The Parties recognize the need for flexibility at the Faculty and Department level in the development of appropriate O.P.A. guidelines relative to the legitimate interests of both the Governors and the individual academic staff member. Towards this end, Faculty Councils or equivalent shall establish appropriate procedural guidelines consistent with this Article. Deans have the responsibility to administer Faculty guidelines.
- 13.6.1 Faculty guidelines will normally include direction on the use of Faculty and Department resources, student participation, absences, reporting processes, and other matters as deemed appropriate from time to time. In addition to the requirement in Article 13, Clause 13.5 a Faculty guideline may require prior disclosure of all O.P.A. Guidelines shall be subject to approval by the Vice-President (Research) in consultation with the Vice-President (Academic).
- 13.6.2 A current copy of each guideline established pursuant to Article 13, Clauses 13.6 and 13.6.1 shall be provided to the Association before such guideline shall come into effect.
- 13.6.3 Where faculties have not established guidelines pursuant to Article 13, Clauses 13.6, 13.6.1, and 13.6.2, the Vice-President (Research) in consultation with the Vice-President (Academic) shall establish such guidelines. Such guidelines must conform to the requirements of Article 13, Clauses 13.6, 13.6.1, and 13.6.2. Any such guidelines established may be replaced by guidelines subsequently developed by the Faculty Council pursuant to Article 13, Clauses 13.6, 13.6.1 and 13.6.2.
- 13.7 An academic staff member shall not engage in O.P.A. which creates or constitutes a conflict of interest in view of the academic staff member's appointment to the academic staff of the University. In particular, academic staff members shall disclose to the Dean all instances in which the academic staff member has a significant interest in a business enterprise which does or proposes to do business with the University.
- 13.7.1 Should a Dean have reason to believe that an academic staff member has or will have a conflict of interest with respect to a specific O.P.A., the Dean may request in writing that the academic staff member respond in writing to specific questions, the answers to which are reasonably required to determine whether a conflict of interest exists or will exist. No such reasonable request shall be refused by the academic staff member.
- 13.8 If the use of University resources is permitted for O.P.A., the requirements of applicable Governors policies and Faculty guidelines must be met and University programmes shall have priority. Academic staff members who wish to use University resources for work on private commission or hire shall have user's agreement with the Governors. Such agreement shall establish the terms of use, liability and indemnification, user fees and other related arrangements.
- 13.8.1 An academic staff member who engages in O.P.A. shall covenant and agree to indemnify and hold harmless from and against any loss, injury or damage which the Governors may or could suffer arising in any way out of or in relation to such activity.
- 13.9 When engaged in O.P.A., academic staff members shall not hold themselves to be agents of the University.
- 13.10 An academic staff member may appeal decisions affecting O.P.A. only in accordance with the provisions of this Article.

- 13.10.1 Prior to initiating a formal appeal the academic staff member shall meet with and seek to resolve the matter in discussion with the Dean or equivalent.
- 13.10.2 Should the matter fail to be resolved under Article 13, Clause 13.10.1 the academic staff member may appeal in writing to the Vice-President (Academic). At the request of either party a meeting shall be held in an attempt to resolve the matter.
- 13.10.3 If the matter is not resolved under Article 13, Clause 13.10.2 a further appeal may be made to a panel of three members of the staff of the University of Calgary holding academic appointments. Each of the Parties to this Agreement shall appoint one member to the panel. Together these two panel members shall jointly agree upon a third member, chosen from outside the Faculty in which the dispute arose, who shall be the Chair. No person shall serve on the panel if that person has been previously involved in the dispute. The panel may establish such procedures as it sees fit, subject only to the requirement that both Governors are informed of the procedures at least five working days in advance of any hearing and that the procedures conform to the principles of natural justice and due process. The majority decision of the panel shall be final and binding on all parties.
- If the original two appointees are unable to agree on a Chair within twenty (20) working days from the date the second nominee is appointed, the Chair will be selected by lot from a panel of seven senior staff members holding academic appointments. The panel shall be established annually, prior to July 1 by agreement of the President of the Association and the President of the University of Calgary.
- 13.10.4 The Faculty Association shall have the right to have a representative present at steps of the appeal procedure pursuant to Article 13, Clauses 13.10.2 and 13.10.3. The Faculty Association shall be notified at least five working days in advance of any meeting or hearing pursuant to these Clauses.
- 13.11 O.P.A. which is in process at the time this Article comes into effect shall be brought to conformity with this Article as quickly as possible but in any event within twelve months of the effective date of this Article.

Article 14

Salaries

- 14.1 Salary adjustments, salary scales and benefit programs shall be negotiated between the Governors and the Association. The salary schedule is contained in Schedule "A": Salaries and Economic Benefits of this Agreement.
- Benefits are those provided for in Schedule "A": Salaries and Economic Benefits of this Agreement and such other programs as agreed to by the Governors and the Association.
- Negotiating procedures and impasse resolution procedures to be used are those outlined in Article 26: Negotiation Procedures.
- 14.2 Salary Rates
- 14.2.1 The starting salary at which the academic staff member has been appointed shall be stated in the letter of appointment. The salary will be effective on the date the staff member commences employment, and will remain in effect until the following June 30. However, if salary rates are adjusted as a result of collective bargaining between the Governors and

the Association, the adjustment shall apply to the new academic staff member unless stated otherwise in the letter of appointment. The letter shall state separately any honorarium, which is to be paid in addition to salary.

- 14.2.2 Salaries, less approved and required deductions, shall be paid at the end of the month they have been earned, by deposit directly into the academic staff member's account at any Canadian bank, credit union or other financial institution designated by the academic staff member, provided that technical arrangements satisfactory to the University can be made.
- 14.2.3 The salary rate of an academic staff member on leave shall be adjusted by negotiated salary rate adjustments effective during the first thirty-six (36) consecutive months of leave only. The salary rate of an academic staff member resuming regular full-time duties after thirty-six (36) consecutive months of leave shall be subject to renegotiation.
- 14.2.4 When payment is to be made for special assignments, including Spring or Summer Session teaching, such payment may be made according to an arrangement other than monthly payments but in any case shall be paid in full on completion of the special assignment.
- 14.3 Merit Increments
- 14.3.1 All salary increments (as distinct from negotiated salary adjustments) are not automatic, and are awarded on the basis of meritorious performance of the duties assigned pursuant to Article 12, Clause 12.3 and according to the *Procedures Pertaining to the Annual Assessment of Academic Staff* recommended by the General Promotions Committee and approved by the President.
- 14.3.2 The dollar value of merit increments for each rank is negotiated between the Governors and the Association.
- 14.3.3 Any dispute as to salary increments shall be resolved in accordance with General Promotions Committee procedures.

Article 15

Salary Anomalies

- 15.1 Subject to the provisions of this Article 15, the Governors may increase the salary of an academic staff member where required to rectify an anomaly in the staff member's base salary rate that can be demonstrated to have been present at the commencement of the staff member's current appointment.
- 15.2 Cases of possible salary anomaly shall be considered, relative to other cases in the same Department or other appropriate academic unit, on the basis of the following criteria:
- (a) relevant experience at the commencement of the current appointment
 - (b) highest relevant degree
 - (c) salary on commencement of the current appointment
- 15.3 Where a Dean or administrative equivalent believes that a salary anomaly exists, the Dean shall write to the Vice-President (Academic) setting out the basis for the alleged anomaly

and recommending the amount of salary adjustment required to rectify it. In a departmentalized Faculty, the Dean's recommendation shall be made following receipt of the advice of the appropriate Department Head.

- 15.4 Where a member of the academic staff believes that a salary anomaly exists but the Dean or administrative equivalent does not concur, the staff member may submit the case directly to the Vice-President (Academic).
- 15.5 The Vice-President (Academic) shall establish a salary anomalies advisory committee with the following membership:
- (a) the Vice-President (Academic), or designate, who shall Chair the committee
 - (b) two members of the General Promotions Committee, selected by the Vice-President (Academic)
 - (c) the President of the Association, or designate, together with a non-voting resource person
 - (d) such non-voting resource persons as the Vice-President deems necessary.
- 15.6 The salary anomalies advisory committee shall normally meet once annually in the spring to consider all cases brought to its attention and provide advice to the Vice-President (Academic).
- 15.7 The salary anomalies advisory committee shall make recommendations on each case to the Vice-President (Academic) for consideration and action. The decision of the Vice-President (Academic) shall be final and binding, and shall be implemented July 1 immediately following. A copy of the decision of the Vice-President (Academic) shall be provided to the committee. All deliberations and decisions of the committee shall be kept confidential.

Article 16

Sabbatical Fellowship

- 16.1 These regulations apply to members of the academic staff (teaching and research) holding full-time or part-time Continuing, Contingent Term, or Limited Term academic appointments.
- 16.2 The primary purpose of granting a sabbatical fellowship is to enhance the quality of the academic staff member as a scholar and as a teacher, thereby assisting the University to achieve greater excellence in its basic areas of responsibility: effective teaching and the advancement of learning.
- 16.2.1 A sabbatical fellowship will be granted only when the proposed utilization of the fellowship will be of mutual benefit to the staff member and the University. The benefit shall be judged in terms of any combination of research, scholarly work and teaching.
- 16.2.2 Sabbatical fellowship proposals involving course work and/or projects qualifying for credit toward a degree or professional certification are not normally considered adequate justification for a sabbatical fellowship. However, proposals for research and/or scholarly activity which may satisfy degree or professional certification requirements will be

considered if the recommendation for approval by the staff member's Head of Department and Dean clearly demonstrates that the proposal will be of significant benefit to the University.

16.3 A staff member may make application for a sabbatical fellowship in accordance with the following schedule:

Qualifying Service	Length of Fellowship	Maximum Assistance During Fellowship Period Based on
3 years	6 months	80% of staff member's academic rank salary
6 years	12 months	80% of staff member's academic rank salary
6 years	6 months	100% of staff member's academic rank salary

Note: Special regulations apply to members of the academic staff (teaching and research) who serve five (5) years as Department Head; see Article 16, Clause 16.20.

16.3.1 The service of a staff member while holding a full-time Continuing, Contingent Term, or Limited Term appointment on the academic staff (teaching and research) of the University of Calgary counts as qualifying service, subject to the following:

- (a) unpaid leaves of absence beyond an accumulated maximum of six (6) weeks do not count as qualifying service;
- (b) paid leaves of absence in excess of eighteen (18) weeks (e.g., sick leave, long-term disability leave) do not count as qualifying service unless approved as an exception by the President at the time the leave is granted;
- (c) periods during which a staff member has held a Killam Resident Fellowship at the University of Calgary or is on an approved secondment or exchange agreement from the staff member's regular duties at the University of Calgary shall count as qualifying service;
- (d) all qualifying service is cancelled
 - (i) on resignation / termination of employment;
 - (ii) except as provided for in Article 16, Clause 16.6.1 (c), following a 12-month sabbatical fellowship, a 6-month sabbatical fellowship with maximum assistance based on 100% of the staff member's academic rank salary or an assisted study leave of absence; and
- (e) the maximum qualifying service which a staff member may carry forward to be counted as qualifying service for a subsequent sabbatical fellowship following the staff member's return to regular duties after a 6-month sabbatical fellowship with assistance at less than 100% of the staff member's academic rank salary shall not exceed thirty-six (36) months.

16.3.1.1 The service of a staff member while holding a continuing part-time appointment on the academic staff (teaching and research) of the University of Calgary pursuant to procedures established by the General Faculties Council in respect of appointment, promotion, and

dismissal counts as qualifying service in the same proportion as the continuing part-time appointment is to the staff member's regular full-time appointment, subject to the provisions of Article 16, Clause 16.3.1.

- 16.4 The President may prescribe forms and establish administrative procedures considered necessary to implement the provisions of this Article.
- 16.4.1 Application forms for sabbatical fellowship commencing in the next academic year will be available not later than the immediately preceding September 15.
- 16.4.2 Sabbatical fellowship applications are normally routed to the Dean through the staff member's Department Head, and the Faculty Sabbatical Fellowship Committee.
- 16.4.2.1 A staff member must submit a sabbatical fellowship application form to the Department Head (or Dean in a non-departmentalized Faculty) in the period September 15 to October 15 (both dates inclusive) immediately preceding the academic year in which the sabbatical fellowship is to commence.
- 16.4.2.2 A sabbatical fellowship application will be considered as an exception to Article 16, Clause 16.4.2.1 only if approved by the staff member's Dean.
- 16.4.3 A staff member whose sabbatical fellowship application submitted pursuant to Article 16, Clause 16.4.2.1 is not being supported by the Department Head, Faculty Sabbatical Fellowship Committee, or the Dean shall be provided with a copy of the recommendation not later than the date the Department Head, Faculty Sabbatical Fellowship Committee, or the Dean, as the case may be, forwards the recommendation to the committee or person next considering the sabbatical fellowship application.
- 16.5 Sabbatical Fellowship Committee
- 16.5.1 The Dean of each Faculty shall appoint a Sabbatical Fellowship Committee on the advice of the Faculty Council. The Committee shall elect its own Chair.
- 16.5.2 Responsibilities of the Faculty Sabbatical Fellowship Committee
Faculty Fellowship Committees shall:
 - (a) receive and review all sabbatical fellowship applications as forwarded and recommended by Department Heads;
 - (b) consider appeals from staff members pursuant to Article 16, Clause 16.22;
 - (c) request additional information and clarification from applicants where necessary;
 - (d) provide each staff member whose sabbatical fellowship application is not being supported with a copy of the Committee's recommendation to the appropriate Dean not later than the date the Committee forwards its recommendation to the Dean pursuant to (e) below;
 - (e) recommend to the Dean the disposition of the sabbatical fellowship applications;
 - (f) develop procedures in conjunction with the Faculty Promotions Committee and the Dean to review and evaluate the sabbatical once completed and ensure that the results are tied into the merit review process.

16.6 The arrangements which staff members make in connection with their academic duties and responsibilities during a proposed sabbatical fellowship must be consistent with the University's responsibilities, for which Deans and Department Heads have special obligations. It is in this context that authority to make the final decision respecting a sabbatical fellowship rests with a staff member's Dean.

Therefore, on the basis of known or projected changes in teaching requirements and/or graduate program commitments in the period during which the sabbatical fellowship would be in effect, the Dean may decide not to recommend approval of a request for sabbatical fellowship, decide to cancel a previously approved fellowship, or decide to defer the requirement to submit a detailed sabbatical fellowship proposal until such time as the application is to be considered for approval. Such decisions may not be appealed or grieved.

16.6.1 A staff member who is required to forgo a fellowship or for whom the requirement to submit a detailed sabbatical fellowship proposal has been deferred by the Dean pursuant to Article 16, Clause 16.6:

- (a) shall have priority at the Departmental level to apply for a sabbatical fellowship to be rescheduled;
- (b) shall be required to submit a new application as provided for in (a) above, but shall not be required to re-submit a leave proposal unless a substantive change in the fellowship plan is contemplated; and
- (c) shall receive qualifying service credit toward a future sabbatical fellowship equal to the amount of regular service accumulated between the date the sabbatical fellowship would have commenced and the rescheduled date.

16.6.2 If for any reason it is not possible to reschedule the sabbatical fellowship as provided for in Article 16, Clause 16.6.1, the staff member concerned may request that the matter be referred to the Vice-President (Academic), who, following consultation with the staff member's Department Head and Dean, may approve rescheduling of the leave at such future date and under such terms and conditions as the Vice-President (Academic) determines to be appropriate.

16.6.3 A staff member whose previously approved sabbatical fellowship is cancelled by the Dean pursuant to Article 16, Clause 16.6 on the basis of known or projected changes in teaching requirements in the period during which the sabbatical fellowship would be in effect shall be eligible for reimbursement for substantiated out-of-pocket expenses directly related to the leave fellowship and actually incurred in the period between the date the staff member is advised that the Dean has approved the sabbatical fellowship and the date the fellowship is cancelled by the Dean, provided that within two (2) weeks of being advised in writing that the Dean is considering cancelling the fellowship the staff member provides the Dean with a detailed written estimate of the amount which will be claimed for reimbursement under this provision if the fellowship is cancelled.

16.6.3.1 No amount will be eligible for reimbursement which exceeds the estimate of out-of-pocket expenses provided by the staff member to the Dean pursuant to Article 16, Clause 16.6.3.

16.6.3.2 A claim for reimbursement for out-of-pocket expenses pursuant to Article 16, Clause 16.6.3 must be documented in a manner considered satisfactory to the University.

- 16.7 Faculty Sabbatical Fellowship Committees shall forward their recommendations respecting sabbatical fellowships to the respective Deans.
- 16.8 All sabbatical fellowships are subject to approval by the Dean.
- 16.8.1 No application for a sabbatical fellowship shall be considered by the President except as an appeal pursuant to Article 16, Clause 16.22.
- 16.8.2 The Dean's decision respecting individual sabbatical fellowship applications shall be communicated in writing to the staff member and the Department Head by January 15 following the date of application, or as soon as possible thereafter.
- 16.9 The duties of a staff member during a sabbatical fellowship include work in accordance with the approved sabbatical fellowship proposal.
- 16.10 Staff members shall make appropriate arrangements for handling their academic duties and responsibilities during a sabbatical fellowship in consultation with their Department Heads.
- 16.10.1 When a sabbatical fellowship will involve an absence from campus of more than thirty (30) consecutive calendar days, arrangements made by staff members in connection with their graduate program responsibilities, including student supervision, must be communicated in writing to their Department Heads and the Dean of the Faculty of Graduate Studies. If in the opinion of the Dean of Graduate Studies (following consultation with the Head of Department / Dean of the Undergraduate Faculty concerned) the arrangements are not satisfactory, the Dean of Graduate Studies shall so inform the Dean of the Faculty on whether or not the sabbatical fellowship should be approved.
- 16.10.2 Staff members who have undertaken contract research must advise the Research Services Office in writing of the arrangements made to continue the research during any period of leave which involves an absence from campus of more than thirty (30) consecutive calendar days. Failure to make satisfactory arrangements may result in the fellowship not being approved, or, if approved, being subsequently cancelled by the Dean on advice from the Vice-President (Research).
- 16.11 Full-year sabbatical fellowships shall normally commence July 1. Six-month sabbatical fellowships shall normally commence on January 1 or July 1. However, requests for other starting dates will be considered.
- 16.12 The sabbatical fellowship regulations which shall apply shall be those in effect when the fellowship actually commences.
- 16.13 A sabbatical fellowship does not entail any loss of rank or appointment status. Staff members on a sabbatical fellowship shall be subject to annual assessment on the same basis as other members of the academic staff (teaching).
- 16.14 Sabbatical fellowship assistance shall be paid at the end of the month in which earned except for that portion of the assistance which the staff member may receive in a lump sum as a University Sabbatical Fellowship Research Grant pursuant to Article 16, Clause 16.17 not earlier than the date the sabbatical fellowship commences.
- 16.15 Entitlement to benefits during a sabbatical fellowship is determined by the regulations governing the various benefit policies and/or plans. In general, staff members on a

sabbatical fellowship are entitled to all benefits, including staff travel and professional expense allowances and, where applicable, the University's contributions toward premium costs.

- 16.16 A sabbatical fellowship is inclusive of paid annual vacation entitlement accrued during fellowship period. Except where an earned annual vacation not exceeding one (1) year's entitlement is taken immediately prior to the commencement of a sabbatical fellowship or is taken prior to the beginning of fall session classes immediately following a sabbatical fellowship, all paid or unpaid leaves of absence forming a continuous leave period with the sabbatical fellowship must be approved in writing by the President or the President's delegate.
- 16.17 A staff member may apply to receive a portion of the sabbatical fellowship assistance in the form of a University Sabbatical Fellowship Research Grant - the amount of grant awarded (to a maximum of 25% of the applicant's academic rank salary) to be a deduction from the total sabbatical fellowship assistance otherwise payable by the University.
- 16.18 A staff member may accept and retain, in addition to the sabbatical fellowship assistance available from the University, the full amount of outside assistance received as scholarships, fellowships, travel grants and the like.
- 16.19 A staff member shall not engage in any employment for compensation while on a sabbatical fellowship unless authorized in writing by the President on recommendation from the individual's Department Head and Dean.
- 16.19.1 In cases where employment for compensation is authorized, the amount of University sabbatical fellowship assistance otherwise payable by the University shall be decreased so that the amount of assistance together with outside compensation shall not exceed 125% of the staff member's academic rank salary for the leave period, plus reasonable travel and other expenses.
- 16.20 Department Heads
- 16.20.1 A staff member who renders not less than five (5) consecutive years of service as a Head of a teaching Department at the University of Calgary shall be eligible for a 12-month sabbatical fellowship with maximum assistance based on 100% of the staff member's academic rank salary during the fellowship.
- A staff member carrying equivalent responsibilities to those holding appointments as Heads of teaching Departments may qualify for a fellowship under this regulation; those who qualify will be determined in the discretion of the President and must be so advised in writing at the time of their appointment to the administrative position.
- 16.20.2 Notwithstanding any sabbatical fellowship or other leave regulation to the contrary, all qualifying service credit for a sabbatical fellowship is cancelled following a sabbatical fellowship awarded pursuant to Article 16, Clause 16.20.1 unless other arrangements were approved in writing by the President at the time the staff member was appointed to the administrative position.
- 16.21 Following a period of sabbatical fellowship a staff member is required
- (a) to return to the University and render regular full-time or part-time service according to the staff member's appointment equal to the number of months of the fellowship; the staff member may, as an alternative, reimburse the University for the amount of

sabbatical fellowship assistance (total University financial support including any amount awarded as a University Sabbatical Fellowship Research Grant) received during the fellowship period; and

- (b) within three (3) months of the date on which the fellowship expires, to submit a written report to the President through the Head of Department and Dean which provides an outline of the staff member's activities during the sabbatical fellowship period.

16.22 Appeals

- 16.22.1 A staff member may appeal the Department Head's recommendation to the Faculty Sabbatical Fellowship Committee concerning the sabbatical fellowship application. The appeal shall be in writing and must be received by the Faculty Sabbatical Fellowship Committee within one (1) week of the date the Department Head forwards the recommendation concerning the application to the Faculty Sabbatical Fellowship Committee. The staff member shall forward a copy of the appeal to the Department Head not later than the date the appeal is submitted to the Faculty Sabbatical Fellowship Committee.
 - 16.22.2 A staff member may appeal the Faculty Sabbatical Fellowship Committee's recommendation to the Dean concerning the sabbatical fellowship application. The appeal shall be in writing and must be received by the Dean within one (1) week of the date the Faculty Sabbatical Fellowship Committee forwards its recommendation to the Dean. The staff member shall forward a copy of the appeal to the Faculty Sabbatical Fellowship Committee not later than the date that appeal is submitted to the Dean.
 - 16.22.3 A staff member may appeal the decision of the Dean not to recommend approval of the sabbatical fellowship application or the Dean's decision to cancel the approved fellowship (except when the Dean's decision is taken pursuant to Article 16, Clause 16.6) to the Vice-President (Academic). The appeal shall be in writing and must be received by the Vice-President (Academic) within one (1) week of the date the Dean advises the staff member in writing that the sabbatical fellowship application is not recommended for approval or takes action to cancel an approved sabbatical fellowship. The staff member shall forward a copy of the appeal to the Dean not later than the date the appeal is submitted to the Vice-President (Academic).
 - 16.22.3.1 The staff member and the Dean shall be provided with a copy of the Vice-President (Academic)'s recommendation to the President respecting the appeal.
 - 16.22.4 The decision of the President concerning an appeal shall be final.
- ## 16.23 Interpretation
- 16.23.1 Any dispute concerning the interpretation of the provisions of this Article shall be processed in accordance with Article 24: Grievance Procedure and Arbitration.
- ## 16.24 Interruption of Sabbatical
- 16.24.1 No sabbatical fellowship may be interrupted to commence any form of paid or unpaid leave (including sick leave).
 - 16.24.2 Notwithstanding Article 16, Clause 16.24.1, an academic staff member shall be allowed to terminate an approved sabbatical when

- (a) a circumstance arises that would otherwise entitle the staff member to a leave pursuant to Article 18, Clause 18.4.2 (maternity), 18.4.4 (adoption), 18.5 (political), 18.7 (military), 18.8 (court), or sick leave, and
- (b) the staff member can document to the satisfaction of the Dean or administrative equivalent a reasonable basis for expecting the circumstance will persist for a period of not less than twenty percent of the fellowship period.

16.24.2.1 The date of termination of the fellowship shall be the date on which the Dean or administrative equivalent receives the documentation or such other date as may be determined by the Dean in consultation with the staff member.

16.24.2.2 The qualifying service related to the unused portion of the fellowship shall count as qualifying service credit to be applied to a future fellowship, subject to the provision of Article 16, Clauses 16.3.1 and 16.3.1.1.

Article 17

Professional Fellowship

17.1 Members of the academic staff (administrative and professional) holding full-time or part-time Continuing, Contingent Term, or Limited Term appointments may be granted a professional fellowship when the fellowship will be of mutual benefit to the staff member and the University.

17.2 Subject to Article 17, Clause 17.1, a staff member may make application for a professional fellowship in accordance with the following schedule:

Qualifying Service	Length of Fellowship	Maximum Assistance During Fellowship Period Based on
3 years	to a maximum of 6 months	80% of staff member's rank salary
6 years	to a maximum of 12 months	80% of staff member's rank salary
6 years	to a maximum of 6 months	100% of staff member's rank salary

17.2.1 The duration of a professional fellowship and the assistance payable will be determined in each case.

17.2.2 The service of a staff member, while holding a full-time Continuing, Contingent Term, or Limited Term appointment on the academic staff (administrative and professional) in the Department / Unit in which the staff member is currently employed and to which the staff member will be returning following the fellowship, counts as qualifying service, subject to the following:

- (a) unpaid leaves of absence beyond an accumulated maximum of six (6) weeks do not count as qualifying service;
- (b) paid leaves of absence in excess of eighteen (18) weeks (e.g., sick leave, long-term disability leave) do not count as qualifying service unless approved as an exception by the President at the time the leave is granted;

(c) periods during which a staff member was on an approved secondment or exchange agreement from the staff member's regular duties at the University of Calgary shall count as qualifying service;

(d) all qualifying service is cancelled

(i) on resignation / termination of employment;

(ii) following a professional fellowship, except as provided for in Article 17, Clause 17.4.2 (c).

17.2.2.1 The service of a staff member while holding a continuing part-time appointment on the academic staff (administrative and professional) of the University of Calgary pursuant to procedures established by the General Faculties Council in respect of appointment, promotion and dismissal counts as qualifying service in the same proportion as the continuing part-time appointment is to the staff member's regular full-time appointment, subject to the provisions of Article 17, Clause 17.2.2.

17.3 The President may prescribe forms and establish administrative procedures necessary to implement the provisions of this Article.

17.3.1 Applications for a professional fellowship are routed through the staff member's Department Head, Dean (or administrative equivalent) and the appropriate Vice-President.

17.4 The authority to make the final decision respecting a professional fellowship rests with the President. Therefore, if the President decides not to approve a request for professional fellowship or to cancel a previously approved fellowship, that decision may not be appealed or grieved.

17.4.1 Unless recommended by the appropriate Vice-President, no application for a professional fellowship will be considered by the President except as an appeal pursuant to Article 17, Clause 17.14.

17.4.2 A staff member who is required to forgo a fellowship:

(a) shall have priority at the Departmental level to apply for a professional fellowship to be rescheduled;

(b) shall not be required to resubmit a leave proposal in connection with the application to reschedule leave as provided for in (a) above unless a substantive change in leave plans is contemplated; and

(c) shall receive qualifying service credit toward a future professional fellowship equal to the amount of regular full-time service accumulated between the date the professional fellowship would have commenced and the date the rescheduled leave actually commences.

17.5 Staff members on professional fellowship shall be eligible for consideration for salary increases and promotions in accordance with Article 14.

17.6 A professional fellowship does not entail any loss of rank or appointment status. Staff members on a professional fellowship shall be subject to annual assessment on the same basis as other members of the academic staff (administrative and professional).

- 17.7 Professional fellowship assistance shall be paid at the end of the month in which earned except for that portion of the assistance which the staff member may receive in a lump sum as a University Professional Fellowship Research Grant pursuant to Article 17, Clause 17.10 not earlier than the date the professional fellowship commences.
- 17.8 Entitlement to benefits during a professional fellowship is determined by the regulations governing the various benefit policies and/or plans. In general, staff members on professional fellowship are entitled to all benefits, including staff travel and professional expense allowances and, where applicable, the University's contributions toward premium costs.
- 17.9 A professional fellowship is inclusive of paid annual vacation entitlement accrued during the fellowship period. Except where an earned vacation not exceeding one (1) year's entitlement is taken immediately prior to the commencement of a professional fellowship, all paid or unpaid leaves of absence forming a continuous period of leave with a professional fellowship must be approved in writing by the President or the President's delegate.
- 17.10 A staff member may apply to receive a portion of the professional fellowship assistance in the form of a University Professional Fellowship Research Grant - the amount of grant awarded (to a maximum of 25% of the applicant's rank salary) to be a deduction from the total professional fellowship assistance otherwise payable by the University.
- 17.11 A staff member may accept and retain in addition to the professional fellowship assistance available from the University the full amount of outside assistance received as scholarships, fellowships, travel grants and the like.
- 17.12 A staff member shall not engage in any employment for compensation while on a professional fellowship unless authorized in writing by the President on the recommendation from the appropriate Vice-President.
- 17.12.1 In cases where employment for compensation is authorized, the amount of University professional fellowship assistance otherwise payable by the University shall be decreased so that the amount of assistance together with outside compensation shall not exceed 125% of the staff member's academic rank salary for the fellowship period, plus reasonable travel and other expenses.
- 17.13 Following a period of professional fellowship a staff member is required
- (a) to return to the University and render regular, full-time or part-time service according to the staff member's appointment equal to the number of months of the leave; as an alternative, the staff member shall reimburse the University for the amount of professional fellowship assistance received during the fellowship period; and
 - (b) within three (3) months of the date on which the fellowship expires, to submit a written report to the President through the Head of Department and Dean (or administrative equivalent) and the appropriate Vice-President which provides an outline of the staff member's activities during the professional fellowship period.
- 17.14 Appeals
- 17.14.1 A staff member whose professional fellowship application submitted pursuant to Article 17, Clause 17.3.1 is not being supported by the Department Head, Dean (or administrative equivalent) or the appropriate Vice-President shall be provided with a copy of the

recommendation not later than the date the Department Head, Dean (or administrative equivalent) or the appropriate Vice-President, as the case may be, forwards the recommendation to the person or committee next considering the professional fellowship application.

- 17.14.2 A staff member may appeal the Department Head's recommendation to the Dean (or administrative equivalent) concerning the professional fellowship application. The appeal shall be in writing and must be received by the Dean (or administrative equivalent) within one (1) week of the date the Department Head forwards the recommendation concerning the application to the Dean (or administrative equivalent). The staff member shall forward a copy of the appeal to the Department Head not later than the date the appeal is submitted to the Dean (or administrative equivalent).
- 17.14.3 A staff member may appeal the Dean's (or administrative equivalent's) recommendation to the appropriate Vice-President concerning the professional fellowship application. The appeal shall be in writing and must be received by the appropriate Vice-President within one (1) week of the date the Dean (or administrative equivalent) forwards the recommendation to the appropriate Vice-President. The staff member shall forward a copy of the appeal to the Dean (or administrative equivalent) not later than the date the staff member sends the appeal to the appropriate Vice-President.
- 17.14.4 A staff member may appeal the decision of the appropriate Vice-President not to recommend approval of the professional fellowship application. The appeal shall be in writing and must be received by the Secretary of the Review Committee on Academic Appointments (Administrative and Professional) within one (1) week of the date the appropriate Vice-President advises the staff member in writing that the professional fellowship application is not recommended for approval. The staff member shall forward a copy of the appeal to the appropriate Vice-President not later than the date the appeal is submitted to the Secretary of the Review Committee on Academic Appointments (Administrative and Professional).
- 17.14.5 The staff member and the appropriate Vice-President shall be provided with a copy of the recommendation to the President from the Review Committee on Academic Appointments (Administrative and Professional) respecting the appeal.
- 17.14.6 The decision of the President concerning an appeal shall be final.
- 17.15 Interpretation
 - 17.15.1 Any dispute concerning the interpretation of the provisions of this Article shall be processed in accordance with Article 24: Grievance Procedure and Arbitration.
- 17.16 Interruption of Professional Fellowship
 - 17.16.1 No professional fellowship may be interrupted to commence any form of paid or unpaid leave (including sick leave).
 - 17.16.2 Notwithstanding Article 17, Clause 17.16.1, an academic staff member shall be allowed to terminate an approved professional fellowship when
 - (a) a circumstance arises that would otherwise entitle the staff member to a leave pursuant to Article 18, Clause 18.4.2 (maternity), 18.4.4 (adoption), 18.5 (political), 18.7 (military), 18.8 (court), or sick leave, and

(b) the staff member can document to the satisfaction of the Dean or administrative equivalent a reasonable basis for expecting the circumstance will persist for a period of not less than twenty percent of the fellowship period.

17.16.2.1 The date of termination of the fellowship shall be the date on which the Dean or administrative equivalent receives the documentation or such other date as may be determined by the Dean in consultation with the staff member.

17.16.2.2 The qualifying service related to the unused portion of the fellowship shall count as qualifying service credit to be applied to a future fellowship, subject to the provision of Article 17, Clauses 17.2.2 and 17.2.2.1.

Article 18

Leaves

18.1 General Provisions

18.1.1 These general provisions apply to the following leaves:

- Leaves of Short Duration
- Leave for Urgent Personal Reasons
- Parental Leaves
- Political Leave
- Assisted Study Leave
- Military Leaves
- Court Leaves
- Special Leaves
- Career Stop-Out Leaves
- Secondment

18.1.2 Leave must be applied for in writing and the application routed through the staff member's Department Head, Dean (or administrative equivalent) and the Vice-President (Academic).

18.1.3 Except where authority has been delegated, all leaves are subject to approval by the Vice-President (Academic).

18.1.3.1 No leave application requiring approval by the Vice-President (Academic) shall be considered by the Vice-President (Academic) (except as an appeal) unless recommended by the staff member's Dean (or administrative equivalent).

18.1.4 The Vice-President (Academic) may prescribe forms and establish administrative procedures necessary to implement the leaves provisions covered by this Article.

18.1.5 No leave shall be combined with any other paid or unpaid leave, sabbatical or professional fellowship (including annual vacation and/or periods of leave / fellowship interrupted by annual vacation) except with the approval of the Vice-President (Academic).

18.1.6 No leave (other than Sick Leave) shall automatically extend a staff member's term of appointment. However, in extenuating circumstances an *Initial Term* appointment may be extended in accordance with the procedures established by General Faculties Council in respect of appointment, promotion, and dismissal.

- 18.1.7 The staff member shall make best efforts to assist the Department Head or administrative equivalent in ensuring that satisfactory arrangements have been made to cover the staff member's teaching and/or other assigned duties and responsibilities prior to the commencement of the leave.
- 18.1.8 When leave will involve an absence from campus of more than twenty-two (22) consecutive days, arrangements made by the staff member in connection with graduate program responsibilities, including student supervision, must be communicated in writing to the Department Head and the Dean of Graduate Studies. If, in the opinion of the Dean of Graduate Studies (following consultation with the Head of Department / Dean of the Faculty concerned), the arrangements are not satisfactory, the Dean of Graduate Studies shall so inform the Vice-President (Academic) who shall determine whether or not the staff member concerned should be allowed to proceed on leave, or, if approved, whether the leave should be cancelled.
- 18.1.9 Staff members who have undertaken contract research must advise the Research Services Office in writing of the arrangements made to continue the research during any period of leave which involves an absence from campus of more than twenty-two (22) consecutive days. Failure to make satisfactory arrangements may result in the leave not being approved, or, if approved, being subsequently cancelled by the Vice-President (Academic) on advice from the Vice-President (Research).
- 18.1.10 Vacation with pay entitlement shall continue to accrue
- (a) during authorized leaves with pay, excepting assisted study leave and parental leaves, and
 - (b) during authorized leaves without pay of up to and including twenty-two (22) days in total in an academic year.
- Notwithstanding (b) above, vacation with pay entitlement shall not accrue during any authorized leave without pay of eleven (11) or more consecutive months.
- 18.1.11 Leave does not entail any loss of rank or appointment status.
- 18.1.12 The payment of salary or assistance during leave periods shall be monthly in arrears unless an exception is specifically provided for otherwise in this Agreement.
- 18.1.13 Entitlement to benefits during periods of leave is determined by the regulations governing the various benefit policies and/or plans.
- 18.1.13.1 Staff members on leave with full pay are entitled to all benefits, including staff travel and professional expense reimbursement, and where applicable, the University's contribution toward premium costs.
 - 18.1.13.2 Staff members on leave with partial pay are entitled to professional expense reimbursement, staff travel, and University contributions to benefits on a pro-rata basis only.
 - 18.1.13.3 Staff members on leave without pay for more than sixty-five (65) days do not accumulate service and are not entitled to professional expense reimbursement, staff travel funds, and the University contribution to benefits for the leave period. Staff members on unpaid leaves may participate in most benefit plans provided that they assume responsibility for the full premium costs.

18.1.14 Appeals

18.1.14.1 A staff member may appeal to the Dean (or administrative equivalent) any recommendation / decision not to approve the leave application and/or any recommendation / decision that the approved leave be cancelled.

18.1.14.2 A staff member's appeal shall be in writing and must be received by the Dean (or administrative equivalent) not later than ten (10) days after the staff member is notified in writing that the leave application is not being recommended or has not been approved or that the approved leave has been cancelled.

18.1.14.3 If the Dean (or administrative equivalent) is not able to resolve the appeal to the staff member's satisfaction, the appeal shall be forwarded to the Vice-President (Academic), whose decision shall be final.

18.1.15 Interpretation

18.1.15.1 Any dispute concerning the interpretation of the provisions of this Article shall be processed in accordance with Article 24: Grievance Procedure and Arbitration.

18.2 Leaves of Short Duration

18.2.1 A member of the academic staff may be granted a leave of short duration not to exceed sixty-six (66) days, with pay, from regular duties and responsibilities to enable the staff member to participate in activities which are directly related to the staff member's regular duties and responsibilities at the University.

18.2.2 Subject to all of the other sub-clauses of Article 18, Clause 18.2, a staff member's leave of short duration with full salary and benefits may be approved by the Department Head and/or Dean (or administrative equivalent) in accordance with the following table:

Leave to be Taken Within the Period	Length of Leave Which May Be Approved by	
	Head	Dean
From September 1 to and including Spring Convocation	up to and including 5 consecutive days	up to and including 22 consecutive days (inclusive of vacation entitlement and any days approved by Department Head)
From Spring Convocation to and including August 31	up to and including 20 consecutive days in addition to annual vacation entitlement	not to exceed 66 consecutive days (inclusive of vacation entitlement and any days approved by Department Head)

18.2.2.1 All leaves in excess of five (5) consecutive days shall be reported to the Vice-President (Academic).

- 18.2.3 A leave of short duration
- (a) which is not entirely within either the period September 1 to Spring Convocation or Spring Convocation to August 31; and/or
- (b) which is to commence within sixty-six (66) days of the effective date of an academic staff member's appointment;
- is subject to approval by the Vice-President (Academic).
- 18.2.3.1 No leave application shall be considered by the Vice-President (Academic) unless recommended by the staff member's Dean (or administrative equivalent).
- 18.2.4 Unless approved in advance by the Vice-President (Academic) on the recommendation of the Dean (or administrative equivalent), a staff member on leave of short duration shall not accept remuneration related to the activities for which the leave was granted.
- 18.3 Leave for Urgent Personal Reasons
- 18.3.1 An academic staff member, on application, shall be granted leave of absence from regular duties and responsibilities for urgent personal reasons when a member of the immediate family is critically ill or dies.
- 18.3.2 When, owing to an emergency, a staff member must be absent from regular duties and responsibilities before a leave application can be processed, the academic staff member shall advise the Department Head and Dean (or administrative equivalent) of the circumstances within two (2) days of departure and provide an estimate of the time that the staff member expects to be absent from duties.
- 18.3.3 Leaves for urgent personal reasons shall be without loss of salary and benefits.
- 18.3.4 The length of the leave shall be based on a consideration of the closeness of the family relationship, travel time required, and other relevant circumstances but shall not exceed ten (10) days in total. Reasonable consideration shall be given by the Vice-President (Academic) to a request by the academic staff member for a further period of Special Leave when the maximum length of this leave proves to be insufficient.
- 18.4 Parental Leaves
- 18.4.1 General
- 18.4.1.1 These provisions apply to members of the academic staff holding Continuing, Contingent Term, or Limited Term appointments, whether full-time or part-time.
- 18.4.1.2 Where both parents are members of the academic staff, a period of maternity leave or adoption leave may be divided between the parents in a manner which is acceptable to the parents and the Vice-President (Academic).
- 18.4.2 Maternity Leave
- 18.4.2.1 An eligible female staff member shall be granted maternity leave for a consecutive period of up to eighteen (18) weeks around the birth of her baby. Assistance shall be at the rate of 95% of salary, inclusive of payments received by the staff member pursuant to the

maternity and parental leave provisions of Employment Insurance and other applicable regulations. The staff member shall apply for benefits from such programs and report payments received.

- 18.4.2.2 The staff member must provide to the Department Head a minimum of ten (10) days' written notice of the date on which the maternity leave is expected to commence.
- 18.4.2.3 Maternity leave shall commence not later than the date of the staff member's confinement and must continue for a period of at least thirty (30) days following the date of delivery. At the discretion of the Dean in consultation with the academic staff member, the remainder of the maternity leave may be granted in broken periods over a period not exceeding twelve (12) months from the date of delivery.
- 18.4.2.4 The University will make its regular contributions toward premiums for those benefit plans which the staff member elects to continue while on maternity leave.
- 18.4.3 Partner Leave
 - 18.4.3.1 An academic staff member who is the spouse or domestic partner of a pregnant woman shall be granted leave of absence with pay for a maximum period of ten (10) days around the date the child is born.
 - 18.4.3.2 Partner leave shall commence not later than five (5) days after the date the child is born.
- 18.4.4 Adoption Leave
 - 18.4.4.1 An academic staff member who has adopted a child younger than six (6) years of age shall be granted adoption leave for a consecutive period of up to eighteen (18) weeks around the date the staff member receives the child for adoption. Assistance shall be at the rate of 95% of salary, inclusive of payments received by the staff member pursuant to the maternity and parental leave provisions of Employment Insurance and other applicable regulations, and the staff member shall apply for benefits from such programs and report payments received.
 - 18.4.4.2 The staff member shall advise the Department Head in writing of the intention to adopt a child within one (1) month of the date the adoption application is filed with the social services agency concerned, and shall provide a minimum of ten (10) days' written notice to the Department Head (or such shorter period of notice as is acceptable to the Department Head) prior to the commencement of the leave.

Adoption leave shall commence not later than the date the child is received. At the discretion of the Dean in consultation with the academic staff member, the commencement date may be varied, and/or the leave granted in broken periods, as may be appropriate in the circumstances.

- 18.5 Political Leave
 - 18.5.1 A member of the full-time or part-time academic staff holding an appointment *With Tenure* shall be granted political leave provided:
 - (a) arrangements satisfactory to the staff member's Department Head and Dean (or administrative equivalent) can be made to cover the staff member's teaching and/or other assigned duties and responsibilities; and

(b) the staff member is not / will not be on paid or unpaid leave or on a sabbatical or professional fellowship during the period of political leave.

18.5.2 If nominated for election (or re-election) to political office, a staff member who is not otherwise on leave or a fellowship shall be granted political leave from regular duties and responsibilities with salary and benefit support in accordance with the following table, subject to all of the other sub-clauses of Article 18, Clause 18.5.

For Election / Re-election to	Duration of Leave	Salary & Benefit Support During Leave Period
(a) Federal Parliament	(i) 15 days or	100%
	(ii) 30 days	50%
(b) Alberta Legislature	(i) 10 days or	100%
	(ii) 20 days	50%
(c) Calgary City Council or School Board	(i) 10 days or	100%
	(ii) 20 days	50%
(d) Mayor of Calgary	(i) 10 days or	100%
	(ii) 20 days	50%

18.5.2.1 A period of political leave for a lesser term than that specified in Article 18, Clause 18.5.2 may be approved.

18.5.2.2 Where the duration of the leave exceeds the term specified for 100% salary and benefit support, the salary and benefit support shall be 50% for the entire leave period.

18.5.3 A staff member who is elected to the provincial Legislature shall be placed on political leave of absence without pay effective from the date of election for the life of the Legislature, or, if a candidate for re-election, until the staff member actually resumes regular full-time duties at the University of Calgary.

18.5.4 A staff member who is elected to Parliament shall be placed on political leave without pay effective from the date of election for the life of Parliament, or, if a candidate for re-election, until the staff member actually resumes regular full-time duties at the University of Calgary.

18.5.5 Notwithstanding Article 18, Clauses 18.5.3 and 18.5.4, political leave shall not extend to a third consecutive term of office.

18.5.6 Arrangements for political leave with or without pay (appropriate to the circumstances) will be made to accommodate staff members elected to municipal or other local government office in Alberta.

18.6 Assisted Study Leave

18.6.1 A member of the academic staff holding a full-time Continuing, Contingent Term, or Limited Term appointment may be granted leave with assistance for advanced study (assisted study leave) to complete a program of graduate studies when such will meet a specified need of the University or be of significant benefit to both the staff member and the University.

- 18.6.2 Assisted study leave is granted only in respect of programs leading to the PhD degree or equivalent, or another advanced degree or professional degree (such as LLB or MD) that usefully complements the degree(s) already held by the staff member.
- 18.6.3 Graduate programs at the University of Calgary may, in special circumstances, be acceptable.
- 18.6.4 To be eligible to apply for assisted study leave, a member of the academic staff must have rendered, in the five-year period immediately prior to the commencement of the leave, not less than the equivalent of two (2) years of service while holding a Continuing, Contingent Term, or Limited Term appointment as a member of the academic staff in the Department to which the staff member will be returning following the leave.
- 18.6.5 Assisted study leave shall be for a period of twelve (12) consecutive months (which may be extended for one additional period of twelve (12) consecutive months) or twenty-four (24) consecutive months. Any leave beyond twenty-four (24) consecutive months shall be 'without pay.'
- 18.6.6 Assisted study leave normally begins July 1; however, requests for other starting dates will be considered.
- 18.6.7 The assisted study leave provisions which shall apply shall be those in effect when the leave actually commences.
- 18.6.8 Entitlement to vacation with pay does not accrue during an assisted study leave.
- 18.6.9 Except where an earned annual vacation not exceeding one (1) year's entitlement is taken immediately prior to the commencement of an assisted study leave, all paid or unpaid leaves of absence forming a continuous leave period with the assisted study leave must be approved in writing by the Vice-President (Academic).
- 18.6.10 The maximum University assistance available to a staff member during an assisted study leave period (12 months or 24 months) is an amount (not per annum rate) equal to one-half of the minimum annual salary rate for the rank of Associate Professor at the commencement of the leave period. The maximum assistance amount will, however, be paid only when that amount together with net outside aid does not exceed 125% of the staff member's annual academic rank salary rate at the commencement of the leave.
- 18.6.10.1 Net outside aid shall mean the total of all forms of outside financial support which the staff member may receive related to the leave program, including fellowships, scholarships, bursaries, forgivable loans, and travel grants, less costs actually incurred by the staff member for tuition / registration fees, books and research materials related to the program of study, and travel expenses not to exceed round-trip economy class air fare between Calgary and the place of study not more than twice in any calendar year for the staff member, spouse and children.
- 18.6.10.2 When the maximum assistance amount together with net outside aid exceeds 125% of the staff member's annual rank salary rate at the commencement of the leave, the maximum assistance amount shall be reduced such that the amount of assistance payable by the University when added to the amount of net outside aid equals 125% of the staff member's annual academic rank salary rate at the commencement of the leave.
- 18.6.10.3 A staff member who receives less than the maximum assistance amount during the first 12-month period of leave and whose leave continues or is extended to cover a second 12-

month period may receive the balance of the assistance in the second year provided, however, that in the event the balance of the assistance together with net outside aid in the second year exceeds 125% of the staff member's annual rank salary rate at the commencement of the leave the balance of the assistance actually payable by the University will be a reduced amount which when added to the amount of net outside aid equals 125% of the staff member's annual academic rank salary rate at the commencement of the leave.

- 18.6.10.4 A staff member may receive the amount of assistance from the University under these provisions in a lump sum or on an instalment basis.
- 18.6.11 A staff member granted assisted study leave must sign an agreement undertaking to return to regular full-time service of the University for two (2) years on completion of the leave period; the staff member may, as an alternative, refund 1/24 of the financial assistance received from the University for each month of the 2-year period not served.
- 18.6.12 A staff member on assisted study leave shall be expected to devote full time to studies.
- 18.6.13 Under no circumstances shall a staff member be granted more than one (1) assisted study leave.
- 18.7 Military Leaves
 - 18.7.1 Military leave without pay shall be granted to an academic staff member
 - (a) where the staff member's services are required by the Canadian Department of National Defence to meet a civil emergency - for the duration of the emergency; or
 - (b) where during a national emergency a staff member is required to serve in the Canadian Armed Forces - for the duration of the emergency.
- 18.8 Court Leaves
 - 18.8.1 Leave without loss of salary and benefits shall be granted to an academic staff member subpoenaed to be a witness or juror in Canada.
 - 18.8.2 The staff member shall notify the Department Head and Dean (or administrative equivalent) immediately upon being subpoenaed.
- 18.9 Special Leaves
 - 18.9.1 Academic staff members may be granted special leave with full pay, with partial pay or without pay for prescribed periods and purposes.
 - 18.9.2 The amount of remuneration or assistance, if any, which a staff member may receive from the University during any period of special leave will be determined by the Vice-President (Academic) in each case.
 - 18.9.3 Special leave without pay may be granted for the purpose of child care.
- 18.10 Career Stop-Out Leaves
 - 18.10.1 Continuing full-time members of the academic staff who hold appointments *With Tenure* and who are age 40 or more but less than 60 at the time of election, shall be entitled to

elect a three-year fixed term leave without pay, to explore a permanent alternative employment opportunity or career change.

- 18.10.2 Unless otherwise mutually agreed, an academic staff member must provide a minimum of nine months' notice prior to the commencement of the leave and must confirm his/her intention to return to active service with the University not less than nine months before the scheduled date of return.
- 18.10.3 A leave under this provision may be deferred for a period of up to one year at the sole discretion of the Vice-President (Academic).
- 18.10.4 A leave elected under this provision may not be used if the alternative employment being pursued is an appointment at another university.
- 18.11 Secondment
- 18.11.1 Secondment occurs when the academic staff member is authorized to render service to an outside institution or project and remains wholly or partially on the University of Calgary payroll. Unless otherwise explicitly specified in the secondment arrangements, an academic staff member on secondment to another organization shall be deemed to be fulfilling University of Calgary duties equivalent to the portion of the normal academic rank salary paid by the University of Calgary.

Article 19

Intellectual Property

- 19.1 The Governors and the Association recognize the existence of the Intellectual Property Policy approved by the General Faculties Council and the Board of Governors.
- 19.2 The Governors agree that any future changes to the policy approved by General Faculties Council on March 17, 1994, and the Board of Governors on April 29, 1994 which bear on the rights of individual faculty members shall be subject to mutual agreement between the Association and the Governors pursuant to Article 25 Joint Liaison Committee.
- 19.3 Subject to the concurrence of the General Faculties Council, the Association shall be represented by a non-voting member on the Research Development and Policy Committee.

Article 20

Discipline

- 20.1 An academic staff member may be disciplined only in accordance with the provisions of this Article and only for good and sufficient reason.
- 20.2 In any case where a Dean or other senior administrative officer considers that the conduct or performance of an academic staff member in his or her Faculty or area of responsibility warrants discipline, the Dean or other senior administrative officer may take action as considered appropriate in the circumstances.

Disciplinary action is defined as: a counselling letter, a written warning or reprimand, a suspension without pay, or a recommendation for dismissal.
- 20.3 Reasons for all discipline must be given in writing to the academic staff member with a copy provided to the Association.

- 20.4 All disciplinary measures are subject to grievance in accordance with Article 24. In all matters of discipline, an academic staff member shall be entitled to be represented or accompanied by a person appointed for that purpose by the Association. Counselling letters may be grieved through the internal steps in the grievance process. Warning or reprimand letters, suspension, and dismissal may be grieved up to and including the arbitration process. In the case of dismissal, the grievance process applies only to the decision of the Vice-President (Academic), not to the recommendation of the Dean or other senior administrative officer.
- 20.5 Copies of counselling letters, written warnings or reprimands, or letters referring to disciplinary suspensions without pay shall be removed from the academic staff member's file, at the academic staff member's request, after five (5) years of continuous service have elapsed or such shorter period as the Vice-President (Academic) may determine, provided that the staff member's file does not contain any further record of disciplinary action during such period.
- 20.6 In the event that the behaviour-giving rise to the disciplinary action was related to emotional illness or the use of alcohol or drugs the academic staff member may be given the opportunity to seek treatment / counselling for the problem. Disciplinary action may be mitigated or suspended if the staff member participates in an active treatment program, pending the outcome of the treatment / counselling.
- 20.7 Non-Disciplinary Suspension with Pay Pending Investigation
- 20.7.1 Following advice from a Dean or administrative equivalent, the Vice-President (Academic) may, in his or her discretion, suspend from duty and privileges any member of the academic staff where required to ensure the ability of the Governors to maintain a safe work and learning environment or to conduct a fair and thorough investigation of any matter that may lead to suspension or dismissal. The Vice-President shall forthwith report such action and the reasons for it to the Association.
- 20.8 Suspension Without Pay
- 20.8.1 Where a Dean or other senior administrative officer has good and sufficient reason to believe that a suspension without pay is warranted, the Dean or other senior administrative officer shall notify the academic staff member in writing, with a copy to the Association, and schedule a time to discuss all circumstances pertinent to the matter with the academic staff member, together with a representative of the Association.
- 20.8.2 Within ten (10) days following the discussion, the Dean or other senior administrative officer shall notify the staff member in writing what disciplinary action, if any, will be taken.
- 20.8.3 A suspension without pay shall take effect twenty (20) days from the date of the written notice from the Dean, unless the Association initiates a grievance, in which case the suspension without pay shall not be implemented unless and until suspension without pay is the decision of the Vice-President (Academic) at Step III of the grievance procedure.
- 20.9 Dismissal
- 20.9.1 A Dean or other senior administrative officer may recommend to the Vice-President (Academic) that an academic staff member be dismissed for good and sufficient reason. A copy of the Dean's recommendation shall be forwarded to the Association and the academic staff member concerned.

- 20.9.2 If, after consultation with the Dean, the Vice-President (Academic) considers that the recommendation is warranted, the Vice-President (Academic) shall schedule a time to discuss all circumstances pertinent to the matter with the academic staff member, together with the Dean and a representative of the Association.
- 20.9.3 Within ten (10) days following the discussion, the Vice-President (Academic) will notify the academic staff member and the Association in writing as follows:
- (a) that the matter will not proceed further, or
 - (b) that disciplinary action other than dismissal, specified in accordance with Article 20, Clause 20.2, will be taken, or
 - (c) that the staff member will be dismissed.
- In the case of (b), the disciplinary action is grievable in accordance with Article 24 and any grievance shall be filed at Step III. In the case of (c), the notification to the staff member and the Association shall include a full statement of the reasons for dismissal and copies of the documents relied upon by the Vice-President (Academic).
- 20.9.4 If the Association wishes to contest the dismissal decision of the Vice-President (Academic) on the staff member's behalf, it shall so advise the Vice-President (Academic) in writing within twenty (20) days of the decision of the Vice-President (Academic) and request the establishment of an Arbitration Board to hear and determine the matter in accordance with Article 24, Clauses 24.8, 24.9, and 24.10, of this Agreement.
- 20.9.5 The Arbitration Board shall determine whether or not the grounds for the recommendation for dismissal are established and, if established, whether or not they constitute good and sufficient reason for dismissal or whether disciplinary action other than dismissal, specified in accordance with, Clause 20.2, is appropriate. The decision of the Arbitration Board shall be final and binding.
- 20.9.6 Where an Arbitration Board has been established, the staff member shall retain his or her appointment and the applicable salary and benefits unless and until the Arbitration Board determines that the academic staff member be dismissed and the Governors act upon such decision.
- 20.9.7 The academic staff member may, at the discretion of the Vice-President (Academic), be relieved of duties through a suspension with pay at any stage in the dismissal process pending the outcome of the processes defined in this Article. Reasons for this decision will be given to the academic staff member and the Association in writing.

Article 21

Redundancy

- 21.1 Preamble
- 21.1.1 The primary duties of the University are to ensure the quality of teaching, learning, research, service, and to maintain its commitment to students.
- 21.1.2 The Parties:
- (a) acknowledge the importance of strategic long-range academic planning;

- (b) recognize that to serve the goals of the University of Calgary as a learning environment for staff and students, the University must maintain the flexibility to add to, delete from, and change its academic programs and approaches to learning; and
 - (c) recognize that changes in academic programs are normally achieved through processes which do not adversely affect the employment status of members.
- 21.1.3 The Governors will endeavour to maintain the security of employment of members affected by this Article wherever possible, recognizing the following:
- (a) the importance of tenure as a protection of academic freedom;
 - (b) the long-term commitment made by members to an academic career; and
 - (c) members' ability to contribute to the University in many ways.
- 21.1.4 The Parties recognize the authority of General Faculties Council (GFC) to recommend to the Board of Governors, following full and extensive consultation, any closure, reduction, or restructuring of programs for academic reasons. The Parties further agree that decisions made by the Governors that may adversely affect the employment status of members will be subject to the processes in the GFC Program Reduction or Closure Procedures (October 1994), except as otherwise covered by this Agreement.
- 21.1.5 For the purposes of this Article, a tenured appointment is an appointment without definite term that can be terminated for the following:
- (a) dismissal for cause;
 - (b) for reasons of financial exigency (Article 22); or
 - (c) for reasons of academic staff redundancy (Article 21).
- 21.1.6 For the purposes of this Article, an action affecting employment status means any change adverse to the member with respect to rank, compensation, or tenure status, including termination of employment.
- 21.2 Application
- 21.2.1 Clauses 21.1 through 21.18 inclusive of this Article 21 apply to all academic staff holding continuing appointments. Any reference to "staff" or "affected staff" applies to academic staff holding continuing appointments.
- 21.2.2 The purpose of this Article is to provide a fair and consistent process when a decision of the Governors affects the employment status of continuing academic staff.
- 21.2.3 This Article does not apply to changes in the approved University calendar unless those changes may affect the employment status of members.
- 21.2.4 The Parties shall make reasonable efforts to resolve matters concerning the implementation of this Article following careful consideration and as expeditiously as possible.
- 21.2.5 Should the Parties dispute the application of this Article, the matter will be referred to Article 24: Grievance Procedure and Arbitration. The Parties further agree to seek

expedited arbitration which will conclude within sixty (60) days of either Party serving notice of the dispute. A written decision shall be provided to the Parties within ten (10) days of conclusion of the hearing.

21.2.6 Full costs of the expedited arbitration process shall be shared equally between the Parties.

21.2.7 The proposal approved by the Board of Governors shall guide the University in the implementation of this Article. The University shall not undertake actions under this Article that exceed the requirements of the approved proposal. However, the University may simultaneously:

(a) pursue changes to other programs, when those changes do not require the implementation of this Article, and/or

(b) offer a voluntary severance or retirement incentive plan outside the affected program.

21.3 Notice

21.3.1 When the Governors make a decision affecting the employment status of members under this Article, the Vice-President (Academic) shall immediately notify the Association as well as the University community. Included in this notification shall be the anticipated date of implementation of the decision.

21.3.2 Within ten (10) days of the Governors' decision, the Dean shall give formal written notice of the decision to all members of the Department / unit / program affected.

21.3.3 Included in the Dean's notice will be the reasons for the decision, the financial implications of the proposal, any implications for loss of continuing and other positions in the affected unit, and time frames of the action. A copy of the notice shall be sent to the Association.

21.4 Implementation Committee

21.4.1 Upon the decision of the Board of Governors, the Vice-President (Academic) shall form an Implementation Committee (IC) to oversee the process set forth in this Article. The IC will consist of members of the University community:

The Chair who shall be the Vice-President (Academic) or his/her designate

- one (1) person agreeable to the Governors
- one (1) tenured member of the bargaining unit elected by GFC
- one (1) tenured academic staff member, from the bargaining unit, agreeable to the Association
- one (1) Dean appointed by the Vice-President (Academic)
- one (1) member appointed by mutual agreement of the Parties

and in addition:

- one (1) non-voting representative of the Association, and
- one (1) non-voting representative of the Governors,

both of whom may freely report on the committee processes to their constituents.

21.4.2 No IC member shall be from the affected Faculty.

- 21.4.3 The IC shall include both men and women.
- 21.4.4 The IC may not meet unless the Association and Governors representatives are present.
- Four (4) voting members shall constitute a quorum. The IC shall establish its own procedures within the parameters of this Article.
- 21.5 The Mandate of the Implementation Committee
- 21.5.1 The Implementation Committee (IC) shall:
- (a) oversee the implementation of the processes outlined in this Article;
 - (b) hear concerns and receive reports from any party involved in the implementation of the Article and make recommendations to the Vice-President (Academic) regarding the resolution of such concerns;
 - (c) make recommendations to the Vice-President (Academic) concerning any decisions that have to be made under the provisions of this Article.
- 21.5.2 The IC shall not add to, subtract from, modify, or amend the provisions or terms of this Agreement.
- 21.5.3 The IC shall have access to a current curriculum vitae from each member of the affected unit, and to such other documents as a member may submit under the terms of this Article.
- 21.5.4 The IC shall also have access to information used as part of the process upon which the Board of Governors decision was based.
- 21.6 Position Identification
- 21.6.1 The Dean shall identify to the Vice-President (Academic) which members may be affected under the terms of this Article. The Dean shall use fair and equitable procedures to identify members to be affected.
- 21.6.2 Identification of members shall be based on the member's affiliation with the affected program / unit for the preceding four (4) years, and the need for the member's requisite knowledge, skills, and professional qualifications.
- 21.6.3 Merit and promotion history shall not be a determinant in identifying members to be affected.
- 21.6.4 Should all other factors be deemed equal as per Article 21, Clause 21.6.2, the Dean shall identify members with less continuous service at the University of Calgary before identifying members with longer continuous service.
- 21.6.5 The Dean shall report to the Vice-President (Academic) and the IC the reasons for his/her decisions under Article 21, Clause 21.6.2, including in this report a record of the members' involvements in the affected program, and in other programs offered by the unit, for the preceding four (4) years.
- 21.6.6 Within twenty (20) days of the Board's decision, the Dean shall formally notify in writing any member identified following the above of the time frames and processes to be followed

under this Article. Such notice shall contain the reasons for the Dean's decision as per Article 21, Clause 21.6.5.

- 21.6.7 A member having received notification under Article 21, Clause 21.6.6 may appeal his/her inclusion on the list of those affected. Such appeals shall be submitted in writing to the IC within ten (10) days of receipt of the notice from the Dean, outlining the reasons for the appeal.
- 21.6.8 If there is an appeal under Article 21, Clause 21.6.7, the IC shall review the information upon which the decision was made and make a recommendation within twenty (20) days to the Vice-President (Academic) with respect to the appeal.
- 21.6.9 The member has the right to appear before the committee and to be accompanied by an advisor, who shall be a continuing member of the academic staff. If the Dean is requested to appear before the IC, the member and the member's advisor shall be invited to attend during the Dean's appearance. The member shall be permitted a reasonable opportunity to reply to the Dean's submission.
- 21.6.10 Within ten (10) days after receiving the recommendation of the IC concerning the appeal, the Vice-President (Academic) shall inform the member in writing of his/her decisions with respect to the appeal, giving reasons for the decision.
- 21.6.11 The date of layoff for all affected members shall be no less than twelve (12) months from completion of the process described in Article 21, Clause 21.6.10.
- 21.7 Recruitment Restriction
- 21.7.1 The Governors shall limit the appointment of continuing academic staff to positions where failure to appoint would threaten the viability of academic programs / Departments / units during the period when affected members are available for transfer to positions open for recruitment.
- 21.7.2 The Governors will require that affected members be given first offer for appointment to positions for which they have the requisite knowledge, skills, and professional qualifications.
- 21.8 Voluntary Options
- 21.8.1 The following voluntary options will be offered to affected members and may be offered to other members in an effort to reduce the number of members to be laid off:
- (a) voluntary reduction to part-time continuing status, with commensurate reduction in salary, in accordance with Schedule "A", in units where there is a need for the member's requisite knowledge, skills, and professional qualifications;
 - (b) voluntary separation / termination; or
 - (c) any other arrangements agreeable to the Parties.
- 21.9 Transfers
- 21.9.1 When the member elects to be considered for transfers, he/she shall submit to the IC a plan outlining a request for transfers. The plan may or may not include a period of preparatory study (as per Article 21, Clause 21.10).

- 21.9.2 The IC will review the plan or such other plan as the IC may propose and, following consultation with the interested parties, recommend to the Vice-President (Academic) the disposition of each case.
- 21.9.3 When the IC determines that a transfer to another unit or administrative position is feasible, it shall recommend to the Vice-President (Academic) that the member be transferred to a position for which the member has the requisite knowledge, skills, and professional qualifications, or that the member be transferred following a period of preparatory study.
- 21.9.4 A support plan of up to one academic term (four (4) months) may be provided to assist the member in assuming full responsibilities in the new position.
- 21.9.5 When a member is transferred to a position, appointment status and rank salary will not be reduced as a result of the transfer within the bargaining unit.
- 21.9.6 In the regular assessment and promotion process, the member's appointment to the new position shall be taken into consideration.
- 21.9.7 Should a member refuse to accept a transfer previously agreed to, he/she will be deemed to have resigned.
- 21.9.8 When a member who holds an *Initial Term* appointment is transferred, the IC shall make a recommendation to the Vice-President (Academic) in respect to the length of the *Initial Term* in order to accommodate the member's transfer. Special attention shall be taken in the process of reviewing the member's application for tenure so as not to disadvantage the member as a result of that transfer.
- 21.9.9 Should the IC identify more than one transfer for which the member is qualified, the member shall communicate his/her choice to the Vice-President (Academic) within ten (10) working days of being notified of the transfer options.
- 21.9.10 Should more than one member be deemed to have the required knowledge, skills, and professional qualifications to assume a position, the member with the most years of continuous service with the University of Calgary will be offered first preference.
- 21.9.11 If the Vice-President (Academic) declines to accept a recommendation of the IC, the Vice-President (Academic) shall inform the member concerned specifying the reasons for the decision. A copy of the letter shall be given to the Association and the Governors.
- 21.9.12 If the IC recommends that a transfer is not feasible, even with a period of preparatory study under Article 21, Clause 21.10, it shall so inform the Vice-President (Academic), who shall determine the matter and notify the member and the Association.
- 21.9.13 If the University re-establishes the closed / reduced program or a similar program within a period of two (2) years, any member who was transferred under this Article shall be informed. If such a member chooses to apply for a position in the program, he/she shall have first offer for appointment to the positions for which he/she has the requisite knowledge, skills, and professional qualifications.
- 21.10 Preparatory Study
- 21.10.1 The Vice President (Academic) may authorize that a member be granted a study leave with full salary and benefits to acquire the requisite knowledge, skills, or professional qualifications to be appointed to a specific position.

- 21.10.2 If an approved study leave requires that the member register as a student at the University of Calgary, the Governors shall provide such a course of study free of tuition fees.
- 21.10.3 If an approved study leave requires the member to attend another post-secondary institution, the Governors shall provide the member with a rebate of the tuition fees paid, to a maximum of the fees paid in the nearest equivalent program at the University of Calgary.
- 21.10.4 If a member fails to complete an approved program of study, the Governors may at their discretion terminate the appointment of the member. That member shall receive the balance of severance owing, less salary and costs incurred by the Governors during support of the study leave.
- 21.10.5 Should the period of formal notice expire before the decision to approve / not approve the transfer and/or study leave of a member, the Governors shall continue the member's salary and benefits beyond the notice period. In such a case, severance pay to which the member would be entitled under Article 21, Clause 21.13, if terminated, shall be reduced by an amount equal to the salary and benefits received during the period of extension.
- 21.11 Eligibility for Sabbatical / Professional Fellowship
- 21.11.1 Members transferred will retain eligibility for Sabbatical or Professional Fellowship to the extent accrued at the time of transfer.
- 21.11.2 An approved Sabbatical or Professional Fellowship may be cancelled, and consideration of an application be deferred, in accordance with the terms of Article 16 or 17, when a member is affected by this Article.
- 21.11.3 Rescheduling of a cancelled or deferred Sabbatical or Professional Fellowship will not normally be considered for a period of two (2) years following a transfer or recall from a layoff, except on the recommendation of the Dean or equivalent.
- 21.11.4 A period of layoff or a leave for preparatory study does not count as qualifying service toward any future Sabbatical or Professional Fellowship.
- 21.12 Layoff
- 21.12.1 A member shall only be laid off after the preceding measures have been applied in a thorough and fair manner.
- 21.12.2 The Governors shall provide suitable career assessment and assistance to members when their appointments are terminated.
- 21.13 Severance
- 21.13.1 Severance will be paid according to the following:
- (a) four (4) months' salary for three (3) or less years of continuous service at the University of Calgary;
 - (b) one (1) additional month of salary for each continuous year of service at the University of Calgary for the completed years in excess of three (3) years;
 - (c) the maximum severance payment shall be twelve (12) months' salary.

- 21.13.2 Members who have been laid off under this Article may elect to continue coverage in the University's insured benefit plans at their expense in accordance with the provisions of those plans for a period of two (2) years at the rates established under Schedule "A".
- 21.13.3 The Governors may permit members to have access to office, laboratory space, library, and computer services following the termination of the appointment to allow completion of scholarly activities.
- 21.13.4 Severance may be paid in a lump sum or in a series of equal payments, as determined by the member.
- 21.14 Reputation
- 21.14.1 Layoff pursuant to this Article is not dismissal for cause and shall not be recorded or reported as such.
- 21.14.2 Where a member has been laid off pursuant to this Article, the Dean shall provide a letter indicating that this was a result of academic staff redundancy.
- 21.15 Recall Rights
- 21.15.1 If the University re-establishes the closed / reduced program or a similar program within a period of two (2) years, any member who was laid off under this Article shall be informed in writing at his/her last known address. If such a member chooses to apply for a position in the program, he/she shall have first offer for appointment to the positions for which he/she has the requisite knowledge, skills, and professional qualifications.
- 21.15.2 Within a period of two (2) years, any member who was laid off under this Article shall be given first consideration if such member chooses to apply for a position within the bargaining unit for which he/she has the requisite knowledge, skills, and professional qualifications.
- 21.15.3 In the event that two or more members apply for a single position under Article 21, Clauses 21.9.13, 21.15.1, or 21.15.2, the member with the longest continuous service at the University of Calgary shall have first preference.
- 21.15.4 Upon acceptance of the appointment, the member will repay any severance received that is greater than the salary that would have been paid during the period of layoff.
- 21.16 Application to Staff Members on Leave
- 21.16.1 A staff member who is on leave, including exchange agreement and secondment, or fellowship, or who has had such leave or fellowship approved for a future date, shall have no special rights or privileges, and shall be subject to the terms of this Article on the same basis as any other member.
- 21.16.2 Should a member's authorized absence from campus make communication difficult, time lines and notice periods shall be extended through mutual agreement of the Parties so as not to disadvantage the member.
- 21.17 Appointment Status
- 21.17.1 A member's appointment status and rank salary on termination shall be as at the last day of employment.

- 21.18 Rights of Representation
 - 21.18.1 The Association retains the right to represent those whose appointments have been terminated under this Article.
- 21.19 Application to Sessional Instructors
 - 21.19.1 The Parties agree that reasonable notice shall be provided to a Sessional Instructor where his/her contract will not be renewed due to program closure.
 - 21.19.2 For the purposes of Article 21, Clause 21.19, changes in the academic calendar, course deletions and/or cancellations do not constitute program closure, reduction, or re-organization.
 - 21.19.3 The Governors will provide suitable career assessment and assistance for a Sessional Instructor when his or her contract will not be renewed due to program closure.
 - 21.19.4 The Governors at their discretion may provide opportunities for appointment to a Sessional Instructor where he/she has the required knowledge, skills, and professional qualifications required by the recruiting Faculty.
- 21.20 Application to Contingent Term and Limited Term Staff
 - 21.20.1 Academic staff holding Contingent Term and Limited Term appointments shall receive not less than four (4) months' notice.
 - 21.20.2 Terms and conditions of severance shall be determined between the Parties in consideration of the conditions set forth in the letter of appointment.
- 21.21 Application to Continuing Academic Staff Contingent on External Funding
 - 21.21.1 Clause 21.21 of Article 21 applies only to staff holding Continuing appointments which have been made contingent on external funding, and shall apply only where such external funding is discontinued and there is no provision for termination pay to the member by the external funding organization, except as noted in Article 21, Clause 21.21.2.
 - 21.21.2 Should there be provisions for termination pay to the member by an external funding organization, and such termination pay exceeds the termination notice / pay provisions of Article 21, Clause 21.21, then Article 21, Clause 21.21, shall not apply to the member.
 - 21.21.3 The Parties further agree that no action shall be taken under Article 21, Clause 21.21, unless the Parties agree that the conditions of the member appointed bring the member under Article 21, Clause 21.21.
 - 21.21.4 Except for this Clause 21.21, Article 21: Redundancy shall not apply to a continuing contingent member terminated due to discontinuance of external funding for his/her position.
 - 21.21.5 The termination of continuing contingent members shall not constitute Financial Exigency as per Article 22 where discontinuance of external funding results in termination of employment.
 - 21.21.6 The Dean shall provide reasonable notice to any continuing contingent member where discontinuation of external funding results in termination of employment.

- 21.21.7 When notified of a reduction in external funding, the Dean will undertake to identify alternate external funding to allow a continuing contingent member to retain his/her position.
- 21.21.8 Any continuing contingent member shall receive severance notice or payment in lieu thereof, to a combined maximum of twelve (12) months, as follows:
- (a) a minimum of four (4) months' notice or salary in lieu thereof for such member with three (3) or less years of continuing service with the University;
 - (b) one additional month of notice or salary in lieu thereof for each full year of continuous service beyond the initial three (3) year period as per 21.21.8(a) at the University of Calgary to a maximum of twelve (12) months;
 - (c) any combination of notice and/or salary shall not exceed twelve (12) months.

Article 22

Financial Exigency

- 22.1 The first duty of the University must be to ensure that its academic priorities remain paramount, particularly in regard to the quality of instruction and research. The Governors, when faced with budgetary restrictions, will ensure the primacy of the University's educational functions by considering cuts in academic programs or resultant cuts of Board appointments only after all practicable cuts have been made in all other budgetary areas of the University.
- 22.2 A substantial financial deficiency which may result in the necessity of the termination of academic staff shall be deemed to be financial exigency for the purpose of this Article. However, the termination due to lack of funding of staff members holding contingent appointments shall not constitute financial exigency.
- 22.3 Before declaring a state of financial exigency, the Governors shall consult with the Association and shall supply the Association with all budgetary information used by the Governors in considering the need for such a declaration.
- 22.4 If the Association wishes to offer for the Governors' consideration, suggestions designed to avoid the termination of staff, it shall do so not more than thirty (30) calendar days after being advised of the financial problem. Such suggestions will become the subject of immediate discussion between the Governors and the Association for a period not to exceed thirty (30) calendar days.
- 22.5 If, following these discussions, the Governors conclude that the financial problem has not been resolved, it shall appoint an ad hoc committee of three (3) members of the Governors to identify the nature and scope of the problem. The Governors shall also appoint advisors to the committee selected from the University community and from the community at large. The advisors selected from the University community shall include the President of the Faculty Association and two (2) other members of the Association nominated by the Association. The committee shall report its findings to the Governors within thirty (30) calendar days of its appointment. The Governors will then apprise the Minister of Advanced Education of the committee's findings.
- 22.6 If the Governors conclude that the financial problem still has not been resolved, it shall declare a state of financial exigency. The General Faculties Council will be asked to review the academic priorities of the University and to determine whether any programs or

services are to be terminated. The recommendations of the General Faculties Council (if any) will be transmitted to the Governors for review and approval, as appropriate.

- 22.7 After the Governors have dealt with any recommendations from the General Faculties Council pursuant to Article 22, Clause 22.6, The University Budget Committee shall allocate the required budget cuts to budget units in accordance with the approved academic priorities.
- 22.8 Faculty budget cuts necessitating the termination of academic staff will be accomplished by Deans on the advice of Faculty Promotions Committees. The Committees and Deans will be guided in their deliberations by the same criteria of quality as used in promotions.
- Seniority will be considered, other factors being equal.
- 22.8.1 If the termination of academic staff due to reasons of financial exigency is necessary, the Association shall be informed of the situation, in writing, by the Dean of the Faculty concerned.
- 22.8.2 Deans' recommendations must be submitted to the General Promotions Committee for approval before being passed to the President for referral to the Board of Governors.
- 22.9 Appeals
- 22.9.1 Any member of the academic staff (teaching and research) whose appointment is to be terminated owing to financial exigency may appeal the recommendation to the General Promotions Committee. Such an appeal and the grounds thereof shall be communicated in writing to the Chair of the General Promotions Committee. The academic staff member shall be informed in writing at least one (1) week before the date of the meeting of the General Promotions Committee of the recommendation being carried forward to the General Promotions Committee by the appropriate Dean. The staff member may initiate a formal appeal regarding the recommendation; such an appeal and the grounds thereof shall be communicated in writing to the Chair of the General Promotions Committee.
- 22.9.2 Any member of the academic staff (administrative and professional) whose appointment is to be terminated owing to financial exigency may appeal the recommendation to a Promotions Committee, or if applicable, to the Review Committee on Academic Appointments (Administrative and Professional). Such appeal shall be communicated in writing to the appropriate Head, Dean, Director, or the appropriate Vice-President. The academic staff member shall be informed in writing of the recommendations being carried forward to the General Promotions Committee. The staff member is free to initiate a formal appeal regarding this recommendation; such appeal shall be in writing to the Chair of the General Promotions Committee.
- 22.10 Notice
- 22.10.1 An academic staff member holding an appointment *With Tenure* shall be given written notice of termination due to financial exigency on the basis of one (1) month's notice for each completed year of service as a full-time continuing or full-time limited term Board appointee to a maximum of nine (9) months' notice or pay in lieu thereof.
- 22.10.2 Notwithstanding the stipulated term of appointment, an academic staff member holding an *Initial Term* or Limited Term appointment may be terminated with three (3) months' notice or pay in lieu thereof.

22.11 Relocation / Retraining

22.11.1 Where a teaching or an administrative and professional vacancy within the Bargaining Unit exists in another Department or Faculty, the Governors shall, in lieu of termination, offer to:

(a) relocate the staff member in that Department or Faculty provided that the staff member has the appropriate qualifications and experience to warrant such relocation; or

(b) grant the staff member a special leave with pay not to exceed two (2) years in duration to prepare for relocation to that Department or Faculty provided that the staff member has the appropriate qualifications and experience which, together with the additional preparation, would warrant such relocation.

22.11.2 An academic staff member who refuses relocation and/or retraining under Article 22, Clause 22.11, shall forfeit all rights to the provisions of this Article in respect to severance pay and severance benefits.

22.11.3 Disputes concerning the appropriateness of a staff member's qualifications or experience for relocation or retraining shall be subject to resolution pursuant to Article 24: Grievance Procedure and Arbitration.

22.12 Severance Pay

22.12.1 An academic staff member whose appointment *With Tenure* has been terminated as a result of financial exigency shall receive one (1) month's pay for each completed year of service accumulated as a full-time continuing or full-time limited term Board appointee to a maximum of twelve (12) months' pay, or to a maximum of fifteen (15) months' pay if the staff member is not eligible for an early retirement pension pursuant to the provisions of the Universities Academic Pension Plan, and in any event no less than six (6) months' pay.

22.12.2 An academic staff member whose *Initial Term* or Limited Term appointment has been terminated pursuant to Article 22, Clause 22.10.2 shall be granted one (1) month's pay for each unexpired month of the original term of the appointment to a maximum of six (6) months' pay.

22.12.3 In the event that a staff member is terminated for a second or subsequent time as a result of financial exigency, the staff member shall be eligible for severance pay as provided under Article 22, Clause 22.12.1, but reduced by the amount of any severance pay retained by the staff member as a result of termination pursuant to this Article within the immediate preceding two (2) year period.

22.13 Recall Rights

22.13.1 In the event that a position becomes available through retirement, resignation, death, or the cessation of the state of financial exigency, individuals holding a continuing appointment who are terminated owing to financial exigency shall be informed of the vacancy in writing. If they choose to apply for such a position, they shall have the right of first refusal for positions for which they are qualified, or for which they can be reasonably retrained.

The order of recall within each budget unit shall be opposite the order of termination. Prior consideration shall be given for a period of five (5) years.

- 22.13.2 An academic staff member who held a continuing appointment which was terminated under this Article shall be eligible for recall to limited term positions as well as continuing positions. In the event that a staff member who held an appointment *With Tenure* at the date of termination accepts recall to a continuing full-time position pursuant to the provisions of Article 22, Clause 22.13.1, the staff member's appointment *With Tenure* status and the accumulated sabbatical fellowship service credit enjoyed at the time of termination shall be reinstated.
- 22.13.3 An academic staff member who accepts recall to a limited term position shall retain the right of first refusal for continuing full-time positions which come available in the Department(s) from which the staff member was terminated for the remainder of the five (5) year period during which the staff member has the right of prior consideration pursuant to Article 22, Clause 22.13.1.
- 22.13.4 The academic staff member shall be given as much notice as possible concerning a position vacancy. Except in cases of emergency, the staff member shall receive not less than four (4) months' notice of recall prior to the scheduled commencement date, or such shorter period of notice as may be agreed upon between the Dean or administrative equivalent and the academic staff member.
- 22.13.5 The academic staff member shall respond to a notice of recall as quickly as possible, but in any event within one (1) month of the date that the notice is received at the staff member's last known address.
- 22.13.6 When accepting a recall, a staff member shall be required to repay to the University that amount of severance pay which exceeds what would have been earned as salary if the staff member had continued to work during the period that the appointment was terminated.
- 22.14 Severance Benefits
- 22.14.1 An academic staff member shall be entitled to retain use of an office for a period of three (3) months following the date of termination due to financial exigency.
- 22.14.2 An academic staff member may
- (a) use the Library and such other facilities as may be made available from time to time, and
 - (b) elect to continue coverage in the University's insured benefit plans at the staff member's expense in accordance with the provisions of those plans, and
 - (c) claim benefits pursuant to the University's tuition fee remission policy
- for a period of twenty-four (24) months following termination, or until the staff member is engaged in other full-time work, whichever occurs earlier.
- 22.15 Application to Staff Members on Leave
- 22.15.1 In the event of financial exigency, a staff member who is on leave, including exchange agreement and secondment, or fellowship, or who has had such leave or fellowship approved for a future date, shall have no special rights or privileges, and shall be subject to termination on the same basis as any other staff member, in accordance with the terms of this Article.

22.16 Appointment Status

22.16.1 A staff member's appointment status on termination shall be determined on the basis of the actual class of appointment effective on the last day of employment.

Article 23 **Term Certain Appointments – Sessional Instructor**

23.1 Whenever possible, the Governors shall use Continuing appointments to meet the continuing staffing needs of the University. In lieu of Continuing appointments, Contingent Term appointments, or Limited Term appointments, it may be appropriate in circumstances specified in Article 23, Clause 23.2 to employ academic staff on Term Certain appointments, in accordance with Section 2.3 of the *APD Manual*.

23.2 The circumstances under which a Term Certain appointment is appropriate are limited to the following:

- (a) when the appointment is to replace a continuing staff member who is on leave or on another assignment of duties, or in an emergency;
- (b) when a person with the desired qualifications for an approved Continuing, Contingent Term, or Limited Term appointment is not available at the time the Term Certain appointment is made;
- (c) when the duties connected with the appointment are for a limited period and are expected to be no longer required thereafter;
- (d) when the appointment is for a pilot or developmental project;
- (e) when the appointment is needed to accommodate unexpected enrolment increases;
- (f) when the funds supporting the appointment are only temporarily available to the Faculty or Department;
- (g) in order to enable the offering of a course or group of courses in an area outside of the expertise of current continuing staff;
- (h) when it has not been determined that a course or group of courses will be offered on a regular annual basis;
- (i) in order to accommodate a staff member visiting from elsewhere;
- (j) in order to integrate members of the professional community into the academic program of a Faculty or Department as part of a continuing affiliation; or
- (k) such other circumstances as may be mutually agreed between the Parties.

23.2.1 The circumstances under which the appointment is appropriate shall be included in the letter of appointment for every Term Certain appointment made pursuant to this Article.

23.3 Term Certain appointments made pursuant to this Article shall be in either of the following two categories:

- (a) for one or more periods of specified duties within a total duration of twelve (12) months or less; and
- (b) for one or more periods of specified duties within a total duration of more than twelve (12) months and not more than three (3) years.

- 23.3.1 An individual staff member may hold more than one Term Certain appointment in one or both categories concurrently in different Faculties and where this occurs, separate contracts may be created for the duties in each Faculty.
- 23.4 Where the duties of the Term Certain appointee are primarily related to teaching, the appointment shall ordinarily be made as a Sessional Instructor.
- 23.5 Extent of Duties and Remuneration
 - 23.5.1 The full extent of duties of a Sessional Instructor shall be determined by the Head or equivalent and described in terms of units of half-course equivalents.
 - 23.5.2 The letter of appointment shall specify the number of half-course equivalents which constitute the full extent of duties.
 - 23.5.3 Where a Sessional Instructor holding a Term Certain appointment is contracted for additional concurrent duties within the same Faculty, the appointment shall be increased to the extent of the additional duties.
 - 23.5.4 Remuneration shall be based on the full extent of duties, as more particularly set forth in Schedule "B".
- 23.6 Access to Facilities and Participation in Meetings
 - 23.6.1 Sessional Instructors appointed pursuant to this Article 23 shall be entitled, on the same basis as continuing staff, to the following services as required for instructional purposes: copying services, office equipment and supplies, computer accounts, library services, secretarial services, marking / teaching assistants, inclusion in departmental staff lists, mail services, and access to desk / office / telephone when meeting with students or holding office hours.
 - 23.6.2 Sessional Instructors appointed pursuant to this Article 23 shall not be excluded from regular departmental meetings of academic staff. However, voting privileges will be as determined by the Department.
- 23.7 Assessment of Performance
 - 23.7.1 The performance of a Sessional Instructor shall be assessed in the first instance with a student ratings form authorized for general use within the Faculty or Department. The results of these ratings, along with any peer evaluations and other materials pertinent to the Sessional Instructor's performance of teaching or other duties, including materials submitted by the Sessional Instructor, shall be provided to the Sessional Instructor and Department Head or equivalent and retained in the Department.
 - 23.7.2 After a Sessional Instructor has completed a three-year term, or has taught the equivalent of eight (8) half-courses, whichever comes first, the Department Head or equivalent shall review the file within one month and provide an appraisal of the Sessional Instructor that considers the cumulative record of Student Ratings and any other pertinent information

concerning teaching effectiveness or other assigned duties. The Sessional Instructor may enter comments with respect to the Head's appraisal into the personnel file.

23.8 Cancellation of Appointment Offer

23.8.1 An offer of a Term Certain Sessional Instructor appointment may be cancelled in whole or in part by the Governors prior to the commencement of the appointment term.

23.8.2 The cancellation of an appointment offer made less than twenty (20) days prior to the commencement of the appointment term shall be subject to a cancellation fee, as more particularly set forth in Schedule "B".

23.9 Renewal of Appointments

23.9.1 A Term Certain appointment may be renewed provided that the specified circumstances in Article 23, Clause 23.2, continue to be present.

23.9.2 Not less than four (4) months before the stated termination date of an appointment made pursuant to Article 23, Clause 23.3(b), the Head or equivalent shall

(a) provide the staff member with a written decision whether there shall be renewal of the contract, or

(b) in the event financial or other circumstances do not permit the making of a decision at that time, inform the staff member of those circumstances.

23.9.3 When an appointment has been made pursuant to Article 23, Clause 23.3(b), and the circumstances specified in a staff member's letter of appointment continue beyond the period of the appointment, or when new circumstances arise that would provide reason for a further appointment of the staff member, and the Governors decide to offer another Term Certain appointment, that appointment shall be offered to the staff member as renewal, subject only to the staff member having satisfactorily performed the duties assigned in the current appointment.

23.10 Termination of Appointments on Notice

23.10.1 A Term Certain appointment may be terminated by the Governors prior to the stated termination date of the appointment for reasons of bona fide changes in the academic plans of the Faculty or Department concerned that make the Term Certain appointment no longer viable, or for bona fide financial reasons.

23.10.2 In the event of termination of the appointment, the staff member affected shall be entitled to three (3) months' written notice, and such severance (or combination of notice and severance) as may be determined by the Parties, in consideration of the terms of the appointment.

23.11 Consideration for Other Appointments

23.11.1 A Sessional Instructor appointed pursuant to Article 23, Clause 23.3(b) may request in writing to be considered for any academic staff vacancies that may arise in a particular Faculty or Department. The Faculty or Department shall maintain a current file containing the names of all present or past Sessional Instructors who have made such requests for a period of three (3) years from the date of the request, and shall during that period provide to those persons notification of all academic staff vacancies.

- 23.11.2 If a present or past Sessional Instructor so notified chooses to become a candidate for a position as a Sessional Instructor, Instructor I, Instructor II, or Senior Instructor, he or she shall be entitled to first consideration for the appointment, subject to an assessment of
- (a) whether the candidate has the requisite knowledge, skills, and professional qualifications for the position, and
 - (b) the candidate's record of performance in his or her previous appointment(s).
- 23.11.2.1 Where the Department Head or equivalent decides to offer the appointment referred to in Article 23, Clause 23.11.2, to a present or past Sessional Instructor, and where two or more present or past Sessional Instructors who are candidates have substantially equal assessments according to the assessment criteria, the appointment shall be offered to the candidate with the most service to the University.
- 23.11.3 It is the responsibility of the present or past Sessional Instructor to keep the Faculty or Department advised of his or her current mailing address and telephone number.
- 23.12 Application to Academic Staff (Administrative and Professional)
- 23.12.1 The terms of this Article 23 shall be applied, with the necessary changes, to Term Certain Administrative and Professional academic staff appointments.
- 23.13 Application of the Collective Agreement
- 23.13.1 The following Articles of this Agreement shall not apply to staff members appointed pursuant to this Article 23:
- Article 12: Assignment of Duties
 - Article 13: Outside Professional Activities
 - Article 14: Salaries
 - Article 15: Salary Anomalies
 - Article 16: Sabbatical Fellowship
 - Article 17: Professional Fellowship
 - Article 22: Financial Exigency
- 23.13.2 Only the following provisions of Article 18: Leaves shall apply to staff members appointed pursuant to this Article 23:
- Leaves of Short Duration
 - Leaves for Urgent Personal Reasons
 - Parental Leaves (subject to 23.13.2.1)
 - Military Leaves
 - Court Leaves
 - Special Leaves
- 23.13.2.1 A Term Certain staff member appointed pursuant to Article 23, Clause 23.3(b), shall be entitled to Parental Leave in accordance with the regulations set forth in Article 18, Clause 18.4, except that such Parental Leave shall be unpaid and the staff member shall be responsible for the full cost of premium contributions required in respect of any benefit plans for which coverage is continued while on leave.

- 23.13.3 A Term Certain staff member appointed for a duration of greater than six (6) consecutive months, and an extent of duties of six (6) half-course equivalents or more, who is subsequently granted a Continuing, Contingent Term, or Limited Term academic staff appointment shall be granted prorated service credit toward a Sabbatical Fellowship or Professional Fellowship in accordance with Article 16, Clause 16.3, or Article 17, Clause 17.2, provided that
- (a) the Continuing, Contingent Term, or Limited Term appointment is contiguous with the Term Certain appointment, and
 - (b) the Limited Term appointment was in the same or related discipline, and required performance at a level comparable to that of a Continuing appointee, and was not of a limited or restricted nature.
- 23.13.3.1 Where the contiguity requirement in 23.13.3(a) is not met because of an interruption in service of less than five (5) months, prorated credit may be granted in the discretion of the Dean at the time the Continuing, Contingent Term, or Limited Term appointment is made.

Article 24

Grievance Procedure and Arbitration

- 24.1 The Parties confirm their mutual desire that grievances be dealt with promptly and progressively with the object of arriving at a proper settlement in accordance with the procedures hereinafter described.
- 24.2 In the event that a dispute arises
- (a) between the Governors and the Association, or
 - (b) between the Governors and one or more members of the academic staff,
- concerning the interpretation, application or alleged violation of this Agreement, or as to whether that dispute can be the subject of arbitration, such dispute (hereinafter referred to as a grievance) shall be settled in accordance with one of the following procedures as applicable, without stoppage of work, refusal to perform work, or lockout.
- 24.3 Grievances filed in accordance with this Article concerning Articles which make provision for an appeal shall be limited to the interpretation of whether the procedures relating to those Articles have been followed, and shall not relate to any matter which may be the subject of an appeal.
- 24.4 Unless otherwise agreed, no matter may be submitted to arbitration which has not been properly processed through all the previous steps of the grievance procedure as detailed in this Article.
- 24.5 Procedure Initiated by the Association or the Governors
- 24.5.1 Step I - The Party alleging that a grievance exists shall, within twenty (20) days of the date that it becomes aware, or should reasonably have become aware, of the incident causing the grievance, advise the other Party, in writing, of
- (a) the nature of the grievance and the circumstances out of which it arose, and
 - (b) the remedy or correction required, and

(c) the Article or Articles of the Collective Agreement which are alleged to have been violated.

The Parties shall meet within twenty (20) days of receipt of such notice, and attempt to resolve the grievance. In the event that the grievance is not resolved, the provisions of Step II shall apply.

24.5.2 Step II - Within twenty (20) days of the meeting outlined in the preceding Step, either Party may serve written notice upon the other Party of its intention to submit the grievance to arbitration.

24.6 Procedure Initiated by Individual Members of the Academic Staff

24.6.1 Step I - Within twenty (20) days of the date that the individual becomes aware, or should reasonably have become aware, of the incident or circumstances causing the dispute, the staff member shall contact the Association, which shall forthwith request to meet with the Dean or other senior administrative officer and seek to resolve the matter.

24.6.2 Step II - If, in the opinion of the Association, the matter is not resolved satisfactorily in Step I, the Association may, within twenty (20) days, put the grievance in writing to the Dean or other senior administrative officer, setting forth:

(a) the nature of the grievance and the circumstances out of which it arose, and

(b) the remedy or correction required, and

(c) the Article or Articles of the Collective Agreement which are alleged to have been violated.

The written grievance is sent to the Dean, with a copy to the grievor. The Dean shall, within twenty (20) days of receiving the written grievance, respond in writing to the Association.

24.6.3 Step III - If, in the opinion of the Association, the grievance is not resolved satisfactorily in Step II, and the Association wishes to proceed further, the Association may, within twenty (20) days, send the written grievance with the Dean's response to the appropriate Vice-President, with a copy to the grievor.

The Vice-President shall, within twenty (20) days, request a meeting with representatives of the Association. Following the meeting, the Vice-President shall have twenty (20) days to provide a decision in writing to the Association. The Association is responsible for providing the grievor with a copy of the response.

24.6.4 Step IV - If settlement is not reached through the foregoing procedure, the Association may, within twenty (20) days of the meeting outlined in the preceding Step, serve written notice upon the Governors of its intention to submit the grievance to arbitration. This notice will be directed to the Vice-President (Academic).

24.6.5 At the request of the Association, the grievor may be present at any or all of the meetings provided for in these procedures. At the request of the Governors, the Dean or other senior administrative officer may be present for any or all of the meetings provided for in these procedures.

24.7 Time Limits

- 24.7.1 Throughout the provisions of this Article, all references to “day” or “days” shall exclude Saturdays, Sundays, public holidays which are observed by the University, and the months of July and August.
- 24.7.2 The Parties will instruct Chairs of investigative committees, arbitration panels, and the like, not to schedule meetings during the months of July and August.
- 24.7.3 The Governors will not normally initiate disciplinary action against an academic staff member during the months of July and August except where necessary in the opinion of the Governors to ensure the safe and effective operation of the University.
- 24.7.4 The Association will not normally initiate actions under the grievance procedure during the months of July and August.
- 24.7.5 In the event that the Party initiating an action under either of the foregoing procedures fails to follow the procedure and the time limits established therein, the action shall be deemed to be abandoned.
- 24.7.6 Where the respondent, i.e. the recipient of the grievance or statement of dispute, fails to respond, the action shall advance to the next step.
- 24.7.7 Either Party may request an extension of the time limits mentioned above, provided that such extension is requested prior to the expiry of the time allowed. Where such extension is requested, it may not be denied unreasonably.

24.8 Arbitration Board

- 24.8.1 After a notice has been sent, the Party submitting a grievance to arbitration shall, within twenty (20) days, inform the other Party of the name of its appointee to the Arbitration Board. The recipient of the notice shall, within twenty (20) days of receipt of such notice, inform the other Party of the name of its appointee to the Arbitration Board.
- 24.8.2 The two appointees so selected shall, within twenty (20) days of the appointment of the second of them, appoint a third member who shall be the Chair of the Arbitration Board.
- 24.8.3 If, within the required time

(a) the recipient of the notice fails to appoint a member of the Arbitration Board, or

(b) the two appointees fail to agree on a Chair of the Arbitration Board,

either or both Parties may request the Chair of the Labour Relations Board, under the Labour Relations Code, to appoint a person as a member, or as Chair, as the case may be.

The time within which any appointment must be made may be extended by agreement between the Parties.

Where a vacancy occurs in the membership of an Arbitration Board, it shall be filled in the same manner as provided for the appointment of the member or Chair as the case may be.

- 24.8.4 No person shall be appointed as a member of an Arbitration Board if the person is directly affected by the dispute, or if that person has been involved in an attempt to settle the dispute.
- 24.9 Authority of the Arbitration Board
- 24.9.1 Notwithstanding Section 21.7 of the *Universities Act*, the Parties agree to adopt the provisions of the current Labour Relations Code, with respect to the authority of the arbitrator in rights arbitration, for the purposes of an Arbitration Board convened to resolve disputes under this Agreement, unless such provisions conflict with the provisions of this Article 24.
- 24.9.2 The Arbitration Board may
- (a) enter any premises where
 - (i) work is being done or has been done by a staff member, or in which the University carries on business, or
 - (ii) anything is taking place or has taken place concerning a grievance submitted to the Arbitration Board;
 - (b) question any person under oath in the presence of the Parties or their representatives concerning any matter connected with the grievance;
 - (c) authorize any person to do the things that the Arbitration Board is permitted to do under this Article and to report thereon.
- 24.9.3 An Arbitration Board
- (a) may accept any oral or written evidence that, in its discretion, it considers proper, whether admissible in a court of law or not, and
 - (b) may administer an oath to a person appearing before the Arbitration Board, and
 - (c) is not bound by the laws of evidence applicable to judicial proceedings, and
 - (d) may summon and enforce the attendance of witnesses and compel them to give oral or written evidence on oath and to produce the documents and things that the Arbitration Board considers requisite to the full investigation and consideration of matters within its jurisdiction in the same manner as a court of record in civil cases.
- 24.9.4 No Arbitration Board shall by its award alter, amend, or change the terms of this Agreement.
- 24.9.5 When dealing with grievances involving claims of non-compliance with the procedural requirements of an Article, if the Arbitration Board finds that the procedural requirements have not been complied with, it shall be limited to directing that the matter be reconsidered by the appropriate body in accordance with the proper procedures.
- 24.10 The Arbitration Board's Decision
- 24.10.1 The Arbitration Board shall confine itself to the grievance submitted for arbitration and shall have no authority to determine any other issues not so submitted to it.

- 24.10.2 The Arbitration Board shall not substitute its judgement for that of the Governors or any officer of the University acting on behalf of the Governors, where the exercise of such judgement is not specifically limited by the terms of this Agreement.
- 24.10.3 If, when dealing with grievances concerning disciplinary action, the Arbitration Board determines that grounds are established that constitute good and sufficient reason for disciplinary action, the Arbitration Board may substitute some lesser disciplinary action specified in Article 20, Clause 20.2, that to the Arbitration Board seems just and reasonable in the circumstances.
- 24.10.4 The Arbitration Board shall hear and determine the grievance, and shall issue a decision in writing which shall be final and binding upon the Parties and upon any staff member affected by it. The award of a majority is the award of the Arbitration Board, but if there is not a majority, the decision of the Chair governs and shall be deemed to be the award of the Arbitration Board.
- 24.10.5 The Arbitration Act does not apply to an arbitration under this Agreement or any award resulting from it.
- 24.10.6 (a) No award, proceeding, or decision of an Arbitration Board shall be questioned or reviewed in any court, and no order shall be made or process entered or proceedings taken in any court (whether by way of injunction, declaratory judgement, prohibition, or otherwise) to question, review, prohibit, or restrain the Arbitration Board in any of its proceedings.
- (b) Notwithstanding sub-section (a), the award, proceeding, or decision of an Arbitration Board may be questioned or reviewed by way of an application to the Court to determine if there have been any irregularities in the process, if the decision of the Arbitration Board was patently unreasonable, or if the Arbitration Board exceeded its authority under this Agreement, provided that such application is filed no later than thirty (30) days after the date of the award, proceedings, or decision of the Arbitration Board.
- 24.10.7 An Arbitration Board may correct in any award any clerical mistake, error, or omission.
- 24.11 Fees and Expenses
- 24.11.1 Each Party to the dispute shall bear the expenses of its appointee to the Arbitration Board, and the two Parties shall bear equally the expenses of the Chair.

Article 25

Joint Liaison Committee

- 25.1 Within fourteen (14) days of the effective date of this Agreement, the Governors and the Association shall form a Joint Liaison Committee.
- 25.2 The Committee shall be composed of three (3) representatives of each of the Governors and of the Association. A quorum shall be four (4) members, with two (2) representatives of each Party.
- 25.3 Two (2) members of this Committee, one (1) from each Party, shall be designated by the Committee as joint Chairs. They shall alternate in presiding over meetings and they shall be responsible for determining and circulating the agenda and notices.

- 25.4 The objectives of the Committee shall be:
- (a) to review matters of mutual concern arising from the administration of this Agreement, excluding any dispute which is the subject of an appeal or grievance pursuant to any other provision of this Agreement or which has been submitted to arbitration for resolution;
 - (b) to review matters which are not covered by the Collective Agreement, but which are of concern to the Association and/or the Governors, with the understanding that the Governors shall not change rights of and practices relating to academic staff members that have traditionally been the subject of consultation or negotiation without consultation with the Association as provided for in this Article;
 - (c) to maintain and develop a spirit of cooperation and mutual respect between the Parties;
 - (d) to facilitate effective working relationships between the Governors and members of the academic staff;
 - (e) to foster good communication between the Parties, and to serve as a forum for the exchange of information.
- 25.5 The Committee shall meet as necessary but at least once every two (2) months during the academic year. Either Chair may call a meeting on seven (7) days' written notice. Written agendas shall be circulated at least forty-eight (48) hours in advance of each meeting.
- 25.6 The Joint Liaison Committee shall not have the power to add to or modify the terms of this Agreement, but may recommend possible additions or modifications.

Article 26

Negotiating Procedures

- 26.1 Notice to Commence
- 26.1.1 Either Party to this Agreement may, by notice in writing given not less than thirty (30) days and not more than ninety (90) days preceding the date of expiration of this Agreement, require the other Party to commence collective bargaining.
- 26.1.2 Notwithstanding the provisions of Article 26, Clause 26.1.1, either Party may, by notice in writing given during the period December 1 to December 7 of any year covered by the term of this Agreement, require the other Party to commence collective bargaining in respect of the matters specified in Schedules "A" and "B": Salaries and Economic Benefits.
- 26.1.3 The Parties agree that matters subject to negotiations pursuant to Article 26, Clause 26.1.2, shall be limited in scope and nature to:
- (a) any proposal which carries a direct monetary benefit to individual members of the bargaining unit and/or which carries an identifiable and calculable cost to the Governors, said cost being capable of being charged against the total costs of the annual settlement pertaining to Schedules "A" and "B": Salaries and Economic Benefits.
 - (b) any proposal which seeks to alter the terms and/or conditions of any item which has previously been contained in Schedules "A" and "B": Salaries and Economic Benefits.

Notwithstanding the foregoing provisions, no proposal may be considered negotiable if it alters, modifies, amends, or extends any provision of the Collective Agreement other than those contained in Schedules "A" and "B": Salaries and Economic Benefits.

- 26.1.4 A notice to commence collective bargaining shall contain a list of the items which the Party serving such notice wishes to negotiate, stating its proposals in respect to each such item, and naming not more than three (3) persons authorized to negotiate on its behalf.
- 26.1.5 Within ten (10) days of receipt of a notice to commence collective bargaining, the recipient shall, by notice in writing to the other Party, name not more than three (3) persons authorized to negotiate on its behalf, and set forth such items and proposals related thereto that it wishes to negotiate.
- 26.1.6 The Parties agree that procedures relating to appointments, promotions, and dismissals are not negotiable, being matters which are subject to the jurisdiction of the General Faculties Council pursuant to the *Universities Act*.
- 26.1.7 At least one (1) person named by the Association shall be a member of the Executive of the Association, and at least one (1) person named by the Governors shall be a member of the Board of Governors.
- 26.1.8 No items for negotiation other than those exchanged pursuant to Article 26, Clauses 26.1.4 and 26.1.5, may subsequently be introduced into the negotiations except by mutual consent. All other matters which are covered by this Agreement shall remain in force, unchanged.
- 26.1.9 Upon the service of a notice to commence collective bargaining, the Parties, without delay but in any event within twenty (20) days after the notice is given, shall
- (a) meet and commence to bargain collectively in good faith, and
 - (b) make every reasonable effort to reach agreement.
- 26.2 Mediation
- 26.2.1 If a dispute arises in respect to any of the items for negotiation, the Parties may agree to appoint a mediator to assist in settling the outstanding issues.
- 26.2.2 If the Parties are unable to appoint a mutually acceptable mediator within ten (10) days of the decision to make such appointment, they shall jointly request that the Minister of Labour make the appointment on their behalf.
- 26.2.3 The two Parties shall bear equally the expense of the mediator.
- 26.2.4 The person appointed as mediator shall enquire into the dispute and endeavour to resolve it.
- 26.2.5 During the enquiry, the mediator shall
- (a) hear such representations as are made by the Parties to the dispute,
 - (b) mediate between the Parties to the dispute, and
 - (c) encourage the Parties to the dispute to resolve it.

- 26.2.6 Within twenty (20) days of the date of appointment, or such longer period as the Parties may agree upon, the mediator shall submit to the Parties recommendations for resolution of the dispute.
- 26.3 Arbitration
- 26.3.1 If settlement is not reached within sixty (60) days of the date that negotiations commenced, either or both of the Parties may request that any outstanding issues be referred to an Arbitration Board for resolution except that where mediation has been agreed to no request for arbitration may be made until the mediator has submitted recommendations to the Parties.
- 26.3.2 Each Party shall appoint a member to an Arbitration Board within ten (10) days of the date that the request is made for referral to an Arbitration Board.
- 26.3.3 The two members so appointed shall, within ten (10) days of the appointment of the second of them, appoint a third member who shall be the Chair of the Arbitration Board.
- 26.3.4 If, within the required time
- (a) the recipient of the notice fails to appoint a member of the Arbitration Board, or
 - (b) the two appointees fail to agree on a Chair of the Arbitration Board,
- either or both Parties may request the Chief Justice of Alberta (or, if the Chief Justice is unable to act, a Justice of the Appellate Division) to appoint a person as a member (under (a) above) or as Chair (under (b) above), as the case may be.
- 26.3.5 Where a vacancy occurs in the membership on an Arbitration Board, it shall be filled in the same manner as provided for in respect of the appointment of the member or Chair, as the case may be.
- 26.3.6 No person shall be appointed as a member of an Arbitration Board if the person is directly affected by the dispute or if the person has been involved in an attempt to negotiate or settle the dispute.
- 26.3.7 Each Party shall bear the expense of its respective appointee to an Arbitration Board, and the two Parties shall bear equally the expense of the Chair.
- 26.3.8 The Parties shall communicate to an Arbitration Board the items for arbitration and those which have been settled.
- 26.3.9 As soon as possible after an Arbitration Board is designated it shall, after serving sufficient notice on all Parties, proceed to make full enquiry.
- 26.3.10 An Arbitration Board may only consider, and an arbitral award may only deal with, those matters which are negotiable and which have been referred to the Arbitration Board for resolution.
- 26.3.11 An Arbitration Board shall not entertain or introduce any items for arbitration other than those already under consideration by the Parties.

- 26.3.12 An Arbitration Board shall have the power to determine its own procedures, but shall give full opportunity to the Parties to present evidence and to be heard, holding such meetings and discussions as it may consider necessary.
- 26.3.13 After making full enquiry and without undue delay and in any event not more than twenty (20) days after the date the items for arbitration are communicated to an Arbitration Board, the Arbitration Board shall make an award which shall be binding on both Parties, and that award shall be communicated, in writing, to the Chair of the Governors and to the President of the Association.
- 26.3.14 The award of a majority of the members of an Arbitration Board, and failing a majority, the award of the Chair, shall be the award of the Arbitration Board.
- 26.3.15 The Arbitration Act does not apply to an arbitration under this Agreement or any award resulting from it.
- (a) No award, proceeding, or decision of an Arbitration Board shall be questioned or reviewed in any court, and no order shall be made, or process entered, or proceedings taken in any court (whether by way of injunction, declaratory judgement, prohibition, quo warranto or otherwise) to question, review, prohibit, or restrain the Arbitration Board in any of its proceedings.
- (b) Notwithstanding sub-section (a), the award, proceeding, or decision of an Arbitration Board may be questioned or reviewed by way of an application for certiorari or mandamus, if an application therefor is filed with the Court no later than thirty (30) days after the date of the award, proceedings, or decision of the Arbitration Board.
- 26.4 Ratification
- 26.4.1 Where the representatives of the Parties reach agreement on all items for negotiation,
- (a) the Governors' representatives shall present and recommend the proposed agreement to the Governors, which shall ratify or reject the agreement;
- (b) the Association's representatives shall present and recommend the proposed agreement to the membership of the Association, which shall ratify or reject the agreement;
- (c) the formal ratification of both Parties shall be sought no later than twenty (20) days after the Parties' representatives have signified their acceptance of the proposed agreement.
- 26.4.2 Where an agreement has been reached but not ratified by one or both Parties, collective bargaining shall continue for a period of not more than ten (10) days following the date the agreement is rejected. If an agreement is not reached during that period, either or both of the Parties may request that any issues deemed to be outstanding be referred to an Arbitration Board for resolution pursuant to the provisions of Article 26, Clause 26.3.
- 26.4.3 Where a settlement has been reached and ratified by the Parties, or an arbitration award has been made, the Parties shall incorporate into a collective agreement the following:
- (a) the arbitral award of the Arbitration Board (if applicable), and
- (b) such other matters as have been agreed by the Parties, and

(c) those matters covered by this Agreement for which no changes were proposed.

26.5 Time Periods

26.5.1 In the event a period within which, or a date on which, any act or step hereunder is to be taken begins, ends or falls on a Saturday, Sunday or paid holiday, the next business day following such Saturday, Sunday or paid holiday shall be the date on which such period begins or ends, or on which such step or act is to be taken.

26.5.2 Where a period of time is prescribed and expressed as a number of days, the period shall be computed as the number of days expressed exclusive of Saturdays, Sundays, and paid holidays.

All time periods and dates hereinbefore referred to may be altered by the mutual consent of the Parties.

Article 27

Duration of Agreement

27.1 Except as otherwise stated, this Agreement shall take effect on the 1st day of July, 1999, and shall expire on the 30th day of June 2002, unless notice to commence negotiations is served by either Party pursuant to the provisions of Article 26: Negotiation Procedures. If such notice is served, this Agreement shall continue in effect until a new Agreement is concluded.

27.2 Notwithstanding the provisions of Article 27, Clause 27.1, the matters specified in Schedules "A" and "B": Salaries and Economic Benefits shall be subject to re-negotiation with respect to the period commencing July 1, 2001, provided that notice to commence negotiations in respect of those matters is served by either Party pursuant to the terms of Article 26, Clause 26.1.2. If such notice is served, Schedules "A" and "B" shall continue in effect until a new Agreement is concluded.

IN WITNESS WHEREOF the Parties hereto have caused these presents to be executed by their duly authorized officers in that behalf.

The Governors of the University of Calgary:

J.E. Newall
Chair, Board of Governors

Stuart McKinnon
Associate Vice-President
(Human Resources) *witness*

Dr. G.K. Winter
Vice-President (Finance & Services)

Stuart McKinnon
Associate Vice-President
(Human Resources) *witness*

The University of Calgary Faculty Association:

Prof. M.A. Stalker
President

Sheila Miller
Executive Director *witness*

Dr. A.W. Colijn
Principal Negotiator

Sheila Miller
Executive Director *witness*

The Parties acknowledge that concerns have arisen about the growing extent of assignment of overload duties. The Parties further acknowledge that events and circumstances can arise from time to time that would best be handled by the assignment of additional duties to regular academic staff.

Where a staff member agrees to the assignment of additional duties and there is a corresponding reduction of the staff member's regular assigned duties in a previous or subsequent period and no extra remuneration, the Parties agree that the matter can be addressed under the provisions of Article 12.

Otherwise, the additional duties assigned will be considered overload duties and the Parties agree that the provisions of this Memorandum of Agreement shall also apply, as follows:

1. Overload duties shall not be assigned unless voluntarily agreed to by the staff member.
2. The assignment of overload duties requires the written approval in advance of the Dean or administrative equivalent.
3. A staff member assigned overload duties shall receive extra remuneration in accordance with Schedule "A".
4. In every case where overload duties are assigned to a staff member for extra compensation, the Governors shall, not later than two months from the date of commencement of the overload duties, notify the Association of the name and Department of the staff member, the nature of the overload duties (e.g. course taught), the events and circumstances that gave rise to the assignment of the duties on an overload basis, and the amount of the extra compensation.
5. Not later than December 31, 2000, the Governors and the Association shall meet to review the reports of all overload duties assigned in each Faculty and Department and consider whether to extend or amend this Memorandum of Agreement.
6. Nothing in this Memorandum of Agreement is intended to diminish in any way or impinge on the authority and role of the Department or Unit Head or of the Dean with respect to the assignment of duties in accordance with Article 12 of the Collective Agreement.
7. Unless extended or amended by the Parties, this Memorandum of Agreement shall terminate on April 30, 2001.

1. The Governors shall make best efforts to identify issues that relate to the rights of the Association or its members or the terms of the Collective Agreement in respect of any proposed third-party agreements and address these issues in discussion with the Association prior to executing such agreements.
2. The Governors undertake to ensure that any agreement with a third party that relates to the terms and conditions of employment of members of the academic staff shall contain appropriate reference to the Collective Agreement and not be inconsistent with the provisions of that Agreement.
3. The Governors undertake to provide to the Executive of the Association, on a confidential basis, a copy of any third-party agreement referred to in paragraph 1 above as soon as such agreement has been executed, unless such disclosure is prohibited by the *Freedom of Information and Protection of Privacy Act*. Where the Executive of the Association requests that such agreement, or portions thereof, also be made available to the Board of Directors of the Association, the Governors shall not unreasonably withhold consent.

Notwithstanding the provisions of Article 27, Clause 27.1, the Parties agree that Article 23 (Term Certain Appointments – Sessional Instructor) shall be open to re-negotiation during the period January 1 to March 31, 2000, together with those aspects of the Collective Agreement that are affected as a consequence of proposed amendments to Article 23.

Not later than January 7, 2000, each of the Parties agrees to appoint not more than three (3) persons authorized to negotiate on its behalf and so notify the other Party. Not later than January 21, 2000, those authorized shall meet and commence to bargain collectively in good faith and shall make every reasonable effort to reach agreement.

In the event the representatives of the Parties reach agreement by March 31, 2000, then the provisions of Article 26, Clauses 26.4.1 to 26.4.3 inclusive, shall apply.

In the event the representatives of the Parties do not reach agreement by March 31, 2000, then the provisions of Article 23 will continue for the duration of the Collective Agreement.

The Parties acknowledge the right of the Governors to contract with third parties in certain circumstances for teaching and other services ordinarily performed by members of the academic staff. These circumstances include, but are not limited to, the following:

- a) in order to integrate members of the professional community into the academic program of a Faculty or Department as part of a continuing affiliation; and
- b) in order to obtain on a limited basis the services of a person who is employed elsewhere or who is self-employed.

The Governors undertake to advise the Association annually as to the number, extent of duties, and value of such contracts.

The Parties agree to appoint representatives to examine the existing practices with respect to contracting out and to report through the Joint Liaison Committee not later than April 30, 2001. In connection with the examination, the Governors agree to share, on a confidential basis, full details of the contracts with third parties, unless such disclosure is prohibited by the *Freedom of Information and Protection of Privacy Act*.

Letter of Understanding

The Parties acknowledge that concerns have been raised about the practice of granting Continuing academic staff appointments in the Faculty of Medicine which are contingent on the continuation of external funding.

The Parties agree to appoint representatives to examine this practice and to report through the Joint Liaison Committee not later than June 30, 2002.

The Parties recognize that this practice occurs only in the Faculty of Medicine.

Schedule "A"

Salaries and Economic Benefits

applicable to

Academic Staff Members

holding

Continuing, Contingent Term, and Limited Term Appointments

1.1 Salary Scales 1999 - 2002

Rank / Position / Title	1999 - 2000 effective July 1, 1999				2000 - 2001 effective July 1, 2000				2001 - 2002 ¹ effective July 1, 2001			
	Non-Medical		Medical		Non-Medical		Medical		Non-Medical		Medical	
	Minimum	Maximum	Minimum	Maximum	Minimum	Maximum	Minimum	Maximum	Minimum	Maximum	Minimum	Maximum
Assistant Professor	45,000	65,000	47,077	69,000	46,000	70,000	48,000	70,000	48,000	71,000	48,000	71,000
Associate Professor												
Range A	50,000	72,000	53,213	80,000	54,000	74,000	54,000	80,000	55,000	75,000	55,000	80,000
Range B	72,001	80,000	80,001	91,000	74,001	82,000	80,001	93,000	75,001	83,000	80,001	93,000
Professor												
Range A	64,000	79,000	69,219	88,000	67,000	82,000	70,000	90,000	68,000	83,000	70,000	91,000
Range B	79,001	92,000	88,001	101,000	82,001	95,000	90,001	102,000	83,001	96,000	91,001	103,000
Range C	> 92,000		>101,000		>95,000		>102,000		96,001	120,000	103,001	120,000
Range D	n/a		n/a		n/a		n/a		>120,000		>120,000	
Lecturer			35,000	47,000			36,000	50,000			37,000	51,000
Instructor I	34,000	46,000			36,000	49,000			37,000	51,000		
Instructor II	42,000	65,000			45,000	70,000			48,000	71,000		
Senior Instructor												
Range A	50,000	72,000			54,000	74,000			55,000	75,000		
Range B	72,001	80,000			74,001	82,000			75,001	83,000		
University Library												
Librarian I	34,000	40,000			35,000	42,000			36,000	44,000		
Librarian II	36,000	45,000			37,000	47,000			38,000	49,000		
Librarian III	43,000	51,000			44,000	53,000			45,000	55,000		
Librarian IV	49,000	60,000			50,000	63,000			51,000	65,000		
Librarian V												
Range A	55,000	72,000			56,000	74,000			57,000	76,000		
Range B	72,001	76,000			74,001	78,000			76,001	80,000		
Counselling and Student Development Centre												
Counsellor	44,000	62,000			47,000	65,000			48,000	66,000		
Senior Counsellor												
Range A	55,000	76,000			57,000	78,000			58,000	79,000		
Range B	76,001	80,000			78,001	82,000			79,001	83,000		

¹ subject to re-opener

1.1 Salary Scales 1999 - 2002 continued

Rank / Position / Title	1999 - 2000 <i>effective July 1, 1999</i>		2000 - 2001 <i>effective July 1, 2000</i>		2001 - 2002 ¹ <i>effective July 1, 2001</i>	
	Minimum	Maximum	Minimum	Maximum	Minimum	Maximum
Nickle Arts Museum						
Assistant Curator	32,000	39,000	34,000	41,000	35,000	42,000
Associate Curator	35,000	44,000	37,000	46,000	38,000	47,000
Curator						
Range A	40,000	54,000	42,000	57,000	43,000	58,000
Range B	54,001	57,000	57,001	60,000	58,001	61,000
Director						
Range A	55,000	76,000	57,000	78,000	58,000	79,000
Range B	76,001	80,000	78,001	82,000	79,001	83,000
Other						
Assistant Director / Unit Manager, IT						
Range A	51,000	69,000	53,000	71,000	54,000	72,000
Range B	69,001	73,000	71,001	75,000	72,001	76,000
Associate Director, IT						
Range A	55,000	76,000	57,000	78,000	58,000	79,000
Range B	76,001	80,000	78,001	82,000	79,001	83,000
Senior Academic Analyst, OIA						
Range A	51,000	69,000	53,000	71,000	54,000	72,000
Range B	69,001	73,000	71,001	75,000	72,001	76,000
Director, Graduate Clinical Education & CME (Medicine)						
Range A	45,000	63,000	48,000	66,000	49,000	67,000
Range B	63,001	67,000	66,001	70,000	67,001	71,000
Director, Native Centre						
Range A	55,000	76,000	57,000	78,000	58,000	79,000
Range B	76,001	80,000	78,001	82,000	79,001	83,000
Sexual Harassment Advisor						
Range A	45,000	63,000	48,000	66,000	49,000	67,000
Range B	63,001	67,000	66,001	70,000	67,001	71,000
Senior Professional Associate (Science)						
Range A	50,000	72,000	54,000	74,000	55,000	75,000
Range B	72,001	80,000	74,001	82,000	75,001	83,000

¹ subject to re-opener

1.2 Increments 1999 - 2002

Rank / Position / Title	1999 - 2000 effective July 1, 1999		2000 - 2001 effective July 1, 2000		2001 - 2002 ¹ effective July 1, 2001	
	Non-Medical	Medical	Non-Medical	Medical	Non-Medical	Medical
	Assistant Professor	1,455	1,695	1,600	1,695	1,700
Associate Professor						
Range A	1,863	2,172	1,900	2,172	2,000	2,200
Range B	932	1,086	1,000	1,100	1,000	1,100
Professor						
Range A	2,089	2,431	2,100	2,431	2,200	2,431
Range B	1,776	2,069	1,800	2,069	1,900	2,069
Range C	1,568	1,826	1,568	1,826	1,600	1,826
Range D	n/a	n/a	n/a	n/a	750	750
Lecturer		1,485		1,485		1,500
Instructor I	1,273		1,400		1,500	
Instructor II	1,455		1,600		1,700	
Senior Instructor						
Range A	1,863		1,900		2,000	
Range B	932		1,000		1,000	
University Library						
Librarian I	1,273		1,400		1,500	
Librarian II	1,273		1,400		1,500	
Librarian III	1,455		1,600		1,700	
Librarian IV	1,455		1,600		1,700	
Librarian V						
Range A	1,863		1,900		2,000	
Range B	932		1,000		1,000	
Counselling and Student Development Centre						
Counsellor	1,455		1,600		1,700	
Senior Counsellor						
Range A	1,863		1,900		2,000	
Range B	932		1,000		1,000	

¹ subject to re-opener

1.2 Increments 1999 - 2002 continued

Rank / Position / Title	1999 - 2000 effective July 1, 1999	2000 - 2001 effective July 1, 2000	2001 - 2002 ¹ effective July 1, 2001
Nickle Arts Museum			
Assistant Curator	1,273	1,400	1,500
Associate Curator	1,273	1,400	1,500
Curator			
Range A	1,455	1,600	1,700
Range B	728	800	850
Director			
Range A	1,873	1,900	2,000
Range B	932	1,000	1,000
Other			
Assisant Director / Unit Manager, IT			
Range A	1,455	1,600	1,700
Range B	932	1,000	1,000
Associate Director, IT			
Range A	1,863	1,900	2,000
Range B	932	1,000	1,000
Senior Academic Analyst, OIA			
Range A	1,455	1,600	1,700
Range B	932	1,000	1,000
Director, Graduate Clinical Education & CME (Medicine)			
Range A	1,455	1,600	1,700
Range B	728	800	850
Director, Native Centre			
Range A	1,863	1,900	2,000
Range B	932	1,000	1,000
Sexual Harassment Advisor			
Range A	1,455	1,600	1,700
Range B	728	800	850
Senior Professional Associate (Science)			
Range A	1,863	1,900	2,000
Range B	932	1,000	1,000

¹ subject to re-opener

Schedule "A"

***Salaries and Economic Benefits
Continuing, Contingent Term, and Limited Term***

- 1. Salaries
 - 1.1 [Salary Scales 1999 – 2002](#)
 - 1.2 [Increments 1999 – 2002](#)
 - 1.3 Salary Adjustment Effective July 1, 1999
 - 1.3.1 Salaries in effect June 30, 1999 shall be increased by 4% effective July 1, 1999.
 - 1.4 Salary Adjustment Effective July 1, 2000
 - 1.4.1 Salaries in effect June 30, 2000 shall be increased by \$2,250 effective July 1, 2000.
 - 1.5 Increment Values
 - 1.5.1 Increment awards shall be calculated using the increment values stipulated in the salary schedule effective July 1 for the rank / position held by the staff member on the immediately preceding June 30.
 - 1.6 Extra Remuneration Payments
 - 1.6.1 Spring and Summer Session
 - 1.6.1.1 The remuneration paid pursuant to Article 12, Clause 12.8 for Spring and Summer Session teaching shall be determined on the basis of the following minimum stipend values:

Effective April 1, 2000	Effective April 1, 2001	Effective April 1, 2002 (subject to re-opener)
\$3,750 per half-course	\$3,900 per half-course	\$4,000 per half-course
\$7,500 per full-course	\$7,800 per full-course	\$8,000 per full-course
 - 1.6.2 The salary rate determined in accordance with Clause 1.6.1.1 may be reduced in cases where a staff member is appointed to teach a very small class as follows:
 - a) 2 students = 2/3 of the normal rate
 - b) 1 student = 1/3 of the normal rate.
 - 1.6.3 Overload and Other Additional Duties
 - 1.6.3.1 The minimum stipend values set out in Clauses 1.6.1.1 and 1.6.2 above will also apply where a staff member:
 - a) voluntarily assumes additional teaching responsibilities in another Faculty without a corresponding reduction in the staff member's teaching responsibilities in his/her own Faculty, or
 - b) voluntarily assumes teaching duties pursuant to Article 12, Clause 12.10, or

- c) is assigned overload duties pursuant to the Memorandum of Agreement on Overload Duties.

1.7 Market Supplements (Medicine)

- 1.7.1 Market Supplements (Medicine) are salary payments made to academic staff members in the Faculty of Medicine in addition to their regular rank salaries. Market Supplements (Medicine) are paid to recruit individual staff members when required due to competitive pressures in the academic market place and the high earning capability of clinically qualified personnel.

2. Benefits

2.1 General Matters Concerning Eligibility, Enrolment, Participation, and Exemption

2.1.1 Definitions

The following definitions shall apply in determining eligibility for coverage, where applicable, under University benefit plans:

- a) "Dependent" means the spouse and/or children of the staff member, as more particularly defined hereinafter.
- b) "Spouse" means the person to whom the staff member is legally married, or the person with whom the staff member cohabits as domestic partner.
- c) "Domestic partner" means the person who shares with the staff member the common necessities of life and responsibility for each other's welfare and whom the staff member declares to be his/her domestic partner, provided that such person is over the age of 18 years, has cohabited with the staff member for a minimum of twelve (12) months, is not related to the staff member by blood closer than would bar marriage in the Province of Alberta, and is not legally married.
- d) "Child" means:
 - i) staff member's biological or adopted child who is unmarried, less than 21 years of age, and is financially dependent upon the staff member for support; and
 - ii) spouse's biological or adopted child who is unmarried, less than 21 years of age, cohabits with the staff member, and is financially dependent upon the staff member or spouse for support;

except that the age limitation shall be "less than 25 years of age" where the child as defined above is in full-time attendance at an accredited educational institution, or has been physically or mentally disabled continuously since before attaining the age of 21.

2.1.2 Benefit Plan Participation / Exemption

- 2.1.2.1 Participation in the following University benefit plans shall be a condition of employment for all academic staff whose Continuing, Contingent Term, or Limited Term appointment becomes effective on or after July 1, 1984, except where a staff member applies in writing to be exempted from participation in any of the plans and provides evidence that he/she (and his/her spouse and any of their dependent children to be covered) are covered under similar plans through family coverage provided by his/her spouse's employer:

- Group Accidental Death and Dismemberment Insurance
 - Extended Health Care
 - Dental Care
 - Group Life Insurance
 - Long-Term Disability Insurance
- 2.1.2.2 Application for exemption must be received by Human Resources (or must be post marked if mailed) not later than 30 days (60 days for staff on leave) from the effective date of the first appointment (as defined in Clause 2.1.3).
- 2.1.2.3 All part-time Continuing, Contingent Term, or Limited Term appointees shall be eligible for the same benefit plans as full-time Continuing, Contingent Term, or Limited Term appointees, on a pro-rated basis.
- 2.1.3 Spouse / Dependent Coverages
- 2.1.3.1 The following benefit plans provide for coverage to be extended to a staff member's spouse and/or dependent children:
- Group Accidental Death and Dismemberment Insurance
 - Alberta Health Care Insurance
 - Extended Health Care
 - Dental Care
- 2.1.3.2 Where benefit plan coverage for a staff member is a condition of employment, application in writing for coverage for his/her dependent(s) (which is optional) must be received by Human Resources in person (or must be postmarked if mailed) not later than 30 days (60 days for staff on leave)
- a) following the date on which the staff member's first appointment at the University entitled him/her to participate in the plan(s), or
- b) following the date on which such person(s) became eligible dependent(s),
- whichever is the later, except where subsequent (re)enrolment is provided for in Clauses 2.1.5 and 2.1.6, and except for dependent children who may be enrolled by a covered staff member in the Dental Plan up to the child's third birthday.
- 2.1.4 Eligibility of Dependents Residing Outside of Alberta
- 2.1.4.1 Academic staff with dependents residing outside Alberta but within Canada shall be allowed to enrol those dependents in the Dental Care plan and the Extended Health Care plan as if the dependents resided in Alberta.
- 2.1.4.2 Where dependents reside outside of Alberta but within Canada and are enrolled in the provincial health care plan of the province of residency, the academic staff member shall, upon presentation of receipts for the cost of such coverage, be reimbursed for the premium cost of the dependent coverage in the appropriate provincial health care plan. Reimbursement shall be made in arrears on a quarterly basis, and shall not exceed the amount which the Governors would otherwise contribute for dependent coverage under the Alberta Health Care Insurance Plan.

- 2.1.4.3 The academic staff member shall provide satisfactory proof (such as a sworn declaration) of dependent status of the persons to be covered under this provision at the time coverage is applied for and from time to time thereafter as may be required by the Governors.
- 2.1.4.4 Dependents eligible for coverage under this provision must be registered in accordance with the provisions of Clause 2.1.3.
- 2.1.5 Eligibility – Change of Status
- 2.1.5.1 Where a staff member's status changes
- a) from single to a spousal relationship, or
 - b) from a spousal relationship to single, or
 - c) where a staff member becomes eligible for family coverage provided by a spouse's employer,
- the staff member shall be granted participation in, or exemption from, the benefit plans provided that the application for participation / exemption is made not later than 30 days after the date of eligibility (60 days for staff on leave).
- 2.1.6 Eligibility – Participation After Exemption
- 2.1.6.1 A staff member, his/her spouse, and eligible dependent children who have been exempted from participation pursuant to Clause 2.1.2 shall be eligible to apply for coverage(s) under the University's plans only if the spouse's coverage terminates due to the termination of his/her employment. Under such circumstances, coverage will be made available provided that the staff member
- a) provides proof that the spouse's employment was terminated, or that the spouse is no longer able to obtain coverage from his/her employer, and
 - b) provides proof that the spouse, and staff member / dependent children if applicable, were covered under the spouse's employer's plan immediately prior to the date on which the spouse's coverage under that plan was terminated, and
 - c) makes application for coverage no later than 30 days after the spouse's coverage terminates (60 days for staff on leave).
- 2.1.7 Late Registration
- 2.1.7.1 The late registration of a spouse and/or eligible dependent children may be permitted provided that the staff member pays the full cost of the additional premiums involved for retroactive coverage for the period from the date the spouse and/or dependent children became eligible to the actual date of application, or for a period of twelve (12) months, whichever is the shorter period.
- 2.1.7.2 Retroactive premium payments may, at the staff member's option, be made by payroll deduction in monthly amounts of not less than the equivalent of the monthly premium required for the additional coverage.
- 2.1.7.3 Where a staff member has full dependent coverage in effect and no additional premiums are required in respect of the late registration of a spouse or dependent child, the coverage

shall become effective on the appropriate date following registration of the spouse / child and no retroactive premium or coverage shall apply.

2.1.8 Leaves of Absence / Sabbatical Fellowships / Professional Fellowships

2.1.8.1 Persons eligible to continue benefit plan coverages while on leaves of absence, sabbatical fellowship, or professional fellowship at less than full salary will have the option of discontinuing their coverages. Where benefits have been discontinued, coverages will be reinstated automatically on return to full salary, subject to continuing eligibility.

Persons on leaves of absence, sabbatical fellowship, or professional fellowship who are in receipt of full salary shall continue all benefit plan coverages subject only to the staff member's right to discontinue spousal and/or dependent coverages.

2.1.9 Benefits for Staff Members Age 65 and Over

2.1.9.1 The Governors shall provide benefits for staff members age 65 and over which, when combined with benefits provided by the government, shall be equivalent to those which apply to staff members under age 65 in respect of the following plans:

- Group Accidental Death and Dismemberment Insurance (Basic)
- Dental Care
- Extended Health Care
- Group Life Insurance (Basic - first \$100,000 of coverage)

2.1.9.2 Staff members may maintain optional or voluntary benefits acquired before age 65 provided that they continue to make the required premium contributions.

2.1.10 Application to Part-Time Continuing Academic Staff Members

2.1.10.1 Except as otherwise stipulated, the provisions of this Schedule "A" shall apply on a pro rata basis to academic staff members holding part-time Continuing, Contingent Term, and Limited Term appointments. In the case of those benefits for which a premium contribution is made by the Governors, the pro rata calculation shall apply to the premium contribution and not to the level of benefit to which the part-time staff member is eligible.

2.2 Group Life Insurance

2.2.1 The maximum basic insurance amount shall be \$200,000.

2.2.2 Basic coverage for each covered employee shall be the greater of \$100,000 or two times his/her regular annual salary rate rounded to the next higher \$1,000 if not already a multiple thereof, subject to the \$200,000 maximum.

2.2.3 The definition of 'disability' for purposes of determining the waiver of premium benefit under the group life insurance plan shall be the definition in the long-term disability plan.

2.2.4 Effective February 1, 2000, the Governors shall pay 100% of the premium costs for \$100,000 of basic coverage at the rate in effect on July 1, 1999.

- 2.3 Long-Term Disability
 - 2.3.1 The maximum monthly income benefit under the group long-term disability plan shall be \$3,500 per month.
 - 2.3.2 The staff member shall pay the full premium cost.
 - 2.3.3 Supplementary Long-Term Disability Benefit
 - 2.3.3.1 The Governors agree to assess each staff member's monthly rank salary at the rate of .0003, and place the proceeds in a special account established for the purpose of paying cost-of-living adjustments to academic staff in receipt of long-term disability payments.
 - 2.3.3.2 The payments will be made by the Governors on behalf of the Association as follows:
 - a) The amount of income and waiver benefit which a disabled staff member is receiving in the month of June in any year will be increased commencing with the month of July following, based on the across-the-board adjustment negotiated between Governors and the Association for that academic year for full-time Continuing, Contingent Term, and Limited Term staff.
 - b) Payment of cost-of-living adjustment shall at all times be contingent upon the special account having sufficient funds to maintain such payments; payments will terminate if funding is inadequate.
 - 2.3.3.3 The Governors shall provide the Association with an accounting of the fund on an annual basis.
- 2.4 Extended Health Care
 - 2.4.1 Effective February 1, 2000, the Governors shall pay 100% of the premium costs at the rate in effect on July 1, 1999.
- 2.5 Dental Care
 - 2.5.1 Effective February 1, 2000, the Governors shall pay 100% of the premium costs at the rate in effect on July 1, 1999.
- 2.6 Alberta Health Care Insurance
 - 2.6.1 The Governors shall pay 100% of the premium costs at the rate in effect on July 1, 1999.
- 2.7 Group Accidental Death and Dismemberment Insurance
 - 2.7.1 \$100,000 basic coverage.
 - 2.7.2 The Governors shall pay 100% of the premium costs at the rate in effect on July 1, 1999.
- 2.8 Annual Reports of Benefits
 - 2.8.1 The Governors agree to design, produce, and distribute to each academic staff member an annual benefit statement which shall contain information concerning the benefit coverages

provided, and the cost or value associated with those coverages. The Governors shall consult with the Association in respect of the form and content of the annual benefit statement.

2.9 E.I. Refund

2.9.1 In the January following each year that the University qualifies for an Employment Insurance premium reduction in respect of its registered wage loss plan for academic staff, the Governors shall pay to the Association an amount equal to 5/12 of the relevant premium reduction to be used by the Association solely for the benefit of the members of the academic staff.

2.10 Death Benefit

2.10.1 Where a deceased staff member maintained family coverage in any of the following benefit plans, coverage for the surviving spouse and covered dependent children shall be continued at the Governors' expense to the end of the second month after the month in which the staff member's death occurred:

- Alberta Health Care Insurance
- Dental Care
- Extended Health Care

2.11 Professional Expense Reimbursement

2.11.1 Each eligible staff member is entitled to receive a Professional Expense Reimbursement to a maximum of \$1,300* for each academic year (July 1 to June 30) subject to the applicable regulations:

- a) Persons who are on Sabbatical Fellowship, Professional Fellowship, or Assisted Study Leave remain eligible. Staff on leave without pay are not eligible during the period of such leave. Where eligibility exists for a portion of the academic year, the reimbursement will be prorated on the basis of the number of months served.
- b) An eligible staff member may submit a maximum of four claims within any one academic year. Such claims may be submitted at any time during the academic year but none of the claims may be for an amount less than \$250, and the last claim must be submitted not later than two (2) months following the end of the academic year, i.e. August 31 (September 30 for a staff member returning from leave).
- c) A staff member may carry forward from the current year an unspent balance of \$100 or more to the first and second succeeding years, or beyond, if such further extension is approved by the Vice President (Finance and Services).

** increased to \$1,450 for the 2000-2001 academic year only as per Memorandum of Agreement dated January 14, 2000*

2.12 Tuition Fee Remission – Dependent Children

2.12.1 Effective September 1, 2000, the dependent children of an academic staff member (defined in accordance with Clause 2.1.1 of Schedule "A") shall be eligible for tuition fee remission relating to University of Calgary degree credit courses in which they are enrolled, subject to the following conditions:

- a) The maximum value of the tuition fee remission for each dependent child in each academic year shall not exceed the equivalent of the basic tuition payable for three half-courses (Faculty of General Studies).
- b) Each dependent child must satisfy all academic admission and registration requirements, pay such other general compulsory fees as are normally assessable to students, and provide evidence that she or he is the dependent child of an academic staff member eligible for tuition fee remission according to this provision.
- c) The academic staff member must continue to hold his or her appointment during all sessions to which the tuition fee remission applies.

2.13 Sick Leave

2.13.1 Casual Illness

2.13.1.1 Casual illness, which is an illness causing a staff member to be absent from work for five (5) consecutive work days or less, is a Departmental matter.

2.13.1.2 An academic staff member who is not otherwise absent from duty, and who is prevented from performing his/her regular duties and responsibilities as a result of the illness of his/her spouse or dependent children, shall be permitted to utilize one (1) day of casual illness entitlement for the purpose of making arrangements for the care of the person who is ill. This provision may be used on not more than three (3) occasions in each year of employment.

2.13.1.3 Staff members shall advise their Department Head as soon as possible when absent from work due to casual illness.

2.13.1.4 During a period of casual illness, a staff member will be entitled to full salary and benefits.

2.13.2 General Illness

2.13.2.1 General illness is an illness which causes a staff member to be absent from work for more than five consecutive days.

2.13.2.2 Staff members shall advise their Department Head as soon as possible when they will be absent from work for more than five consecutive days due to illness.

2.13.2.3 It is the responsibility of the Department Head concerned to report, in accordance with procedures established by the President, when a staff member is absent from work due to general illness.

2.13.2.4 During a period of general illness, a staff member will be entitled to benefits as follows:

- a) 60 work days payable at 100% of normal salary, and
- b) 60 work days payable at 70% of normal salary,

but in no case shall the benefit payable for any one period of general illness exceed 120 consecutive work days or six months, whichever is the shorter period.

University contributions to employee benefit plans will continue.

2.13.2.5 Application

- a) A staff member on general illness leave shall be paid at 100% of normal salary for each work day absent according to the number of days shown in the above schedule and at 70% of salary thereafter. Immediately upon return to work those days paid at 100% of salary shall be reinstated for future use at 70% of salary, and any days used at 70% of salary shall be reinstated at 70% of salary. A staff member shall always have 120 workdays available for any one period of general illness.
- b) Upon commencement of a new year of service, a staff member shall be entitled to the illness leave specified in the above schedule for his/her new year of service. However, if a staff member is on general illness at the commencement of a new year of employment, entitlements continue from the prior year of employment, and illness leave entitlements for the new year of employment are not credited to the staff member until he/she returns to active work for a period of not less than twenty (20) consecutive working days.

2.13.3 Accidents

- a) The sick leave provisions / benefits apply mutatis mutandis to accidents not covered by Workers' Compensation.
- b) If illness is prolonged (i.e. exceeds 120 consecutive work days), application should be made for long-term disability benefits.

2.14 Paid Holidays

2.14.1 Academic staff members shall not be required to work, and shall receive pay at their regular rate whether or not they work, on any day which is designated by the Governors as a paid holiday. The days so designated shall consist of at least the following:

- New Year's Day
- Alberta Family Day
- Good Friday
- Victoria Day
- Canada Day
- August Civic Holiday
- Labour Day
- Thanksgiving Day
- Remembrance Day
- Christmas Day
- Boxing Day
- 3 designated days between Christmas Day and New Year's Day

2.14.2 The foregoing paid holidays shall be observed on dates established by the Governors, consistent with the University's academic calendar and the dates of observance applicable to other University employee groups.

2.14.3 An academic staff member shall be excused from his/her regular duties and responsibilities without loss of salary or benefits for half a day during the period of Stampede, provided arrangements satisfactory to the academic staff member's Dean or administrative equivalent are made. However, no entitlement in respect to the Stampede holiday shall apply to any staff member who is on vacation, sick leave, Workers' Compensation, or any other leave during the period of the Stampede.

- 2.15 Annual Vacation
- 2.15.1 For purposes of these provisions, the employment year is a twelve (12) month period commencing July 1.
- 2.15.2 An academic staff member is entitled to 22 working days of vacation with full salary and benefits after eleven (11) months of continuous full-time service within each employment year.
- 2.15.3 For purposes of calculating the 1993-94 and subsequent annual vacation entitlement, an academic staff member shall be entitled to one (1) additional work day of vacation for each completed year of full-time continuous service beyond ten (10) years as a Continuing, Contingent Term, or Limited Term appointee, to a maximum of eight (8) additional work days of vacation.
- 2.15.4 Where a continuing academic staff member's entitlement to vacation is based on less than 11 months of continuous full-time service within an employment year, the staff member's entitlement to vacation for that employment year shall be determined on a pro rata based on the number of months of full-time continuous service to May 31.
- 2.15.5 Salary will not be paid to a continuing academic staff member in lieu of vacation entitlement.
- 2.15.6 Entitlement to paid vacation earned to May 31 of an employment year may not be carried forward beyond June 30 of the next year, except that such vacation entitlement not taken prior to the commencement of a Sabbatical or Professional Fellowship may be carried forward to be taken prior to the beginning of Fall classes immediately following the completion of the Sabbatical or Professional Fellowship.
- 2.15.7 Vacation entitlement for academic staff (teaching and research) shall normally be taken during the period between Spring Convocation and the beginning of Fall classes. In all cases, the staff member must notify the Department Head or administrative equivalent of the scheduled dates and duration of the planned vacation prior to commencement. Other arrangements may be made with the consent of the Department Head, subject to the approval of the Dean.
- 2.15.8 Academic staff (administrative and professional) may take their vacation entitlement at any time during the year with the consent of the Department Head, subject to the approval of the Dean or administrative equivalent.
- 2.15.9 All vacation in excess of five (5) consecutive work days shall be reported to the Vice-President (Academic) and Provost, unless they are taken within the period from Spring Convocation to August 31.
- 2.16 Paid Vacation Entitlement – Termination
- 2.16.1 This provision applies to the termination, other than by reason of death, of members of the academic staff holding Continuing, Contingent Term, or Limited Term appointments as defined in the *APD Manual*.
- 2.16.2 An academic staff member is expected to take his/her full entitlement to paid vacation prior to termination. Except where the fulfilment of University duties precludes a staff member from taking his/her full entitlement, pay in lieu will not be permitted.

- 2.16.3 Upon termination, an academic staff member shall, subject to the provisions of Clause 2.16.4, receive pay in lieu of vacation entitlement earned but not taken for the current academic year and the immediately preceding academic year.
- 2.16.4 An academic staff member who resigns without providing at least four (4) months' written notice of resignation to the President, and whose resignation is effective on a date between September 1 and Spring Convocation, shall receive pay in lieu of vacation entitlement as follows:
- a) for the current academic year - pay at the rate of 4% of the staff member's regular pay for the period of service in respect of which the unused vacation entitlement has accrued, and
 - b) for the immediately preceding academic year - pay in lieu of vacation entitlement earned but not taken.
- 2.17 Self-Funded Leaves
- 2.17.1 The Governors agree to establish a self-funded leave plan for the purpose of permitting a Continuing, Contingent Term, or Limited Term academic staff member to fund a leave of absence without pay through salary deferrals.
- 2.17.2 Terms of the leave plan shall be consistent with prevailing Income Tax and Pension Plan Regulations and shall include the following provisions:
- a) The leave of absence shall be for a period of not less than one year, and must commence immediately after a period of salary deferral, which does not exceed six years from the date on which the deferrals for the leave commenced.
 - b) The amount of salary deferred by the staff member in any one year shall not be less than 20% and not greater than 30% of the staff member's regular salary for that year; changes in the amount of salary to be deferred may be made only at the commencement of a contributory year.
 - c) No salary payments will be made by the University to the staff member during the period of leave, other than the amounts which were deferred prior to the commencement of the leave.
 - d) Interest income on the amounts deferred by a staff member shall be paid to the staff member at the end of each year.
 - e) A staff member must return to his/her regular employment after the leave of absence for a period that is not less than the period of his/her leave.
 - f) If the staff member does not take a scheduled leave of absence, all amounts held for his/her benefit under the self-funded leave plan shall be paid to him/her in the first taxation year following the deferral period.
 - g) A self-funded leave shall be considered a leave of absence without pay and shall be subject to the applicable General Provisions contained in Article 18, Leaves.
 - h) An approved application for a self-funded leave of absence shall be binding on both the Governors and the staff member.

- i) Unless otherwise approved by the Vice-President (Academic), a self-funded leave of absence may not be taken contiguously with a Sabbatical or Professional Fellowship or any other form of paid or unpaid leave.
- j) A self-funded leave shall not count as qualifying service for a Sabbatical or Professional Fellowship.
- k) The period of deferral must commence not less than three (3) years prior to the date on which the leave of absence is to begin.
- l) All investment charges and administrative costs shall be borne by the plan's participants.

2.18 Travel Fund for Sabbatical or Professional Fellowship

2.18.1 A staff member who undertakes a Sabbatical or Professional Fellowship involving a sojourn of no less than four months outside the Province of Alberta, shall be eligible for reimbursement for actual travel, accommodation, and food expenses incurred on his/her own behalf outside Alberta, to a maximum of \$2,000 in respect of any one Fellowship.

2.18.2 All travel must be completed within the Fellowship period, but the time spent outside of the Province of Alberta need not be taken in one consecutive period.

2.19 Self-Funded Research Grants

2.19.1 The Governors have implemented a self-funded Research Grants Program (October 1993), which allows staff members to direct a portion of their salary to support a research project. Terms of reference are available from the Research Services Office.

2.20 Pension Contributions for Prior Service as a Sessional Instructor

2.20.1 Where a staff member has prior service with the University of Calgary as a Sessional Instructor, and the staff member subsequently establishes such prior service as pensionable service under the Universities Academic Pension Plan, the Governors shall pay the employer's contribution plus interest, with respect to each prior service appointment as a Sessional Instructor

- a) which was for a total duration of greater than six (6) consecutive months, and
- b) which involved duties to the extent of six (6) half-course equivalents or more.

2.21 Reduced Duties Leading to Retirement

The following arrangements are effected in order to facilitate planning and to accommodate requests for reduced assignment of duties leading to retirement.

2.21.1 An academic staff member holding a Continuing, Contingent Term, or Limited Term appointment who proposes to retire from the University on the date named by the staff member (in accordance with the provisions of Appendix B.2 of the *APD Manual*) will be eligible to apply for reduced assignment of duties, i.e. leave without pay (LWOP) from a portion of duties, immediately preceding the specified retirement date, as further described in the following Clauses.

2.21.2 The reduced assignment of duties shall be one of the following options:

Option	Extent of Reduced Duties	Duration	Basis of Salary
A	50% of duties (1/2 LWOP)	2 years	1/2 salary
B	66 2/3% of duties (1/3 LWOP)	3 years	2/3 salary
C	75% of duties (1/4 LWOP) AND 50% of duties (1/2 LWOP)	2 years 1 year	3/4 salary 1/2 salary
D	75% of duties (1/4 LWOP)	4 years	3/4 salary

2.21.3 During the period of reduced assignment of duties, provided that the staff member elects to continue coverage, the Governors shall pay the full employer's share of required premium contributions for the following benefit plans as if the staff member were on full pay:

- Alberta Health Care Insurance
- Extended Health Care
- Dental Care
- Group Accidental Death and Dismemberment Insurance
- Group Life Insurance
- Long-Term Disability

This paragraph shall apply notwithstanding Article 18, Clause 18.1.13.2.

2.21.4 Subject to the provisions of the Universities Academic Pension Plan, the staff member may elect to establish the LWOP period as pensionable service under that Plan, in which case the Governors shall contribute both the required employer's share and the employee's share applicable to the LWOP period.

2.21.5 Except as noted in Clause 2.21.3 above, the provisions of Article 18, Clause 18.1, respecting applications for leave will apply to arrangements for reduced assignment of duties. Each case will require approval by the Vice-President (Academic) upon the recommendation of the appropriate Dean. In the event of a negative recommendation from the Dean, the staff member may appeal to the Vice-President (Academic). The decision of the Vice-President (Academic) shall be final. Approval will not unreasonably be withheld.

2.21.6 Once a leave agreement for reduced assignment of duties and election to retire is concluded between the staff member and the Governors, the agreement cannot be amended or rescinded, except by mutual agreement between the Parties to this Agreement.

Schedule "A"

Memorandum of Agreement

Market Supplements

1. Market Supplements are salary payments made to academic staff members in addition to their regular rank salaries.
2. Market Supplements may be paid to attract and retain individual staff members only when competitive pressures in the academic market require such payments.
3. A Market Supplement shall be paid for a fixed period not to exceed four (4) years.
4. The total value of all Market Supplements in payment in any Faculty shall not exceed 10% of that Faculty's total salary budget for academic staff (excluding Term Certain appointees).
5. Any Market Supplement offered to a new academic staff member or a current academic staff member must be approved by the Vice-President (Academic) on or before April 30, 2001.
6. In addition to the information access requirements of Article 11, Clause 11.1, the Governors shall periodically provide the Association with information on all Market Supplement offers accepted, and meet with representatives of the Association to discuss the information.

Specifically, the Governors shall provide information on offers accepted

- a) in the period July 1 to December 31, 1999, by January 31, 2000;
- b) in the period January 1 to June 30, 2000, by July 31, 2000; and
- c) in the period July 1 to December 31, 2000, by January 31, 2001.

Each periodic report shall include the following information on each offer:

- name
- rank
- Department
- salary
- amount of Market Supplement
- date and duration of Market Supplement
- reasons for Market Supplement (such as available information on competitive pressures in the academic market in the discipline)
- source of funds.

Schedule "A"

Letter of Understanding

Benefit Plan Coverages and Costs

1. The Parties agree to examine jointly, alternatives to the current program of academic staff benefits with the objectives of
 - a) ensuring that the resources committed to staff benefits are as effective as possible in addressing the needs of the academic staff,
 - b) ensuring that the programs are as flexible as possible, and
 - c) ensuring that costs of staff benefits are managed within agreed-upon limitations.

The Parties undertake to complete the above examination so as to implement any changes to benefit plan design effective July 1, 2001.

2. The Governors agree that any increase which may be required in premium rates for the benefit plans listed below will only be implemented on July 1 of each year of the contract, not earlier than July 1, 2000:
 - Group Life Insurance
 - Extended Health Care
 - Dental Care
 - Alberta Health Care Insurance
 - Group Accidental Death and Dismemberment Insurance

It is understood that premium increases, if any, will be borne by the staff member.

3. In managing the program of academic staff benefits, the Governors agree not to implement any substantial changes which would reduce the benefits to staff members without the agreement of the Association.

Schedule "B"

Salaries and Economic Benefits

applicable to

Academic Staff Members

holding

Term Certain Appointments

Schedule "B"

Salaries and Economic Benefits *Term Certain*

1. Salaries

1.1 Subject to Clause 2, a Term Certain staff member appointed pursuant to Article 23 shall be paid at a salary rate per half-course equivalent, which is at least the following:

Effective date	Minimum salary rate
January 1, 2000	\$3,750
September 1, 2000	\$3,900
September 1, 2001	\$4,000 (subject to re-opener)

1.2 The staff member's salary shall be the salary rate multiplied by the number of half-course equivalents which comprise the full extent of the staff member's duties.

1.3 The salary rates indicated in Clause 1.1 are the minimum amounts only; higher salaries may be paid.

1.4 The salary rate determined in accordance with Clauses 1.1 and 1.2 may be reduced in cases where a Sessional Instructor is appointed to teach a very small class as follows:

- a) 2 students = 2/3 of the normal rate
- b) 1 student = 1/3 of the normal rate.

1.5 A staff member shall not be paid less than he or she received for teaching the same course or courses offered by the same Faculty or Department in a previous year.

1.6 Staff members with Term Certain appointments during the period September 1 to December 31, 1999, shall be paid an amount equal to \$150 per half-course equivalent of contracted duties during that period.

2. Step Increases

2.1 The salary of a Term Certain staff member whose appointment continues or is renewed, shall be increased at intervals not exceeding the completion of eight (8) half-course equivalents, subject to satisfactory performance of duties, by at least the following step amount:

- a) \$100 per half-course equivalent (until August 31, 2000)
- b) \$125 per half-course equivalent (effective September 1, 2000)

2.2 The maximum number of step increases is five (5).

2.3 The letter of appointment shall indicate the step from base to 5 corresponding to the salary.

3. Benefits

Where the total duration of an appointment is greater than six (6) consecutive months, and the extent of duties is six (6) half-course equivalents or more, the Governors shall provide the benefits more particularly described in this section.

- 3.1 Group Life Insurance
 - 3.1.1 \$100,000 basic coverage
 - 3.1.2 Effective February 1, 2000, the Governors shall pay the premium costs for basic coverage at the rate in effect on July 1, 1999.
- 3.2 Alberta Health Care Insurance
 - 3.2.1 Single or family coverage, subject to the staff member (and dependents) being eligible.
 - 3.2.2 The Governors shall pay 100% of the premium costs at the rate in effect on July 1, 1999.
- 3.3 Extended Health Care
 - 3.3.1 Single or family coverage, subject to eligibility, on the same basis as academic staff on Continuing, Contingent Term, or Limited Term appointments.
 - 3.3.2 Effective February 1, 2000, the Governors shall pay 100% of the premium costs at the rate in effect on July 1, 1999.
- 3.4 Dental Care
 - 3.4.1 Single or family coverage, subject to eligibility, on the same basis as academic staff on Continuing, Contingent Term, or Limited Term appointments.
 - 3.4.2 Effective February 1, 2000, the Governors shall pay 100% of the premium costs at the rate in effect on July 1, 1999.
- 3.5 Group Accidental Death and Dismemberment Insurance
 - 3.5.1 \$100,000 basic coverage.
 - 3.5.2 The Governors shall pay 100% of the premium costs at the rate in effect on July 1, 1999.
- 3.6 Paid Sick Leave
 - 3.6.1 Casual Illness
 - 3.6.1.1 Casual illness, which is an illness causing a staff member to be absent from work for five (5) consecutive work days or less, is a Departmental matter.
 - 3.6.1.2 An academic staff member who is not otherwise absent from duty, and who is prevented from performing his/her regular duties and responsibilities as a result of the illness of his/her spouse or dependent children, shall be permitted to utilize one (1) day of casual illness entitlement for the purpose of making arrangements for the care of the person who is ill. This provision may be used on not more than three (3) occasions in each year of employment.
 - 3.6.1.3 Staff members shall advise their Department Head as soon as possible when absent from work due to casual illness.
 - 3.6.1.4 During a period of casual illness, a staff member will be entitled to full salary and benefits.

- 3.6.2 After five (5) consecutive days of casual illness, in lieu of regular salary, the staff member shall be entitled to receive sick pay at the rate of \$1,000 per month for the duration of the illness, or for the duration of the appointment, or to a maximum of six (6) months, whichever first occurs.
- 3.6.3 Entitlement to other benefits continues during a period of paid sick leave.
- 3.7 Paid Holidays
- 3.7.1 Academic staff members shall not be required to work, and shall receive pay at their regular rate whether or not they work, on any day which is designated by the Governors as a paid holiday. The days so designated shall consist of at least the following:
- New Year's Day
 - Alberta Family Day
 - Good Friday
 - Victoria Day
 - Canada Day
 - August Civic Holiday
 - Labour Day
 - Thanksgiving Day
 - Remembrance Day
 - Christmas Day
 - Boxing Day
 - 3 designated days between Christmas Day and New Year's Day
- 3.7.2 The foregoing paid holidays shall be observed on dates established by the Governors, consistent with the University's academic calendar and the dates of observance applicable to other University employee groups.
- 3.7.3 An academic staff member shall be excused from his/her regular duties and responsibilities without loss of salary or benefits for half a day during the period of Stampede, provided arrangements satisfactory to the academic staff member's Dean or administrative equivalent are made. However, no entitlement in respect to the Stampede holiday shall apply to any staff member who is on vacation, sick leave, Workers' Compensation, or any other leave during the period of the Stampede.
4. Payment In Lieu of Benefits
- 4.1 Where an appointment does not meet the qualifications set forth under Clause 3 above, the Governors shall provide payment in lieu of benefits at the rate of 2% of salary.
- 4.2 Payment in lieu of benefits shall be added to each salary payment.
5. Payment In Lieu of Vacation
- 5.1 Term Certain appointees shall receive pay in lieu of vacation entitlement in the amount of 4% of salary, added to each salary payment.
- 5.2 Notwithstanding Clause 5.1, at the time of the appointment, and with the approval of the Department Head, a staff member holding an appointment which meets the qualifications set forth under Clause 3 above, may elect to accumulate vacation entitlement on the basis of 1.83 days of vacation for each full month worked.
- 5.2.1 Vacation entitlement shall be taken at a time mutually agreed upon by the Department Head and the staff member.

5.2.2 An election to accumulate vacation entitlement under the provisions of Clause 5.2 may not be changed during the remainder of the appointment. However, if the Department Head requires in writing, that the staff member forego all or any part of the vacation entitlement, the staff member shall receive pay in lieu of the foregone vacation entitlement in the amount of 6% of his/her salary for the period of the appointment, minus the amount paid for any vacation already taken. Such payment shall be made in the penultimate month of the appointment.

6. Professional Expense Reimbursement

6.1 The Governors shall provide reimbursement of eligible expenses to a maximum of \$125* per half-course equivalent of duties, not to exceed \$1,300* per annum.

** increased to \$150 (to a maximum of \$1,450) for the 2000-2001 academic year only as per Memorandum of Agreement dated January 14, 2000*

7. Cancellation Fee

7.1 The cancellation fee referred to in Article 23, Clause 23.8.2, shall be \$500 per half-course equivalent.

7.2 The cancellation fee shall only apply to that portion of the duties, which were scheduled to coincide with the commencement of the appointment term, and shall not apply to duties which were scheduled at a later date in the appointment term.

Schedule “B”

Letter of Understanding

Benefit Plan Coverages and Costs

1. Where a Term Certain staff member eligible to participate in University benefit plans (i.e. the total duration of the appointment is greater than six (6) consecutive months, and the extent of duties is six (6) half-course equivalents or more), the appointee shall be entitled to continuous coverage throughout the duration of his or her appointment, including layoff periods.

The benefit plans included are:

- Group Life Insurance
- Alberta Health Care
- Extended Health Care
- Dental Care
- Group Accidental Death and Dismemberment Insurance

2. At the request of the staff member, the staff member’s portion of the annual premium cost, including the layoff periods, will be deducted in equal instalments from the staff member’s monthly salary cheque.

3. A staff member may elect to discontinue participation in the following plans during layoff periods and subsequently re-enrol when his or her period of specified duties resumes:

- Group Life Insurance
- Alberta Health Care
- Group Accidental Death and Dismemberment Insurance

4. A staff member may elect to discontinue participation in the Extended Health Care or Dental Care plan (for self or dependents) during a layoff period, but cannot subsequently re-enrol for the duration of his or her appointment.